



ESAF SMALL FINANCE BANK LIMITED

Our Bank was incorporated as 'ESAF Small Finance Bank Limited' on May 5, 2016 at Thrissur, Kerala, as a public limited company under the Companies Act, 2013, and was granted the certificate of incorporation by the Registrar of Companies, Kerala at Ernakulam ("RoC"). Our Corporate Promoter, ESAF Financial Holdings Private Limited was granted in-principle approval to establish a small finance bank ("SFB"), by the RBI, pursuant to its letter dated October 7, 2015. Subsequently, our Bank received the final approval to carry on the SFB business in India, pursuant to a letter dated November 18, 2016 issued by the RBI. Our Bank commenced its business with effect from March 10, 2017 and was included in the second schedule to the RBI Act pursuant to a notification dated November 12, 2018 issued by the RBI. For further details, see "History and Certain Corporate Matters" on page 139.

Registered and Corporate Office: Building No.VII/83/8, ESAF Bhavan, Thrissur-Palakkad National Highway, Mannuthy, Thrissur 680 651, Kerala, India;

Tel: +91 487 7123 907; **Website:** www.esafbank.com; **Contact Person:** Ranjith Raj P, Company Secretary and Compliance Officer; **E-mail:** investor.relations@esafbank.com;

Corporate Identity Number: U65990KL2016PLC045669

OUR PROMOTERS: KADAMBELL PAUL THOMAS AND ESAF FINANCIAL HOLDINGS PRIVATE LIMITED

INITIAL PUBLIC OFFER OF UP TO [●] EQUITY SHARES OF FACE VALUE OF ₹10 EACH ("EQUITY SHARES") OF ESAF SMALL FINANCE BANK LIMITED ("BANK" OR "ISSUER") FOR CASH AT A PRICE OF ₹[●] PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹[●] PER EQUITY SHARE) AGGREGATING UP TO ₹9,762.40 MILLION (THE "OFFER") COMPRISING A FRESH ISSUE OF UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹8,000.00 MILLION (THE "FRESH ISSUE") AND AN OFFER FOR SALE OF UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹1,762.40 MILLION (THE "OFFER FOR SALE"), COMPRISING UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹1,500.00 MILLION BY THE PROMOTER SELLING SHAREHOLDER (AS DEFINED HEREUNDER), AND UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹174.90 MILLION BY BAJAJ ALLIANZ LIFE INSURANCE COMPANY LIMITED AND UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹87.50 MILLION BY PI VENTURES LLP (COLLECTIVELY REFERRED TO AS THE "SELLING SHAREHOLDERS", AND SUCH EQUITY SHARES THE "OFFERED SHARES"). THE OFFER SHALL CONSTITUTE [●]% OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR BANK. OUR BANK MAY, IN CONSULTATION WITH THE BOOK RUNNING LEAD MANAGERS ("BRLMS"), CONSIDER A PRE-OFFER PLACEMENT OF AN AGGREGATE AMOUNT UP TO ₹3,000 MILLION (THE "PRE-IPO PLACEMENT"). THE PRE-IPO PLACEMENT WILL BE AT A PRICE TO BE DECIDED BY OUR BANK, IN CONSULTATION WITH THE BRLMS AND THE PRE-IPO PLACEMENT WILL BE UNDERTAKEN PRIOR TO FILING OF THE RED HERRING PROSPECTUS WITH THE ROC. IF THE PRE-IPO PLACEMENT IS UNDERTAKEN, AMOUNT RAISED PURSUANT TO THE PRE-IPO PLACEMENT WILL BE REDUCED FROM THE FRESH ISSUE, SUBJECT TO THE MINIMUM OFFER SIZE CONSTITUTING AT LEAST 10% OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR BANK.

THE FACE VALUE OF EQUITY SHARES IS ₹10 EACH. THE PRICE BAND, AND THE MINIMUM BID LOT SHALL BE DECIDED BY OUR BANK AND THE PROMOTER SELLING SHAREHOLDER, IN CONSULTATION WITH THE BRLMS AND WILL BE ADVERTISED IN [●] EDITIONS OF [●], AN ENGLISH NATIONAL DAILY NEWSPAPER, [●] EDITIONS OF [●], A HINDI NATIONAL DAILY NEWSPAPER AND [●] EDITION OF [●], A MALAYALAM DAILY NEWSPAPER WITH WIDE CIRCULATION (MALAYALAM BEING THE REGIONAL LANGUAGE OF KERALA, WHERE OUR REGISTERED AND CORPORATE OFFICE IS LOCATED) AT LEAST TWO WORKING DAYS PRIOR TO THE BID/OFFER OPENING DATE AND SHALL BE MADE AVAILABLE TO THE BSE LIMITED ("BSE") AND THE NATIONAL STOCK EXCHANGE OF INDIA LIMITED ("NSE"), AND TOGETHER WITH BSE, THE "STOCK EXCHANGES" FOR THE PURPOSE OF UPLOADING ON THEIR RESPECTIVE WEBSITES IN ACCORDANCE WITH SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED (THE "SEBI ICDR REGULATIONS").

In case of any revision in the Price Band, the Bid/ Offer Period will be extended by at least three additional Working Days after such revision in the Price Band, subject to the Bid/ Offer Period not exceeding 10 Working Days. In cases of force majeure, banking strike or similar circumstances, our Bank and the Promoter Selling Shareholder may, for reasons to be recorded in writing, extend the Bid/ Offer Period for a minimum of three Working Days, subject to the Bid/ Offer Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid/ Offer Period, if applicable, shall be widely disseminated by notification to the Stock Exchanges, by issuing a public notice, and also by indicating the change on the respective websites of the BRLMs and at the terminals of the Syndicate Members and by intimation to Designated Intermediaries and the Sponsor Bank.

The Offer is being made through the Book Building Process, in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR") read with Regulation 31 of the SEBI ICDR Regulations and in compliance with Regulation 6(2) of the SEBI ICDR Regulations, wherein not less than 75% of the Offer shall be allocated on a proportionate basis to Qualified Institutional Buyers ("QIBs") ("QIB Portion"), provided that our Bank and the Promoter Selling Shareholder may, in consultation with the BRLMs, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations ("Anchor Investor Portion"), of which one-third shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price. In the event of under-subscription, or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the Net QIB Portion. Further, 5% of the Net QIB Portion (excluding the Anchor Investor Portion) shall be available for allocation on a proportionate basis only to Mutual Funds, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds, subject to valid Bids being received at or above the Offer Price. Further, not more than 15% of the Offer shall be available for allocation on a proportionate basis to Non-Institutional Bidders and not more than 10% of the Offer shall be available for allocation to Retail Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Offer Price. All potential Bidders (except Anchor Investors) are required to mandatorily utilise the Application Supported by Blocked Amount ("ASBA") process providing details of their respective ASBA accounts, and UPI ID in case of RIBs, if applicable, in which the corresponding Bid Amounts will be blocked by the SCSBs or under the UPI Mechanism, as applicable. Anchor Investors are not permitted to participate in the Offer through the ASBA process. For details, see "Offer Procedure" on page 309.

RISKS IN RELATION TO THE FIRST OFFER

This being the first public issue of our Bank, there has been no formal market for the Equity Shares of our Bank. The face value of the Equity Shares is ₹10. The Floor Price and the Cap Price as determined and justified by our Bank and Promoter Selling Shareholder, in consultation with the BRLMs; and the Offer Price as determined and justified by our Bank and the Selling Shareholders, in consultation with the BRLMs, in accordance with the SEBI ICDR Regulations, as stated under "Basis for Offer Price" on page 75 should not be considered to be indicative of the market price of the Equity Shares after the Equity Shares are listed. No assurance can be given regarding an active and/or sustained trading in the Equity Shares nor regarding the price at which the Equity Shares will be traded after listing.

GENERAL RISK

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in the Offer unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Offer. For taking an investment decision, investors must rely on their own examination of our Bank and the Offer, including the risks involved. The Equity Shares in the Offer have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the contents of this Draft Red Herring Prospectus. Specific attention of the investors is invited to "Risk Factors" on page 23.

ISSUER'S AND THE SELLING SHAREHOLDERS' ABSOLUTE RESPONSIBILITY

Our Bank, having made all reasonable inquiries, accepts responsibility for and confirms that this Draft Red Herring Prospectus contains all information with regard to our Bank and the Offer, which is material in the context of the Offer, that the information contained in this Draft Red Herring Prospectus is true and correct in all material aspects and is not misleading in any material respect, that opinions and intentions expressed herein are honestly held and that there are no other facts, the omission of which makes this Draft Red Herring Prospectus as a whole or any of such information or the expression of any such opinions or intentions misleading in any material respect. Each of the Selling Shareholders, severally and not jointly, accepts responsibility for and confirms only such statements specifically made or confirmed by such Selling Shareholders in this Draft Red Herring Prospectus to the extent of information specifically pertaining to itself and its respective portion of the Offered Shares in the Offer for Sale and assumes responsibility that such statements are true and correct in all material respects and not misleading in any material respect. Each of the Selling Shareholders, severally and not jointly, assumes no responsibility for any other statement, including, *inter-alia*, any of the statements made by or relating to the Bank or its business or other Selling Shareholders in this Draft Red Herring Prospectus.

LISTING

The Equity Shares offered through the Red Herring Prospectus are proposed to be listed on the Stock Exchanges. Our Bank has received 'in-principle' approvals from BSE and NSE for the listing of the Equity Shares pursuant to letters dated [●] and [●], respectively. For the purposes of the Offer, the Designated Stock Exchange shall be [●]. A signed copy of the Red Herring Prospectus and the Prospectus shall be delivered to the RoC in accordance with Section 26(4) of the Companies Act 2013. For details of the material contracts and documents available for inspection from the date of the Red Herring Prospectus up to the Bid/ Offer Closing Date, see "Material Contracts and Documents for Inspection" on page 330.

BOOK RUNNING LEAD MANAGERS

REGISTRAR TO THE OFFER

| | | | | |
|---|--|--|---|--|
| | | | | |
| Axis Capital Limited Axis House, 1st floor C-2 Wadia International Centre P.B. Marg, Worli Mumbai - 400 025 Maharashtra, India Tel: +91 22 4325 2183 E-mail: esaf.ipo@axiscap.in Website: www.axiscapital.co.in Investor Grievance ID: complaints@axiscap.in Contact Person: Mayuri Arya SEBI Registration Number: INM000012029 | Edelweiss Financial Services Limited 14th Floor, Edelweiss House Off C.S.T Road Kalina Mumbai - 400 098 Maharashtra, India Tel: +91 22 4009 4400 E-mail: esaf.ipo@edelweissfin.com Website: www.edelweissfin.com Investor Grievance ID: customerservice.mb@edelweissfin.com Contact Person: Siddharth Shah SEBI Registration Number: INM0000010650 | ICICI Securities Limited ICICI Centre H. T. Parekh Marg Churchgate Mumbai - 400 020 Maharashtra, India Tel: +91 22 2288 2460 E-mail: esafsb.ipo@icicisecurities.com Website: www.icicisecurities.com Investor Grievance ID: customercare@icicisecurities.com Contact Person: Arjun A Mehrotra/Rishi Tiwari SEBI Registration No.: INM000011179 | IIFL Securities Limited 10th Floor, IIFL Centre Kamala City, Senapati Bapat Marg Lower Parel (West) Mumbai - 400 013 Maharashtra, India Tel: +91 22 4646 4600 E-mail: esaf.ipo@iiflcap.com Website: www.iiflcap.com Investor Grievance ID: ig.ib@iiflcap.com Contact Person: Aditya Agarwal/Harshit Talesara SEBI Registration Number: INM000010940 | Link Intime India Private Limited C-101, 1st Floor 247 Park Lal Bhadur Shastri Marg Vikhroli (West) Mumbai - 400 083 Maharashtra, India Tel: +91 022 4918 6200 E-mail: esaf.ipo@linkintime.co.in Website: www.linkintime.co.in Investor Grievance ID: esaf.ipo@linkintime.co.in Contact Person: Shanti Gopalkrishnan SEBI Registration Number: INR000004058 |

BID/ OFFER SCHEDULE

BID/ OFFER OPENS ON [●]⁽¹⁾ **BID/ OFFER CLOSES ON** [●]⁽²⁾

⁽¹⁾ Our Bank and the Promoter Selling Shareholder may, in consultation with the BRLMs, consider participation by Anchor Investors in accordance with the SEBI ICDR Regulations. The Anchor Investor Bid shall be one Working Day prior to the Bid/ Offer Opening Date

⁽²⁾ Our Bank and the Promoter Selling Shareholder may, in consultation with the BRLMs, consider closing the Bid/ Offer Period for QIBs one Working Day prior to the Bid/ Offer Closing Date in accordance with the SEBI ICDR Regulations

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SECTION I: GENERAL

DEFINITIONS AND ABBREVIATIONS

This Draft Red Herring Prospectus uses certain definitions and abbreviations which, unless the context otherwise indicates or implies, shall have the meaning as provided below. References to any legislation, act, regulation, rules, guidelines or policies shall be to such legislation, act, regulation, rules, guidelines or policies as amended, supplemented or re-enacted from time to time, and any reference to a statutory provision shall include any subordinate legislation made from time to time under that provision.

The words and expressions used in this Draft Red Herring Prospectus but not defined herein shall have, to the extent applicable, the same meaning ascribed to such terms under the SEBI ICDR Regulations, the Companies Act, the SCRA, the Depositories Act and the rules and regulations made thereunder. Notwithstanding the foregoing, the terms used in “Industry Overview”, “Key Regulations and Policies”, “Statement of Special Tax Benefits”, “Financial Statements”, “Basis for Offer Price”, “History and Certain Corporate Matters”, “Selected Statistical Information”, “Financial Indebtedness”, “Other Regulatory and Statutory Disclosures”, “Outstanding Litigation and Material Developments” and “Description of Equity Shares and Terms of Articles of Association” on pages 81, 129, 78, 196, 75, 139, 178, 273, 287, 276 and 324 respectively shall have the meaning ascribed to them in the relevant section.

General Terms

| Term | Description |
|--------------------------------------|---|
| “our Bank”, “the Bank”, “the Issuer” | ESAF Small Finance Bank Limited, a company incorporated under the Companies Act, 2013 and registered as a small finance bank with the RBI, having its Registered and Corporate Office at Building No.VII/83/8, ESAF Bhavan, Thrissur-Palakkad National Highway, Mannuthy, Thrissur - 680 651, Kerala, India |
| “we”, “us” or “our” | Unless the context otherwise indicates or implies, refers to our Bank |

Bank Related Terms

| Term | Description |
|---|--|
| “Articles of Association” or “AoA” | Articles of association of our Bank, as amended |
| Audit Committee | Audit committee of the Board of our Bank, constituted in accordance with the applicable provisions of the Companies Act, 2013, the Listing Regulations, guidelines issued by the RBI from time to time, and as described in “ <i>Our Management</i> ” on page 146 |
| “Auditors” or “Statutory Auditors” | S. R. Batliboi & Associates LLP, Chartered Accountants, the current statutory auditors of our Bank |
| Bajaj Allianz Life | Bajaj Allianz Life Insurance Company Limited |
| Bank SHA | Shareholders agreement dated July 27, 2018 entered into by and amongst PNB Metlife India Insurance Company Limited, Bajaj Allianz Life Insurance Company Limited, Muthoot Finance Limited, PI Ventures LLP, our Promoters and our Bank, read along with the deeds of adherence, each dated September 27, 2018, executed by and amongst ESMACO, ICICI Lombard General Insurance Company Limited and Yusuffali Musaliam Veetil Abdul Kader |
| “Board” or “Board of Directors” | Board of directors of our Bank |
| Business Transfer Agreement | Agreement to sell business undertaking dated February 22, 2017 entered into between our Corporate Promoter and our Bank for the transfer of the business undertaking of our Corporate Promoter, comprising its lending and financing business |
| CEDAR Retail or ESAF Retail | CEDAR Retail Private Limited, previously known as ESAF Retail Private Limited |
| “Corporate Promoter” or “EFHPL” or “Promoter Selling Shareholder” | The corporate promoter of our Bank, namely ESAF Financial Holdings Private Limited |
| Corporate Promoter SHA | Shareholders agreement dated December 23, 2019 entered into amongst our Corporate Promoter, Kadambelil Paul Thomas, ESAF Staff Welfare Trust, ESMACO, SIDBI Trustee Company Limited and, Dia Vikas Capital Private Limited |
| Corporate Social Responsibility Committee | Corporate social responsibility committee of our Bank constituted in accordance with the applicable provisions of the Companies Act, 2013 and as described in “ <i>Our Management</i> ” on page 146 |
| CRISIL Research Report | Report titled “ <i>Report on Indian banking industry, small finance banks sector and various loan products</i> ” dated January 2020, issued by CRISIL Limited |
| Director(s) | The directors on the Board of our Bank |
| Equity Shares | Equity shares of face value of ₹10 each of our Bank |
| ESAF ESOP Plan 2019 | ESAF Small Finance Bank Employee Stock Option Plan 2019 |
| ESAF Homes | ESAF Homes and Infrastructure Private Limited |
| ESAF Society | Evangelical Social Action Forum |
| ESAF Swasraya Producers or ESAF Producer Company | ESAF Swasraya Producers Company Limited |
| ESMACO or ESCO | ESAF Swasraya Multi-State Agro Co-operative Society Limited |
| Group Entities | Our group entities, namely ESMACO, CEDAR Retail Private Limited, ESAF Homes and Infrastructures Private Limited, ESAF Swasraya Producers Company Limited and Lahanti Lastmile Services Private Limited, as defined and disclosed in “ <i>Our Group Entities</i> ” on page 172 |
| Independent Directors | Independent directors on the Board, as described in “ <i>Our Management</i> ” on page 146 |

| Term | Description |
|---|---|
| Individual Promoter | The individual promoter of our Bank, namely, Kadambelil Paul Thomas |
| IPO Steering Committee | The IPO committee of our Bank as described in “ <i>Our Management</i> ” on page 146 |
| “Key Managerial Personnel” or “KMP” | Key Managerial Personnel of our Bank shall have the meaning as set out under Regulation 2(1)(bb) of the SEBI ICDR Regulations as described in “ <i>Our Management</i> ” on page 146, other than in the Restated Financial Statements, where Key Managerial Personnel shall refer to only such persons required to be identified as Key Managerial Personnel as per Accounting Standard 18 - Related Party Disclosures |
| Lahanti or LLMS | Lahanti Lastmile Services Private Limited |
| Managing Director and Chief Executive Officer | Kadambelil Paul Thomas |
| “Memorandum of Association” or “MoA” | Memorandum of association of our Bank, as amended |
| Nomination, Remuneration and Compensation Committee | Nomination, remuneration and compensation committee of our Bank, constituted in accordance with the applicable provisions of the Companies Act, 2013, the Listing Regulations and guidelines issued by the RBI from time to time and as described in “ <i>Our Management</i> ” on page 146 |
| Part-Time Chairman | Ravimohan Periyakavil Ramakrishnan |
| PI Ventures | PI Ventures LLP |
| Promoter Group | Persons and entities constituting the promoter group of our Bank in terms of Regulation 2(1)(pp) of the SEBI ICDR Regulations, as disclosed in “ <i>Our Promoters and Promoter Group</i> ” on page 168 |
| Promoters | The Individual Promoter of our Bank, namely Kadambelil Paul Thomas, and the Corporate Promoter of our Bank, namely ESAF Financial Holdings Private Limited |
| RBI Final Approval | RBI letter dated November 18, 2016 bearing no. DBR.NBD(SFB-ESAF) No. 5654/16.13.216/2016-17, pursuant to which the RBI granted license no. MUM:124 to our Bank to carry on the SFB business in terms of Section 22 of the Banking Regulation Act |
| RBI In-Principle Approval | RBI letter dated October 7, 2015 bearing no. DBR.PSBD.NBC(SFB-ESAF). No. 4917/16.13.216/2015-16, pursuant to which the RBI granted our Corporate Promoter an in-principal approval to establish an SFB in the private sector under Section 22 of the Banking Regulation Act |
| Registered and Corporate Office | Building No.VII/83/8, ESAF Bhavan, Thrissur-Palakkad National Highway, Mannuthy, Thrissur 680 651, Kerala, India |
| “Registrar of Companies” or “RoC” | Registrar of Companies, Kerala at Ernakulam |
| Restated Financial Statements | The restated summary statement of assets and liabilities as at September 30, 2019, September 30, 2018, March 31, 2019, 2018 and 2017 and restated summary statement of profit and loss and cash flows for each of the six month periods ended September 30, 2019 and September 30, 2018 and for each of the years ended March 31, 2019 and 2018 and for the period May 5, 2016 to March 31, 2017, the summary statement of significant accounting policies, and other explanatory information prepared by the Bank in accordance with the requirements of Section 26 of Part I of Chapter III of the Companies Act, 2013, SEBI ICDR Regulations and the Guidance Note on Reports in Company Prospectuses (Revised 2019) issued by the Institute of Chartered Accountants of India, as amended from time to time |
| Selling Shareholders | Together, the Promoter Selling Shareholder, Bajaj Allianz Life and PI Ventures |
| Shareholders | Holders of Equity Shares of our Bank from time to time |
| SIDBI | Small Industries Development Bank of India |
| Stakeholders’ Relationship Committee | Stakeholders’ relationship committee of our Bank, constituted in accordance with the applicable provisions of the Companies Act, 2013 and the Listing Regulations and as described in “ <i>Our Management</i> ” on page 146 |

Offer Related Terms

| Term | Description |
|--------------------------------------|---|
| “Allot” or “Allotment” or “Allotted” | Unless the context otherwise requires, allotment of the Equity Shares pursuant to the Fresh Issue and transfer of Offered Shares pursuant to the Offer for Sale to the successful Bidders |
| Allotment Advice | Note or advice or intimation of Allotment sent to the successful Bidders who have been or are to be Allotted the Equity Shares after the Basis of Allotment has been approved by the Designated Stock Exchange |
| Allottee | A successful Bidder to whom the Equity Shares are Allotted |
| Anchor Investor | A Qualified Institutional Buyer, applying under the Anchor Investor Portion in accordance with the requirements specified in the SEBI ICDR Regulations and the Red Herring Prospectus and who has Bid for an amount of at least ₹100 million |
| Anchor Investor Allocation Price | Price at which Equity Shares will be allocated to Anchor Investors in terms of the Red Herring Prospectus and the Prospectus, which will be decided by our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs, during the Anchor Investor Bid/Offer Period |
| Anchor Investor Application Form | Application form used by an Anchor Investor to make a Bid in the Anchor Investor Portion and which will be considered as an application for Allotment in terms of the Red Herring Prospectus and Prospectus |
| Anchor Investor Bid/Offer Period | One Working Day prior to the Bid/ Offer Opening Date, on which Bids by Anchor Investors shall be submitted and allocation to Anchor Investors shall be completed |
| Anchor Investor Offer Price | Final price at which the Equity Shares will be Allotted to Anchor Investors in terms of the Red Herring Prospectus and the Prospectus, which price will be equal to or higher than the Offer Price but not higher than the Cap Price. The Anchor Investor Offer Price will be decided by our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs |

| Term | Description |
|---|--|
| Anchor Investor Portion | Up to 60% of the QIB Portion which may be allocated by our Bank and Promoter Selling Shareholder, in consultation with the BRLMs, to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations. One-third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price, in accordance with the SEBI ICDR Regulations |
| “Application Supported by Blocked Amount” or “ASBA” | Application, whether physical or electronic, used by ASBA Bidders to make a Bid and authorizing an SCSB to block the Bid Amount in the ASBA Account and will include applications made by RIBs using the UPI Mechanism where the Bid Amount will be blocked upon acceptance of UPI Mandate Request by RIBs using the UPI Mechanism |
| ASBA Account | Bank account maintained with an SCSB by an ASBA Bidder, as specified in the ASBA Form submitted by ASBA Bidders for blocking the Bid Amount mentioned in the relevant ASBA Form and includes the account of an RIB which is blocked upon acceptance of a UPI Mandate Request made by the RIBs using the UPI Mechanism |
| ASBA Bid | A Bid made by an ASBA Bidder |
| ASBA Bidders | All Bidders except Anchor Investors |
| ASBA Form | Application form, whether physical or electronic, used by ASBA Bidders to submit Bids, which will be considered as the application for Allotment in terms of the Red Herring Prospectus and the Prospectus |
| Axis | Axis Capital Limited |
| Bankers to the Offer | Collectively, Escrow Collection Bank(s), Public Offer Account Bank(s), Sponsor Bank(s) and Refund Bank(s), as the case may be |
| Basis of Allotment | Basis on which Equity Shares will be Allotted to successful Bidders under the Offer and which is described in “Offer Structure” beginning on page 306 |
| Bid | Indication to make an offer during the Bid/ Offer Period by an ASBA Bidder pursuant to submission of the ASBA Form, or during the Anchor Investor Bid/ Offer Period by an Anchor Investor, pursuant to submission of the Anchor Investor Application Form, to subscribe to or purchase the Equity Shares at a price within the Price Band, including all revisions and modifications thereto as permitted under the SEBI ICDR Regulations and in terms of the Red Herring Prospectus and the Bid cum Application Form. The term “Bidding” shall be construed accordingly |
| Bid Amount | The highest value of optional Bids indicated in the Bid cum Application Form and, in the case of RIBs Bidding at the Cut off Price, the Cap Price multiplied by the number of Equity Shares Bid for by such Retail Individual Bidder and mentioned in the Bid cum Application Form and payable by the Bidder or blocked in the ASBA Account of the Bidder, as the case may be, upon submission of the Bid |
| Bid cum Application Form | Anchor Investor Application Form or the ASBA Form, as the context requires |
| Bid Lot | [●] Equity Shares and in multiples of [●] Equity Shares thereafter |
| Bid/ Offer Closing Date | Except in relation to any Bids received from the Anchor Investors, the date after which the Designated Intermediaries will not accept any Bids, which shall be notified in [●] editions of [●], an English national daily newspaper and [●] editions of [●], a Hindi national daily newspaper and [●] editions of [●], a Malayalam daily newspaper (Malayalam being the regional language of Kerala, where our Registered and Corporate Office is located), each with wide circulation, and in case of any such extension, the extended Bid/Offer Closing Date shall also be notified on the website and terminals of the Syndicate Members and communicated to the designated intermediaries and the Sponsor Bank. Our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs may, consider closing the Bid/Offer Period for QIBs one Working Day prior to the Bid/Offer Closing Date in accordance with the SEBI ICDR Regulations. In case of any revision, the extended Bid/ Offer Closing Date shall also be notified on the websites of the BRLMs and at the terminals of the Syndicate Members, which shall also be notified in an advertisement in same newspapers in which the Bid/Offer Opening Date was published, as required under the SEBI ICDR Regulations |
| Bid/ Offer Opening Date | Except in relation to any Bids received from the Anchor Investors, the date on which the Designated Intermediaries shall start accepting Bids, which shall be notified in [●] editions of [●], an English national daily newspaper and [●] editions of [●], a Hindi national daily newspaper and [●] editions of [●], a Malayalam daily newspaper (Malayalam being the regional language of Kerala, where our Registered and Corporate Office is located), each with wide circulation |
| Bid/ Offer Period | Except in relation to Anchor Investors, the period between the Bid/ Offer Opening Date and the Bid/ Offer Closing Date, inclusive of both days, during which prospective Bidders can submit their Bids, including any revisions thereof |
| Bidder | Any prospective investor who makes a Bid pursuant to the terms of the Red Herring Prospectus and the Bid cum Application Form and unless otherwise stated or implied, includes an Anchor Investor |
| Bidding Centres | Centres at which the Designated Intermediaries shall accept the ASBA Forms, i.e., Designated Branches for SCSBs, Specified Locations for the Syndicate, Broker Centres for Registered Brokers, Designated RTA Locations for RTAs and Designated CDP Locations for CDPs |
| Book Building Process | Book building process, as provided in Schedule XIII of the SEBI ICDR Regulations, in terms of which the Offer is being made |
| “Book Running Lead Managers” or “BRLMs” | The book running lead managers to the Offer, namely, Axis Capital Limited, Edelweiss Financial Services Limited, ICICI Securities Limited and IIFL Securities Limited |
| Broker Centres | Centres notified by the Stock Exchanges where Bidders can submit the ASBA Forms to a Registered Broker. The details of such Broker Centres, along with the names and contact details of the Registered Brokers are available on the respective websites of the Stock Exchanges (www.bseindia.com and www.nseindia.com) |
| “CAN” | Notice or intimation of allocation of the Equity Shares sent to Anchor Investors, who have been allocated the Equity Shares, after the Anchor Investor Bid/ Offer Period |

| Term | Description |
|--|--|
| Cap Price | Higher end of the Price Band, above which the Offer Price and the Anchor Investor Offer Price will not be finalised and above which no Bids will be accepted |
| Cash Escrow and Sponsor Bank Agreement | Agreement to be entered amongst our Bank, the Selling Shareholders, the BRLMs, Syndicate Members, the Bankers to the Offer and Registrar to the Offer, <i>inter alia</i> , for collection of the Bid Amounts from Anchor Investors, transfer of funds to the Public Offer Account and where applicable, refunds of the amounts collected from Bidders, on the terms and conditions thereof |
| Client ID | Client identification number maintained with one of the Depositories in relation to demat account |
| “Collecting Depository Participant” or “CDP” | A depository participant as defined under the Depositories Act, 1996 registered with SEBI and who is eligible to procure Bids at the Designated CDP Locations in terms of circular no. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 issued by SEBI as per the list available on the websites of BSE and NSE, as updated from time to time |
| Cut-off Price | Offer Price, finalised by our Bank and the Selling Shareholders, in consultation with the BRLMs, which shall be any price within the Price Band. Only Retail Individual Bidders Bidding in the Retail Portion are entitled to Bid at the Cut-off Price. QIBs and Non-Institutional Bidders are not entitled to Bid at the Cut-off Price |
| Demographic Details | Details of the Bidders including the Bidders’ address, name of the Bidders’ father/husband, investor status, occupation, bank account details and UPI ID, wherever applicable |
| Designated Branches | Such branches of the SCSBs which shall collect the ASBA Forms, a list of which is available on the website of SEBI at https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes or at such other website as may be prescribed by SEBI from time to time |
| Designated CDP Locations | Such locations of the CDPs where Bidders can submit the ASBA Forms. The details of such Designated CDP Locations, along with names and contact details of the Collecting Depository Participants eligible to accept ASBA Forms are available on the respective websites of the Stock Exchanges (www.bseindia.com and www.nseindia.com), as updated from time to time |
| Designated Date | The date on which the Escrow Collection Bank(s) transfer funds from the Escrow Account to the Public Offer Account or the Refund Account, as the case may be, and the instructions are issued to the SCSBs (in case of RIBs using UPI Mechanism, instruction issued through the Sponsor Bank) for the transfer of amounts blocked by the SCSBs in the ASBA Accounts to the Public Offer Account or the Refund Account, as the case may be, in terms of the Red Herring Prospectus and the Prospectus following which Equity Shares will be Allotted in the Offer |
| Designated Intermediary(ies) | In relation to ASBA Forms submitted by RIBs by authorising an SCSB to block the Bid Amount in the ASBA Account, Designated Intermediaries shall mean SCSBs. In relation to ASBA Forms submitted by RIBs where the Bid Amount will be blocked upon acceptance of UPI Mandate Request by such RIB using the UPI Mechanism, Designated Intermediaries shall mean Syndicate, sub-syndicate/agents, Registered Brokers, CDPs, SCSBs and RTAs. In relation to ASBA Forms submitted by QIBs and non-institutional Bidders, Designated Intermediaries shall mean Syndicate, Sub-Syndicate/ agents, SCSBs, Registered Brokers, the CDPs and RTAs |
| Designated RTA Locations | Such locations of the RTAs where Bidders can submit the ASBA Forms to RTAs. The details of such Designated RTA Locations, along with names and contact details of the RTAs eligible to accept ASBA Forms are available on the respective websites of the Stock Exchanges (www.bseindia.com and www.nseindia.com) |
| Designated Stock Exchange | [●] |
| “Draft Red Herring Prospectus” or “DRHP” | This draft red herring prospectus dated January 6, 2020 issued in accordance with the SEBI ICDR Regulations, which does not contain complete particulars of the price at which the Equity Shares will be Allotted and the size of the Offer, including any addenda or corrigenda thereto |
| Edelweiss | Edelweiss Financial Services Limited |
| Eligible NRI(s) | NRI(s) from jurisdictions outside India where it is not unlawful to make an Offer or invitation under the Offer and in relation to whom the ASBA Form and the Red Herring Prospectus will constitute an invitation to subscribe to or to purchase the Equity Shares |
| Escrow Account | Accounts to be opened with the Escrow Collection Bank(s) and in whose favour the Anchor Investors will transfer money through NACH/direct credit/NEFT/RTGS in respect of the Bid Amount when submitting a Bid |
| Escrow Collection Bank(s) | Bank(s) which are clearing members and registered with SEBI as banker(s) to an issue under the Securities and Exchange Board of India (Bankers to an Issue) Regulations, 1994 and with whom the Escrow Account will be opened, in this case being [●] |
| First or sole Bidder | Bidder whose name shall be mentioned in the Bid cum Application Form or the Revision Form and in case of joint Bids, whose name shall also appear as the first holder of the beneficiary account held in joint names |
| Floor Price | Lower end of the Price Band, subject to any revision(s) thereto, not being less than the face value of Equity Shares, at or above which the Offer Price and the Anchor Investor Offer Price will be finalised and below which no Bids will be accepted |
| Fresh Issue | Fresh issue of up to [●] Equity Shares aggregating up to ₹8,000.00 million by our Bank |
| General Information Document | The General Information Document for investing in public issues prepared and issued in accordance with the circular (CIR/CFD/DIL/12/2013) dated October 23, 2013, notified by SEBI and updated pursuant to the circular no. (CIR/CFD/POLICYCELL/11/2015) dated November 10, 2015, the circular no. (CIR/CFD/DIL/1/2016) dated January 1, 2016 and (SEBI/HO/CFD/DIL/CIR/P/2016/26) dated January 21, 2016, circular (SEBI/HO/CFD/DIL2/CIR/P/2018/138) dated November 1, 2018, circular no. (SEBI/HO/CFD/DIL2/CIR/P/2019/50) dated April 3, 2019, circular no. (SEBI/HO/CFD/DIL2/CIR/P/2019/76) dated June 28, 2019, circular no. (SEBI/HO/CFD/DIL2/CIR/P/2019/85) dated July 26, 2019, and circular no. (SEBI/HO/CFD/DCR2/CIR/P/2019/133) dated November 8, 2019, issued by SEBI and as amended |

| Term | Description |
|------------------------------|---|
| | from time to time. The General Information Document shall be available on the websites of the Stock Exchanges and the BRLMs |
| ICICI | ICICI Securities Limited |
| IIFL | IIFL Securities Limited |
| Mutual Fund Portion | 5% of the Net QIB Portion, or [●] Equity Shares which shall be available for allocation to Mutual Funds only, subject to valid Bids being received at or above the Offer Price |
| NBFC | Non-banking financial company |
| Net Proceeds | Proceeds of the Fresh Issue less our Bank's share of the Offer expenses. For further details regarding the use of the Net Proceeds and the Offer expenses, see " <i>Objects of the Offer</i> " on page 72 |
| Net QIB Portion | The QIB Portion less the number of Equity Shares allocated to the Anchor Investors |
| Non-Institutional Bidders | All Bidders that are not QIBs or Retail Individual Bidders and who have Bid for Equity Shares for an amount of more than ₹200,000 (but not including NRIs other than Eligible NRIs) |
| Non-Institutional Portion | Portion of the Offer being not more than 15% of the Offer consisting of [●] Equity Shares which shall be available for allocation on a proportionate basis to Non-Institutional Bidders, subject to valid Bids being received at or above the Offer Price |
| Non-Resident | Person resident outside India, as defined under FEMA |
| Offer | The initial public offer of Equity Shares comprising the Fresh Issue and the Offer for Sale. Our Bank in consultation with the BRLMs, may consider a Pre-IPO Placement for an aggregate amount up to ₹3,000 million. The Pre-IPO Placement will be at a price to be decided by our Bank, in consultation with the BRLMs, and the Pre-IPO Placement will be completed prior to filing of the Red Herring Prospectus with the RoC. If the Pre-IPO Placement is undertaken, the number of Equity Shares issued pursuant to the Pre-IPO Placement will be reduced from the Fresh Issue, subject to the minimum Offer size constituting at least 10% of the post-Offer paid-up Equity Share capital of our Bank. |
| Offer Agreement | Agreement dated January 6, 2020 entered amongst our Bank, the Selling Shareholders and the BRLMs, pursuant to which certain arrangements have been agreed to in relation to the Offer |
| Offer for Sale | The offer for sale of [●] Equity Shares aggregating up to ₹1,762.40 million, comprising up to [●] Equity Shares aggregating up to ₹1,500.00 million by the Promoter Selling Shareholder, up to [●] Equity Shares aggregating up to ₹174.90 million by Bajaj Allianz Life and up to [●] Equity Shares aggregating up to ₹87.50 million by PI Ventures in the Offer |
| Offer Price | The final price at which Equity Shares will be Allotted to ASBA Bidders in terms of the Red Herring Prospectus and the Prospectus. Equity Shares will be Allotted to Anchor Investors at the Anchor Investor Offer Price, which will be decided by our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs in terms of the Red Herring Prospectus and the Prospectus. The Offer Price will be decided by our Bank and each of the Selling Shareholders, in consultation with the BRLMs, on the Pricing Date in accordance with the Book Building Process and the Red Herring Prospectus |
| Offer Proceeds | The proceeds of the Fresh Issue which shall be available to our Bank and the proceeds of the Offer for Sale which shall be available to the Selling Shareholders. For further information about use of the Offer Proceeds, see " <i>Objects of the Offer</i> " beginning on page 72 |
| Offered Shares | Up to [●] Equity Shares aggregating up to ₹1,762.40 million being offered by the Selling Shareholders in the Offer for Sale comprising up to [●] Equity Shares aggregating up to ₹1,500.00 million being offered by the Promoter Selling Shareholder, up to [●] Equity Shares aggregating up to ₹174.90 million being offered by Bajaj Allianz Life and up to [●] Equity Shares aggregating up to ₹87.50 million by PI Ventures |
| Pre-IPO Placement | A pre-Offer placement of Equity Shares by our Bank in consultation with the BRLMs, for an aggregate amount up to ₹3,000 million. The Pre-IPO Placement, if undertaken, will be at a price to be decided by our Bank, in consultation with the BRLMs and the Pre-IPO Placement will be completed prior to filing of the Red Herring Prospectus with the RoC. If the Pre-IPO Placement is undertaken, the amount raised from the Pre-IPO Placement will be reduced from the Offer, subject to the minimum Offer Size constituting at least 10% of the post- Offer paid-up Equity Share capital of our Bank |
| Price Band | Price band of a minimum price of ₹[●] per Equity Share (Floor Price) and the maximum price of ₹[●] per Equity Share (Cap Price) including any revisions thereof. The Price Band and the minimum Bid Lot size for the Offer will be decided by our Bank and Promoter Selling Shareholder, in consultation with the BRLMs, and will be advertised, at least two Working Days prior to the Bid/ Offer Opening Date, in [●] editions of [●], an English national daily newspaper and [●] editions of [●], a Hindi national daily newspaper and [●] editions of [●], a Malayalam daily newspaper, (Malayalam being the regional language of Kerala, where our Registered and Corporate Office is located), each with wide circulation and shall be made available to the Stock Exchanges for the purpose of uploading on their respective websites |
| Pricing Date | Date on which our Bank and the Selling Shareholders, in consultation with the BRLMs, will finalise the Offer Price |
| Prospectus | Prospectus to be filed with the RoC on or after the Pricing Date in accordance with Section 26 of the Companies Act, 2013, and the SEBI ICDR Regulations containing, <i>inter alia</i> , the Offer Price, the size of the Offer and certain other information, including any addenda or corrigenda thereto |
| Public Offer Account | Bank account to be opened with the Public Offer Account Bank, under Section 40(3) of the Companies Act, 2013 to receive monies from the Escrow Account and ASBA Accounts on the Designated Date |
| Public Offer Account Bank(s) | A bank which is a clearing member and registered with SEBI as a banker to an issue and with which the Public Offer Account will be opened, in this case being [●] |
| QIB Portion | The portion of the Offer (including the Anchor Investor Portion) being not less than 75% of the Net Offer consisting of [●] Equity Shares which shall be available for allocation to QIBs (including Anchor Investors), subject to valid Bids being received at or above the Offer Price or Anchor Investor Offer Price (for Anchor Investors) |

| Term | Description |
|---|---|
| Qualified Institutional Buyers or QIBs or QIB Bidders | Qualified institutional buyers as defined under Regulation 2(1)(ss) of the SEBI ICDR Regulations |
| Red Herring Prospectus or RHP | Red Herring Prospectus to be issued in accordance with Section 32 of the Companies Act, 2013 and the provisions of the SEBI ICDR Regulations, which will not have complete particulars of the Offer Price and the size of the Offer, including any addenda or corrigenda thereto. The Red Herring Prospectus will be filed with the RoC at least three Working Days before the Bid/Offer Opening Date and will become the Prospectus upon filing with the RoC after the Pricing Date |
| Refund Account(s) | Account to be opened with the Refund Bank(s), from which refunds, if any, of the whole or part of the Bid Amount to the Bidders shall be made |
| Refund Bank(s) | Banker(s) to the Offer and with whom the Refund Account will be opened, in this case being [●] |
| Registered Brokers | Stock brokers registered under SEBI (Stock Brokers) Regulations, 1992, as amended with the Stock Exchanges having nationwide terminals, other than the BRLMs and the Syndicate Members and eligible to procure Bids in terms of Circular No. CIR/CFD/14/2012 dated October 4, 2012 issued by SEBI |
| Registrar Agreement | Agreement dated January 6, 2020 entered by and amongst our Bank, the Selling Shareholders and the Registrar to the Offer, in relation to the responsibilities and obligations of the Registrar to the Offer pertaining to the Offer |
| “Registrar and Share Transfer Agents” or “RTAs” | Registrar and share transfer agents registered with SEBI and eligible to procure Bids at the Designated RTA Locations as per the list available on the websites of BSE and NSE, and the UPI Circulars |
| “Registrar to the Offer” or “Registrar” | Link Intime India Private Limited |
| “Retail Individual Bidder(s)” or “RIB(s)” | Individual Bidders, who have Bid for the Equity Shares for an amount not more than ₹200,000 in any of the bidding options in the Offer (including HUFs applying through their Karta and Eligible NRIs) |
| Retail Portion | Portion of the Offer being not more than 10% of the Offer consisting of [●] Equity Shares which shall be available for allocation to Retail Individual Bidders (subject to valid Bids being received at or above the Offer Price) |
| Revision Form | Form used by the Bidders to modify the quantity of the Equity Shares or the Bid Amount in any of their ASBA Form(s) or any previous Revision Form(s), as applicable. QIB Bidders and Non-Institutional Bidders are not allowed to withdraw or lower their Bids (in terms of quantity of Equity Shares or the Bid Amount) at any stage. Retail Individual Bidders can revise their Bids during the Bid/ Offer Period and withdraw their Bids until Bid/Offer Closing Date |
| Self-Certified Syndicate Bank(s) or SCSB(s) | The banks registered with SEBI, which offer the facility of ASBA services, (i) in relation to ASBA, where the Bid Amount will be blocked by authorising an SCSB, a list of which is available on the website of SEBI at www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=34 and updated from time to time and at such other websites as may be prescribed by SEBI from time to time, (ii) in relation to RIBs using the UPI Mechanism, a list of which is available on the website of SEBI at https://sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=40 or such other website as may be prescribed by SEBI and updated from time to time. Applications through UPI in the Offer can be made only through the SCSBs mobile applications (apps) whose name appears on the SEBI website. A list of SCSBs and mobile application, which, are live for applying in public issues using UPI mechanism is provided as Annexure ‘A’ to the SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019. The said list shall be updated on SEBI website |
| Share Escrow Agent | Escrow agent to be appointed pursuant to the Share Escrow Agreement, namely, [●] |
| Share Escrow Agreement | Agreement to be entered amongst our Bank, the Selling Shareholders and the Share Escrow Agent in connection with the transfer of the Offered Shares by the Selling Shareholders and credit of such Equity Shares to the demat account of the Allottees |
| Specified Locations | Bidding Centres where the Syndicate shall accept ASBA Forms from Bidders |
| Sponsor Bank | [●], being a Banker to the Offer, appointed by our Bank to act as a conduit between the Stock Exchanges and NPCI in order to push the mandate collect requests and / or payment instructions of the RIBs using the UPI and carry out other responsibilities, in terms of the UPI Circulars |
| “Syndicate” or “Members of the Syndicate” | Together, the BRLMs and the Syndicate Members |
| Syndicate Agreement | Agreement to be entered amongst our Bank, the Selling Shareholders, the BRLMs, the Registrar and the Syndicate Members, in relation to collection of Bids by the Syndicate |
| Syndicate Members | Intermediaries registered with SEBI who are permitted to carry out activities as an underwriter, namely, [●] |
| Systemically Important Non-Banking Financial Company | Systemically important non-banking financial company as defined under Regulation 2(1)(iii) of the SEBI ICDR Regulations |
| Underwriters | [●] |
| Underwriting Agreement | Agreement to be entered amongst our Bank and the Underwriters to be entered into on or after the Pricing Date but prior to filing of the Prospectus with the RoC |
| UPI | Unified payments interface which is an instant payment mechanism, developed by NPCI |
| UPI Circulars | The SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018, SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019, SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019, SEBI circular no. SEBI/HO/CFD/DCR2/CIR/P/2019/133 dated November 8, 2019 and any subsequent circulars or notifications issued by SEBI in this regard |
| UPI ID | ID created on the UPI for single-window mobile payment system developed by the NPCI |
| UPI Mandate Request | A request (intimating the RIB by way of a notification on the UPI linked mobile application as disclosed by SCSBs on the website of SEBI and by way of an SMS on directing the RIB to such UPI linked mobile application) to the RIB initiated by the Sponsor Bank to authorise blocking of funds on the UPI application equivalent to Bid Amount and subsequent debit of funds in case of Allotment |

| Term | Description |
|---------------|--|
| UPI Mechanism | The bidding mechanism that may be used by an RIB in accordance with the UPI Circulars to make an ASBA Bid in the Offer |
| Working Day | All days on which commercial banks in Mumbai are open for business. In respect of announcement of Price Band and Bid/Offer Period, Working Day shall mean all days, excluding Saturdays, Sundays and public holidays, on which commercial banks in Mumbai are open for business. In respect of the time period between the Bid/ Offer Closing Date and the listing of the Equity Shares on the Stock Exchanges, Working Day shall mean all trading days of the Stock Exchanges, excluding Sundays and bank holidays, as per circulars issued by SEBI |

Technical/Industry Related Terms/Abbreviations

| Term | Description |
|--|---|
| AFS | Available for Sale |
| ALCO | Assets Liability Committee |
| AML | Anti-money laundering |
| ANBC | Adjusted net bank credit |
| ATM | Automated teller machine |
| Assets Under Management | Represents the cycle-wise outstanding assets under management, which is equal to gross advances plus off-balance sheet advances (i.e., securitisation/ assignment and inter-bank participation certificate) |
| Average Borrowings | Borrowings calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average CASA | CASA calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Interest-Bearing Deposits | Interest-bearing deposits calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Interest-Earning Advances | Interest-earning assets (advances) calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Interest-Earning Advances of the Retail Banking Segment | Interest-earning advances of the Retail Banking segment calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Interest-Earning Balance with Reserve Bank of India and other Inter-Bank Funds | Balances with banks in other deposits accounts and money at call and short notice calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Interest-Earning Investments | Interest-earning investments calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Investments in Government Securities | Investments in government securities calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Microfinance Loans | Microfinance loans calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Retail Segment Assets | Retail segment assets as calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Savings Bank Deposits | Savings bank deposits calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Shareholders' Funds | Capital and reserves and surplus calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Term Deposits | Term deposits calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Total Assets | Total assets calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Total Deposits | Total deposits calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Total Interest-Bearing Liabilities | Total interest-bearing liabilities calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| Average Total Interest-Earning Assets | Total interest-earning assets calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period |
| BC | Business Correspondent |
| BCBS | Basel Committee on Banking Supervision |
| Branches | Our branches that make loans and accept deposits |
| BTI | BTI Payments Private Limited |
| CASA | Demand deposits and savings bank deposits |
| CFT | Combatting financing of terrorism |
| Cost of Average Borrowings | The ratio of interest expended on borrowings to Average Borrowings |
| Cost of Average CASA | The ratio of interest expended on CASA to Average CASA |
| Cost of Average Interest-Bearing Deposits | The ratio of interest expended on deposits to Average Interest-Earning Deposits |

| Term | Description |
|--|--|
| Cost of Average Savings Bank Deposits | The ratio of interest expended on savings deposits to Average Savings Bank Deposits |
| Cost of Average Term Deposits | The ratio of interest expended on term deposits to Average Term Deposits |
| Cost of Average Total Deposits | The ratio of interest expended on deposits to Average Total Deposits |
| Cost of funds | The ratio of interest expended to Average Total Interest-Bearing Liabilities |
| CRAR | Capital to risk (weighted) assets ratio |
| CRR | Cash reserve ratio |
| ESAF Society | Evangelical Social Action Forum |
| FBIL | Financials Benchmark India Private Limited |
| FIMMDA | Fixed Income Money Market and Derivatives Association |
| FIS | FIS Payment Solutions and Services India Private Limited |
| HFT | Held for Trading |
| HNI | High net worth individuals |
| HTM | Held to Maturity |
| ICAAP | Internal Capital Adequacy Assessment Process |
| Interest-Earning Balance with Reserve Bank of India and other Inter-Bank Funds | Balance with banks in other deposits accounts and money at call and short notice |
| KYC | Know your Customer |
| MCLR | Marginal cost of funds based lending rate |
| MSMEs | Micro, Small, and Medium Enterprises |
| NBFC-MFIs | Non-banking finance company-microfinance institutions |
| Net Interest Income | Interest earned minus interest expended |
| Net Interest Margin | Difference of interest earned and interest expended divided by the Average Total Interest Earning Assets |
| Net Profit Before Tax | Net profit plus provisions made towards income tax |
| Net Worth | The aggregate of Capital and Reserves and Surplus |
| NPA | Non-performing asset |
| PAR | Portfolio at risk |
| PMLA | Prevention of Money Laundering Act, 2002 |
| PMLR | Prevention of Money-laundering Rules |
| POS | Point of sale |
| PSL | Priority sector lending requirements |
| SLR | Statutory liquidity ratio |
| Ultra-Small Branches | Our erstwhile microfinance branches from when our business was owned by our Corporate Promoter. They cater primarily to our microfinance loan customers. They offer limited banking services, such as client on boarding, loan sourcing, customer service and small value withdrawal services and do not take deposits |
| URCs | Unbanked rural centres |
| Yield on Average Interest-Earning Advances | The ratio of interest earned on advances to Average Interest-Earning Advances |
| Yield on Average Interest-Earning Investments | The ratio of interest earned on investments to Average Interest-Earning Investments |
| Yield on Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds | The ratio of interest earned on Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds to Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds |

Conventional and General Terms or Abbreviations

| Term | Description |
|-----------------------|---|
| ₹/Rs./Rupees/INR | Indian Rupees |
| AIFs | Alternative Investments Funds |
| Basel Master Circular | Master Circular – Basel III Capital Regulations, RBI/2015-16/58, DBR.No.BP.BC.1/21.06.201/2015-16 dated July 1, 2015 |
| BSE | BSE Limited |
| CAGR | Compound annual growth rate (as a %): $(\text{End Year Value}/\text{Base Year Value})^{1/\text{No. of years between Base year and end year}} - 1$ (^ denotes 'raised to') |
| Category I AIF | AIFs who are registered as "Category I Alternative Investment Funds" under the SEBI AIF Regulations |
| Category II AIF | AIFs who are registered as "Category II Alternative Investment Funds" under the SEBI AIF Regulations |
| Category II FPIs | FPIs who are registered as "Category II Foreign Portfolio Investors" under the SEBI FPI Regulations |
| Category III AIF | AIFs who are registered as "Category III Alternative Investment Funds" under the SEBI AIF Regulations |
| CCIL | Clearing Corporation of India Limited |
| CDSL | Central Depository Services (India) Limited |
| CERSAI | Central Registry of Securitization Asset Reconstruction and Security Interest of India |
| CFO | Chief Financial Officer |
| CIN | Corporate Identity Number |
| Civil Code | The Code of Civil Procedure, 1908 |

| Term | Description |
|---|---|
| Companies Act or Companies Act, 2013 | Companies Act, 2013, along with the relevant rules made thereunder |
| Companies Act, 1956 | Companies Act, 1956, along with the relevant rules made thereunder |
| Depositories | NSDL and CDSL |
| Depositories Act | Depositories Act, 1996 |
| DIN | Director Identification Number |
| DPIIT | Department for Promotion of Industry and Internal Trade, Ministry of Commerce and Industry, Government of India (<i>earlier known as the Department of Industrial Policy and Promotion</i>) |
| DP ID | Depository Participant Identification |
| DP/ Depository Participant | Depository participant as defined under the Depositories Act |
| EBITDA | Earnings before interest (net), taxes, depreciation and amortisation |
| EGM | Extraordinary General Meeting |
| EPS | Earnings Per Share |
| FDI | Foreign direct investment |
| FDI Policy | Consolidated Foreign Direct Investment Policy notified by the DPIIT through notification dated August 28, 2017 effective from August 28, 2017 |
| FEMA | Foreign Exchange Management Act, 1999, read with rules and regulations there under |
| FEMA Non-debt Instruments Rules | Foreign Exchange Management (Non-debt Instruments) Rules, 2019 |
| FEMA Regulations | The Foreign Exchange Management (Non Debt Instruments) Rules, 2019, the Foreign Exchange Management (Mode of Payment and Reporting of Non Debt Instruments) Regulations, 2019 and the Foreign Exchange Management (Debt Instruments) Regulations, 2019, as applicable |
| FIMMDA | Fixed Income Money Market & Derivates Association of India |
| Financial Year/ Fiscal/ FY | Unless stated otherwise, the period of 12 months ending March 31 of that particular year. However, references to Fiscal 2017 in relation to our Bank's financial information shall mean the period from May 5, 2016 to March 31, 2017 |
| FIR | First information report |
| FPI(s) | Foreign portfolio investors as defined under the SEBI FPI Regulations |
| FVCI(s) | Foreign venture capital investors as defined and registered under the SEBI FVCI Regulations |
| GAAR | General Anti-Avoidance Rules |
| Gazette | Gazette of India |
| GoI or Government or Central Government | Government of India |
| GST | Goods and services Tax |
| HUF | Hindu Undivided Family |
| IFRS | International Financial Reporting Standards |
| IFSC | Indian Financial System Code |
| Ind AS/ Indian Accounting Standards | Indian Accounting Standards notified under Section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, 2015 |
| India | Republic of India |
| Indian GAAP/ IGAAP | Accounting standards notified under section 133 of the Companies Act, 2013 read with Companies (Accounting Standards) Rules 2006 (as amended) and the Companies (Accounts) Rules, 2014 in so far as they apply to the Bank, applicable requirements of the Banking Regulation Act, 1949 and guidelines and directions issued by the RBI from time to time |
| IPC | Indian Penal Code, 1860 |
| IPO | Initial public offering |
| IRDAI | Insurance Regulatory and Development Authority of India |
| IST | Indian Standard Time |
| IT | Information Technology |
| IT Act | The Income Tax Act, 1961 |
| KYC | Know your customer |
| Listing Regulations | Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 |
| MCA | Ministry of Corporate Affairs |
| MICR | Magnetic Ink Character Recognition |
| Mutual Fund (s) | Mutual Fund(s) means mutual funds registered under the SEBI (Mutual Funds) Regulations, 1996 |
| N/A | Not applicable |
| NACH | National Automated Clearing House |
| NAV | Net Asset Value |
| NEFT | National Electronic Funds Transfer |
| NPCI | National Payments Corporation of India |
| NRI | Person resident outside India, who is a citizen of India or a person of Indian origin, and shall have the meaning ascribed to such term in the Foreign Exchange Management (Deposit) Regulations, 2016 or an overseas citizen of India cardholder within the meaning of section 7(A) of the Citizenship Act, 1955 |
| NRE Account | Non-resident external rupee account |
| NRO Account | Non-resident ordinary account |
| NSDL | National Securities Depository Limited |
| NSE | National Stock Exchange of India Limited |
| OCB/Overseas Corporate Body | A company, partnership, society or other corporate body owned directly or indirectly to the extent of at least 60% by NRIs including overseas trusts, in which not less than 60% of beneficial interest is |

| Term | Description |
|-----------------------------------|--|
| | irrevocably held by NRIs directly or indirectly and which was in existence on October 3, 2003 and immediately before such date had taken benefits under the general permission granted to OCBs under FEMA. OCBs are not allowed to invest in the Offer |
| p.a. | Per annum |
| P/E | Price/earnings |
| P/E Ratio | Price/earnings ratio |
| PAN | Permanent account number |
| PAT | Profit after tax |
| PFRDA | Pension Fund Regulatory and Development Authority |
| RBI | The Reserve Bank of India |
| RBI Act | The Reserve Bank of India Act, 1934 |
| Regulation S | Regulation S under the U.S. Securities Act |
| RTGS | Real Time Gross Settlement |
| Rule 144A | Rule 144A under the U.S. Securities Act |
| SCRA | Securities Contracts (Regulation) Act, 1956 |
| SCRR | Securities Contracts (Regulation) Rules, 1957 |
| SEBI | Securities and Exchange Board of India constituted under the SEBI Act |
| SEBI Act | Securities and Exchange Board of India Act, 1992 |
| SEBI AIF Regulations | Securities and Exchange Board of India (Alternative Investments Funds) Regulations, 2012 |
| SEBI FPI Regulations | Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2014 |
| SEBI FVCI Regulations | Securities and Exchange Board of India (Foreign Venture Capital Investors) Regulations, 2000 |
| SEBI ICDR Regulations | Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 |
| SEBI Merchant Bankers Regulations | SEBI (Merchant Bankers) Regulations, 1992 |
| SEBI SBEB Regulations | Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 |
| SEBI VCF Regulations | Securities and Exchange Board of India (Venture Capital Fund) Regulations, 1996 as repealed pursuant to the SEBI AIF Regulations |
| SFB | Small Finance Bank within the meaning of the SFB Licensing Guidelines |
| State Government | The government of a state in India |
| Stock Exchanges | BSE and NSE |
| STT | Securities transaction tax |
| Takeover Regulations | Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 |
| U.S. GAAP | Generally Accepted Accounting Principles (as adopted by the U.S. Securities and Exchange Commission) |
| U.S. Holder | A beneficial owner of Equity Shares that is for United States federal income tax purposes: (a) an individual who is a citizen or resident of the United States; (b) a corporation organised under the laws of the United States, any state thereof or the District of Columbia; (c) an estate whose income is subject to United States federal income taxation regardless of its source; or (d) a trust that (1) is subject to the primary supervision of a court within the United States and the control of one or more U.S. persons for all substantial decisions of the trust, or (2) has a valid election in effect under the applicable U.S. Treasury regulations to be treated as a U.S. person |
| U.S. Securities Act | U.S. Securities Act of 1933, as amended |
| U.S./USA/United States | United States of America |
| USD/US\$ | United States Dollars |
| VCFs | Venture Capital Funds as defined in and registered with SEBI under the SEBI VCF Regulations |
| Wilful Defaulter | An entity or person categorised as a wilful defaulter by any bank or financial institution or consortium thereof, in terms of regulation 2(1)(III) of the SEBI ICDR Regulations |

OFFER DOCUMENT SUMMARY

The following is a general summary of the terms of the Offer and is neither exhaustive, nor purports to contain a summary of all the disclosures in this Draft Red Herring Prospectus, Red Herring Prospectus or Prospectus, or all details relevant to prospective investors. This summary should be read in conjunction with, and is qualified in its entirety by, the more detailed information appearing elsewhere in this Draft Red Herring Prospectus, including “Risk Factors”, “Objects of the Offer”, “Our Business”, “Industry Overview”, “Capital Structure”, “The Offer”, “Financial Statements”, “Outstanding Litigation and Material Developments”, “Offer Procedure” and “Description of Equity Shares and Terms of Articles of Association” on pages 23, 72, 110, 81, 62, 49, 196, 276, 309 and 324 respectively.

| Primary business of our Bank and the industry in which it operates | <p>On September 16, 2015, the RBI awarded in-principle approval to 10 entities for setting up small finance banks on account of the government’s focus on financial inclusion and inclusive banking. The objective of SFBs is to extend banking services to the underserved and unserved population of India through savings instruments, and supplying credit to small business units, small and marginal farmers, micro and small industries, and other unorganised sector/lending through informal channels.</p> <p>Our Bank is one of the leading small finance banks in terms of yield on advances, AUM growth rate and share of retail deposits in total deposits. (Source: CRISIL Research Report). Our Corporate Promoter, was granted the RBI In-Principle Approval to establish an SFB, on October 7, 2015. Our Bank was incorporated as ‘ESAF Small Finance Bank Limited’ on May 5, 2016 at Thrissur, Kerala, as a public limited company under the Companies Act, 2013, and was granted a certificate of incorporation by the RoC. Our Bank was thereafter granted the RBI Final Approval vide license no. MUM:124, to carry on business as an SFB, on November 18, 2016. For further details, see “History and Certain Corporate Matters” on page 139.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|--|---|--|--|------------------------|---|-------------------------------------|--|--|--|--|----|---|---|-------------------|-------------------|-----------------------------------|--|--|--|--|----|--------------------|---|-------------------|-------------------|----|-------------|--|--|--|
| Name of Promoters | Kadambelil Paul Thomas and ESAF Financial Holdings Private Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Offer size | <p>Offer of up to [●] Equity Shares for cash at price of ₹[●] per Equity Share (including a premium of ₹[●] per Equity Share) aggregating up to ₹9,762.40 million comprising a Fresh Issue of up to [●] Equity Shares aggregating up to ₹8,000.00 million by our Bank and an Offer for Sale of up to [●] Equity Shares aggregating up to ₹1,762.40 million, comprising up to [●] Equity Shares aggregating up to ₹1,500.00 million by the Promoter Selling Shareholder, up to [●] Equity Shares aggregating up to ₹174.90 million by Bajaj Allianz Life and up to [●] Equity Shares aggregating up to ₹87.50 million by PI Ventures in the Offer</p> <p>Details of Offered Shares offered in the Offer for Sale are as follows:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;">Sr. No.</th> <th style="text-align: center;">Name of the Selling Shareholder</th> <th style="text-align: center;">No. of Offered Shares</th> <th style="text-align: center;">Date of consent letter</th> <th style="text-align: center;">Date of corporate action/board resolution</th> </tr> </thead> <tbody> <tr> <td colspan="5">Promoter Selling Shareholder</td> </tr> <tr> <td style="text-align: center;">1.</td> <td>ESAF Financial Holdings Private Limited</td> <td>[●] Equity Shares aggregating up to ₹1,500.00 million</td> <td style="text-align: center;">November 26, 2019</td> <td style="text-align: center;">November 26, 2019</td> </tr> <tr> <td colspan="5">Other Selling Shareholders</td> </tr> <tr> <td style="text-align: center;">2.</td> <td>Bajaj Allianz Life</td> <td>[●] Equity Shares aggregating up to ₹174.90 million</td> <td style="text-align: center;">November 25, 2019</td> <td style="text-align: center;">October 16, 2019*</td> </tr> <tr> <td style="text-align: center;">3.</td> <td>PI Ventures</td> <td>[●] Equity Shares aggregating up to ₹87.50 million</td> <td style="text-align: center;">November 26, 2019 as amended by consent letter dated December 26, 2019</td> <td style="text-align: center;">September 27, 2019, as amended by the resolution dated December 24, 2019</td> </tr> </tbody> </table> <p><i>*Pursuant to the investment policy of Bajaj Allianz Life for the year 2011-12, which was approved by the board of directors of Bajaj Allianz Life on January 20, 2011, and reviewed on October 16, 2019, as certified by Bajaj Allianz Life pursuant to certificate dated December 30, 2019</i></p> <p>Each Selling Shareholder severally and not jointly confirms that the Offered Shares have been held by such Selling Shareholder for a period of at least one year prior to filing of this Draft Red Herring Prospectus in accordance with Regulation 8 of the SEBI ICDR Regulations and accordingly, are eligible for the Offer in accordance with the provisions of the SEBI ICDR Regulations.</p> <p>The Offer shall constitute [●]% of the post-Offer paid-up Equity Share capital of our Bank.</p> | Sr. No. | Name of the Selling Shareholder | No. of Offered Shares | Date of consent letter | Date of corporate action/board resolution | Promoter Selling Shareholder | | | | | 1. | ESAF Financial Holdings Private Limited | [●] Equity Shares aggregating up to ₹1,500.00 million | November 26, 2019 | November 26, 2019 | Other Selling Shareholders | | | | | 2. | Bajaj Allianz Life | [●] Equity Shares aggregating up to ₹174.90 million | November 25, 2019 | October 16, 2019* | 3. | PI Ventures | [●] Equity Shares aggregating up to ₹87.50 million | November 26, 2019 as amended by consent letter dated December 26, 2019 | September 27, 2019, as amended by the resolution dated December 24, 2019 |
| Sr. No. | Name of the Selling Shareholder | No. of Offered Shares | Date of consent letter | Date of corporate action/board resolution | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Promoter Selling Shareholder | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1. | ESAF Financial Holdings Private Limited | [●] Equity Shares aggregating up to ₹1,500.00 million | November 26, 2019 | November 26, 2019 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Other Selling Shareholders | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2. | Bajaj Allianz Life | [●] Equity Shares aggregating up to ₹174.90 million | November 25, 2019 | October 16, 2019* | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3. | PI Ventures | [●] Equity Shares aggregating up to ₹87.50 million | November 26, 2019 as amended by consent letter dated December 26, 2019 | September 27, 2019, as amended by the resolution dated December 24, 2019 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Objects of the Offer | <p>The objects for which the Net Proceeds shall be utilised are as follows:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;">Particulars</th> <th style="text-align: center;">Amount to be funded from the Net Proceeds</th> </tr> </thead> <tbody> <tr> <td>For augmentation of our Bank’s Tier – 1 capital base⁽¹⁾</td> <td style="text-align: center;">[●]</td> </tr> </tbody> </table> <p>(1) To be finalised upon determination of the Offer Price and updated in the Prospectus prior to filing with the RoC</p> | Particulars | Amount to be funded from the Net Proceeds | For augmentation of our Bank’s Tier – 1 capital base ⁽¹⁾ | [●] | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Particulars | Amount to be funded from the Net Proceeds | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| For augmentation of our Bank’s Tier – 1 capital base ⁽¹⁾ | [●] | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aggregate pre-Offer shareholding of our Promoters | The aggregate pre-Offer shareholding of our Promoters and Promoter Group as a percentage of the pre-Offer paid-up Equity Share capital of the Bank is set out below: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| and Promoter Group, and Selling Shareholders as a percentage of our paid-up Equity Share capital | <table border="1"> <thead> <tr> <th>Name</th> <th>No. of Equity Shares</th> <th>Percentage of the pre- Offer Equity Share Capital (%)</th> </tr> </thead> <tbody> <tr> <td colspan="3">Promoters</td> </tr> <tr> <td>Corporate Promoter</td> <td>280,758,396*</td> <td>65.63</td> </tr> <tr> <td>Kadambelil Paul Thomas</td> <td>31,186,785</td> <td>7.29</td> </tr> <tr> <td>Total (A)</td> <td>311,945,181</td> <td>72.92</td> </tr> <tr> <td colspan="3">Promoter Group</td> </tr> <tr> <td>ESMACO</td> <td>21,346,993</td> <td>4.99</td> </tr> <tr> <td>Lahanti</td> <td>149,738</td> <td>0.04</td> </tr> <tr> <td>Total (B)</td> <td>21,496,731</td> <td>5.03</td> </tr> <tr> <td>Total (A+B)</td> <td>333,441,912</td> <td>77.94</td> </tr> </tbody> </table> | | | Name | No. of Equity Shares | Percentage of the pre- Offer Equity Share Capital (%) | Promoters | | | Corporate Promoter | 280,758,396* | 65.63 | Kadambelil Paul Thomas | 31,186,785 | 7.29 | Total (A) | 311,945,181 | 72.92 | Promoter Group | | | ESMACO | 21,346,993 | 4.99 | Lahanti | 149,738 | 0.04 | Total (B) | 21,496,731 | 5.03 | Total (A+B) | 333,441,912 | 77.94 |
|--|--|---|---|--|---|---|---|--|--------------------|--------------------|--------------|-------------|------------------------|------------|--------------|--------------------|--------------------|--------------|---------------------------|----------|----------|----------|----------------------------------|---------|---------|---------|-------|------------------|-------------------|-------------|--------------------|--------------------|--------------|
| | Name | No. of Equity Shares | Percentage of the pre- Offer Equity Share Capital (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Promoters | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| | Kadambelil Paul Thomas | 31,186,785 | 7.29 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Total (A) | 311,945,181 | 72.92 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Promoter Group | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| | Lahanti | 149,738 | 0.04 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Total (B) | 21,496,731 | 5.03 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Total (A+B) | 333,441,912 | 77.94 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| * 280,758,391 Equity Shares are held by our Corporate Promoter and one Equity Share each is held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares. Mereena Paul, Alok Thomas Paul, Emy Acha Paul and Beena George are also members of the Promoter Group of our Bank | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| The aggregate pre- Offer shareholding of our Selling Shareholders as a percentage of the pre- Offer paid-up Equity Share capital of the Bank is set out below: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <thead> <tr> <th>Selling Shareholders</th> <th>Number of Equity Shares held</th> <th>Percentage of the pre- Offer Equity Share Capital (%)</th> </tr> </thead> <tbody> <tr> <td>Promoter Selling Shareholder</td> <td>280,758,396*</td> <td>65.63</td> </tr> <tr> <td>Bajaj Allianz Life</td> <td>17,469,428</td> <td>4.08</td> </tr> <tr> <td>PI Ventures</td> <td>8,734,714</td> <td>2.04</td> </tr> <tr> <td>Total</td> <td>306,962,538</td> <td>71.75</td> </tr> </tbody> </table> | | | Selling Shareholders | Number of Equity Shares held | Percentage of the pre- Offer Equity Share Capital (%) | Promoter Selling Shareholder | 280,758,396* | 65.63 | Bajaj Allianz Life | 17,469,428 | 4.08 | PI Ventures | 8,734,714 | 2.04 | Total | 306,962,538 | 71.75 | | | | | | | | | | | | | | | | |
| Selling Shareholders | Number of Equity Shares held | Percentage of the pre- Offer Equity Share Capital (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Promoter Selling Shareholder | 280,758,396* | 65.63 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Bajaj Allianz Life | 17,469,428 | 4.08 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| PI Ventures | 8,734,714 | 2.04 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total | 306,962,538 | 71.75 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| * 280,758,391 Equity Shares are held by the Promoter Selling Shareholder and one Equity Share each is held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of the Promoter Selling Shareholder, who is the beneficial owner of such Equity Shares | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Summary of Selected Financial Information | The following details of our capital, net worth, the net asset value per Equity Share and total borrowings as at September 30, 2019 and March 31, 2019, 2018, 2017, are derived from the Restated Financial Statements: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | (₹ in million, except per share data) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <table border="1"> <thead> <tr> <th rowspan="2">Particulars</th> <th rowspan="2">As at September 30, 2019</th> <th colspan="3">As at March 31,</th> </tr> <tr> <th>2019</th> <th>2018</th> <th>2017</th> </tr> </thead> <tbody> <tr> <td>Capital</td> <td>4,277.96</td> <td>4,277.96</td> <td>3,119.45</td> <td>3,015.63</td> </tr> <tr> <td>Net worth</td> <td>9,861.31</td> <td>8,936.91</td> <td>3,433.47</td> <td>3,057.63</td> </tr> <tr> <td>Net asset value per Equity Share</td> <td>23.05</td> <td>20.89</td> <td>11.01</td> <td>10.14</td> </tr> <tr> <td>Total borrowings</td> <td>13,374.99</td> <td>17,023.60</td> <td>16,746.50</td> <td>20,528.48</td> </tr> </tbody> </table> | | | | Particulars | As at September 30, 2019 | As at March 31, | | | 2019 | 2018 | 2017 | Capital | 4,277.96 | 4,277.96 | 3,119.45 | 3,015.63 | Net worth | 9,861.31 | 8,936.91 | 3,433.47 | 3,057.63 | Net asset value per Equity Share | 23.05 | 20.89 | 11.01 | 10.14 | Total borrowings | 13,374.99 | 17,023.60 | 16,746.50 | 20,528.48 | |
| | Particulars | As at September 30, 2019 | As at March 31, | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | 2019 | 2018 | 2017 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Capital | 4,277.96 | 4,277.96 | 3,119.45 | 3,015.63 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Net worth | 9,861.31 | 8,936.91 | 3,433.47 | 3,057.63 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Net asset value per Equity Share | 23.05 | 20.89 | 11.01 | 10.14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Total borrowings | 13,374.99 | 17,023.60 | 16,746.50 | 20,528.48 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | The following details of our total income, net profit and earnings per Equity Share (basic and diluted) for the six-month period ended September 30, 2019 and for the Fiscals 2019, 2018 and 2017 are as per the Restated Financial Statements: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| (₹ in million, except per share data) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <thead> <tr> <th>Particulars</th> <th>For the six-months period ended September 30, 2019</th> <th>For the year ended 2019</th> <th>For the year ended 2018</th> <th>For the period May 5, 2016 to March 31, 2017</th> </tr> </thead> <tbody> <tr> <td>Total income</td> <td>7,288.75</td> <td>11,407.89</td> <td>6,986.99</td> <td>482.10</td> </tr> <tr> <td>Net profit</td> <td>924.40</td> <td>902.84</td> <td>269.94</td> <td>7.63</td> </tr> <tr> <td>Earnings per Equity Share</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>- Basic</td> <td>2.16*</td> <td>2.37</td> <td>0.89</td> <td>0.07</td> </tr> <tr> <td>- Diluted</td> <td>2.16*</td> <td>2.37</td> <td>0.89</td> <td>0.07</td> </tr> </tbody> </table> | | | | Particulars | For the six-months period ended September 30, 2019 | For the year ended 2019 | For the year ended 2018 | For the period May 5, 2016 to March 31, 2017 | Total income | 7,288.75 | 11,407.89 | 6,986.99 | 482.10 | Net profit | 924.40 | 902.84 | 269.94 | 7.63 | Earnings per Equity Share | | | | | - Basic | 2.16* | 2.37 | 0.89 | 0.07 | - Diluted | 2.16* | 2.37 | 0.89 | 0.07 |
| Particulars | For the six-months period ended September 30, 2019 | For the year ended 2019 | For the year ended 2018 | For the period May 5, 2016 to March 31, 2017 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total income | 7,288.75 | 11,407.89 | 6,986.99 | 482.10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Net profit | 924.40 | 902.84 | 269.94 | 7.63 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Earnings per Equity Share | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| - Basic | 2.16* | 2.37 | 0.89 | 0.07 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| - Diluted | 2.16* | 2.37 | 0.89 | 0.07 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| *non-annualised | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Auditor qualifications which have not been given effect to in the Restated Financial Statements | Nil | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Summary table of outstanding litigations | A summary of outstanding litigation proceedings involving our Bank, Promoters, Directors and Group Entities (having a material impact on our Bank) as of the date of this Draft Red Herring Prospectus is provided below: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Litigation against our Bank | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <table border="1"> <thead> <tr> <th>Type of proceeding</th> <th>Number of cases</th> <th>Amount, to the extent quantifiable (₹ in million)</th> </tr> </thead> <tbody> <tr> <td>Criminal cases</td> <td>Nil</td> <td>Nil</td> </tr> </tbody> </table> | | | | Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) | Criminal cases | Nil | Nil | | | | | | | | | | | | | | | | | | | | | | | |
| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Criminal cases | Nil | Nil | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| | | |
|---|-----|------------------|
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |
| Outstanding actions by regulatory and statutory authorities | 1 | Not quantifiable |

Litigation by our Bank

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|----------------------|-----------------|---|
| Criminal cases | 14 | 5.40 |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |

Litigation against our Corporate Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|---|-----------------|---|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |
| Taxation matters | 5 | 128.03 |
| Outstanding actions by regulatory and statutory authorities | 1 | 1.65 |
| Disciplinary actions in the last five Fiscals | Nil | Nil |

Litigation by our Corporate Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|----------------------|-----------------|---|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |

Litigation against our Individual Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|---|--------------------|---|
| Criminal cases | 1 | Not quantifiable |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |
| Outstanding actions by regulatory and statutory authorities | Nil | Nil |
| Disciplinary actions in the last five Fiscals | Nil ⁽¹⁾ | Nil |

(1) Excludes directions issued by the RBI to our Bank in respect of the office of Kadambelil Paul Thomas

Litigation by our Individual Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|----------------------|-----------------|---|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |

Litigation against our Directors excluding our Individual Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|----------------------|-----------------|---|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |

| | | | | | | | |
|--|--|-----------------------------|--|--|----------------------------------|----------------------------------|---|
| | Outstanding actions by regulatory and statutory authorities | Nil | Nil | | | | |
| | Litigation by our Directors | | | | | | |
| | Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) | | | | |
| | Criminal cases | Nil | Nil | | | | |
| | Material civil cases | Nil | Nil | | | | |
| | Taxation matters | Nil | Nil | | | | |
| | Material litigation involving our Group Entities | | | | | | |
| | As of the date of this Draft Red Herring Prospectus, there are no outstanding litigation involving our Group Entities which has a material impact on our Bank. | | | | | | |
| | For further details, see “ <i>Outstanding Litigation and Material Developments</i> ” on page 276 | | | | | | |
| Risk Factors | For details of the risks applicable to us, see “ <i>Risk Factors</i> ” on page 23 | | | | | | |
| Summary table of contingent liabilities | The following is a summary table of our contingent liabilities as at March 31, 2019 and September 30, 2019, as per AS 29 – Provisions, Contingent Liabilities and Contingent Assets: | | | | | | |
| | (₹ in million) | | | | | | |
| | Contingent Liabilities | As at March 31, 2019 | As at September 30, 2019 | | | | |
| | Guarantees given on behalf of constituents - in India | 6.44 | 13.04 | | | | |
| | Securitisation transactions and guarantee given to Pension Fund Regulatory Development Authority (PFRDA) | 576.82 | 64.65 | | | | |
| | Total | 583.26 | 77.69 | | | | |
| | For details of the contingent liabilities of our Bank as per AS 29 – Provisions, Contingent Liabilities and Contingent Assets, see “ <i>Restated Financial Statements – Annexure 22 – Note 15</i> ” on page 244 | | | | | | |
| Summary of related party transactions | The details of related party transactions of our Bank for the six-month period ended September 30, 2019 and the fiscal years March 31, 2019, 2018, and 2017, as per AS 18 – Related Party Disclosures read with SEBI ICDR Regulations, are set forth in the table below: | | | | | | |
| | (₹ in million) | | | | | | |
| | Nature of Transaction | Related Party | Six-month period ended September 30, 2019 | Six-month period ended September 30, 2018 | Year Ended March 31, 2019 | Year Ended March 31, 2018 | Period May 5, 2016 to March 31, 2017 |
| | Liabilities | | | | | | |
| | Term Deposit placed | CEDAR Retail | - | - | 439.14 | - | - |
| | | ESMACO Corporate Promoter | 400.00 | - | - | - | 500.00 |
| | | ESAF Society | 5.00 | - | 6.00 | - | - |
| | | Lahanti | 5.00 | - | - | - | - |
| | | Individual Promoter | 2.50 | - | - | - | - |
| | | Term Deposit Matured | Corporate Promoter | - | 400.00 | 1,333.70 | 616.30 |
| | ESMACO | | - | 500.00 | 500.00 | - | - |
| | CEDAR Retail | | 23.00 | - | 416.14 | - | - |
| | Deposit Transfer | ESMACO | - | - | - | - | 877.62 |
| | Transactions in Demand Deposit (Net) | ESMACO | (9.38) | (363.18) | (368.05) | 377.43 | - |
| | | CEDAR Retail | 12.54 | (7.95) | 23.51 | 19.42 | - |
| | | Corporate Promoter | 0.09 | 23.35 | (24.65) | 26.68 | 2.12 |
| | | Lahanti | (21.74) | - | 22.50 | - | - |
| | | ESAF Society | (0.01) | - | 0.03 | - | - |

| | | | | | | |
|--|---------------------|----------|---------|----------|--------|----------|
| Transactions in Savings Deposit (Net) | Individual Promoter | (4.13) | (2.38) | 3.25 | 2.42 | * |
| | Mereena Paul | 0.58 | 0.32 | 0.60 | * | - |
| Interest accrued and due on Deposits | ESMACO | (571.20) | (74.49) | 1,027.62 | 101.28 | 3.07 |
| | Emy Acha Paul | (0.01) | * | * | * | - |
| | Alok Paul Thomas | * | 0.02 | 0.02 | * | - |
| | ESAF Society | 9.02 | 2.79 | 17.37 | 10.25 | - |
| | ESMACO | 27.08 | 28.57 | 37.77 | 83.00 | 3.41 |
| | Corporate Promoter | 26.19 | 113.35 | 150.03 | 266.90 | 22.63 |
| | CEDAR Retail | 0.49 | - | 1.95 | - | - |
| | ESAF Society | 1.52 | 0.37 | 0.81 | * | - |
| Subordinate Debt | Individual Promoter | 0.18 | 0.04 | 0.08 | 0.10 | - |
| | Lahanti | 0.05 | - | - | - | - |
| | Mereena Paul | 0.02 | * | - | 0.03 | - |
| | Emy Acha Paul | * | * | - | - | - |
| | Alok Paul Thomas | * | 0.02 | - | - | - |
| | ESMACO | - | 400.00 | 400.00 | 450.00 | - |
| | ESMACO | - | - | - | 480.00 | - |
| | ESMACO | 28.16 | 28.16 | 87.69 | 47.40 | - |
| Interest Accrued & Payable on PDI | ESMACO | 17.83 | 17.44 | 62.40 | 21.20 | - |
| | ESMACO | 17.83 | 17.44 | 62.40 | 21.20 | - |
| Interest Accrued & Payable on Sub Debt | ESMACO | - | - | - | - | 2,807.50 |
| | Corporate Promoter | - | - | - | - | - |
| | ESMACO | - | 213.47 | 213.47 | - | - |
| Issue of Equity Shares | Individual Promoter | - | - | - | 103.80 | 208.00 |
| | ESMACO | - | 641.90 | 641.90 | - | - |
| | Corporate Promoter | - | - | - | - | 31.50 |
| Share Premium | Individual Promoter | - | - | - | 2.10 | 3.00 |
| | ESMACO | - | - | - | - | - |
| Collections as per Agency agreement | CEDAR Retail | 0.01 | 0.35 | 0.43 | 15.65 | 4.54 |
| Payment of Collections as per Agency agreement | CEDAR Retail | - | 3.34 | 3.34 | 17.02 | - |
| Assets | | | | | | |
| Assignment of Loans | ESMACO | - | - | - | - | 309.99 |
| Receivables | ESMACO | - | - | - | - | 4.00 |
| | Corporate Promoter | - | - | - | - | 2,083.60 |
| Loan against Fixed Deposit | Corporate Promoter | - | - | 35.00 | 85.00 | - |
| | CEDAR Retail | - | - | 30.00 | - | - |
| Loan against Fixed Deposit – Repaid | Corporate Promoter | - | - | - | 85.00 | - |
| | CEDAR Retail | - | - | 30.00 | - | - |
| Rent Deposit | Corporate Promoter | - | - | - | 0.20 | - |
| | Individual Promoter | - | - | - | 0.70 | - |
| | ESAF Homes | - | - | - | - | 15.20 |
| Vehicle Purchased | Corporate Promoter | - | - | 3.54 | - | - |

| | | | | | | |
|---|-------------------------|----------|----------|----------|----------|-------|
| Rent Deposit Repaid | Corporate Promoter | - | - | 0.23 | - | - |
| Consideration for slump sale-Issue of Equity Shares | Corporate Promoter | - | - | - | - | 49.00 |
| Consideration for slump sale-Securities Premium | Corporate Promoter | - | - | - | - | 1.00 |
| Consideration for slump sale-Cash/Bank | Corporate Promoter | - | - | - | - | 20.00 |
| Expenses | | | | | | |
| Rent paid | ESAF Homes | 10.49 | 9.12 | 18.24 | 18.24 | 1.52 |
| | Corporate Promoter | - | 0.23 | 0.41 | 0.63 | - |
| | Individual Promoter | 0.73 | 0.72 | 1.44 | 1.26 | - |
| | ESAF Society | 0.10 | 0.10 | 0.19 | 0.03 | - |
| Interest paid on deposits | ESMACO | 27.08 | 28.57 | 37.77 | 83.00 | 3.41 |
| | Corporate Promoter | 26.19 | 113.35 | 150.03 | 266.90 | 22.63 |
| | Lahanti | 0.05 | - | - | - | - |
| | CEDAR Retail | 0.49 | - | 1.95 | - | - |
| | Individual Promoter | 0.18 | 0.04 | 0.08 | 0.10 | * |
| | Mereena Paul | 0.02 | * | * | 0.03 | * |
| | Emy Acha Paul | * | * | * | * | * |
| | ESAF Society | 1.52 | 0.37 | 0.81 | * | - |
| Interest paid on PDI | ESMACO | 31.29 | 31.29 | 62.40 | 47.36 | - |
| | Lahanti | 98.16 | - | - | - | - |
| Interest paid on Sub Debt | ESMACO | 47.88 | 40.07 | 70.24 | 21.29 | - |
| Office stationery | CEDAR Retail | 0.10 | 0.20 | 0.44 | 1.53 | - |
| Gifts & Conference kit | ESAF Swasraya Producers | 0.01 | 0.30 | 0.26 | 2.87 | - |
| BC Servicer Fee | ESMACO | 1,183.23 | 1,094.15 | 2,349.43 | 1,585.41 | 63.73 |
| | Lahanti | 98.16 | - | - | - | - |
| Corporate Facility Management service charges | ESMACO | 39.56 | 28.91 | 69.22 | 29.15 | - |
| Commission for client acquisition | ESMACO | - | - | - | - | 52.63 |
| Remuneration and Sitting Fees | Individual Promoter | 7.08 | 2.00 | 12.89 | 14.00 | 0.70 |
| Corporate Social Responsibility Expenses | ESAF Society | - | - | 11.50 | - | - |
| Project cost for rebuilding of houses in relation to flood relief | ESAF Society | - | - | 4.95 | - | - |
| Income | | | | | | |
| Interest received on Loan against Fixed Deposit | CEDAR Retail | - | - | 0.09 | - | - |

| | Interest received on Loan against Fixed Deposit | Corporate Promoter | 2.81 | - | - | 6.08 | - | | | | | | | | | | | | | | | | | | |
|--|--|--|------|---|---|------|---|----------------------|-------------------------|--|--------------------|--------------|-------|------------------------|------------|-------|---------------------------------|-------------------------|--|--------------------|------------|-------|-------------|-----------|-------|
| | <p><i>Figures in brackets indicate net outflow</i></p> <p>* Amounts are below the rounding off limits adopted by the bank</p> <p>For details of the related party transactions, see “<i>Other Financial Information – Related Party Transactions</i>” on page 247.</p> | | | | | | | | | | | | | | | | | | | | | | | | |
| Details of all financing arrangements whereby the Promoters, members of the Promoter Group, the directors of our Corporate Promoter, our Directors and their relatives have financed the purchase by any other person of securities of the Bank other than in the normal course of the business of the financing entity during the period of six months immediately preceding the date of this Draft Red Herring Prospectus | Our Promoters, members of our Promoter Group, the directors of our Corporate Promoter, our Directors and their relatives have not financed the purchase by any person of securities of our Bank other than in the normal course of the business of the financing entity during the period of six months immediately preceding the date of the Draft Red Herring Prospectus. | | | | | | | | | | | | | | | | | | | | | | | | |
| Weighted average price at which the Equity Shares were acquired by our Promoters or Selling Shareholders, in the last one year | Our Promoters and Selling Shareholders have not acquired any Equity Shares in the last one year. | | | | | | | | | | | | | | | | | | | | | | | | |
| Average cost of acquisition of Equity Shares of our Promoters and the Selling Shareholders | <p>The average cost of acquisition of Equity Shares of our Promoters is as follows:</p> <table border="1"> <thead> <tr> <th>Name of the Promoter</th> <th>Number of Equity Shares</th> <th>Average cost of acquisition per Equity Share[#] (in ₹)</th> </tr> </thead> <tbody> <tr> <td>Corporate Promoter</td> <td>280,758,396*</td> <td>10.11</td> </tr> <tr> <td>Kadambelil Paul Thomas</td> <td>31,186,785</td> <td>10.16</td> </tr> </tbody> </table> <p>* 280,758,391 Equity Shares are held by our Corporate Promoter and one Equity Share each is held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares.</p> <p>[#] As certified by A. John Moris & Co., Chartered Accountants pursuant to their certificate dated January 6, 2020</p> <p>The average cost of acquisition of Equity Shares of our Selling Shareholders, other than the Promoter Selling Shareholder is as follows:</p> <table border="1"> <thead> <tr> <th>Name of the Selling Shareholder</th> <th>Number of Equity Shares</th> <th>Average cost of acquisition per Equity Share* (in ₹)</th> </tr> </thead> <tbody> <tr> <td>Bajaj Allianz Life</td> <td>17,469,428</td> <td>40.07</td> </tr> <tr> <td>PI Ventures</td> <td>8,734,714</td> <td>40.07</td> </tr> </tbody> </table> <p>*As certified by A. John Moris & Co., Chartered Accountants pursuant to their certificate dated January 6, 2020</p> | | | | | | | Name of the Promoter | Number of Equity Shares | Average cost of acquisition per Equity Share [#] (in ₹) | Corporate Promoter | 280,758,396* | 10.11 | Kadambelil Paul Thomas | 31,186,785 | 10.16 | Name of the Selling Shareholder | Number of Equity Shares | Average cost of acquisition per Equity Share* (in ₹) | Bajaj Allianz Life | 17,469,428 | 40.07 | PI Ventures | 8,734,714 | 40.07 |
| Name of the Promoter | Number of Equity Shares | Average cost of acquisition per Equity Share [#] (in ₹) | | | | | | | | | | | | | | | | | | | | | | | |
| Corporate Promoter | 280,758,396* | 10.11 | | | | | | | | | | | | | | | | | | | | | | | |
| Kadambelil Paul Thomas | 31,186,785 | 10.16 | | | | | | | | | | | | | | | | | | | | | | | |
| Name of the Selling Shareholder | Number of Equity Shares | Average cost of acquisition per Equity Share* (in ₹) | | | | | | | | | | | | | | | | | | | | | | | |
| Bajaj Allianz Life | 17,469,428 | 40.07 | | | | | | | | | | | | | | | | | | | | | | | |
| PI Ventures | 8,734,714 | 40.07 | | | | | | | | | | | | | | | | | | | | | | | |
| Size of the pre-IPO placement and allottees, upon completion of the placement | A Pre-IPO Placement of Equity Shares by our Bank in consultation with the BRLMs, for an aggregate amount up to ₹3,000 million. The Pre-IPO Placement, if undertaken, will be at a price to be decided by our Bank, in consultation with the BRLMs and the Pre-IPO Placement will be completed prior to filing of the Red Herring Prospectus with the RoC. If the Pre-IPO Placement is undertaken, the amount raised from Pre-IPO Placement will be reduced from the Fresh Issue, subject to the minimum Offer Size constituting at least 10% of the post-Offer paid-up Equity Share capital of our Bank. | | | | | | | | | | | | | | | | | | | | | | | | |
| Any issuance of Equity Shares in the last one year for consideration other than cash | Our Bank has not issued any Equity Shares in the last one year from the date of this Draft Red Herring Prospectus, for consideration other than cash. | | | | | | | | | | | | | | | | | | | | | | | | |
| Any split/consolidation of Equity Shares in the last one year | Our Bank has not split or consolidated the face value of the Equity Shares in the last one year. | | | | | | | | | | | | | | | | | | | | | | | | |

CERTAIN CONVENTIONS, PRESENTATION OF FINANCIAL, INDUSTRY AND MARKET DATA AND CURRENCY OF PRESENTATION

Certain Conventions

All references in this Draft Red Herring Prospectus to “India” are to the Republic of India and all references to the “US”, “U.S.” “USA” or “United States” are to the United States of America.

Unless stated otherwise, all references to page numbers in this Draft Red Herring Prospectus are to the page numbers of this Draft Red Herring Prospectus.

Financial Data

Unless stated otherwise or the context otherwise requires, the financial data in this Draft Red Herring Prospectus is derived from the restated summary statement of assets and liabilities as at September 30, 2019, September 30, 2018, March 31, 2019, 2018 and 2017 and restated summary statement of profit and loss and cash flows for each of the six month periods ended September 30, 2019 and September 30, 2018 and for each of the years ended March 31, 2019 and 2018 and for the period May 5, 2016 to March 31, 2017, the summary statement of significant accounting policies, and other explanatory information prepared by the Bank in accordance with the requirements of Section 26 of Part I of Chapter III of the Companies Act, 2013, SEBI ICDR Regulations and the Guidance Note on Reports in Company Prospectuses (Revised 2019) issued by the Institute of Chartered Accountants of India, as amended from time to time. For further information on the Bank’s financial information, see “*Financial Statements*” on page 196. Certain other financial information in relation to our Corporate Promoter and Group Entities are derived from their respective audited financial statements.

Our Bank’s Financial Year commences on April 1 and ends on March 31 of the next year. Accordingly, all references to a particular Financial Year, unless stated otherwise, are to the 12-month period ended on March 31 of that year. Further, while our Bank was incorporated on May 5, 2016, we began our operations with effect from March 10, 2017. As a result, our Restated Financial Statements for Fiscal 2017 reflect only 22 days of operations starting from March 10, 2017.

There are significant differences between Indian GAAP, Ind AS, U.S. GAAP and IFRS. The Restated Financial Statements included in this DRHP have been compiled by the management from the audited interim financial statements as at and for each of the six-month period ended September 30, 2019 and September 30, 2018 and the audited financial statements as at and for the year ended March 31, 2019, as at and for the year ended March 31, 2018, and as at March 31, 2017 and for the period May 5, 2016 to March 31, 2017 prepared by the Bank in accordance with the provisions of Section 29 of the Banking Regulation Act 1949, accounting principles generally accepted in India including the Companies (Accounting Standard) Rules 2006 (as amended) specified under Section 133 of the Companies Act, 2013 read with Rule 7 of the Companies (Accounts) Rules, 2014 in so far as they apply to the Bank and circulars, guidelines and directions issued by Reserve Bank of India from time to time. Our Bank has not attempted to explain those differences or quantify their impact on the financial data included in this Draft Red Herring Prospectus and it is urged that you consult your own advisors regarding such differences and their impact on our Bank’s financial data. For risks in this regard, see “*Risk Factors - Banking companies in India, including us, may be required to report financial statements as per Ind AS in the future. Differences exist between Ind AS and Indian GAAP. In the future, if we are required to prepare our financial statements in accordance with Ind AS, there is a possibility that our financial condition, results of operations and cash flows could be worse than if we prepared our financial statements in accordance with Indian GAAP*” and “*Risk Factor - Significant differences exist between Indian GAAP and other accounting principles, such as U.S. GAAP and IFRS, which investors outside India may be more familiar with and may consider material to their assessment of our financial condition, results of operations and cash flows*” on pages 35 and 44. Accordingly, the degree to which the financial information included in this Draft Red Herring Prospectus will provide meaningful information is entirely dependent on the reader’s level of familiarity with Indian accounting policies and practices, the Companies Act and the SEBI ICDR Regulations. Any reliance by persons not familiar with Indian accounting policies and practices on the financial disclosures presented in this Draft Red Herring Prospectus should accordingly be limited. Our Bank does not provide reconciliation of its financial information to IFRS or U.S. GAAP.

Unless the context otherwise indicates, any percentage or amounts, with respect to financial information of our Bank in this Draft Red Herring Prospectus have been derived from the Restated Financial Statements.

In this Draft Red Herring Prospectus, any discrepancies in any table between the total and the sums of the amounts listed are due to rounding off. All figures in decimals have been rounded off to the second decimal and all the percentage figures have been rounded off to two decimal places.

Certain non-GAAP financial measures and certain other statistical information relating to our operations and financial performance have been included in this section and elsewhere in this Draft Red Herring Prospectus. We compute and disclose such non-GAAP financial measures and such other statistical information relating to our operations and financial performance as we consider such information to be useful measures of our business and financial performance, and because such measures are frequently used by securities analysts, investors and others to evaluate the operational performance of financial services businesses, many of which provide such non-GAAP financial measures and other statistical and operational information when reporting their financial results. Such non-GAAP measures are not measures of operating performance or liquidity defined by generally accepted accounting principles. These non-GAAP financial measures and other statistical and other information relating to our operations and financial performance may not be computed on the basis of any standard methodology that is

applicable across the industry and therefore may not be comparable to financial measures and statistical information of similar nomenclature that may be computed and presented by other banks in India or elsewhere. These non-GAAP financial measures have been reconciled to their nearest GAAP measure in “*Our Business*”, “*Selected Statistical Information*”, “*Other Financial Information*” and “*Capitalisation Statement*” on pages 110, 178, 246 and 272, respectively.

Currency and Units of Presentation

All references to:

- “Rupees” or “₹” or “INR” or “Rs.” are to Indian Rupee, the official currency of the Republic of India; and
- “USD” or “US\$” or “\$” are to United States Dollar, the official currency of the United States of America.

Our Bank has presented certain numerical information in this Draft Red Herring Prospectus in “lakh”, “million” and “crores” units or in whole numbers where the numbers have been too small to represent in such units. One million represents 1,000,000, one billion represents 1,000,000,000 and one trillion represents 1,000,000,000,000. One lakh represents 100,000 and one crore represents 10,000,000.

Figures sourced from third-party industry sources may be expressed in denominations other than millions or may be rounded off to other than two decimal points in the respective sources, and such figures have been expressed in this Draft Red Herring Prospectus in such denominations or rounded-off to such number of decimal points as provided in such respective sources.

Exchange Rates

This Draft Red Herring Prospectus contains conversion of certain other currency amounts into Indian Rupees that have been presented solely to comply with the SEBI ICDR Regulations. These conversions should not be construed as a representation that these currency amounts could have been, or can be converted into Indian Rupees, at any particular rate or at all.

The following table sets forth, for the periods indicated, information with respect to the exchange rate between the Rupee and USD (in Rupees per USD):

| Currency | As at | | | |
|----------|--------------------|-------------------------------|-------------------------------|----------------|
| | September 30, 2019 | March 31, 2019 ⁽²⁾ | March 31, 2018 ⁽¹⁾ | March 31, 2017 |
| 1 USD | 70.69 | 69.17 | 65.04 | 64.84 |

Source: RBI reference rate and www.fbil.org.in

⁽¹⁾Exchange rate as on March 28, 2018, as RBI reference rate is not available for March 31, 2018, March 30, 2018 and March 29, 2018 being a Saturday and public holidays, respectively

⁽²⁾Exchange rate as on March 29, 2019, as RBI reference rate is not available for March 31, 2019 and March 30, 2019 being a Sunday and Saturday, respectively

Industry and Market Data

Unless otherwise indicated, industry and market data used throughout this Draft Red Herring Prospectus has been obtained or derived from various industry publications and sources, including the report titled “*Report on Indian banking industry, small finance banks sector and various loan products*” dated January 2020, issued by CRISIL Limited which has been commissioned by our Bank, and which is subject to the following disclaimer:

“CRISIL Research, a division of CRISIL Limited (CRISIL) has taken due care and caution in preparing this Report based on the information obtained by CRISIL from sources which it considers reliable (Data). However, CRISIL does not guarantee the accuracy, adequacy or completeness of the Data / Report and is not responsible for any errors or omissions or for the results obtained from the use of Data / Report. This Report is not a recommendation to invest / disinvest in any company / entity covered in the Report and no part of this report should be construed as an investment advice. CRISIL especially states that it has no financial liability whatsoever to the subscribers/ users/ transmitters/ distributors of this Report. CRISIL Research operates independently of, and does not have access to information obtained by CRISIL’s Ratings Division / CRISIL Risk and Infrastructure Solutions Limited (CRIS), which may, in their regular operations, obtain information of a confidential nature. The views expressed in this Report are that of CRISIL Research and not of CRISIL’s Ratings Division / CRIS. No part of this Report may be published / reproduced in any form without CRISIL’s prior written approval.”

For risks in this regard, see “*Risk Factors – Statistical and industry data in this Draft Red Herring Prospectus is derived from the CRISIL Research Report commissioned by us for such purpose. The CRISIL Research Report is not exhaustive and is based on certain assumptions and parameters/conditions. The data and statistics in the CRISIL Research Report may be inaccurate, incomplete or unreliable*” on page 42.

The extent to which the market and industry data used in this Draft Red Herring Prospectus is meaningful depends on the reader’s familiarity with and understanding of the methodologies used in compiling such data. There are no standard data gathering methodologies in the industry in which the business of our Bank is conducted, and methodologies and assumptions may vary widely among different industry sources. Industry publications generally state that the information contained in such publications has been obtained from publicly available documents from various sources believed to be reliable but their accuracy and completeness are not guaranteed and their reliability cannot be assured. Although we believe the industry and

market data used in this Draft Red Herring Prospectus is reliable, it has not been independently verified by us, the respective Selling Shareholders, the BRLMs or any of their affiliates or advisors. The data used in these sources may have been reclassified by us for the purposes of presentation. Data from these sources may also not be comparable.

Accordingly, no investment decision should be made solely on the basis of such information. Such data involves risks, uncertainties and numerous assumptions and is subject to change based on various factors, including those disclosed in “*Risk Factors*” on page 23.

In accordance with the SEBI ICDR Regulations, “*Basis for the Offer Price*” on page 75 includes information relating to our peer group companies. Such information has been derived from publicly available sources, and neither we, the Promoter Selling Shareholder, Bajaj Allianz Life, PI Ventures, nor the BRLMs or any of their affiliates have independently verified such information. Accordingly, no investment decision should be made solely on the basis of such information.

FORWARD-LOOKING STATEMENTS

This Draft Red Herring Prospectus contains certain “forward-looking statements”. All statements contained in this Draft Red Herring Prospectus that are not statements of historical fact constitute “forward-looking statements”. All statements regarding our expected financial condition and results of operations, business, plans and prospects are “forward-looking statements”. These forward-looking statements generally can be identified by words or phrases such as “aim”, “anticipate”, “believe”, “expect”, “estimate”, “intend”, “likely to”, “seek to”, “shall”, “objective”, “plan”, “project”, “will”, “will continue”, “will pursue” or other words or phrases of similar import. Similarly, statements that describe our strategies, objectives, plans or goals are also forward-looking statements. All forward-looking statements whether made by us or any third parties in this Draft Red Herring Prospectus are based on our current plans, estimates, presumptions and expectations and are subject to risks, uncertainties and assumptions about us that could cause actual results to differ materially from those contemplated by the relevant forward-looking statement, including but not limited to, regulatory changes pertaining to the banking industry and our ability to respond to them, our ability to successfully implement our strategy, our growth and expansion, technological changes, our exposure to market risks, general economic and political conditions which have an impact on our business activities or investments, the monetary and fiscal policies of India, inflation, deflation, unanticipated turbulence in interest rates, foreign exchange rates, equity prices or other rates or prices, the performance of the financial markets in India and globally, changes in domestic laws, regulations and taxes and changes in competition in the banking/ microfinance industry. Important factors that could cause actual results to differ materially from our expectations include, but are not limited to, the following:

- Our business is currently significantly dependent on advances to microfinance loan customers and any adverse developments in the microfinance sector could adversely affect our business, financial condition, results of operations and cash flows.
- A majority of our advances are unsecured. If we are unable to recover such advances in a timely manner or at all, our financial condition, results of operations and cash flows may be adversely affected.
- We incur significant operating expenses and any increase in these operating expenses without a corresponding increase in income will adversely affect our financial condition, results of operations and cash flows.
- ESMACO has been acting as a business correspondent for us on a non-exclusive basis since we began our operations and it has sourced a majority of our advances. If ESMACO prefers to promote our competitors’ microfinance loans over our microfinance loans or the agreement between us and ESMACO is terminated or not renewed, it would adversely affect our business, financial condition, results of operations and cash flows.
- Our business correspondents are responsible for, among other things, sourcing and servicing of customers for microfinance loans on a non-exclusive basis. If these business correspondents prefer to promote our competitors’ microfinance loans or our agreements with them are terminated or not renewed it would adversely affect our business, financial condition, results of operations and cash flows.
- We are subject to stringent regulatory requirements and prudential norms. If we are unable to comply with such laws, regulations and norms it may have an adverse effect on our business, financial condition, results of operations and cash flows.
- If we are unable to control the level of NPAs in our portfolio effectively or if we are unable to improve our provisioning coverage as a percentage of gross NPA, our business, financial condition, results of operations and cash flows may be adversely affected.
- We may be impacted by volatility in interest rates, which could cause our Net Interest Margin to decline and adversely affect our results of operations and cash flows.
- We have a limited operating history as a small finance bank and as a result our Restated Financial Statements may not be reflective of our future financial condition and results of operations. Furthermore, the small finance bank model is relatively new to India, and such operations pose various business and financial challenges.
- We and our Promoters are involved in certain legal proceedings, any adverse developments related to which could adversely affect our reputation, business and cash flows

Certain information in “*Industry Overview*”, “*Our Business*” and “*Management’s Discussion and Analysis of Financial Condition and Results of Operations*” on pages 81, 110 and 248, respectively of this Draft Red Herring Prospectus has been obtained from the report titled “*Report on Indian banking industry, small finance banks sector and various loan products*” dated January 2020, issued by CRISIL Limited.

For further discussion of factors that could cause the actual results to differ from the expectations, see “*Risk Factors*”, “*Our Business*” and “*Management’s Discussion and Analysis of Financial Condition and Results of Operations*” on pages 23, 110 and 248, respectively. By their nature, certain market risk disclosures are only estimates and could be materially different from

what actually occurs in the future. As a result, actual future gains or losses could materially differ from those that have been estimated and are not a guarantee of future performance.

Forward-looking statements reflect current views as of the date of this Draft Red Herring Prospectus and are not a guarantee of future performance. There can be no assurance to investors that the expectations reflected in these forward-looking statements will prove to be correct. Given these uncertainties, investors are cautioned not to place undue reliance on such forward-looking statements and not to regard such statements to be a guarantee of our future performance.

These statements are based on our management's belief and assumptions, which in turn are based on currently available information. Although we believe the assumptions upon which these forward looking statements are based on are reasonable, any of these assumptions could prove to be inaccurate and the forward looking statements based on these assumptions could be incorrect. Given these uncertainties, investors are cautioned not to place undue reliance on such forward-looking statements and not to regard such statements as a guarantee of future performance. Neither our Bank, our Promoters, our Directors, Bajaj Allianz Life, PI Ventures, the BRLMs nor any of their respective affiliates have any obligation to update or otherwise revise any statements reflecting circumstances arising after the date hereof or to reflect the occurrence of underlying events, even if the underlying assumptions do not come to fruition. In accordance with the requirements of SEBI, our Bank and the BRLMs shall ensure that investors in India are informed of material developments until the time of the grant of listing and trading permission by the Stock Exchanges for this Offer. Each of the Promoter Selling Shareholder, Bajaj Allianz Life and PI Ventures shall ensure that they will keep our Bank and BRLMs informed of all material developments pertaining to their respective portion of the Offered Shares and itself, as a Selling Shareholder from the date of the Red Herring Prospectus until receipt of final listing and trading approvals by the Stock Exchanges for this Offer, that may be material from the context of the Offer.

SECTION II: RISK FACTORS

An investment in the Equity Shares involves a high degree of risk. Prospective investors should carefully consider all the information in this Draft Red Herring Prospectus, including the risks and uncertainties described below, before evaluating our business and making an investment in our Equity Shares. This section should be read in conjunction with “Industry Overview”, “Our Business”, “Selected Statistical Information”, “Financial Statements”, and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” on pages 81, 110, 178, 196 and 248, respectively, before making an investment decision in relation to the Equity Shares.

The risks and uncertainties described in this section are not the only risks that are relevant to us or the Equity Shares or industry and segment in which we operate. Additional risks and uncertainties not currently known to us or that we currently believe to be immaterial may also have an adverse effect on our business, financial condition, results of operations and cash flows. If any of the following risks or other risks that are not currently known or are now deemed immaterial actually occur, our business, financial condition, results of operations and cash flows could be adversely affected and the trading price of the Equity Shares could decline and you may lose all or part of your investment. The financial and other related implications of risks concerned, wherever quantifiable, have been disclosed in the risk factors described below. However, there are certain risk factors where such implications are not quantifiable, and hence any quantification of the underlying risks has not been disclosed in such risk factors.

In making an investment decision, prospective investors must rely on their own examination of our Bank and the terms of the Offer, including the merits and risks involved. You should consult your tax, financial and legal advisors about the particular consequences to you of an investment in the Equity Shares.

Unless otherwise indicated, industry and market data used in this section has been derived from the CRISIL Research Report prepared and released by CRISIL Research and commissioned by us in connection with the Offer. None of our Bank, the BRLMs or any other person connected with the Offer has independently verified this information. Unless otherwise indicated, all financial, operational, industry and other related information derived from the CRISIL Research Report and included herein with respect to any particular year refers to such information for the relevant fiscal year.

Our Bank’s fiscal year commences on April 1 and ends on March 31 of the subsequent year, and references to a particular Fiscal are to the 12 months ended March 31 of that year. Unless otherwise indicated or the context otherwise requires, the financial information included herein is derived from our Restated Financial Statements included in this Draft Red Herring Prospectus. Our Bank was incorporated on May 5, 2016. However, we began our operations on March 10, 2017. As a result, our restated summary statements of profit and loss and cash flows for Fiscal 2017 reflect only 22 days of operations. Accordingly, the financial and statistical data for Fiscal 2017 is not comparable with the financial and statistical data for Fiscals 2019 and 2018 and for the six months ended September 30, 2019 and 2018 and, as such, we have not included such information in this section, except in one risk factor. However, the restated summary statement of assets and liabilities as at March 31, 2017 is comparable to the restated summary statement of assets and liabilities as at September 30, 2019 and 2018 and as at March 31, 2019 and 2018, as our Bank bought the assets and took over the liabilities of our Corporate Promoter’s business undertaking pursuant to the Business Transfer Agreement dated February 22, 2017. Therefore, we have included such information and other financial and statistical data as at March 31, 2017 in this section. For further Information, see “History and Certain Other Corporate Matters” on page 139.

This Draft Red Herring Prospectus also contains forward-looking statements that involve risks and uncertainties. Our results could differ materially from such forward-looking statements as a result of certain factors, including the considerations described below and elsewhere in this Draft Red Herring Prospectus. See “Forward-Looking Statements” on page 21.

RISKS RELATING TO OUR BUSINESS

1. ***Our business is currently significantly dependent on advances to microfinance loan customers and any adverse developments in the microfinance sector could adversely affect our business, financial condition, results of operations and cash flows.***

As at September 30, 2019 and March 31, 2019, 2018 and 2017, advances to our microfinance loan customers, accounted for 95.75%, 96.31%, 98.43% and 97.48%, respectively, of our total gross advances. Demand for our microfinance loan products is affected by a number of factors, including changes in regulations and policies, any adverse publicity or litigation relating to the microfinance sector and public criticism of the microfinance sector in general. Any decline in the demand for our microfinance loans would adversely affect our business, financial condition, results of operations and cash flows.

As at September 30, 2019 and March 31, 2019, 2018 and 2017, the percentage of our gross microfinance non-performing assets (“NPAs”) to the total gross microfinance advances was 1.66%, 1.50%, 3.74% and 0.54%, respectively. Our borrowers’ ability to repay their loans depends on various factors, including, the results of operations of our borrowers’ businesses, the occurrence of event-based risks and natural calamities, such as floods and cyclones, This could lead to an increase in our gross NPAs and adversely affect our business, financial condition, results of operations and cash flows.

2. ***A majority of our advances are unsecured. If we are unable to recover such advances in a timely manner or at all, our financial condition, results of operations and cash flows may be adversely affected.***

As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, 96.31%, 96.71%, 99.42% and 99.97%, respectively, of our advances (net of provisions) were unsecured. Our microfinance loans and certain of our retail loans are unsecured and, as such, are at a higher credit risk than secured loans because they are not supported by collateral. Since these advances are unsecured, in the event of defaults by such customers, our ability to realise the amounts due to us would be restricted to initiating legal proceedings for recovery. There can be no guarantee as to the amount of our resources that would be utilised and the length of time it could take to conclude such legal proceedings or for the legal proceedings to result in a favourable decision to us. For details, see “*Outstanding Litigation and Material Developments*” on page 276. Any failure to recover the full amount of principal and interest on unsecured advances given to our customers could adversely affect our financial condition, results of operations and cash flows.

3. ***We incur significant operating expenses and any increase in these operating expenses without a corresponding increase in income will adversely affect our financial condition, results of operations and cash flows.***

For the six months ended September 30, 2019 and September 30, 2018, our operating expenses as a percentage of our net interest income, which represents interest earned minus interest expended (“**Net Interest Income**”) was 76.88% and 77.70%, respectively. For Fiscals 2019 and 2018, our operating expenses to Net Interest Income was 79.08% and 108.61%, respectively. Our operating expenses are significant as the cost of sourcing and servicing our microfinance loan customers is high. Any increase in our operating expenses without a corresponding increase in Net Interest Income will adversely affect our financial condition, results of operations and cash flows.

4. ***ESMACO has been acting as a business correspondent for us on a non-exclusive basis since we began our operations and it has sourced a majority of our advances. If ESMACO prefers to promote our competitors’ microfinance loans over our microfinance loans or the agreement between us and ESMACO is terminated or not renewed, it would adversely affect our business, financial condition, results of operations and cash flows.***

ESMACO has been acting as a business correspondent for us on a non-exclusive basis since we began our operations. We have an agreement with ESMACO that is valid until December 31, 2028, pursuant to which ESMACO, among other things, sources and services customers for our microfinance loans. As at September 30, 2019 and March 31, 2019, 2018 and 2017, ESMACO was responsible for sourcing and/or servicing customers for 88.64%, 94.02%, 98.43% and 97.48% of our gross advances, respectively. In the event that ESMACO prefers to promote our competitors’ microfinance loans over our microfinance loans or the agreement between us and ESMACO is terminated or not renewed, it would have an adverse effect on our business, financial condition, results of operations and cash flows.

5. ***Our business correspondents are responsible for, among other things, sourcing and servicing of customers for microfinance loans on a non-exclusive basis. If these business correspondents prefer to promote our competitors’ microfinance loans or our agreements with them are terminated or not renewed it would adversely affect our business, financial condition, results of operations and cash flows.***

Our business correspondents are responsible for, among other things, sourcing and servicing of customers for our microfinance loans. As at September 30, 2019 and March 31, 2019, 2018 and 2017 our business correspondents were responsible for sourcing and/or servicing customers for 95.75%, 96.31%, 98.43% and 97.48% of our gross advances, respectively. Under the terms of the agreements with our business correspondents, our business correspondents act for us on a non-exclusive basis. For further details on our business correspondents, see “*Our Business – Delivery Channels - Business Correspondents*” on page 121. In the event that our business correspondents prefer to promote our competitors’ microfinance loans over our microfinance loans or our agreements with them are terminated or not renewed, it would have an adverse effect on our business, financial condition, results of operations and cash flows.

6. ***We are subject to stringent regulatory requirements and prudential norms. If we are unable to comply with such laws, regulations and norms it may have an adverse effect on our business, financial condition, results of operations and cash flows.***

We are regulated under the Banking Regulation Act and have to comply with circulars and directives issued by the RBI that apply to small finance banks. The Banking Regulation Act limits the flexibility of shareholders and management of a small finance bank in many ways, including by way of specifying certain matters for which a banking company would require RBI approval. The RBI In-Principle Approval, RBI Final Approval, SFB Licensing Guidelines and SFB Operating Guidelines require us to comply with certain conditions in order to operate our business. For further details on these regulatory requirements and prudential norms, see “*Key Regulations and Policies*” on page 129. In case we fail to comply with the applicable directives and reporting requirements or meet the prescribed prudential norms, the RBI may charge penalties, restrict our banking activities or otherwise enforce increased scrutiny and control over our banking operations, including by way of withholding approvals, or issuing conditional approvals, in respect of any proposed actions for which we may seek RBI approval in the future, or even cancel our banking license. If we are unable to comply with laws and regulations applicable to a small finance bank, it may have an adverse effect on our business, financial condition, results of operations and cash flows.

We have highlighted below some of the more material rules and regulations that we need to comply with as a small finance bank.

Restrictions relating to advances

The maximum loan size and investment limit exposure to a single and group obligor is restricted to 10% and 15% of our capital funds, respectively. In addition, at least 50% of our loan portfolio is required to constitute advances of up to ₹ 2.50 million.

We are also prohibited from exposure in terms of advances to our Directors, companies in which our Directors are interested, our Promoters, major shareholders (holding 10% or more of our paid-up Equity Share capital), and entities in which our Promoters and major shareholders have significant influence or control (as defined under applicable accounting standards).

Maintenance of cash reserve ratio (“CRR”) and statutory liquidity ratio (“SLR”)

We are currently required to maintain a CRR of a minimum of 4.00% of our demand and time liabilities with the RBI, on which no interest is paid. Further, we are also currently required to maintain SLR equivalent to 18.25% of our net demand and time liabilities in cash and invested in Government and other RBI-approved securities. As at September 30, 2019 and March 31, 2019, 2018 and 2017 our CRR was 4.48%, 5.17%, 14.14% and 4.49%, respectively. As at September 30, 2019 and March 31, 2019, 2018 and 2017 our SLR was 20.94%, 21.87%, 22.31% and 24.63% of our net demand and time liabilities.

As a small finance bank, our net interest margin, which is the difference of interest earned and interest expended divided by the average interest-earning assets calculated on the basis of a quarterly average (“**Net Interest Margin**”) and return on net worth may be adversely affected, as we are required to set aside resources to meet the RBI’s CRR and SLR requirements. Maintaining the CRR and SLR may impose liquidity constraints on us by reducing the amount of cash available with us for lending. In the event that the CRR or SLR requirements applicable to us are increased in the future, our ability to make advances would be correspondingly further reduced, which may adversely affect our business, financial condition, results of operations and cash flows.

Maintenance of capital to risk (weighted) assets ratio (“CRAR”)

As per the SFB Operating Guidelines and the Master Circular – Basel II Capital Regulations, we are required under applicable laws and regulations to maintain a minimum CRAR, which is currently 15% of the risk weighted assets (“**RWAs**”), on a continuous basis subject to any higher percentage as may be prescribed by the RBI from time to time, with Tier I capital of at least 7.5% of the RWAs and Tier II capital of not more than 100% of the Tier I capital. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017 our CRAR was 25.69% (Tier I Capital of 21.99%), 27.59% (Tier I Capital of 23.30%), 16.92% (Tier I Capital of 12.40%), and 16.27% (Tier I Capital of 13.39%), respectively. Currently, the RBI does not require small finance banks to provide any capital charge for operational risk or market risk weighted assets. However, there can be no assurance that the RBI will not require small finance banks, including us, to provide capital charge for such risk in future and to migrate to Basel III approach for credit risk.

As we continue to grow our loan portfolio and asset base, we may be required to raise additional capital in order to continue to meet applicable CRARs with respect to our business. We cannot assure you that we will be able to raise adequate additional capital in the future on terms favourable to us, or at all, which may adversely affect the growth of our business.

Maintenance of priority sector lending (“PSL”) requirements

As a small finance bank, we are required to extend 75% of our adjusted net bank credit (“**ANBC**”) to the sectors eligible for classification as PSL by RBI, such as agriculture, MSMEs, export credit, education, housing, social infrastructure and renewable energy. Furthermore, 40% of our ANBC is required to be allocated to different sub-sectors under PSL as per the PSL requirements. We can allocate the remaining 35% to any one or more sub-sectors under the PSL requirements. The PSL requirements applicable to a small finance bank are significantly higher than the PSL limits applicable to other scheduled commercial banks, which could subject us to higher delinquency rates and may limit our funding from securitizations and assignments to comply with such requirements. In case of any shortfall by us in meeting the PSL requirements, we would subsequently be required to place the allocated amount by RBI in an account with the NABARD under the Rural Infrastructure Development Fund Scheme, or with other institutions specified by the RBI, which may earn lower rates of interest, compared to other interest bearing securities. Our failure to comply with PSL requirements, may have an adverse effect on our business, financial condition, results of operations and cash flows.

Conversion of our Ultra-Small Branches to Branches or Merger with a Branch before March 10, 2020

Our Ultra-Small Branches are the erstwhile microfinance Branches from when our business was owned by our Corporate Promoter. They cater primarily to our microfinance loan customers. They offer limited banking services, such as client on boarding, loan sourcing and customer service, and do not take deposits. As at November 30, 2019, we had 38 Ultra-Small Branches. As per RBI guidelines, all our Ultra-Small Branches need to be converted to Branches or merged with a Branch within three years from the date of commencement, i.e., before March 10, 2020. As at November 30, 2019, we had converted 271 of our former Ultra-Small Branches to Branches out of the 309 Ultra-Small Branches we had as at March 31, 2017. If we fail to convert our Ultra-Small Branches or merge them with a Branch before March 10, 2020, we may be subject to penalties, including restrictions on further expanding our Branch network.

Branches in unbanked rural areas

At least 25% of our total Branches should be located in unbanked rural areas. As at November 30, 2019, 25.06% of our total Branches were in unbanked rural areas.

Restrictions relating to the Equity Shares

The RBI In-Principle Approval, RBI Final Approval, SFB Licensing Guidelines and SFB Operating Guidelines require us to comply with certain restrictions relating to the Equity Shares, including, among others:

- We are required to be owned and controlled by residents of India in accordance with FEMA at all times from the date of commencement of our business;
- Our Promoters are required to reduce their shareholding to 40% of our paid-up Equity Share capital within a period of five years from the date of commencement of our business operation, which was on March 10, 2017, and thereafter required to reduce their shareholding to 30% and 26% of our paid-up Equity Share capital within a period of 10 years and 12 years, respectively, from the date of commencement of our business operations. Our Promoters hold 72.92% of our Pre-Offer paid-up Equity Share capital and following the Offer (assuming all of the Equity Shares offered in the Offer are sold, our Promoters will hold [●]% of our Post-Offer paid-up Equity Share capital);
- We are required to maintain a minimum paid-up Equity Share capital and a minimum net worth of ₹ 1,000 million;
- No Shareholder will be entitled to exercise voting rights in excess of 26% of the total voting rights of all Shareholders; and
- An investor proposing to acquire shares in our Bank (directly or indirectly) where the aggregate holding of such investor, their relatives, associate enterprise or PAC, entitles the investor to hold 5% or more of the paid-up share capital of our Bank or 5% or more of the voting rights in our Bank will need to apply for the RBI's approval.

7. ***If we are unable to control the level of NPAs in our portfolio effectively or if we are unable to improve our provisioning coverage as a percentage of gross NPA, our business, financial condition, results of operations and cash flows may be adversely affected.***

As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our net NPAs to advances (net of provisions) were 0.62%, 0.77%, 2.69% and 0.25%, respectively. Our NPAs may increase in the future, due to several factors, including adverse effects on our borrowers' businesses, a rise in unemployment, slow business growth, changes in customer behaviour and demographic patterns and central and state government policies and regulations (including agricultural loan waivers that may affect our agricultural portfolio in the short-term). While we believe that we have appropriate internal controls, our credit monitoring and risk management policies and procedures may not be accurate, properly designed, or appropriately implemented or complied with by our customers, and we could suffer material credit losses. We employ and monitor third party collection agencies and non-performance by them may lead to further delinquencies and an increase in NPAs. In addition, even if our policies and procedures are accurate and appropriate, we may be unable to anticipate future economic or financial developments or downturns, which could lead to an increase in our NPAs. Any significant increase in NPAs may have an adverse effect on our financial condition, results of operations and cash flows.

Provisions for NPAs are created by a charge to our profit and loss account and are currently subject to minimum provisioning requirements, linked to the ageing of NPAs and other matters as specified in RBI circulars. In addition to the relevant regulatory minimum provisioning, we also consider our internal estimate for loan losses and risks inherent in the credit portfolio when deciding on the appropriate level of provisions. The determination of a suitable level of loan losses and provisions involves a degree of subjectivity and requires that we make estimates of current credit risks and future trends, all of which may be subject to material changes. Any incorrect estimation of risk may result in our provisions not being adequate to cover any further increase in the amount of NPAs or any further deterioration in our NPA portfolio. For the six months ended September 30, 2019 and September 30, 2018, our provision coverage ratio was 81.53% and 85.86%, respectively. For Fiscals 2019 and 2018, our provision coverage ratio was 78.45% and 29.94%, respectively. There can be no assurance that our provision coverage ratio will not decline in the future. We may need to make further provisions if there is dilution/ deterioration in the quality of our

security or down-grading of the account or recoveries with respect to such NPAs do not materialize in time or at all. Accordingly, if we are unable to control the level of our NPAs, it would have an adverse effect on our financial condition, results of operations and cash flows.

8. ***We may be impacted by volatility in interest rates, which could cause our Net Interest Margin to decline and adversely affect our results of operations and cash flows.***

Our results of operations are substantially dependent upon the amount of our net interest income, which we define as interest earned less interest expended (“**Net Interest Income**”). Our Net Interest Income was ₹ 3,659.49 million and ₹ 2,577.57 million for the six months ended September 30, 2019 and 2018, respectively, and ₹ 5,733.57 million and ₹ 2,820.19 million for Fiscals 2019 and 2018, respectively. Our Net Interest Income is significantly dependent on our average performing advances for a particular period and our Net Interest Margin. Our interest earning assets are our advances and investments. Our interest bearing liabilities are our deposits and our borrowings. As at September 30, 2019, 98.99% of our advances and 100.00% of our investments were on fixed interest rates and 1.01% of our advances and nil of our investments were on floating interest rates. As at September 30, 2019, 100.00% of our deposits and 99.72% of our borrowings were on fixed interest rates and nil of our deposits and 0.28% of our borrowings were on floating interest rates.

Interest rates are highly sensitive and volatility in interest rates could be a result of many factors, including the RBI’s monetary policies, deregulation of the financial services sector in India, domestic and international economic and political conditions, inflation and economic policies in India.

In a rising interest rate environment, if the yield on our interest-earning assets does not increase simultaneously with or to the same extent as our cost of funds, and conversely, in a declining interest rate environment, if our cost of funds does not decline simultaneously or to the same extent as the yield on our interest-earning assets, our Net Interest Income and Net Interest Margin would be adversely impacted. While any reduction in the interest rates we pay on our deposits and borrowings may be passed on to customers for our loans, we are unable to pass on any increase in interest rates at which we lend to our customers who have existing loans on fixed interest rates. Competitive pressure may also require us to reduce the interest rates at which we lend to our customers without a proportionate reduction in interest rates at which we raise funds. Our customers may also prepay their loans to take advantage of a declining interest rate environment. An increase in the interest rates charged by us on our advances could result in our customers, particularly those with variable interest rate loans, prepaying their loans if less expensive loans are available from other sources.

In addition, as a result of the RBI-mandated reserve requirements, we are also more structurally exposed to interest rate risks than banks in many other countries. Under the RBI regulations, our liabilities are subject to the SLR requirement such that a minimum specified percentage, currently 18.25%, of a bank’s net demand and time liabilities must be invested in Government securities and other approved securities. These securities generally carry fixed coupons and, in an environment of rising interest rates, the value of Government securities and other fixed income securities decline. Fixed rate bonds represented 100.00% of our SLR portfolio as at September 30, 2019.

There can be no assurance that we will be able to adequately manage our interest rate risk in the future, which could have an adverse effect on our Net Interest Income and Net Interest Margin and could, in turn, have an adverse effect on our financial condition, results of operations and cash flows.

9. ***We have a limited operating history as a small finance bank and as a result our Restated Financial Statements may not be reflective of our future financial condition and results of operations. Furthermore, the small finance bank model is relatively new to India, and such operations pose various business and financial challenges.***

We were incorporated on May 5, 2016 and began operations as a small finance bank on March 10, 2017. As a result of our limited operating history as a small finance bank, our Restated Financial Statements may not be reflective of our future financial condition and results of operations and there may be limited historical and financial information available to help potential investors evaluate whether to subscribe for the Equity Shares in the Offer. Accordingly, potential investors should evaluate our business and prospects in light of the risks, uncertainties and difficulties frequently encountered by both high growth companies and banks that are in the early stages of development.

Furthermore, the small finance bank model is relatively new to India, and such operations pose various business and financial challenges, including (i) sourcing deposits from customers and public at large at competitive prices to support the loan portfolio build up, (ii) operationalization of the branches, (iii) diversifying our loan portfolio, (iv) setting up of and running treasury operations, (v) adopting a robust asset liability management system, (vi) migration to new technology platforms, (vii) digitalizing banking service delivery and other operations in order to source and deliver cost effective financial services to customers and (viii) designing and developing a comprehensive enterprise wide risk management framework. These challenges have and will continue to entail substantial senior level management time and financial resources and put significant demands on our management team and other resources. If we are unable to deal with such challenges it may have an adverse effect on our business, financial condition, results of operations and cash flows.

10. *We and our Promoters are involved in certain legal proceedings, any adverse developments related to which could adversely affect our reputation, business and cash flows.*

There are outstanding legal proceedings involving our Bank and our Promoters. These proceedings are pending at different levels of adjudication before various courts, tribunals and appellate tribunals. We cannot assure you that these proceedings will be decided in our favour. Brief details of material outstanding litigation that have been initiated by and against our Bank and our Promoters, as applicable, are set forth below.

Litigation against our Bank

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|---|-----------------|--|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |
| Outstanding actions by regulatory and statutory authorities | 1 | Not quantifiable |

Litigation by our Bank

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|----------------------|-----------------|--|
| Criminal cases | 14 | 5.40 |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |

Litigation against our Corporate Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|---|-----------------|--|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |
| Taxation matters | 5 | 128.03 |
| Outstanding actions by regulatory and statutory authorities | 1 | 1.65 |
| Disciplinary actions in the last five Fiscals | Nil | Nil |

Litigation by our Corporate Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|----------------------|-----------------|--|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |

Litigation against our Individual Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|---|--------------------|--|
| Criminal cases | 1 | Not quantifiable |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |
| Outstanding actions by regulatory and statutory authorities | Nil | Nil |
| Disciplinary actions in the last five Fiscals | Nil ⁽¹⁾ | Nil |

(1) Excludes directions issued by the RBI to our Bank in respect of the office of Kadambelil Paul Thomas

Litigation by our Individual Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|----------------------|-----------------|--|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |

Litigation against our Directors excluding our Individual Promoter

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|----------------------|-----------------|--|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|---|-----------------|--|
| Taxation matters | Nil | Nil |
| Outstanding actions by regulatory and statutory authorities | Nil | Nil |

Litigation by our Directors

| Type of proceeding | Number of cases | Amount, to the extent quantifiable (₹ in million) |
|----------------------|-----------------|--|
| Criminal cases | Nil | Nil |
| Material civil cases | Nil | Nil |
| Taxation matters | Nil | Nil |

The amounts claimed in these proceedings have been disclosed to the extent ascertainable and include amounts claimed jointly and severally. If any new developments arise, such as a change in Indian law or rulings against us by appellate courts or tribunals, we may need to make provisions in our Restated Financial Statements that could increase our expenses and current liabilities. Further, such legal proceedings could divert our management's time and attention and cause us to incur expenses. Any adverse decision in any of these proceedings may have an adverse effect on our business, results of operations and financial condition.

For further information, see "Outstanding Litigation and Material Developments" on page 276.

11. ***There is an ongoing criminal proceeding involving our Individual Promoter and if these proceedings are determined against him, it could have a material adverse effect on our reputation.***

An FIR has been filed against our Individual Promoter Kadambelil Paul Thomas, in his capacity as the then managing director of our Corporate Promoter, and others, under Sections 406 and 420 of the Indian Penal Code, Section 17 of the Kerala Money Lenders Act, 1958 (the "KMLA") and provisions of the Kerala Prohibition of Charging Exorbitant Interest Act, 2012 alleging that our Individual Promoter, among other things, engaged in illegal money-lending and charging high interest rates. A charge sheet has been filed against our Individual Promoter before the Judicial First Class Magistrate Court- 1, Aluva, Kerala. The Individual Promoter has approached the High Court of Kerala to quash the proceedings, which is pending disposal. In the event that these proceedings are not quashed, our Individual Promoter may be liable for among other things penalties or imprisonment, which could have a material adverse effect on our reputation. For more details, see "Outstanding Litigation and Material Developments - Litigation involving our Promoters - Litigation against Kadambelil Paul Thomas" on page 279. The primary charge mentioned in the FIR was that the Corporate Promoter had not been registered under the KMLA, which stipulates that all financial institutions have to be registered under the KMLA. The applicability of the KMLA to NBFCs and other RBI-licensed financial institutions was challenged before the High Court of Kerala by the NBFC Welfare Association in 2007. A Single Bench of the High Court of Kerala ordered that RBI-licensed NBFCs and MFIs need not obtain registration under the KMLA. A Division Bench of the same court overruled this decision and held that the registration under the KMLA is required. On appeal to the Supreme Court of India, the Supreme Court of India has passed an interim order directing maintenance of *status quo* of registration under the KMLA not being applicable to NBFCs and MFIs that are registered with the RBI, including the Corporate Promoter, until the disposal of the matter by the Supreme Court of India. In the event that this matter is decided against us, our Bank would need to obtain registration under the provisions of the KMLA. This could also have a bearing on the outcome of the criminal proceedings initiated against our Individual Promoter.

12. ***Our business is concentrated in South India, particularly in the states of Kerala and Tamil Nadu, and any adverse change in the economy of South India could have an adverse effect on our financial condition, results of operations and cash flows.***

Our business is concentrated in South India, particularly in the states of Kerala and Tamil Nadu. While our operations are spread out across India, a significant number of our Branches and Ultra-Small Branches are located in South India and a majority of our advances and deposits are from customers in the South Indian states. Out of our 441 Branches and Ultra-Small Branches (combined) as at November 30, 2019, 298, or 67.57%, were located in South India, including 203, or 46.03%, in Kerala and 87, or 19.73%, in Tamil Nadu. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, 84.24%, 84.59%, 83.01% and 83.24%, respectively, of our gross advances were from South India and 95.68%, 96.04%, 97.30% and 100.00%, respectively, of our total deposits were from South India. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, 53.48%, 52.47%, 57.38% and 62.94%, respectively, of our gross advances were from Kerala and 93.02%, 93.79%, 96.97% and 100.00%, respectively, of our total deposits were from Kerala. As at September 30, 2019 and March 31, 2019 and 2018, 26.85%, 28.59% and 22.49%, respectively, of our gross advances were from Tamil Nadu and 1.51%, 1.06%, 0.15%, respectively, of our total deposits were from Tamil Nadu. As at March 31, 2017, 18.40% of our gross advances were from Tamil Nadu and nil of our deposits were from Tamil Nadu. Any disruption, disturbance or sustained downturn in the economy of, or any adverse geological, ecological or political circumstances in South India, in particular in the states of Kerala and Tamil Nadu, could adversely affect our business, financial condition, results of operations and cash flows.

13. ***If we are unable to secure funding on acceptable terms and at competitive rates when needed, it could have a material adverse effect on our business, financial condition, results of operations and cash flows***

Our funding requirements historically have been met from a combination of shareholder capital and funds generated from, deposits, borrowings from other institutions, subordinated debt, borrowings from other banks and perpetual debt instruments. Unless we are able to access the necessary amounts of additional capital, any incremental capital requirement may adversely impact our ability to grow our business and may even require us to curtail or withdraw from some of our current business operations. There can also be no assurance that we will be able to raise adequate additional funding in the future on terms favourable to us, or at all, and this may hamper our growth plans, apart from those that can be funded by internal accruals.

Furthermore, CARE Ratings India Limited has rated Tier II bonds issued by us in the form of a subordinated debt instrument as “A-”. Our certificate of deposits are rated by CARE Ratings India Limited as “A1+” and our long-term bank facilities are rated by CARE ratings as “A”.

Any downgrade in our debt ratings may increase interest rates for refinancing our outstanding debt, which would increase our financing costs, and adversely affect our future issuances of debt and our ability to raise new capital on a competitive basis, which may adversely affect our business, financial condition, results of operations and cash flows.

14. ***The Indian finance industry is intensely competitive and if we are unable to compete effectively it would adversely affect our business, financial condition, results of operations and cash flows.***

The Indian finance industry is intensely competitive. We face intense competition in all our principal products and services.

There are multiple players in the microfinance sector with varied organisational structures. Loans in the microfinance sector are provided by banks, small finance banks, non-banking finance company-microfinance institutions (“NBFC-MFIs”), other non-banking finance companies, and non-profit organisations. Banks provide loans under the self-help group model. However, they also give microfinance loans directly or through business correspondents to meet their priority-sector lending targets. NBFC-MFIs and non-profit MFIs are the only two players with loan portfolios exclusively focused towards microfinance. (Source: CRISIL Research Report). For more details, see “Our Business – Competition” on page 127.

Our competitors in the organized sector may have a better brand recognition, greater business experience, more diversified operations, a greater customer and depositor base, a larger branch network and better access to funding and at lower costs than we do. Furthermore, certain requirements that are applicable to small finance banks in terms of the SFB Operating Guidelines and other banking laws and regulations are significantly more stringent in comparison to scheduled commercial banks and NBFCs. Ensuring compliance with these laws and regulations has and will continue to limit our revenue, thereby making it more difficult to compete with other players in the organized sector. For further details, see “– We are subject to stringent regulatory requirements and prudential norms. If we are unable to comply with such laws, regulations and norms it may have an adverse effect on our business, financial condition, results of operations and cash flows” on page 24. In addition, we compete with informal sources of lending for microfinance loans, including moneylenders, landlords, local shopkeepers and traders.

On December 5, 2019, the RBI issued guidelines for on-tap licensing of small finance banks, which allows applicants to apply for a small finance bank license at any time, subject to the fulfilment of certain eligibility criteria and other conditions. We expect this to increase competition for us. Further, consolidation in the industry driven by the merger of other banks is likely to further increase competition by creating larger, more homogeneous and potentially stronger competitors in the market. Increases in operations of existing competitors or the entry of additional banks offering similar or a wider range of products and services could also increase competition. Further, with the advent of technology based initiatives and alternative modes of banking, we may face increased competition in this sector, which may in turn impact our results of operations. We also face competition from specialized fintech companies who could disrupt our origination, sales and distribution process.

If we are unable to compete effectively, it would adversely affect our business, financial condition, results of operations and cash flows.

15. ***If we fail to effectively manage our growth, our business may be adversely affected.***

We have witnessed growth in our business. Our total gross advances were ₹ 54,742.35 million, ₹ 45,870.63 million, ₹ 31,913.34 million and ₹ 14,897.34 million as at September 30, 2019 and as at March 31, 2019, 2018 and 2017, respectively. Our total deposits were ₹ 60,633.72 million, ₹ 43,170.08 million, ₹ 25,230.92 million and ₹ 4,093.41 million as at September 30, 2019 and as at March 31, 2019, 2018 and 2017, respectively.

We have also witnessed growth in our Branches and Ultra-Small Branches (combined). As at March 31, 2017, 2018 and 2019 we had 321, 413 and 423 Branches and Ultra-Small Branches (combined), respectively, representing a

CAGR of 14.79%. As at November 30, 2019 we had 441 Branches and Ultra-Small Branches (combined). We plan to open Branches in new states and union territories, predominately in North India and North East India. Further, we intend to continue expanding our presence in South India (primarily outside of Kerala). Our newly opened Branches may not be profitable immediately upon their opening or may take time to break even. However, we cannot assure you that we will succeed in implementing such strategies, as their successful implementation is subject to many factors beyond our control. Factors, such as competition and customer requirements, in these new markets may differ from those in our existing markets.

As we plan to expand our geographic footprint in India, our business may be exposed to additional challenges, including obtaining additional governmental or regulatory approvals, identifying and collaborating with local business partners with whom we may have no existing relationship, successfully marketing our products in markets in which we have no familiarity, attracting customers in a market in which we do not have significant experience or visibility, maintaining standardized systems and procedures, adapting our marketing strategy and operations to new markets in India in which different languages are spoken, higher technology costs, upgrading, expanding and securing our technology platform in such Branches and Ultra-Small Branches, operational risks including integration of internal controls and procedures, compliance with KYC, AML, CFT and other regulatory norms, ensuring customer satisfaction, recruiting, training and retaining skilled personnel, failure to manage third-party service providers in relation to any outsourced services and difficulties in the integration of new Branches with our network of existing Branches. To address these challenges, we may have to make significant investments that may not yield desired results or incur costs that we may not be able to recover. If we are unable to implement such growth strategies, our business, financial condition, results of operations and cash flows will be adversely affected.

16. ***Weaknesses, disruption or failures in IT systems could adversely impact our business.***

We are heavily reliant on IT systems in connection with, but not limited to, financial controls, risk management and transaction processing. Our critical IT systems are managed by FIS Payment Solutions and Services India Private Limited (“FIS”). FIS provides us with an end-to-end banking solution, which encompasses core banking systems, risk management, domestic treasury, switching solutions, debit card issuance services and internet banking solutions. Any failure by FIS to perform any of these functions could adversely affect our business, financial condition and results of operations.

Our on-line delivery channels are subject to various risks, such as network connectivity failure, information security issues and browser compatibility issues. We may also be subject to disruptions of our IT systems arising from events that are wholly or partially beyond FIS’ control (including, for example, damage or incapacitation by human error, natural disasters, electrical or telecommunication outages, sabotage, computer viruses, hacking, cyber-attacks or similar events, or loss of support services from other third parties, such as internet backbone providers). In the event we experience interruptions in our IT systems, this could give rise to deterioration in customer service and to loss or liability to us and could adversely affect our business, financial condition, results of operations and cash flows.

We have a master service agreement with FIS dated June 10, 2016 pursuant to which they maintain a data centre in Mumbai and a comprehensive disaster recovery centre in Hyderabad for us as part of our business continuity measures. However, if for any reason the switch over to the back-up system does not take place or if a calamity occurs in both Mumbai and Hyderabad such that our data is compromised at both places, which would have an adverse effect on our financial condition, results of operations and cash flows.

17. ***We may face cyber threats attempting to exploit our network to disrupt services to customers and/ or theft of sensitive internal data or customer information, which may cause damage to our reputation and adversely affect our financial condition, results of operations and cash flows.***

We offer online banking services to our customers. Our online banking channel includes multiple services, such as electronic funds transfer, bill payment services, usage of credit cards on-line, requesting account statements, and requesting cheque books. We are therefore exposed to various cyber threats, including (a) phishing and Trojans targeting our customers, wherein fraudsters send unsolicited mails to our customers seeking account sensitive information or to infect customer machines to search and attempt exfiltration of account sensitive information; and (b) hacking, wherein attackers seek to hack into our website with the primary intention of causing reputational damage to us by disrupting services; and (c) data theft, wherein cyber criminals may attempt to enter our network with the intention of stealing our data or information. In addition, we also face the risk of our customers incorrectly blaming us and terminating their accounts with us for any cyber security breaches that may have occurred on their own system or with that of an unrelated third party. Cyber security breaches could lead to the loss of trade secrets or other intellectual property, or could lead to the public exposure of personal information (including sensitive financial and personal information) of our customers and employees. Although we intend to continue to implement security technology and establish operational procedures to prevent break-ins, damage and failures, there can be no assurance that instances of IT infringements and security breaches will not take place in the future or that our security measures will be adequate or successful. Any cyber security breach could also subject us to additional regulatory scrutiny and expose us to civil litigation and related financial liability.

18. ***We have recently introduced several new products and services and we cannot assure you that such products and services will be profitable in the future. Further, we may be unable to successfully diversify our product portfolio or enter into new lines of business, which may adversely affect our business, financial condition, results of operations and cash flows.***

We have introduced several new products and services, such as home loans, clean energy product loans, ESAF Haritha Loans (agricultural loans), business loans, micro housing loans, gold and vehicle loans in Fiscal 2018. Further, in Fiscal 2020, we started distributing POS terminals and third-party life insurance products. We cannot assure you that such products and services will be successful, whether due to factors within or outside of our control, such as general economic conditions, a failure to understand customer demand and market requirements or management focus on these new products. In the event that we fail to develop and launch new products or services successfully, we may lose any or all of the investments that we have made in promoting them and training our employees, and our reputation would be harmed. Further, we require approval from regulatory authorities before we commence offering certain products and services, such as mutual fund distribution and any additional foreign exchange services. If we fail to obtain such approvals, or to develop and launch such products and services successfully, we may lose a part or all of the costs incurred in the development of such offerings, or discontinue these offerings. If we are unable to effectively manage any of these issues it could adversely affect our business, financial condition, results of operations and cash flows.

19. ***Our Corporate Promoter may be unable to obtain a certificate of registration as an NBFC-CIC, as required under our RBI In-Principle Approval and the RBI Final Approval. We cannot assure you that regulatory action will not be taken against us.***

As per the RBI In-Principle Approval, amongst other things, our Corporate Promoter was required to be registered as an NBFC-CIC with the RBI prior to the commencement of business by our Bank and subsequently, pursuant to the RBI Final Approval, the RBI required that our Corporate Promoter be registered as an NBFC-CIC after the transfer of its business to the Bank. While our Corporate Promoter had made an application to the RBI for converting its status from an NBFC-MFI to a NBFC-CIC, on October 10, 2017, the RBI had, by a letter dated February 21, 2018, required that our Corporate Promoter make a fresh application after hiving off certain assets. Pursuant to such observation, our Corporate Promoter made a fresh application dated March 7, 2019 to the Directorate of Non-Banking Supervision, RBI, Chennai (“DNBS”) seeking a certificate of registration to carry on the business of an NBFC-CIC (“**Fresh Approval**”). In response to the Fresh Approval submitted by our Corporate Promoter, DNBS sought certain clarifications and documents and our Corporate Promoter has provided such documents and clarifications sought by DNBS. While the application is still pending, the RBI has, from time to time in the past, made certain observations (in its inspection reports) stating that our Bank was yet to comply with the requirement of conversion of the Corporate Promoter to a NBFC-CIC. In the event that Corporate Promoter is unable to obtain such registration, we will be in non-compliance with the RBI In-Principle Approval and the RBI Final Approval and could be subject to penalties or other regulatory actions by the RBI resulting in the interruption of all or some of our operations and may have an adverse effect on our business, financial condition, results of operations and cash flows.

20. ***We may be unable to maintain or renew our statutory and regulatory permits, licences and approvals required to operate our business.***

We require certain statutory and regulatory permits and approvals to operate our business. These include approvals from the RBI for various aspects of our banking operations (including for services such as NEFT, RTGS and foreign exchange dealing), approvals to commence and operate mobile banking services and registrations from other regulatory authorities, such as the IRDAI for acting as a Category Corporate Agent (Composite) and PFRDA to transact in pension schemes. We may not, at all points of time, have all approvals required for our business. Further, in relation to our Branches and Ultra-Small Branches, certain approvals may have lapsed in their normal course and our Bank has either made an application to the appropriate authorities for renewal of such registration or in the process of making such application. Our RBI In-Principle approval and RBI Final Approval also require us to comply with certain terms and conditions. In the event that we are unable to comply with any or all of these terms and conditions, or seek waivers or extensions of time for complying with these terms and conditions, it is possible that the RBI may revoke this licence or may place stringent restrictions on our operations. This may result in the interruption of all or some of our operations. If we fail to obtain, renew or maintain the required permits, licences or approvals, including those set out above, we could be subjected to penalties by the relevant regulatory authorities, which may result in the interruption of our operations or delay or prevent our expansion plans and may have an adverse effect on our business, financial condition, results of operations and cash flows.

21. ***We may face asset liability mismatches, which could affect our liquidity and consequently may adversely affect our financial condition, results of operations and cash flows.***

We face liquidity risks due to mismatches in the maturity of our assets and liabilities. For details on the maturity profile of our liabilities and assets as at September 30, 2019, see “*Selected Statistical Information – Asset Liability Gap*” on page 185. We may rely on funding options with a short-term maturity period for extending long-term loans, which may lead to an asset liability mismatch for certain periods. Mismatches between our assets and liabilities are compounded in case of pre-payments of the advances we grant to our customers. Further, asset liability mismatches

create liquidity surplus or liquidity crunch situations and depending upon the interest rate movement, such situations may adversely affect our Net Interest Income. If we are unable to obtain additional borrowings or renew our existing credit facilities for matching tenures of our loan portfolio in a timely and cost-effective manner or at all, it may lead to mismatches between our assets and liabilities, which could adversely affect our financial condition, results of operations and cash flows.

22. ***Deterioration in the performance of any industry sector in which we have significant exposure may adversely affect our financial condition, results of operations and cash flows.***

Our total exposure to borrowers is dispersed across various sectors, the most significant of which are agricultural and allied activities, MSME, service and trade, which represented 52.78%, 16.82% and 18.21%, respectively, of our gross advances as at September 30, 2019.

Despite monitoring our level of exposure to sectors and borrowers, any significant deterioration in the performance of a particular sector in which we may have significant exposure driven by events not within our control, such as natural calamities, regulatory action or policy announcements by central or state government authorities, would adversely impact the ability of borrowers within that industry to service their debt obligations to us. As a result, we would experience increased delinquency risk, which may adversely affect our financial condition, results of operations and cash flows.

We cannot assure you that we will be able to diversify our exposure over different industry sectors in the future. Failure to maintain diverse exposure resulting in industry sector concentration may adversely impact our financial condition, results of operations and cash flows, in case of any significant deterioration in the performance of any such industry sector.

23. ***Materialization of contingent liabilities not provided for as per AS 29-Provisions, Contingent Liabilities and Contingent Assets could adversely affect our financial condition, results of operations and cash flows.***

As at September 30, 2019, we had contingent liabilities not provided for as per AS 29-Provisions, Contingent Liabilities and Contingent Assets amounting to ₹ 77.69 million. If any of these contingent liabilities materialize, our financial condition, results of operations and cash flows would be adversely affected. The table below sets forth details of our contingent liabilities not provided for as per AS 29-Provisions, Contingent Liabilities and Contingent Assets as at the dates indicated.

(₹ in million)

| Particulars | As at September 30, 2019 | As at March 31 | | |
|--|--------------------------|----------------|---------------|---------------|
| | | 2019 | 2018 | 2017 |
| Claims against the Bank not acknowledged as debts | - | - | - | - |
| Liability on account of outstanding forward exchange contracts | - | - | - | - |
| Guarantees given on behalf of constituents - in India | 13.04 | 6.44 | - | - |
| Acceptances, endorsements and other obligations | - | - | - | - |
| Other items for which the Bank is contingently liable | 64.65 | 576.82 | 617.20 | 676.06 |
| Total Contingent Liabilities | 77.69 | 583.26 | 617.20 | 676.06 |

24. ***If our risk management policies are ineffective, it could adversely affect our business, financial condition, results of operations and cash flows.***

We have devoted significant resources to develop our risk management policies and procedures and plan to continue to do so in the future. For details on our risk management policies, see “Our Business – Risk Management” on page 122. Despite this, our policies and procedures to identify, monitor and manage risks may not be fully effective. Some of our risk management systems are not automated and are subject to human error. Some of our methods of managing risks are based upon the use of observed historical market behaviour. As a result, these methods may not accurately predict future risk exposures, which could be significantly greater than those indicated by the historical measures.

To the extent any of the instruments and strategies we use to hedge or otherwise manage our exposure to market or credit risk are not effective, we may be unable to mitigate effectively our risk exposures in particular market environments or against particular types of risk. Further, some of our risk management strategies may not be effective in a difficult or less liquid market environment, where other market participants may be attempting to use the same or similar strategies to deal with the difficult market conditions. In such circumstances, it may be difficult for us to reduce our risk positions due to the activity of such other market participants. Other risk management methods depend upon an evaluation of information regarding markets, clients or other matters. This information may not in all cases be accurate, complete, up-to-date or properly evaluated.

Our investment and interest rate risk are dependent upon our ability to properly identify, and mark-to-market changes in the value of financial instruments caused by changes in market prices or rates. Our earnings are dependent upon the effectiveness of our management of changes in credit quality and risk concentrations, the accuracy of our valuation models and our critical accounting estimates and the adequacy of our allowances for loan losses. To the extent our assessments, assumptions or estimates prove inaccurate or not predictive of actual results, we could suffer higher than anticipated losses.

Management of operations, legal and regulatory risks requires, among other things, policies and procedures to properly record and verify a large number of transactions and events, and these policies and procedures may not be fully effective. Further, as we seek to expand the scope of our operations, we also face the risk that we may not be able to develop risk management policies and procedures for new business areas or manage the risks associated with the growth of our existing business effectively. If we are unable to develop and implement effective risk management policies, it could adversely affect our business, financial condition, results of operations and cash flows.

25. ***We could be subject to volatility in income from our treasury operations, which could have an adverse effect on our results of operations and cash flows.***

Our income from treasury operations comprises interest and dividend income from investments, profit from sale of investments and income from our foreign exchange operations. Our treasury segment contributed 13.31% and 9.98% of our total income for the six months ended September 30, 2019 and September 30, 2018, respectively. Our treasury segment contributed 10.35% and 11.39% of our total income during Fiscals 2019 and 2018, respectively. Our treasury operations are vulnerable to changes in interest rates, exchange rates, equity prices and other factors beyond our control, including the domestic and international economic and political scenario, inflationary expectations and the RBI's monetary policies. In particular, if interest rates rise, the valuation of our fixed income securities portfolio, such as Government securities and corporate bonds, would decline. Although we have operational controls and procedures in place for our treasury operations, such as counterparty limits, position limits, stop loss limits and exposure limits, that are designed to mitigate the extent of such losses, there can be no assurance that we will not incur losses in the course of our proprietary trading on our fixed income book held in the available for sale and held for trading portfolios. Any such losses could adversely affect our financial condition, results of operations and cash flows.

26. ***We are exposed to operational risks, including employee negligence, petty theft, burglary and embezzlement and fraud by employees, agents, customers or third parties, which could harm our reputation, business, financial condition, results of operations and cash flows.***

We are exposed to many types of operational risks, including employee negligence, petty theft, burglary and embezzlement and fraud by employees, agents, customers or third parties. Operational risks can result from a variety of factors, including failure to obtain proper internal authorisations, improperly documented transactions, failure of operational and information security procedures, computer systems, software or equipment, fraud, inadequate training and employee errors. We attempt to mitigate operational risk by maintaining a comprehensive system of internal controls, establishing systems and procedures to monitor transactions. For details, see "*Our Business – Risk Management – Operational Risk*" on page 124. Although we intend to continue to implement technology-based security measures and establish operational procedures to prevent fraud, break-ins, damage and failures, there can be no assurance that these security measures will be adequate. Any failure to mitigate such risks may adversely affect our financial condition, results of operations and cash flows.

In addition, some of our transactions expose us to the risk of theft or unauthorized transactions by our employees and fraud by our employees, agents, customers or third parties. In the past, we have been subject to acts of fraud and theft committed by our employees of a non-material nature. For details, see "*Outstanding Litigation and Material Developments*" on page 276. Our security systems and measures undertaken to detect and prevent the occurrence of these risks may be insufficient to prevent or deter such activities in all cases. Furthermore, we may be subject to regulatory or other proceedings in connection with any unauthorized transaction, fraud or misappropriation by our representatives and employees, which could adversely affect our reputation, business, financial condition, results of operations and cash flows.

27. ***We are subject to inspections by various regulatory authorities, including by the RBI. Non-compliance with the observations of such regulators could adversely affect our business, financial condition, results of operations and cash flows.***

We are subject to inspections by various regulatory authorities, including the RBI. Inspection by the RBI is a regular exercise for all banks and financial institutions. We may be subject to inspections from PFRDA and IRDA in the future. In the past, the RBI has carried out an inspection in relation to, among other things, (a) KYC/AML process, system identified by NPAs and Priority sector norms and the RBI has identified certain process deficiencies, such as, (i) management of off-balance sheet exposure was not automated, (ii) contracts to monitor breach of limits fixed for small accounts had not been put in place and (iii) mechanism to verify and use of funds did not exist and (b) the inclusion of our name in the second schedule of the RBI Act and we have received observations from the RBI with respect to, among other things, (i) risk control self-assessment frameworks not being operationalised, (ii) a credit

scoring framework for assessment of loan application credit approval not being in place and (iii) the absence of assigning internal risk ratings to borrowers. While we have responded to such observations and addressed them, we cannot assure you that the RBI will not make similar or other observations in the future. If we fail to comply with such observations, the RBI could impose penalties on us, which could have an adverse effect on our business, financial condition, results of operations and cash flows.

28. ***The RBI has in the past sought clarifications on acquisition of shares by certain members of our Promoter Group (who are also our Group Entities). We cannot assure you that our holding structure will not be subject to additional scrutiny by the RBI in the future.***

Pursuant to the preferential allotment made by our Bank on September 28, 2018, certain members of our Promoter Group and Group Entities, namely, ESMACO and Lahanti, acquired 21,346,993 Equity Shares and 149,738 Equity Shares, respectively, representing 4.99% and 0.04% of the issued and paid-up share capital of our Bank, respectively, as at the date of this Draft Red Herring Prospectus. For further details, see “*Capital Structure*” on page 62. The RBI has pursuant to its letter dated May 13, 2019 sought clarifications on why the Equity Shares acquired by these Promoter Group entities should not be considered as Equity Shares acquired by them as persons acting in concert with our individual Promoter, Kadambelil Paul Thomas as per the provisions of Section 12B of the Banking Regulation Act read with Section 2(77) of the Companies Act, 2013. Our Bank has pursuant to its letter dated May 29, 2019 responded to this stating that Kadambelil Paul Thomas is not a person acting in concert with ESMACO, among other things, on the basis that (i) there is no significant voting power or shareholding either with Kadambelil Paul Thomas or his wife in ESMACO, as they hold only one equity share each and have one vote each in ESMACO, and (ii) Kadambelil Paul Thomas and his relatives do not hold any managerial position in ESMACO. It has further been clarified that while his wife is the honorary chairperson of ESMACO, she is not entitled to any substantial powers of management over ESMACO and is not involved in the day to day affairs of ESMACO. Further, in respect of the Individual Promoter’s relationship with Lahanti, our Bank has stated that Kadambelil Paul Thomas is a person acting in concert with Lahanti and since Kadambelil Paul Thomas has received approval of the RBI to hold up to 10% of the total issued and paid-up share capital of our Bank, the aggregate shareholding of Lahanti and Kadambelil Paul Thomas in our Bank was within such cap on shareholding. While there has been no further correspondence with the RBI in this regard, we cannot assure you that the RBI will not seek additional clarifications or question other aspects of our holding structure in the future. Any adverse finding by the RBI with respect to our holding structure or allotments made by our Bank could adversely impact our financial condition and reputation.

29. ***Banking companies in India, including us, may be required to report financial statements as per Ind AS in the future. Differences exist between Ind AS and Indian GAAP. In the future, if we are required to prepare our financial statements in accordance with Ind AS, there is a possibility that our financial condition, results of operations and cash flows could be worse than if we prepared our financial statements in accordance with Indian GAAP.***

We currently prepare our financial statements under Indian GAAP. However, the Ministry of Corporate Affairs, in its press release dated January 18, 2016, issued a roadmap for the implementation of Ind AS for scheduled commercial banks, insurance companies and NBFCs, which are also applicable to our Bank. Such roadmap provided that these institutions were required to prepare Ind AS financial statements for accounting periods commencing April 1, 2018 (including comparative financial statements for the corresponding periods in the previous year). The RBI, by its circular dated February 11, 2016, required all scheduled commercial banks to comply with Ind AS for financial statements commencing April 1, 2018 and also required such entities to prepare and submit proforma Ind AS financial statements to the RBI since the six months ended September 30, 2016. As we became a scheduled bank on November 12, 2018, we were only required to submit such proforma Ind AS financial statements from November 12, 2018 onwards. Furthermore, the RBI granted us an exemption for the quarter ended December 31, 2018. In compliance of such regulatory requirements, we have submitted proforma Ind AS financial statements for the quarter ended March 31, 2019. We are required to continue to submit such proforma Ind AS financial statements every quarter to the RBI. However, the RBI, through its notification dated March 22, 2019, decided to defer the implementation of Ind AS until further notice for all scheduled commercial banks (except regional rural banks). Under applicable regulations, scheduled commercial banks, including our Bank, are not permitted to adopt Ind AS financial statements until permitted by the RBI. Accordingly, we continue to prepare and present our financial statements under Indian GAAP.

Ind AS is different in many respects from Indian GAAP. There can be no assurance that the transition to Ind AS, will not further increase our provisioning requirements in the future. If the RBI decides to implement the adoption of Ind AS for scheduled commercial banks, in our transition to Ind AS reporting, we may encounter difficulties in the on-going process of implementing and enhancing our management information systems. Our management may also have to divert significant time and additional resources in order to implement Ind AS on a timely and successful basis. Therefore, our transition to Ind AS reporting could have an adverse effect on our business, results of operations and cash flows. Furthermore, if we are required to prepare our financial statements in accordance with Ind AS, there is a possibility that our financial condition, results of operations and cash flows could be worse than if we prepared our financial statements in accordance with Indian GAAP.





30. ***We depend on our brand recognition. Negative publicity about our brand, third parties who use the “ESAF” brand, including our Corporate Promoter, and third parties whose products we distribute could damage our reputation and, in turn, our business, financial condition, results of operation and cash flows.***

The “ESAF” brand is owned by Evangelical Social Action Forum (“**ESAF Society**”). We have a licence from ESAF Society to use the “ESAF” brand and certain logos. For details, see “*Business – Intellectual Property*” on page 128 and “*– If we fail to successfully enforce our intellectual property rights or are unable to renew our trademark licencing agreement our business, results of operations and cash flows would be adversely affected*” on page 36. We have invested in promoting the “ESAF” brand for our Bank, and we expect to continue to invest in increasing our brand awareness. With the market becoming increasingly competitive, we believe that maintaining and enhancing our brand will become more important for our business. Reputational risk, or the risk to our business, earnings and capital from negative publicity, is inherent in our business. If we experience any negative publicity, it could adversely affect our brand and ability to attract and retain customers. In addition, the brand “ESAF” is used by other entities, including our Corporate Promoter. We have no control over the operations of these entities and our Corporate Promoter and in case any of these entities do something that adversely affects their reputation it could have an adverse impact on our reputation, and in turn on our business, financial condition, results of operations and cash flows.






Furthermore, we distribute several third-party products, including life insurance, general insurance and the National Pension System. We have no control over the actions of such third parties. Any regulatory action taken against such third parties or any adverse publicity relating to such party could, in turn, result in negative publicity about us and adversely impact our reputation.

31. ***If we fail to successfully enforce our intellectual property rights or are unable to renew our trademark licencing agreement our business, results of operations and cash flows would be adversely affected.***

We have entered into a trademark licencing agreement dated January 5, 2020 with ESAF Society (the “**Trademark Agreement**”), pursuant to which ESAF Society has granted our Bank an exclusive, irrevocable license and right to

use the trademarks  ,  ,  ,  , “CREATING OPPORTUNITIES” and “FIGHTING THE PARTIALITY OF PROSPERITY”, which are registered trademarks of the ESAF Society under certain classes, and “ESAF” (word mark), which is pending registration (collectively, the “**Trademarks**”), exclusively in relation to the banking, financial services and insurance business subject to the rights already enjoyed and granted to our Corporate Promoter and ESMACO to use the mark and name “ESAF” in respect of their current business activities. Further, pursuant to the Trademark Agreement, our Bank has agreed to hold the trademark “ESAF SMALL FINANCE BANK”, which is a registered trademark of the Bank, and any other mark registered by us containing “ESAF” in trust for the ESAF Society for so long as the Trademark Agreement is in force. The exclusive license is valid for a period of 15 years from January 5, 2020 (“**Term**”) or until such time that it is terminated as per the Trademark Agreement. For further details, see “*History and Certain Corporate Matters-Key terms of other subsisting material agreements*” on page 143.

The Trademark Agreement shall stand automatically terminated: (a) in the event that our Bank goes into liquidation (other than voluntary liquidation for the purpose of reconstruction or amalgamation); or (b) upon revocation of our banking license by the RBI. Upon expiry of the Term or termination of the Trademark Agreement, our Bank shall be required to immediately, among other things: (i) cancel its registered trademark “ESAF SMALL FINANCE BANK” and any other application/registration for trademarks in its name containing “ESAF”; (ii) discontinue the use of the Trademarks, and dispose any material bearing or using the Trademarks; and (iii) change or procure to change its corporate name and/or trading style in such a manner so as to delete “ESAF” therefrom. If we change our corporate name, trading name, trademarks and logos, this may cause a loss of goodwill and result in increased costs, which would adversely affect our business, results of operations and cash flows.

At present, we do not have any trademark protection for our corporate logos, i.e.,  and  . In the past, our application for registration of  was opposed by the Trademark Registry. Further, our application for the registration of the wordmark “Joy of Banking” has been refused by the Trademark Registry. Our Bank has subsequently made an application for trademark registration for our corporate logos,  and  under class 36 of the Trade Marks Act, 1999. The applications have been assigned the status ‘Marked for Exam’. There can be no assurances that these applications will be successful or that we will be able to gain trademark protection over our corporate logo and other key business names. Further, if a dispute arises with respect to any of our intellectual property rights or proprietary information, we will be required to produce evidence to defend or enforce our claims, and we may become party to litigation, which may strain our resources and divert the attention of our management. We cannot assure you that any infringement claims that are material will not arise in the future or that we will be successful in defending any such claims when they arise. Unauthorized use of our intellectual property rights by third parties could adversely affect our reputation. We may be required to resort to legal action to protect our intellectual property right, which may strain our resources and divert the attention of our management. Any adverse outcome in

such legal proceedings or our failure to successfully enforce our intellectual property rights may impact our ability to use intellectual property, which could have an adverse effect on our business, results of operations and cash flows.

32. ***We may breach third-party intellectual property rights.***

While we take care to ensure that we comply with the intellectual property rights of others, we cannot determine with certainty as to whether we are infringing on any existing third-party intellectual property rights, which may force us to alter our technologies, obtain licenses or cease some of our operations. We may be subject to claims by third parties, both inside and outside India, if we breach their intellectual property rights by using slogans, names, designs, software or other such rights that are of a similar nature to the intellectual property these third parties may have registered or are using. We might also be in breach of such third-party intellectual property rights due to accidental or purposeful actions by our employees where we may also be subjected to claims by such third parties.

Any legal proceedings that result in a finding that we have breached third parties' intellectual property rights, or any settlements concerning such claims, may require us to provide financial compensation to such third parties or stop using the relevant intellectual property (including by way of temporary or permanent injunction) or make changes to our marketing strategies or to the brand names of our products, any of which may have a material adverse effect on our reputation, business, financial condition, results of operations and cash flows.

33. ***If we fail to adapt to technological advancements in the financial services sector it could affect the performance and features of our products and services and reduce our attractiveness to customers.***

Our continued success will depend, in part, on our ability to respond to technological advancement in the way customers prefer to execute their financial services. Technological innovation in digital wallets, mobile operator banking, advancements in blockchain technology payment banks, internet banking through smart phones, could disrupt the banking industry as a whole. If we fail to adapt to such technological advancements quickly and effectively it could affect the performance and features of our products and services and reduce our attractiveness to existing and potential customers hereby adversely affecting our business, financial condition, results of operations, and cash flows.

34. ***We lease or licence all of our business premises and any failure to renew such leases or licences or their renewal on terms unfavourable to us may adversely affect our business, financial condition and results of operations and cash flows.***

Our Corporate Office and Registered Office are located on leased premises. As at November 30, 2019, we had 441 Branches and Ultra-Small Branches (combined), all of which were located on leased premises. As at November 30, 2019, we had 201 brown label ATMs, all of which are on leased/licensed premises. A failure to renew a lease or licence agreements would require us to relocate operations. We may also face the risk of being evicted in the event that our landlords allege a breach on our part of any terms under these lease or licence agreements or the landlord does not have the title of the property and the actual owner of the property evicts us. If we are required to relocate a significant number of our Branches, Ultra-Small Branches or brown label ATMs, this may cause a disruption to our operations or result in increased costs, or both, which may adversely affect our business, financial condition and results of operations. In addition, we may not be able to renew our leases or licences on terms that are favourable to us, which would lead to an increase in costs, thereby affecting our business, financial condition, results of operations and cash flows.

35. ***Some of our lease/ license agreements have not been registered.***

Some of our lease/license agreements have not been registered in terms of the Registration Act, 1908. Accordingly, registration charges, and consequent penalties will have to be paid on such documents. Accordingly, such documents may not be produced for enforcement before a court of law until the applicable registration charges, and consequent penalties are paid on such documents. Further, this may affect our ability to renew such agreements or result in us being required to enter into a new agreement and consequently, we may experience business disruption. This may affect our business, financial condition and result of operations.

36. ***Certain of our Directors are on the board of directors of companies engaged in a line of business similar to that of ours. Any conflict of interest that may occur as a result could adversely affect our business, prospects, financial condition, results of operations and cash flows.***

Certain of our Directors are on the board of directors of companies engaged in a line of business similar to that of our Bank. George Joseph is an independent director on the board of directors of CreditAccess Grameen Limited. Further, Saneesh Singh, our Non-Executive Nominee Director, is a director on the board of Cashpor Micro Credit, Growing Opportunity Finance (India) Private Limited, Margdarshak Financial Services Limited, Samhita Community Development Services and Satya Microcapital Limited. These entities may provide comparable services, expand their presence, solicit our employees or acquire interests in competing ventures in the locations or segments in which we operate. A conflict of interest may occur between our business and the business of such entities, which could have an adverse effect on our business, prospects, financial condition, results of operations and cash flows.

37. ***Any non-compliance with mandatory AML, KYC and CFT laws and regulations could expose us to liability and harm our business and reputation.***

In accordance with the requirements applicable to banks in India, we are mandated to comply with applicable anti-money laundering (“**AML**”), know your client (“**KYC**”) and combatting financing of terrorism (“**CFT**”) regulations. These laws and regulations require us, among other things, to adopt and enforce AML, KYC and CFT policies and procedures. Our reputation and business could suffer if any such parties use or attempt to use us for money-laundering or illegal or improper purposes and such attempts are not detected or reported to the appropriate authorities in compliance with applicable regulatory requirements.

Although we believe that we have adequate internal policies, processes and controls in place to prevent and detect AML and CFT activity and ensure KYC compliance, there may be significant inconsistencies in the manner in which specific operational and KYC, AML, CFT policies are actually interpreted and implemented at an operational level in each of our Branches and Ultra-Small Branches. If we fail to comply with such laws and regulations, we may be subject to regulatory actions, including imposition of fines and other penalties by the relevant government agencies to whom we report.

38. ***We are required to comply with certain restrictive covenants under our financing agreements. Any non-compliance may lead to, amongst others, accelerated repayment schedule, securitization of assets charged and suspension of further drawdowns, which may adversely affect our business, financial condition, results of operations and cash flows.***

Some of the financing arrangements entered into by us include conditions that require us to obtain respective lenders’ consent prior to carrying out certain activities and entering into certain transactions and it also provides the lender the right to appoint a nominee on the board of directors of our Bank or to send an observer, in the absence of the nominee to attend meetings of the board of directors of our Bank. Failure to meet these conditions or obtain these consents could have significant consequences on our business and operations. These covenants vary depending on the requirements of the financial institution extending such loan and the conditions negotiated under each financing agreement. Some of the corporate actions that require prior consents from certain lenders include, among others, altering our capital structure, changing our current ownership/ control, formulating a scheme of amalgamation, compromise or reconstruction, material change in management, implementing a scheme of expansion, declaration or payment of dividend, and amending constitutional documents. Further, under certain financing agreements, we are required to maintain specific credit ratings and if we fail to do so, it would result in an event of default. We are also required to maintain certain financial ratios and ensure compliance with regulatory requirements, such as maintenance of CAR, qualifying asset norms and ensure positive net worth. Failure to comply with such covenants may restrict or delay certain actions or initiatives that we may propose to take from time to time.

In addition, our lenders may recall all or part of such unsecured amounts borrowed by us on short or no notice. Such recalls on borrowed amounts may be contingent upon happening of an event beyond our control and there can be no assurance that we will be able to persuade our lenders to give us extensions or to refrain from exercising such recalls, which may adversely affect our results of operations and cash flows.

Further, pursuant to clauses in certain financing agreements, any defaults under such facilities may also trigger cross default or cross acceleration provisions under our other financing agreements. If the obligations under any of our financing documents are accelerated, we may have to dedicate a portion of our cash flow from operations to make payments under such financing documents, thereby reducing the availability of cash for our working capital requirements and other general corporate purposes. In addition, during any period in which we are in default, we may be unable to raise, or face difficulties raising, further financing.

39. ***We had negative cash flow generated from operating activities for certain periods in the past and we may experience negative cash flows from operating activities in the future.***

Our net cash used in operating activities was ₹ 9,084.25 million, ₹ 2,391.34 million and ₹ 12,725.55 million for the six months ended September 30, 2018, Fiscal 2019 and the period from May 5, 2016 to March 31, 2017, respectively. Our Bank was incorporated on May 5, 2016. However, we began our operations on March 10, 2017. As a result, our restated summary statement of cash flows for the period from May 5, 2016 to March 31, 2017 reflects only 22 days of operations. For further details, see “*Financial Statements – Annexure 3 - Restated Summary Statement of Cash Flows*” and “*Management’s Discussion and Analysis of Financial Condition and Results of Operations–Liquidity and Capital Resources–Cash Flows*” on pages 202 and 266, respectively. We may experience negative cash flows from operating activities in the future.

40. ***There have been instances of delays and defaults in payment of statutory dues by our Bank in the past.***

The table below sets forth details of delays and defaults in payment of statutory dues by our Bank in the past. While we have discharged all such payments as of the date of this Draft Red Herring Prospectus, we cannot assure you that there will be no further delays or defaults in payment of statutory dues in future.

(₹ in million)

| Nature of statutory due | Period | Amount Delayed | Interest/ Delay Charges | Total |
|--------------------------------|-------------------------------------|-----------------------|--------------------------------|--------------|
| Provident Fund | Fiscal 2017 | 0.72 | * | 0.72 |
| Provident Fund | Fiscal 2018 | 6.94 | 0.34 | 7.27 |
| Provident Fund | Fiscal 2019 | 0.33 | 0.01 | 0.34 |
| Provident Fund | Six months ended September 30, 2019 | * | * | * |
| Tax Deducted at Source | Fiscal 2017 | 5.33 | 0.27 | 5.60 |
| Tax Deducted at Source | Fiscal 2018 | 7.04 | 0.33 | 7.37 |
| Tax Deducted at Source | Fiscal 2019 | 0.08 | * | 0.09 |

*Amounts are below the rounding off limits adopted by the Bank

41. ***We may face labour disruptions that would interfere with our operations and have an adverse impact on our business, financial condition, results of operations and cash flows.***

Although none of our employees are in a trade union, we are exposed to the risk of labour disruptions. While our relations have been good with our employees, we cannot guarantee that our employees will not participate in work stoppages or other industrial action in the future. Any such event could disrupt our operations, possibly for a significant period of time, and result in increased wages and other benefits, which could have an adverse effect on our business, financial condition, results of operations and cash flows.

42. ***We depend on the accuracy and completeness of information about customers and counterparties and any misrepresentation, errors or incompleteness of such information could cause our business to suffer.***

In deciding whether to extend credit or enter into other transactions with customers and counterparties, we may rely on information furnished to us by or on behalf of customers and/or counterparties. We may also rely on certain representations as to the accuracy and completeness of that information. To further verify the information provided by potential customers, we conduct searches through credit bureaus for creditworthiness of our customers who have a credit history.

Our business involves lending money to smaller, relatively low income entrepreneurs and individuals who may not have any credit history. A significant majority of our customers belong to the low income group and may not have any credit history supported by tax returns, credit card statements, statements of previous loan exposures or other related documents. They may also have limited formal education, and are generally able to furnish very limited information for us to be able to assess their creditworthiness accurately. In addition, we may not receive updated information regarding any change in the financial condition of our customers or may receive inaccurate or incomplete information. It is therefore difficult to carry out a formal credit risk analyses on our customers based on financial information.

Difficulties in assessing credit risks associated with our day-to-day lending operations may lead to an increase in the level of our NPAs, which could adversely affect our business, financial condition, results of operations and cash flows.

43. ***We are dependent on our senior management and other key personnel, and the loss of, or our inability to attract or retain, such persons could adversely affect our business, financial condition, results of operations and cash flows.***

Our performance depends largely on the efforts and abilities of our senior management and other key personnel, including our operational, credit managers and branch managers. We believe that the inputs and experience of our senior management, in particular, and other key personnel are valuable for the development of our business and operations and the strategic directions taken by us. For details in relation to the experience of our Key Management Personnel, see “*Our Management*” on page 146. Further, terms of certain of our Key Managerial Personnel, namely, George Thomas, M.G. Ajayan, Dominic Joseph, Antoo P.K., Sivasankaran N. and Mohanachandran K.R, are on a contractual basis, and renewable subject to the terms and conditions of their respective appointments. . We cannot assure you that we will be renewing the terms of employment of our Key Managerial Personnel or that these individuals or any other member of our senior management team will not leave us or join a competitor or that we will be able to retain such personnel or find adequate replacements in a timely manner, or at all. We may require a long period of time to hire and train replacement personnel when qualified personnel terminate their employment with us. Further, the RBI is required to approve candidates proposed to be appointed as chairman, managing director and executive director. Additionally, the RBI has the power and the authority to remove any employee or managerial person under certain circumstances. For instance, in the past, the RBI has directed our Individual Promoter, Kadambelil Paul Thomas to step down from his position of Managing Director and Chief Executive Officer of our Bank on account of his holding substantial interest in our Corporate Promoter and not being able to divest his shareholding in our Corporate Promoter in accordance with the Banking Regulation Act. As a result, Kadambelil Paul Thomas resigned from his

position of Managing Director and Chief Executive Officer on June 2, 2018, and re-joined on October 1, 2018 with the approval of the RBI dated October 1, 2018, post divesture of his shareholding in the Corporate Promoter in compliance with the directions of the RBI. For further details, see “*Outstanding Litigation and Material Developments*” on page 276.

Further, we may also be required to increase our levels of employee compensation more rapidly than in the past to remain competitive in attracting employees that our business requires. Failure to train and motivate our employees properly may result in an increase in employee attrition rates, require additional hiring, erode the quality of customer service, divert management resources, increase our exposure to high-risk credit and impose significant costs on us, thereby adversely affecting our business, financial condition, results of operations, and cash flows.

44. ***If we were to incur a serious uninsured loss or a loss that significantly exceeds the limits of our insurance policies, it could have an adverse effect on our financial condition, results of operations and cash flows.***

While we are covered by a range of insurance policies that we believe is consistent with industry practice in India and in accordance with the guidelines provided by RBI to cover risks associated with our business, we cannot assure you that our current insurance policies will insure us fully against all risks and losses that may arise in the future. Even if such losses are insured, we may be required to pay a significant deductible on any claim for recovery of such a loss, or the amount of the loss may exceed our coverage for the loss. In addition, our insurance policies are subject to annual review, and we cannot assure you that we will be able to renew these policies on similar or otherwise acceptable terms, or at all. If we were to incur a serious uninsured loss or a loss that significantly exceeds the limits of our insurance policies, it could have an adverse effect on our financial condition, results of operations and cash flows.

45. ***Our funding requirements and the proposed deployment of Net Proceeds have not been appraised and our management will have broad discretion over the use of the Net Proceeds.***

We intend to utilize the Net Proceeds to augment our Bank’s Tier - I capital base to meet our Bank’s future capital requirements, which are expected to arise out of growth in our Bank’s assets, primarily our Bank’s advances and investment portfolio, and to ensure compliance with applicable RBI regulations and guidelines. For further details, see “*Objects of the Offer - Net Proceeds*” on page 72. As stipulated in Regulation 41 of the ICDR Regulations, we are not required to appoint a monitoring agency for the use of the Net Proceeds and we do not intend to do so. Our proposed deployment of the Net Proceeds has not been appraised and it is based on management estimates. Under the SEBI ICDR Regulations, our Bank is not required to appoint a monitoring agency for the Offer and deployment of the Fresh Issue proceeds will be entirely at the discretion of our Bank. Our management will therefore have broad discretion to use the Net Proceeds. Various risks and uncertainties, including those set forth in this section, may limit or delay our efforts to use of the Net Proceeds to achieve profitable growth in our business. Accordingly, the use of the Net Proceeds may not result in the growth of our business or increased profitability.

46. ***Any non-compliance with law or unsatisfactory service by the third-party service providers engaged by us for certain services could have an adverse impact on our business, results of operations and cash flows.***

We enter into outsourcing arrangements with third party vendors and independent contractors, in compliance with the RBI guidelines on outsourcing. These vendors and contractors provide services that include, among others, ATM/ card related services, business correspondents, facility management services related to information technology, software services and call centre services. We are also dependent on various vendors for certain elements of our operations including, implementing IT infrastructure and hardware, branch roll-outs, networking, managing our data centre, and back-up support for disaster recovery. As a result of outsourcing such services, we are exposed to various risks including strategic, compliance, operational, fraud, theft, embezzlement, legal and contractual risks. Any failure by a service provider to provide a specified service or a breach in security/ confidentiality or non-compliance with legal and regulatory requirements, may result in financial loss or loss of reputation. We cannot assure you that there will be no disruptions in the provision of such services or that these third parties will adhere to their contractual obligation. If there is a disruption in the third-party services, or if the third-party service providers discontinue their service agreement with us, our business, financial condition and results of operations may be adversely affected. We cannot assure you that the terms of such agreements will not be breached, and in case of any dispute, it may result in litigation costs. Such additional cost, in addition to the cost of entering into agreements with third parties in the same industry, may adversely affect our business, financial condition and results of operations. The “*Guidelines on Managing Risks and Code of Conduct in Outsourcing of Financial Services by Bank*” issued by the RBI on March 11, 2015 places obligations on banks, its directors and senior management for ultimate responsibility for the outsourced activity. In addition, we have an outsourcing risk management policy and a vendor risk management policy. Banks are required to ensure outsourced service providers obtain prior approval for the use of subcontractors. The RBI has also directed banks to review the subcontracting arrangements and ensure that such arrangements are compliant with aforementioned RBI guidelines. Legal risks, including actions being undertaken by the RBI, if our third-party service providers act unethically or unlawfully, could adversely affect our business, financial condition, results of operations and cash flows.

47. ***Our Promoters will continue to exercise significant influence over our Bank after the completion of the Offer.***

As at the date of this Draft Red Herring Prospectus, our Promoters hold 72.92% of the issued, subscribed and paid-up Equity Share capital of our Bank. Upon completion of the Offer, our Promoters will hold [●]% of our Equity Share capital. As per applicable law, our Promoters' voting rights in our Bank are capped to 26% of the total voting rights of our Bank (i.e., the maximum voting rights permitted to be exercised by any shareholder in a banking company). As long as our Promoters continue to hold a significant ownership stake in us, our Promoters have the ability to significantly influence the outcome of any matter submitted to shareholders for approval, including matters relating to sale of all or part of our business, mergers, or acquisitions; and changes to our capital structure or financing. Pursuant to the terms of the Corporate Promoter SHA, our Corporate Promoter has agreed to (upon successful completion of the Offer) to: (i) undertake a buy-back of its shares in accordance with applicable law from the amount received from the Offer for Sale of its Equity Shares and such buy-back shall be computed in the manner set out in the Corporate Promoter SHA; and (ii) file an application for cancellation and reduction of a certain portion of the share capital of the Corporate Promoter, in consideration for which the Corporate Promoter has agreed to transfer Equity Shares that the Corporate Promoter holds in the Bank to the Investors in the Corporate Promoter in such proportion as agreed to under the Corporate Promoter SHA as per the formula set out therein. This could result in significant dilution in our Corporate Promoter's shareholding in our Bank. For further details see "*History and Corporate Matters – Shareholders' Agreements and Other Agreements*" and "*- Any future issuance of Equity Shares by us or sales of Equity Shares by the Promoters could adversely affect the trading price of our Equity Shares and in the case of the issuance of Equity Shares by us result in the dilution of our then current shareholders*" on pages 142 and 46. The trading price of our Equity Shares could be adversely affected if potential new investors are disinclined to invest in us because they perceive there to be disadvantages in our Promoters holding a large percentage of our Equity Shares. Further, subject to the receipt of Shareholders' approval, in the first general meeting of our Bank held after the successful completion of the Offer, our Articles of Association provides our Corporate Promoter and our Individual Promoter with the right to (i) appoint a maximum of 3 Directors and 2 Directors on the Board of our Bank, respectively; and (ii) nominate the chairman and managing director and chief executive officer of the Bank, both subject to applicable laws and the consent of the RBI.

48. ***Our Promoters, certain of our Directors and Key Managerial Personnel have interests in us other than reimbursement of expenses incurred and normal remuneration or benefits.***

Our Promoters, certain of our Directors and Key Managerial Personnel may be regarded as having an interest in our Bank other than reimbursement of expenses incurred and normal remuneration or benefits. Our Promoters, certain Directors and Key Managerial Personnel may be deemed to be interested to the extent of Equity Shares held by them as well as to the extent of any dividends, bonuses, or other distributions on such Equity Shares. We cannot assure you that our Promoters, Directors and our Key Managerial Personnel will exercise their rights as shareholders to the benefit and best interest of our Bank. Further, Mr. Kadambelil Paul Thomas may be deemed to be interested to the extent of the lease rentals received from our Bank in respect of property leased to our Bank. For further details, see "*Capital Structure*", "*Our Management – Interests of our Directors*" and "*Our Promoter and Promoter Group – Interests of our Promoters*" on pages 62, 150 and 170, respectively.

49. ***We have in the past entered into related party transactions and may continue to do so in the future, which may potentially involve conflicts of interest with the equity shareholders.***

We have entered into various transactions with related parties, including for payment of salaries and wages of key management persons, payment of consideration for business correspondents agreements entered into with related parties, facility management fees and payment of lease rentals. While we believe that all such transactions have been conducted on an arm's length basis in compliance with the Companies Act, 2013 and contain commercially reasonable terms, we cannot assure you that we could not have achieved more favourable terms had such transactions been entered into with unrelated parties. It is likely that we may enter into related party transactions in the future. Although going forward, all related party transactions that we may enter into, will be subject to board or shareholder approval, as necessary under the Companies Act, 2013 and the SEBI Listing Regulations, we cannot assure you that such transactions, individually or in the aggregate, will not have an adverse effect on our financial condition and results of operations or that we could not have achieved more favourable terms if such transactions had not been entered into with related parties. Such related party transactions may potentially involve conflicts of interest. For further details, see "*Other Financial Information – Related Party Transactions*" on page 247. We cannot assure you that such transactions, individually or in the aggregate, will always be in the best interests of public shareholders and will not have an adverse effect on our business, financial condition, results of operations and cash flows.

50. ***We have in this Draft Red Herring Prospectus included certain non-GAAP financial measures and certain other selected statistical information related to our operations and financial condition. These non-GAAP measures and statistical information may vary from any standard methodology that is applicable across the financial services***

industry, and therefore may not be comparable with financial or statistical information of similar nomenclature computed and presented by other financial services companies.

Certain non-GAAP financial measures and certain other statistical information relating to our operations and financial performance have been included in this section and elsewhere in this Draft Red Herring Prospectus. We compute and disclose such non-GAAP financial measures and such other statistical information relating to our operations and financial performance as we consider such information to be useful measures of our business and financial performance, and because such measures are frequently used by securities analysts, investors and others to evaluate the operational performance of financial services businesses, many of which provide such non-GAAP financial measures and other statistical and operational information when reporting their financial results. Such non-GAAP measures are not measures of operating performance or liquidity defined by generally accepted accounting principles. These non-GAAP financial measures and other statistical and other information relating to our operations and financial performance may not be computed on the basis of any standard methodology that is applicable across the industry and therefore may not be comparable to financial measures and statistical information of similar nomenclature that may be computed and presented by other banks in India or elsewhere.

51. ***Statistical and industry data in this Draft Red Herring Prospectus is derived from the CRISIL Research Report commissioned by us for such purpose. The CRISIL Research Report is not exhaustive and is based on certain assumptions and parameters/conditions. The data and statistics in the CRISIL Research Report may be inaccurate, incomplete or unreliable.***

This Draft Red Herring Prospectus includes information that is derived from the CRISIL Research Report, which was prepared by CRISIL Research pursuant to an engagement with us. CRISIL Research is not in any manner related to us, our Directors or our Promoters. CRISIL Research Report is subject to various limitations and based upon certain assumptions that are subjective in nature. While we have taken reasonable care in the reproduction of the information from the CRISIL Research Report, none of our Bank or the BRLMs or any of our or their respective affiliates or advisors or any other person connected with the Offer has independently verified data and statistics obtained from CRISIL Research Report. While we have no reason to believe the data and statistics in the CRISIL Research Report are incorrect, we cannot assure you that they are accurate, complete or reliable and, therefore, we make no representation or warranty, express or implied, as to the accuracy, completeness or reliability of such data or statistics. Therefore, discussions of matters relating to India, its economy and the industry in which we currently operate are subject to the caveat that data and statistics upon which such discussions are based may be inaccurate, incomplete or unreliable. Further, there can be no assurance that such data and statistics are stated or compiled on the same basis or with the same degree of accuracy as may be the case in other reports. Statements from third parties that involve estimates are subject to change, and actual amounts may differ materially from those included in this Draft Red Herring Prospectus.

EXTERNAL RISKS

52. ***Any downturn in the macroeconomic environment in India could adversely affect our business, financial condition, results of operations and cash flows.***

Our performance and the growth of our business are necessarily dependent on the health of the overall Indian economy. Therefore, any downturn in the macroeconomic environment in India could adversely affect our business, financial condition, results of operations and cash flows. In addition, an increase in India's trade deficit, a downgrading in India's sovereign debt rating or a decline in India's foreign exchange reserves could increase interest rates and adversely affect liquidity, which could adversely affect the Indian economy and thereby adversely affect our business, financial condition, results of operations and cash flows.

53. ***Investors will not, without prior approval of the RBI, be able to acquire Equity Shares if such acquisition would result in an individual or group holding 5% or more of our share capital or voting rights directly or indirectly. Further, no shareholder will be permitted exercise voting rights in excess of 26% of the total voting rights of our Bank.***

The Banking Regulation Act, read with the SFB Licensing Guidelines, requires any person to seek prior approval of the RBI, to acquire or agree to acquire shares or voting rights of a bank, either directly or indirectly, beneficial or otherwise, by himself or acting in concert with other persons, wherein such acquisition (taken together with shares or voting rights held by him or his relative or associate enterprise or persons acting in concert with him) results in the aggregate shareholding of such persons to be 5% or more of the paid-up share capital of a bank or entitles them to exercise 5% or more of the voting rights in a bank. Such approval may be granted by the RBI if it is satisfied that the applicant meets certain fitness and propriety tests. The RBI may require the proposed acquirer to seek further RBI approval for subsequent acquisitions. Further, the RBI may, by passing an order, restrict any person holding more than 5% of our total voting rights from exercising voting rights in excess of 5%, if such person is deemed not to be fit and proper by the RBI. Further, as per the Banking Regulations Act read with gazette notification dated DBR.PSBD.No.1084/16.13.100/2016-17 dated July 21, 2016, no shareholder in a bank can exercise voting rights on

poll in excess of 26% of total voting rights of all the shareholders of the bank. For details, see “*Key Regulations and Policies*” on page 129.

54. ***Changing laws, rules and regulations and legal uncertainties, including adverse application of tax laws and regulations, across the multiple states we operate in, may materially adversely affect our business, financial condition, results of operations and cash flows.***

Our business and financial condition could be materially adversely affected by changes in the laws, rules, regulations or directions applicable to us and our general and microfinance businesses, or the interpretations of such existing laws, rules and regulations, or the promulgation of new laws, rules and regulations.

The governmental and regulatory bodies may notify new regulations and/ or policies, which may require us to obtain approvals and licenses from the government and other regulatory bodies, impose onerous requirements and conditions on our operations, in addition to those which we are undertaking currently, or change the manner in which we conduct KYC or authenticate our customers. Any such changes and the related uncertainties with respect to the implementation of new regulations may have a material adverse effect on our business, financial condition, results of operations and cash flows.

In addition, unfavourable changes in or interpretations of existing, or the promulgation of new, laws, rules and regulations including foreign investment laws governing our business, operations and investments in our Bank by non-residents, could result in us being deemed to be in contravention of such laws and/ or may require us to apply for additional approvals.

Tax and other levies imposed by the central and state governments in India that affect our tax liability include central and state taxes and other levies, income tax, turnover tax, goods and service tax, stamp duty and other special taxes and surcharges which are introduced on a temporary or permanent basis from time to time. The final determination of our tax liabilities involves the interpretation of local tax laws and related regulations in each jurisdiction as well as the significant use of estimates and assumptions regarding the scope of future operations and results achieved and the timing and nature of income earned and expenditures incurred. Moreover, the central and state tax scheme in India is extensive and subject to change from time to time. For instance, the Government of India has implemented a comprehensive national goods and services tax (“GST”) regime with effect from July 1, 2017 that combines taxes and levies by the central and state governments into a unified rate structure. Any future increases or amendments may affect the overall tax efficiency of companies operating in India and may result in significant additional taxes becoming payable. If the tax costs associated with certain transactions because of a particular tax risk materializing are greater than anticipated, it could affect the profitability of such transactions.

Further, the Government of India has also announced the union budget for Financial Year 2020, pursuant to which the Finance (No.2) Bill, 2019 proposes to introduce various amendments. There is no certainty on the impact that the Finance (No. 2) Bill, 2019 may have on our business and operations or on the industry in which we operate.

In addition, unfavourable changes in or interpretations of existing, or the promulgation of new laws, rules and regulations including foreign investment laws governing our business, operations and group structure could result in us being deemed to be in contravention of such laws or may require us to apply for additional approvals. We may incur increased costs and other burdens relating to compliance with such new requirements, which may also require significant management time and other resources, and any failure to comply may adversely affect our business, results of operations and prospects. Uncertainty in the applicability, interpretation or implementation of any amendment to, or change in, governing law, regulation or policy, including by reason of an absence, or a limited body, of administrative or judicial precedent may be time consuming as well as costly for us to resolve and may affect the viability of our current business or restrict our ability to grow our business in the future.

55. ***A third party could be prevented from acquiring control over our Bank because of anti-takeover provisions under Indian law and the provisions of the Banking Regulation Act.***

There are provisions in Indian law that may delay, deter or prevent a future takeover or change in control of our Bank. These provisions may discourage or prevent certain types of transactions involving actual or threatened change in control of us. Under the Takeover Regulations, an acquirer has been defined as any person who, directly or indirectly, acquires or agrees to acquire shares or voting rights or control over a company, whether individually or acting in concert with others. Although these provisions have been formulated to ensure that interests of investors/shareholders are protected, these provisions may also discourage a third party from attempting to take control of our Bank. Further, given that our Bank is governed by the RBI, any significant change in shareholding would require the RBI’s prior approval. Consequently, even if a potential takeover of our Bank would result in the purchase of the Equity Shares at a premium to their market price or would otherwise be beneficial to our Shareholders, such a takeover may not be attempted or consummated because of the regulatory framework applicable to us.

56. ***Significant differences exist between Indian GAAP and other accounting principles, such as U.S. GAAP and IFRS, which investors outside India may be more familiar with and may consider material to their assessment of our financial condition, results of operations and cash flows.***

The Restated Financial Statements have been compiled by the management from the audited interim financial statements as at and for each of the six month periods ended September 30, 2019 and 2018 and the audited financial statements as at and for each of the years ended March 31, 2019 and 2018 and as at March 31, 2017 and for the period May 5, 2016 to March 31, 2017. The above mentioned audited financial statements have been prepared in accordance with the requirements prescribed under the Banking Regulation Act. The accounting and reporting policies used in the preparation of these financial statements conform in all material aspects with Indian GAAP, the circulars and guidelines issued by the RBI from time to time and the Accounting Standards prescribed under Section 133 of the Companies Act (as amended), read with the Companies (Accounts) Rules, 2014 and the Companies (Accounting Standards) Amendment Rules 2016 to the extent applicable and other relevant provisions of the Companies Act and current practices prevailing within the Banking industry in India. The Restated Financial Statements have been prepared in accordance with the requirements of section 26 of Part 1 of Chapter III of the Companies Act, the SEBI ICDR Regulations and the Guidance Note on Reports in Company Prospectuses (Revised 2019). Indian GAAP differs in certain significant respects from IFRS, U.S. GAAP and other accounting principles with which prospective investors outside India may be familiar. If the Restated Financial Statements were to be prepared in accordance with such other accounting principles, our results of operations, financial condition and cash flows may be substantially different. Prospective investors should review the accounting policies applied in the preparation of the Restated Financial Statements, and consult their own professional advisers for an understanding of the differences between these accounting principles and those with which they may be more familiar. Any reliance by persons unfamiliar with Indian GAAP on the financial information presented in the Draft Red Herring Prospectus should accordingly be limited.

RISKS RELATING TO THE EQUITY SHARES

57. ***The determination of the Price Band is based on various factors and assumptions and the Offer Price of the Equity Shares may not be indicative of the market price of the Equity Shares upon listing on the Stock Exchanges. Investors bear the risk of fluctuations in the price of Equity Shares and there can be no assurance that a liquid market for our Equity Shares will develop following the listing of our Equity Shares on the Stock Exchanges.***

There has been no public market for our Equity Shares prior to the Offer. The determination of the Price Band is based on various factors and assumptions and will be determined by us and the Corporate Promoter in consultation with the BRLMs. Furthermore, the Offer Price of the Equity Shares will be determined by us and the Selling Shareholders, in consultation with the BRLMs, through the Book Building Process. This price will be based on numerous factors, as described under in “*Basis for Offer Price*” on page 75. This price may not necessarily be indicative of the market price of our Equity Shares after the Offer is completed. You may not be able to re-sell your Equity Shares at or above the Offer price and may as a result lose all or part of your investment.

The price at which our Equity Shares will trade at after the Offer will be determined by the marketplace and may be influenced by many factors, including:

- our financial condition, results of operations and cash flows;
- the history of and prospects for our business;
- an assessment of our management, our past and present operations and the prospects for as well as timing of our future revenues and cost structures;
- the valuation of publicly traded companies that are engaged in business activities similar to ours;
- quarterly variations in our results of operations;
- results of operations that vary from the expectations of securities analysts and investors;
- results of operations that vary from those of our competitors;
- changes in expectations as to our future financial condition, including financial estimates by research analysts and investors;
- a change in research analysts’ recommendations;
- announcements by us or our competitors of significant acquisitions, strategic alliances, joint operations or capital commitments;
- announcements of significant claims or proceedings against us;
- new laws and government regulations that directly or indirectly affect our business;
- additions or departures of Key Management Personnel;
- changes in the interest rates;
- fluctuations in stock market prices and volume; and
- general economic conditions.

The Indian stock markets have, from time to time, experienced significant price and volume fluctuations that have affected market prices for the securities of Indian companies. As a result, investors in our Equity Shares may

experience a decrease in the value of our Equity Shares regardless of our financial condition, results of operations and cash flows.

Our Equity Shares are expected to trade on NSE and BSE after the Offer, but there can be no assurance that active trading in our Equity Shares will develop after the Offer, or if such trading develops that it will continue. Investors may not be able to sell our Equity Shares at the quoted price if there is no active trading in our Equity Shares.

The Government announced the interim Union budget for Fiscal 2020 and the Finance Act, 2019 (the “**Finance Act**”), which introduced various amendments. The Finance Act stipulates the sale, transfer and issue of securities through exchanges, depositories or otherwise to be charged with stamp duty. The Finance Act has also clarified that, in the absence of a specific provision under an agreement, the liability to pay stamp duty in case of sale of securities through stock exchanges will be on the buyer, while in other cases of transfer for consideration through a depository, the onus will be on the transferor. The stamp duty for transfer of securities other than debentures, on a delivery basis is specified at 0.015% and on a non-delivery basis is specified at 0.003% of the consideration amount.

There is no certainty on the impact that the Finance Act may have on our business. Further, we cannot predict whether any tax laws or other regulations impacting us will be enacted, or predict the nature and impact of any such laws or regulations or whether, if at all, any laws or regulations would have a material adverse effect on our business, financial condition and results of operations.

58. ***Investors will not be able to sell immediately on an Indian stock exchange any of the Equity Shares they purchase in the Offer.***

The Equity Shares will be listed on the Stock Exchanges. Pursuant to applicable Indian laws, certain actions must be completed before the Equity Shares can be listed and trading in the Equity Shares may commence. The Allotment of Equity Shares in this Offer and the credit of such Equity Shares to the applicant’s demat account with depository participant could take approximately six Working Days from the Bid Closing Date and trading in the Equity Shares upon receipt of final listing and trading approvals from the Stock Exchanges is expected to commence within six Working Days of the Bid Closing Date. There could be a failure or delay in listing of the Equity Shares on the Stock Exchanges. Any failure or delay in obtaining the approval or otherwise any delay in commencing trading in the Equity Shares would restrict investors’ ability to dispose their Equity Shares. There can be no assurance that the Equity Shares will be credited to investors’ demat accounts, or that trading in the Equity Shares will commence, within the time periods specified in this risk factor. We could also be required to pay interest at the applicable rates if allotment is not made, refund orders are not dispatched or demat credits are not made to investors within the prescribed time periods.

59. ***Financial difficulty and other problems in certain long-term lending institutions and investment institutions in India could have a negative impact on our business, financial condition, results of operations, cash flows and the trading price of our Equity Shares could decrease.***

As an Indian small finance bank, we are exposed to the risks of the Indian financial system, which may be affected by the financial difficulties faced by certain Indian financial institutions because the commercial soundness of many financial institutions may be closely related as a result of credit, trading, clearing or other relationships. This risk, which is referred to as “systemic risk,” may adversely affect financial intermediaries, such as clearing agencies, banks, securities firms and exchanges with whom we interact. Our transactions with these financial institutions expose us to credit risk in the event of default by the counterparty, which can be exacerbated during periods of market illiquidity. As the Indian financial system operates within an emerging market, we face risks of a nature and extent not typically faced in more developed economies, including the risk of deposit runs notwithstanding the existence of a national deposit insurance scheme. The problems faced by individual Indian financial institutions and any instability in or difficulties faced by the Indian financial system generally could create adverse market perception about Indian financial institutions and banks. This in turn could adversely affect our business, financial condition, results of operations, cash flows and the trading price of our Equity Shares.

60. ***We have never declared or paid any cash dividends on our Equity Shares. Our ability to pay dividends in the future will depend on our financial condition, results of operations, cash flows, capital requirements, capital expenditures and restrictive covenants of our financing arrangements.***

We have never declared or paid any cash dividends on our Equity Shares and have not adopted a formal dividend policy. Any future determination as to the declaration and payment of dividends will be, subject to relevant RBI regulations, at the discretion of our Board and subsequent approval of shareholders and lenders and will depend on factors that our Board and shareholders deem relevant, including among others, our future financial condition, results of operations, cash flows, capital requirements, capital expenditures, business prospects and restrictive covenants under our financing arrangements. We may decide to retain all of our earnings to finance the development and expansion of our business and, therefore, may not declare dividends on our Equity Shares. We cannot assure you that we will be able to pay dividends at any point in the future.

61. ***Any future issuance of Equity Shares by us or sales of Equity Shares by the Promoters could adversely affect the trading price of our Equity Shares and in the case of the issuance of Equity Shares by us result in the dilution of our then current shareholders.***

As disclosed in “*Capital Structure*” on page 62, an aggregate of 20% of our fully diluted post-Offer capital held by our Promoters shall be considered as minimum Promoters’ contribution and locked in for a period of three years and the balance Equity Shares held by the Promoters and the other pre-Offer Shareholders following the Offer will be locked-in for one year from the date of Allotment. There can be no assurance that we will not issue additional Equity Shares or that the Promoters will not sell, pledge or encumber their Equity Shares during the lock-in period. Furthermore, our Promoters are required to reduce their aggregate shareholding to 40% of our paid-up Equity Share capital within a period of five years from the date of commencement of our business operation, which was on March 10, 2017, and thereafter required to reduce their aggregate shareholding to 30% and 26% of our paid-up Equity Share capital within a period of 10 years and 12 years, respectively, from the date of commencement of our business operations. Further pursuant to the terms of the Corporate Promoter SHA, our Corporate Promoter has agreed to (upon successful completion of the Offer) (i) undertake a buy-back of its shares in accordance with applicable law from the amount received from the Offer for Sale of its Equity Shares and such buy-back shall be computed in the manner set out in the Corporate Promoter SHA; and (ii) to file an application for cancellation and reduction of a certain portion of share capital of the Corporate Promoter, in consideration for which the Corporate Promoter has agreed to transfer Equity Shares that the Corporate Promoter holds in the Bank to the Investors in the Corporate Promoter in such proportion as agreed to under the Corporate Promoter SHA as per the formula set out therein. For further details, see “*History and Corporate Matters – Shareholders’ Agreements and Other Agreements*” and “*– Our Promoters will continue to exercise significant influence over our Bank after the completion of the Offer*” on pages 142 and 41, respectively. Further any future issuances of Equity Shares or convertible securities could dilute the holdings of our Shareholders and adversely affect the trading price of our Equity Shares. Such securities may also be issued at prices below the Offer Price. Sales of Equity Shares by the Promoters could also adversely affect the trading price of our Equity Shares.

62. ***You may be subject to Indian taxes arising out of capital gains on the sale of our Equity Shares.***

Under current Indian tax laws and regulations, unless specifically exempted, capital gains arising from the sale of equity shares in an Indian company are generally taxable in India. A securities transaction tax (“STT”) is levied on and collected by an Indian stock exchange on which equity shares are sold. Any gain realised on the sale of equity shares held for more than 12 months, which are sold using any other platform other than on a recognised stock exchange and on which no STT has been paid, are subject to long term capital gains tax in India. Until March 31, 2018, any gain realised on the sale of equity shares, listed on a stock exchange and held for more than 12 months was not subject to capital gains tax in India if STT was paid on the transaction. However, with the enactment of the Finance Act, 2018, the exemption previously granted in respect of payment of long-term capital gains tax has been withdrawn and such taxes are now payable by the investors with effect from April 1, 2018. The Finance Act, 2018 provides that existing investors are eligible for relief on such capital gains accrued until January 31, 2018 and any long term capital gains made after January 31, 2018 shall be subject to taxation.

Further, any gain realised on the sale of listed equity shares held for a period of 12 months or less will be subject to short term capital gains tax in India. In cases where the seller is a non-resident, capital gains arising from the sale of the equity shares may be partially or wholly exempt from taxation in India in cases where such exemption from taxation in India is provided under a treaty between India and the country of which the seller is resident.

63. ***QIBs and Non-Institutional Bidders are not permitted to withdraw or lower their Bids (in terms of quantity of Equity Shares or the Bid Amount) at any stage after submitting a Bid.***

Pursuant to the SEBI ICDR Regulations, QIBs and Non-Institutional Bidders are required to pay the Bid Amount on submission of the Bid and are not permitted to withdraw or lower their Bids (in terms of quantity of Equity Shares or the Bid Amount) at any stage after submitting a Bid. QIBs can revise their Bids during the Bid/ Offer Period and withdraw their Bids until the Bid/ Offer Closing Date. Therefore, QIBs and Non-Institutional Bidders would not be able to withdraw or lower their Bids, notwithstanding adverse changes in international or national monetary policy, financial, political or economic conditions, our business, results of operations or financial condition, or otherwise, between the dates of the submission of their Bids and the Allotment.

While our Bank is required to complete all necessary formalities for listing and commencement of trading of the Equity Shares on all Stock Exchanges where such Equity Shares are proposed to be listed, including Allotment, within six Working Days from the Bid/ Offer Closing Date or such other period as may be prescribed by the SEBI, events affecting the Bidders’ decision to invest in the Equity Shares, including adverse changes in international or national monetary policy, financial, political or economic conditions, our business, results of operation or financial condition may arise between the date of submission of the Bid and Allotment. Our Bank may complete the Allotment of the Equity Shares even if such events occur, and such events may limit the Bidders’ ability to sell the Equity Shares Allotted pursuant to the Offer or cause the trading price of the Equity Shares to decline on listing.

64. ***Fluctuations in the exchange rate between the Rupee and other currencies could have an adverse effect on the value of the Equity Shares in those currencies, independent of our results of operations.***

The Equity Shares will be quoted in Rupees on the Stock Exchanges. Any dividends in respect of our Equity Shares will be paid in Rupees. Any adverse movement in currency exchange rates during the time it takes to undertake such conversion may reduce the net dividend received by investors. In addition, any adverse movement in currency exchange rates during a delay in repatriating the proceeds from a sale of Equity Shares outside India, for example, because of a delay in regulatory approvals that may be required for the sale of Equity Shares, may reduce the net proceeds received by investors. The exchange rate between the Rupee and other currencies (such as the U.S. dollar, the Euro, the pound sterling, the Hong Kong dollar and the Singapore dollar) has changed substantially in the past and could fluctuate substantially in the future, which may have an adverse effect on the value of our Equity Shares and returns from our Equity Shares in foreign currency terms, independent of our operating results.

65. ***The individual investment limit and aggregate foreign investment limit for registered FPIs in our Bank is currently 10% and 24%, respectively, of the total paid-up equity share capital of our Bank.***

Foreign investment in India is governed by the provisions of FEMA along with the rules, regulations and notifications made by the RBI thereunder, and the Consolidated FDI Policy issued by the Department of Industrial Policy and Promotion, Ministry of Commerce and Industry, Government of India from time to time. Under the current FDI Policy (effective August 28, 2017), 49% foreign direct investment is permitted in companies, such as our Bank, under the automatic route and up to 74% is permitted under the government approval route. In terms of the SEBI (Foreign Portfolio Investors) Regulations, 2019, the issue of Equity Shares to a single FPI including its investor group (which means the same multiple entities registered as foreign portfolio investors having common ownership directly or indirectly of more than 50% or common control) must be below 10% of our Bank's post-Offer paid-up equity share capital on a fully diluted basis. Further, in terms of the FEMA Regulations, the total holding by each FPI, or an investor group, shall be below 10% of the total paid-up equity share capital, on a fully diluted basis, of our Bank and the total holdings of all FPIs put together shall not exceed 24% of the paid-up equity share capital of our Bank. With effect from April 1, 2020, the aggregate investment limit for registered FPIs in our Bank shall be the sectoral cap limit applicable to our Bank. For calculating the aggregate holding of FPIs in our Bank, the holdings of all registered FPIs shall be included.

As per the circular issued by SEBI on November 24, 2014, the above investment restrictions shall also apply to subscribers of P-Notes. Two or more subscribers of P-Notes having a common beneficial owner shall be considered together as a single subscriber of the P-Notes. In the event an investor has investments as a FPI and as a subscriber of P-Notes, these investment restrictions shall apply on the aggregate of the FPI and P-Notes investments in our Bank.

66. ***Holder of Equity Shares could be restricted in their ability to exercise pre-emptive rights under Indian law and could thereby suffer future dilution of their ownership position.***

Under the Companies Act, 2013, a company incorporated in India must offer holders of its equity shares pre-emptive rights to subscribe and pay for a proportionate number of shares to maintain their existing ownership percentages prior to the issuance of any new equity shares, unless the pre-emptive rights have been waived by the adoption of a special resolution by holders of three-fourths of the equity shares who have voted on such resolution. However, if the law of the jurisdiction that you are in does not permit the exercise of such pre-emptive rights without our Bank filing an offering document or registration statement with the applicable authority in such jurisdiction, you will be unable to exercise such pre-emptive rights unless our Bank makes such a filing. Our Bank may elect not to file a registration statement in relation to pre-emptive rights otherwise available by Indian law to you. To the extent that you are unable to exercise pre-emptive rights granted in respect of the Equity Shares, you may suffer future dilution of your ownership position and your proportional interests in our Bank would be reduced.

67. ***Withholding may be imposed on payments on the Equity Shares under the U.S. Foreign Account Tax Compliance Act.***

Certain U.S. tax provisions commonly referred to as FATCA may impose 30% withholding on "foreign passthru payments" made by a "foreign financial institution" (an "FFI"). Under current guidance, the term "foreign passthru payment" is not defined and it is therefore not clear whether or to what extent payments on the Equity Shares would be considered foreign passthru payments. Withholding on foreign passthru payments would not be required with respect to payments made before the date that is two years after the date of publication in the Federal Register of final regulations defining the term "foreign passthru payment." The United States has entered into an intergovernmental agreement with India (the "IGA"), which potentially modifies the FATCA withholding regime described above. We have registered as an FFI with the U.S. Internal Revenue Service and believes that it may be subject to diligence, reporting and withholding obligations under the FATCA rules and the IGA. It is not yet clear how the IGA will address foreign passthru payments. Prospective investors in the Equity Shares should consult their tax advisors regarding the potential impact of FATCA, the IGA and any non-U.S. legislation implementing FATCA on their investment in the Equity Shares. For more details, see "Certain United States Federal Income Tax Considerations" on page 298.

68. ***Our Bank may be classified as a passive foreign investment company (“PFIC”) for U.S. federal income tax purposes, which could result in adverse U.S. federal income tax consequences to U.S. holders of Equity Shares.***

Our Bank will be classified as a PFIC for any taxable year if either: (a) at least 75% of its gross income is “passive income” for purposes of the PFIC rules or (b) at least 50% of the value of its assets (determined on the basis of a quarterly average) is attributable to assets that produce or are held for the production of passive income. Passive income for this purpose generally includes, among other things, dividends, interest, royalties, rents and gains from commodities and securities transactions and from the sale or exchange of property that gives rise to passive income; however, under proposed U.S. Treasury Regulations and a notice from the U.S. Internal Revenue Service, special rules apply to income derived in the active conduct of a banking business. Based on the current and anticipated composition of the income, assets (including their expected values) and operations of our Bank and the application to our Bank of the relevant PFIC rules governing banks referred to above, our Bank does not expect to be treated as a PFIC for the current taxable year or in the foreseeable future. Whether our Bank is treated as a PFIC is a factual determination that must be made annually after the close of each taxable year. This determination will depend on, among other things, the composition of the income and assets, as well as the value of the assets (which may fluctuate with our Bank’s market capitalization) of our Bank from time to time. In addition, the manner in which the PFIC rules governing banks apply to our Bank is unclear in some respects. Some of the administrative guidance governing the application of the PFIC rules to banks is in the form of proposed U.S. Treasury Regulations and may change significantly when finalized, and new or revised regulations or pronouncements interpreting or clarifying the PFIC bank provisions may be forthcoming. Therefore, there can be no assurance that our Bank will not be classified as a PFIC in any taxable year. If our Bank were treated as a PFIC for any taxable year during which a U.S. Holder held Equity Shares, certain adverse U.S. federal income tax consequences would apply to such U.S. Holder. For more details, see “*Certain United States Federal Income Tax Considerations*” on page 298.

SECTION III: INTRODUCTION

THE OFFER

The following table sets forth details of the Offer:

| Equity Shares Offered | |
|--|---|
| Offer of Equity Shares[#] | Up to [●] Equity Shares, aggregating up to ₹9,762.40 million |
| <i>of which</i> | |
| Fresh Issue ⁽¹⁾ | Up to [●] Equity Shares, aggregating up to ₹8,000.00 million |
| Offer for Sale ⁽²⁾ | Up to [●] Equity Shares, aggregating up to ₹1,762.40 million by the Selling Shareholders |
| | |
| The Offer consists of: | |
| A) QIB Portion ⁽³⁾⁽⁴⁾ | Not less than [●] Equity Shares |
| <i>of which:</i> | |
| Anchor Investor Portion | Up to [●] Equity Shares |
| Net QIB Portion (assuming the Anchor Investor Portion is fully subscribed) | [●] Equity Shares |
| <i>of which:</i> | |
| Mutual Fund Portion | [●] Equity Shares |
| Balance for all QIBs including Mutual Funds | [●] Equity Shares |
| B) Non-Institutional Portion | Not more than [●] Equity Shares |
| C) Retail Portion | Not more than [●] Equity Shares |
| | |
| Pre and post-Offer Equity Shares | |
| Equity Shares outstanding prior to the Offer | 427,795,490 Equity Shares |
| Equity Shares outstanding after the Offer | [●] Equity Shares |
| | |
| Use of Net Proceeds | See “ <i>Objects of the Offer</i> ” on page 72 for information about the use of the proceeds from the Fresh Issue. Our Bank will not receive any proceeds from the Offer for Sale |

[#] A Pre-IPO Placement is proposed to be undertaken by our Bank in consultation with the BRLMs. The Pre-IPO Placement will be at a price to be decided by our Bank, in consultation with the BRLMs and will be completed prior to filing of the Red Herring Prospectus with the RoC. If the Pre-IPO Placement is undertaken, the number of Equity Shares issued pursuant to the Pre-IPO Placement will be reduced from the Fresh Issue, subject to the minimum Offer size constituting at least 10% of the post-Offer paid-up Equity Share capital of our Bank

^{*} Except with the prior approval from the RBI, and in terms of the Banking Regulation Act and circulars issued thereunder, no person can acquire or agree to acquire, directly or indirectly, by himself or acting in concert with any other person, Equity Shares or voting rights of our Bank, if such acquisition, taken together with Equity Shares and voting rights of our Bank held by such person or his relative or associate enterprise or person acting in concert with him, results in such person holding or exercising, five percent or more of the paid-up Equity Share capital or voting rights, respectively, of our Bank

⁽¹⁾ The Fresh Issue has been authorised by our Board and our Shareholders pursuant to the resolutions passed at their respective meetings dated December 11, 2019 and January 3, 2020, respectively

⁽²⁾ Each of the Selling Shareholders has authorised and consented to participate in the Offer for Sale. Each Selling Shareholder severally and not jointly confirms that the Offered Shares have been held by such Selling Shareholder for a period of at least one year prior to filing of this Draft Red Herring Prospectus in accordance with Regulation 8 of the SEBI ICDR Regulations and accordingly, are eligible for the Offer in accordance with the provisions of the SEBI ICDR Regulations

| Sr. No. | Name of the Selling Shareholder | No. of Offered Shares | Date of consent letter | Date of corporate action/board resolution |
|-------------------------------------|---|---|--|--|
| Promoter Selling Shareholder | | | | |
| 1. | ESAF Financial Holdings Private Limited | [●] Equity Shares aggregating up to ₹1,500.00 million | November 26, 2019 | November 26, 2019 |
| Other Selling Shareholders | | | | |
| 2. | Bajaj Allianz Life | [●] Equity Shares aggregating up to ₹174.90 million | November 25, 2019 | October 16, 2019 [^] |
| 3. | PI Ventures | [●] Equity Shares aggregating up to ₹87.50 million | November 26, 2019 as amended by consent letter dated December 26, 2019 | September 27, 2019, as amended by the resolution dated December 24, 2019 |

[^] Pursuant to the investment policy of Bajaj Allianz Life for the year 2011-12, which was approved by the board of directors of Bajaj Allianz Life on January 20, 2011, and reviewed on October 16, 2019, as certified by Bajaj Allianz Life pursuant to certificate dated December 30, 2019

⁽³⁾ Our Bank and the Promoter Selling Shareholder may, in consultation with the BRLMs, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis. One-third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price. In the event of under-subscription or non-Allotment in the Anchor Investor Portion, the remaining Equity Shares shall be added to the Net QIB Portion. For details, see “Offer Procedure” on page 309

⁽⁴⁾ Subject to valid Bids being received at or above the Offer Price, under-subscription, if any, in the Non-Institutional Portion or the Retail Portion, would be allowed to be met with spill over from any other category or combination of categories at the discretion of our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs and the Designated Stock Exchange. Under-subscription, if any, in the Net QIB Portion would not be allowed to be met with spill-over from other categories or a combination of categories. In the event of an undersubscription in the Offer, Equity Shares offered pursuant to the Fresh Issue shall be allocated in the Fresh Issue prior to the Equity Shares offered pursuant to the Offer for Sale. However, after receipt of minimum-subscription of 90% of the Fresh Issue, the Offered Shares shall be allocated proportionately prior to the Equity Shares offered pursuant to the Fresh issue

Allocation to all categories, except the Anchor Investor Portion and the Retail Portion, shall be made on a proportionate basis subject to valid Bids received at or above the Offer Price, as applicable. The allocation to each Retail Individual Bidder shall not be less than the minimum Bid Lot, subject to availability of Equity Shares in the Retail Portion and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis. For further details, see “*Offer Structure – Basis of Allotment*” on page 306. For details of the terms of the Offer, see “*Terms of the Offer*” beginning on page 302.

SUMMARY OF FINANCIAL INFORMATION

The summary financial information presented below should be read in conjunction with “*Financial Information*” and “*Management’s Discussion and Analysis of Financial Condition and Results of Operations*” beginning on pages 196 and 248.

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SUMMARY STATEMENT OF ASSETS AND LIABILITIES

Rs. In Million

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|--|--|--|------------------------------------|------------------------------------|------------------------------------|
| CAPITAL AND LIABILITIES | | | | | |
| Capital | 4,277.96 | 4,277.96 | 4,277.96 | 3,119.45 | 3,015.63 |
| Reserves and Surplus | 5,583.35 | 3,996.71 | 4,658.95 | 314.02 | 42.00 |
| Deposits | 60,633.72 | 30,512.01 | 43,170.08 | 25,230.92 | 4,093.41 |
| Borrowings | 13,374.99 | 21,884.76 | 17,023.60 | 16,746.50 | 20,528.48 |
| Other Liabilities and Provisions | 1,675.60 | 1,754.40 | 1,453.54 | 1,842.99 | 1,697.63 |
| Total | 85,545.62 | 62,425.84 | 70,584.13 | 47,253.88 | 29,377.15 |
| ASSETS | | | | | |
| Cash and Balances with Reserve Bank of India | 3,294.74 | 1,956.02 | 2,467.41 | 4,384.58 | 1,068.60 |
| Balances with Banks and Money at Call and Short Notice | 7,896.46 | 5,235.43 | 5,347.15 | 2,593.28 | 4,493.17 |
| Investments | 17,787.19 | 14,829.97 | 15,307.50 | 7,318.64 | 5,791.95 |
| Advances | 54,113.04 | 38,776.25 | 45,482.54 | 31,550.85 | 14,854.80 |
| Fixed Assets | 983.68 | 756.88 | 899.41 | 687.03 | 329.04 |
| Other Assets | 1,470.51 | 871.29 | 1,080.12 | 719.50 | 2,839.59 |
| Total | 85,545.62 | 62,425.84 | 70,584.13 | 47,253.88 | 29,377.15 |
| Contingent Liabilities | 77.69 | 576.82 | 583.26 | 617.20 | 676.06 |

SUMMARY STATEMENT OF PROFIT AND LOSS

Rs. In Million

| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
|--|---|---|---------------------------------|---------------------------------|---|
| I. INCOME | | | | | |
| Interest Earned | 6,606.83 | 4,722.58 | 10,316.39 | 5,968.39 | 293.93 |
| Other Income | 681.92 | 606.71 | 1,091.50 | 1,018.60 | 188.17 |
| Total | 7,288.75 | 5,329.29 | 11,407.89 | 6,986.99 | 482.10 |
| II. EXPENDITURE | | | | | |
| Interest Expended | 2,947.34 | 2,145.01 | 4,582.82 | 3,148.20 | 161.11 |
| Operating Expenses | 2,813.39 | 2,002.73 | 4,533.94 | 3,062.87 | 234.09 |
| Provisions and Contingencies | 603.62 | 940.95 | 1,388.29 | 505.98 | 79.27 |
| Total | 6,364.35 | 5,088.69 | 10,505.05 | 6,717.05 | 474.47 |
| III. PROFIT | | | | | |
| Net Profit for the year/period (I - II) | 924.40 | 240.60 | 902.84 | 269.94 | 7.63 |
| Add: Balance in Profit and Loss account brought forward from Previous Year | 879.96 | 208.17 | 208.17 | 5.72 | - |
| | 1,804.36 | 448.77 | 1,111.01 | 275.66 | 7.63 |
| IV. APPROPRIATIONS | | | | | |
| Transfer to Statutory Reserve | - | - | 225.71 | 67.49 | 1.91 |
| Transfer to Capital Reserve | - | - | - | - | - |
| Transfer to/(from) Investment Reserve Account | - | - | 5.34 | - | - |
| Balance carried over to Balance Sheet | 1,804.36 | 448.77 | 879.96 | 208.17 | 5.72 |
| Total | 1,804.36 | 448.77 | 1,111.01 | 275.66 | 7.63 |
| Earnings per share (face value of Rs.10/- each) | | | | | |
| Basic (Rs.) | 2.16 | 0.72 | 2.37 | 0.89 | 0.07 |
| Diluted (Rs.) | 2.16 | 0.72 | 2.37 | 0.89 | 0.07 |

SUMMARY STATEMENT OF CASH FLOWS

Rs. In Million

| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
|---|--|--|--------------------------|--------------------------|------------------------------------|
| Cash Flows from Operating Activities | | | | | |
| Profit before tax | 1,245.71 | 351.66 | 1,271.82 | 438.41 | 21.96 |
| Adjustments for: | | | | | |
| Depreciation on Fixed Assets | 106.99 | 76.19 | 169.06 | 94.26 | 4.42 |
| Amortisation of Premium on HTM Investments | 14.99 | 11.03 | 21.99 | 20.40 | 1.24 |
| Profit on sale of investments (net) | (41.53) | (7.96) | (10.04) | (48.26) | (3.66) |
| Profit on sale of Fixed Assets | (0.38) | - | (0.26) | - | - |
| Provision on Deferment Assets | - | - | - | - | 17.89 |
| Provision for Non Performing Advances | 241.23 | 793.23 | 919.38 | 319.87 | - |
| Provision/ (Reversal) for Standard Advances | 23.77 | 32.15 | 92.33 | 17.64 | 46.41 |
| Provision for Depreciation on investments | - | 4.50 | - | - | - |
| Provision for Other Contingencies | 17.31 | - | 7.61 | - | 0.64 |
| | 1,608.09 | 1,260.80 | 2,471.89 | 842.32 | 88.90 |
| Adjustments for :- | | | | | |
| (Increase)/ Decrease in Investments (other than HTM Investments) | 1,623.38 | (7,289.85) | (6,673.03) | (136.25) | (1,388.51) |
| (Increase)/ Decrease in Advances | (8,871.73) | (8,018.63) | (14,851.06) | (17,015.92) | (14,854.80) |
| (Increase)/ Decrease in Fixed Deposit with Bank (Original Maturity greater than 3 months) | (4,907.28) | 65.93 | (59.31) | (1,102.11) | 556.68 |
| (Increase)/ Decrease in Other Assets | (333.09) | (147.37) | (323.34) | 2,084.01 | (2,703.45) |
| Increase/ (Decrease) in Deposits | 17,463.64 | 5,281.09 | 17,939.16 | 21,137.51 | 4,093.41 |
| Increase/ (Decrease) in Other liabilities and provisions | 180.98 | (120.74) | (489.39) | 127.72 | 1,632.69 |
| Direct taxes paid | (378.62) | (115.48) | (406.26) | (132.39) | (150.47) |
| Net Cash Flows from/(used in) Operating Activities (A) | 6,385.37 | (9,084.25) | (2,391.34) | 5,804.89 | (12,725.55) |
| Cash Flows from/(Used in) Investing Activities | | | | | |
| Purchase of Fixed Assets | (191.44) | (146.04) | (381.46) | (452.25) | (333.46) |
| Proceeds from Sale of Fixed Assets | 0.56 | - | 0.28 | - | - |
| (Increase)/ Decrease in Held to Maturity Investments | (4,076.53) | (229.05) | (1,327.78) | (1,362.58) | (4,401.02) |
| Net Cash Used in Investing Activities (B) | (4,267.41) | (375.09) | (1,708.96) | (1,814.83) | (4,734.48) |
| Cash Flows from/(Used in) Financing Activities | | | | | |
| Proceeds from Issue of Share Capital (including Share Premium) | - | 4,642.13 | 4,642.13 | 105.90 | 3,050.00 |
| Share Issue Expenses | - | (41.53) | (41.53) | - | - |
| Increase/(Decrease) in Borrowings | (3,648.61) | 5,138.26 | 277.09 | (3,781.98) | 20,528.49 |
| Cash Flows from/(Used in) Financing Activities (C) | (3,648.61) | 9,738.86 | 4,877.69 | (3,676.08) | 23,578.49 |
| Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C) | (1,530.65) | 279.52 | 777.39 | 313.98 | 6,118.46 |
| Cash and Cash Equivalents at the beginning of year | 7,209.83 | 6,432.44 | 6,432.44 | 6,118.46 | - |
| Cash and Cash Equivalents at the end of year/period (Refer Note below) | 5,679.18 | 6,711.96 | 7,209.83 | 6,432.44 | 6,118.46 |
| Note: | | | | | |
| Cash in Hand | 505.43 | 209.04 | 202.04 | 113.04 | 12.31 |
| Balance with RBI in Current Account | 2,789.31 | 1,746.98 | 2,265.37 | 4,271.54 | 1,056.29 |
| Balance with Banks in India in Current Account Annexure 11 I | 554.44 | 2,575.94 | 892.42 | 1,047.86 | 1,273.34 |
| Balance with Banks in India in Fixed Deposit | 150.00 | 930.00 | 850.00 | - | 2,576.52 |
| Money at Call and Short Notice | 700.00 | 1,250.00 | 2,200.00 | 1,000.00 | 1,200.00 |
| Lending Under Reverse Repo | 980.00 | - | 800.00 | - | - |
| Cash and cash equivalents at the end of the year/period | 5,679.18 | 6,711.96 | 7,209.83 | 6,432.44 | 6,118.46 |

GENERAL INFORMATION

Our Corporate Promoter, was granted the RBI In-Principle Approval to establish an SFB, on October 7, 2015. Our Bank was incorporated as 'ESAF Small Finance Bank Limited' on May 5, 2016 at Thrissur, Kerala, as a public limited company under the Companies Act, 2013, and was granted a certificate of incorporation by the RoC. Our Bank was thereafter granted the RBI Final Approval vide license no. MUM:124, to carry on business as an SFB, on November 18, 2016. For further details, see "History and Certain Corporate Matters" on page 139.

Registered and Corporate Office

ESAF Small Finance Bank Limited

Building No.VII/83/8
ESAF Bhavan, Thrissur-Palakkad National Highway
Mannuthy, Thrissur 680 651
Kerala, India
Registration Number: 045669
CIN: U65990KL2016PLC045669
RBI Registration Number: MUM:124

Address of the RoC

Our Bank is registered with the RoC situated at the following address:

Registrar of Companies, Kerala at Ernakulam

Company Law Bhawan
BMC Road, Thrikkakara
Kochi 682 021
Kerala, India

Company Secretary and Compliance Officer

Ranjith Raj P

ESAF Small Finance Bank Limited
Building No.VII/83/8
ESAF Bhavan, Thrissur-Palakkad National Highway
Mannuthy, Thrissur 680 651
Kerala, India
Tel: +91 487 7123 907
Email: investor.relations@esafbank.com

Board of Directors

As on the date of this Draft Red Herring Prospectus, the Board of Directors of our Bank comprises the following:

| Name | Designation | DIN | Address |
|------------------------------------|---|----------|---|
| Ravimohan Periyakavil Ramakrishnan | Part-Time Chairman and Independent Director | 08534931 | Flat No. N 074, DLF New Town Heights, Seaport Airport Road, Opposite Doordarshan Kendra, Kakkanad P.O., Ernakulam 682 030, Kerala |
| Kadambelil Paul Thomas | Managing Director and Chief Executive Officer | 00199925 | Kadambelil House, Mannuthy P.O., Nettissery, Thrissur 680 651, Kerala |
| Assan Khan Akbar | Non-Executive Nominee Director | 00679740 | Lulu, FBOA Road, Near FBOA Hall, Aluva 683 101, Kerala |
| Joseph Vadakkekara Antony | Independent Director | 00181554 | A-1, Chakolas Marine Apartments, Pandit Karuppan Road, Opposite Chakolas Habitat, Thevara, Ernakulam 682 013, Kerala |
| George Joseph | Independent Director | 00253754 | Melazhakath, Arakkulam, Idukki 685 591, Kerala |
| Asha Morley | Independent Director | 02012799 | 154, Avon Classic, Opposite Tata SSL, Borivali East, Mumbai 400 066, Maharashtra |
| Alex Parackal George | Independent Director | 07491420 | 78, Greenpark, Thiruvambadi P.O., Thrissur 680 022, Kerala |
| Saneesh Singh | Non-Executive Nominee Director | 02254868 | Flat no. F-224, DLF Park Place, DLF City Phase-5, Section 56, Gurgaon 122 011, Haryana |

For further details of our Directors, see "Our Management" on page 146.

Filing

A copy of this Draft Red Herring Prospectus has been filed with SEBI at the Corporate Finance Department, Plot No. C4-A, 'G' Block, Bandra Kurla Complex, Bandra (East), Mumbai 400 051, Maharashtra, India and electronically on the platform provided by SEBI.

A copy of the Red Herring Prospectus, along with the material contracts and documents required to be filed under Section 32 of the Companies Act, 2013 would be filed with the RoC and a copy of the Prospectus to be filed under Section 26 of the Companies Act, 2013 would be filed with the RoC at its office.

Book Running Lead Managers

Axis Capital Limited

Axis House, 1st floor
C-2 Wadia International Centre
P.B. Marg, Worli
Mumbai - 400 025
Maharashtra, India
Tel: +91 22 4325 2183
E-mail: esaf.ipo@axiscap.in
Investor grievance e-mail: complaints@axiscap.in
Website: www.axiscapital.co.in
Contact Person: Mayuri Arya
SEBI Registration No.: INM000012029

Edelweiss Financial Services Limited

14th Floor, Edelweiss House
Off C.S.T Road, Kalina
Mumbai - 400 098
Maharashtra, India
Tel: +91 22 4009 4400
E-mail: esaf.ipo@edelweissfin.com
Investor grievance e-mail: customerservice.mb@edelweissfin.com
Website: www.edelweissfin.com
Contact Person: Siddharth Shah
SEBI Registration No.: INM0000010650

ICICI Securities Limited

ICICI Centre
H. T. Parekh Marg
Churchgate
Mumbai - 400 020
Maharashtra, India
Tel: +91 22 2288 2460
E-mail: esafsfb.ipo@icicisecurities.com
Investor grievance e-mail: customercare@icicisecurities.com
Website: www.icicisecurities.com
Contact Person: Arjun A Mehrotra/Rishi Tiwari
SEBI Registration No.: INM000011179

IIFL Securities Limited

10th Floor, IIFL Centre
Kamala City, Senapati Bapat Marg
Lower Parel (West)
Mumbai - 400 013
Maharashtra, India
Tel: +91 22 4646 4600
E-mail: esaf.ipo@iiflcap.com
Investor grievance e-mail: ig.ib@iiflcap.com
Website: www.iiflcap.com
Contact Person: Aditya Agarwal/Harshit Talesara
SEBI Registration No.: INM000010940

Syndicate Members

[•]

Legal Advisors to the Offer

Legal Counsel to our Bank and the Selling Shareholders as to Indian Law

Cyril Amarchand Mangaldas

Prestige Falcon Tower
3rd Floor, Brunton Road
Craig Park Layout, Victoria Layout
Bengaluru - 560 025
Karnataka, India
Tel: +91 80 6792 2000

Legal Counsel to the BRLMs as to Indian Law

Khaitan & Co

Simal, 2nd Floor
7/1 Ulsoor Road
Bengaluru – 560 042
Karnataka, India
Tel: +91 80 4339 7000

Legal Counsel to the BRLMs as to International Law

Duane Morris & Selvam LLP

16 Collyer Quay
#17-00, Singapore – 049 318
Tel: +65 6311 0030

Statutory Auditors to our Bank

S. R. Batliboi & Associates LLP, Chartered Accountants

12th Floor, The Ruby
29 Senapati Bapat Marg
Dadar (West)
Mumbai – 400 028
Maharashtra, India
Tel: +91 22 6192 0000
Email: Srba@srb.in
Firm Registration Number: 101049W/E300004
Peer Review Certificate Number: 011169

There has been no change in our auditors in the last three years

Registrar to the Offer

Link Intime India Private Limited

C-101, 1st Floor, 247 Park
Lal Bhadur Shastri Marg
Vikhroli (West)
Mumbai - 400 083
Maharashtra, India
Tel: +91 022 4918 6200
E-mail: esaf.ipo@linkintime.co.in
Investor grievance e-mail: esaf.ipo@linkintime.co.in
Website: www.linkintime.co.in
Contact Person: Shanti Gopalkrishnan
SEBI Registration No.: INR000004058

Bankers to the Offer

Escrow Collection Bank(s)

[●]

Refund Bank(s)

[●]

Public Offer Account Bank(s)

[•]

Sponsor Bank

[•]

Designated Intermediaries

Self-Certified Syndicate Banks

The banks registered with SEBI, which offer the facility of ASBA services, (i) in relation to ASBA, where the Bid Amount will be blocked by authorising an SCSB, a list of which is available on the website of SEBI at www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=34 and updated from time to time and at such other websites as may be prescribed by SEBI from time to time, (ii) in relation to RIBs using the UPI Mechanism, a list of which is available on the website of SEBI at <https://sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=40> or such other website as updated from time to time.

Applications through UPI in the Offer can be made only through the SCSBs mobile applications (apps) whose name appears on the SEBI website. A list of SCSBs and mobile applications, which, are live for applying in public issues using UPI mechanism is provided as Annexure 'A' to the SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019. The said list shall be updated on SEBI website.

Syndicate SCSB Branches

In relation to Bids (other than Bids by Anchor Investor) submitted to a member of the Syndicate, the list of branches of the SCSBs at the Specified Locations named by the respective SCSBs to receive deposits of Bid cum Application Forms from the members of the Syndicate is available on the website of the SEBI (<http://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes>) and updated from time to time. For more information on such branches collecting Bid cum Application Forms from the Syndicate at Specified Locations, see the website of the SEBI <http://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes> as updated from time to time.

Registered Brokers

The list of the Registered Brokers eligible to accept ASBA forms, including details such as postal address, telephone number and e-mail address, is provided on the websites of the BSE and the NSE at www.bseindia.com/Markets/PublicIssues/brokercentres_new.aspx and www.nseindia.com/products/content/equities/ipos/ipo_mem_terminal.htm, respectively, as updated from time to time.

Registrar and Share Transfer Agents

The list of the RTAs eligible to accept ASBA Forms at the Designated RTA Locations, including details such as address, telephone number and e-mail address, is provided on the websites of Stock Exchanges at www.bseindia.com/Static/Markets/PublicIssues/RtaDp.aspx and www.nseindia.com/products/content/equities/ipos/asba_procedures.htm, respectively, as updated from time to time.

Collecting Depository Participants

The list of the CDPs eligible to accept ASBA Forms at the Designated CDP Locations, including details such as name and contact details, is provided on the websites of BSE at www.bseindia.com/Static/Markets/PublicIssues/RtaDp.aspx and on the website of NSE at www.nseindia.com/products/content/equities/ipos/asba_procedures.htm, as updated from time to time.

Expert

Except as stated below, our Bank has not obtained any expert opinions:

Our Bank has received written consent dated January 6, 2020 from our Statutory Auditors namely, S. R. Batliboi & Associates LLP, Chartered Accountants, to include its name in this Draft Red Herring Prospectus, as required under section 26 of the Companies Act, 2013, read with SEBI ICDR Regulations, and as an "Expert" as defined under section 2(38) of the Companies Act, 2013, to the extent and in their capacity as an auditor, in respect of the examination report dated November 30, 2019 issued by it on our Restated Financial Statements, and the statement of possible special tax benefits dated December 17, 2019 included in this Draft Red Herring Prospectus and such consent has not been withdrawn as on the date of this Draft Red Herring Prospectus. However, the term "expert" shall not be construed to mean an "expert" as defined under the U. S. Securities Act.

Monitoring Agency

In terms of the proviso to Regulation 41(1) of the SEBI ICDR Regulations, our Bank is not required to appoint a monitoring agency for this Offer.

Appraising Entity

None of the objects for which the Net Proceeds will be utilised have been appraised by any agency.

Credit Rating

As this is an offering of Equity Shares, there is no credit rating required for the Offer.

IPO Grading

No credit agency registered with SEBI has been appointed in respect of obtaining grading for the Offer.

Trustees

As this is an offering of Equity Shares, the appointment of trustees is not required.

Green Shoe Option

No green shoe option is contemplated under the Offer.

Inter-se allocation of responsibilities

The following table sets forth the inter-se allocation of responsibilities for various activities among the Book Running Lead Managers:

| Sr. No | Activity | Responsibility | Co-ordinator |
|--------|--|------------------------------|--------------|
| 1. | Capital structuring, positioning strategy and due diligence of the Bank including its operations/management/business plans/legal etc. Drafting and design of the Draft Red Herring Prospectus, Red Herring Prospectus, Prospectus, abridged prospectus and of statutory advertisements including a memorandum containing salient features of the Prospectus. The BRLMs shall ensure compliance with stipulated requirements and completion of prescribed formalities with the Stock Exchanges, RoC and SEBI including finalisation of Prospectus and RoC filing. | Axis, Edelweiss, I-Sec, IIFL | Axis |
| 2. | Drafting and approval of all statutory advertisements | Axis, Edelweiss, I-Sec, IIFL | Axis |
| 3. | Drafting and approval of all publicity material other than statutory advertisement as mentioned above including corporate advertising, brochure, etc. and filing of media compliance report. | Axis, Edelweiss, I-Sec, IIFL | I-Sec |
| 4. | Appointment of Intermediaries - Registrar to the Offer, Bankers to the Offer, advertising agency, printers to the Offer including co-ordination for agreements. | Axis, Edelweiss, I-Sec, IIFL | IIFL |
| 5. | Preparation of road show presentation and frequently asked questions for the road show team | Axis, Edelweiss, I-Sec, IIFL | IIFL |
| 6. | International institutional marketing of the Offer, which will cover, <i>inter alia</i> : <ul style="list-style-type: none">• Institutional marketing strategy;• Finalizing the list and division of international investors for one-to-one meetings• Finalizing international road show and investor meeting schedules | Axis, Edelweiss, I-Sec, IIFL | Edelweiss |
| 7. | Domestic institutional marketing of the Offer, which will cover, <i>inter alia</i> : <ul style="list-style-type: none">• Institutional marketing strategy;• Finalizing the list and division of domestic investors for one-to-one meetings• Finalizing domestic road show and investor meeting schedules | Axis, Edelweiss, I-Sec, IIFL | IIFL |
| 8. | Conduct non-institutional marketing of the Offer, which will cover, <i>inter-alia</i> : <ul style="list-style-type: none">• Finalising media, marketing and public relations strategy;• Formulating strategies for marketing to Non-Institutional Investors | Axis, Edelweiss, I-Sec, IIFL | Axis |
| 9. | Conduct retail marketing of the Offer, which will cover, <i>inter-alia</i> : | Axis, Edelweiss, I-Sec, IIFL | I-Sec |

| Sr. No | Activity | Responsibility | Co-ordinator |
|--------|---|------------------------------|--------------|
| | <ul style="list-style-type: none"> Finalising media, marketing, public relations strategy and publicity budget including list of frequently asked questions at retail road shows Finalising collection centres Finalising centres for holding conferences for brokers etc. Follow-up on distribution of publicity and Offer material including form, Red Herring Prospectus/Prospectus and deciding on the quantum of the Offer material | | |
| 10. | Coordination with Stock-Exchanges for anchor intimation, book building software, bidding terminals and mock trading, payment of 1% security deposit to the designated stock exchange. | Axis, Edelweiss, I-Sec, IIFL | I-Sec |
| 11. | Managing the book and finalization of pricing in consultation with the Bank. | Axis, Edelweiss, I-Sec, IIFL | Edelweiss |
| 12. | <p>Post-Offer activities, which shall involve essential follow-up steps including allocation to Anchor Investors, follow-up with Bankers to the Offer and SCSBs to get quick estimates of collection and advising the Bank about the closure of the Offer, based on correct figures, finalisation of the basis of allotment or weeding out of multiple applications, listing of instruments, dispatch of certificates or demat credit and refunds, payment of the applicable STT and coordination with various agencies connected with the post-Offer activity such as registrar to the Offer, Bankers to the Offer, Sponsor Bank, SCSBs including responsibility for underwriting arrangements, as applicable.</p> <p>Co-ordination with SEBI and Stock Exchanges for refund of 1% security deposit and submission of all post Offer reports including the initial and final post Offer report to SEBI</p> | Axis, Edelweiss, I-Sec, IIFL | Edelweiss |

Book Building Process

Book Building Process, in the context of the Offer, refers to the process of collection of Bids from investors on the basis of the Red Herring Prospectus, the Bid cum Application Forms and the Revision Forms within the Price Band. The Price Band and minimum Bid Lot size will be decided by our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs, and advertised in [●] editions of [●], an English national daily newspaper and [●] editions of [●], a Hindi national daily newspaper and [●] editions of [●], a Malayalam daily newspaper (Malayalam being the regional language of Kerala, where our Registered and Corporate Office is located) at least two Working Days prior to the Bid/ Offer Opening Date and shall be made available to the Stock Exchanges for the purpose of uploading on their respective websites. The Offer Price shall be determined by our Bank and the Selling Shareholders, in consultation with the BRLMs after the Bid/ Offer Closing Date.

All Bidders, except Anchor Investors, are mandatorily required to use the ASBA process for participating in the Offer by providing details of their respective ASBA Account in which the corresponding Bid Amount will be blocked by SCSBs. In addition to this, the RIBs may participate through the ASBA process by either (a) providing the details of their respective ASBA Account in which the corresponding Bid Amount will be blocked by the SCSBs; or (b) through the UPI Mechanism. Anchor Investors are not permitted to participate in the Offer through the ASBA process.

In accordance with the SEBI ICDR Regulations, QIBs and Non-Institutional Bidders are not allowed to withdraw or lower the size of their Bids (in terms of the quantity of the Equity Shares or the Bid Amount) at any stage. Retail Individual Bidders (subject to the Bid Amount being up to ₹200,000) can revise their Bids during the Bid/Offer Period and withdraw their Bids on or before the Bid/Offer Closing Date. Further, Anchor Investors cannot withdraw their Bids after the Anchor Investor Bid/Offer Period. Allocation to the Anchor Investors will be on a discretionary basis.

For further details on the method and procedure for Bidding, see “Offer Structure” and “Offer Procedure” on pages 306 and 309, respectively.

Illustration of Book Building and Price Discovery Process

For an illustration of the Book Building Process and the price discovery process, see “Offer Procedure” on page 309.

Underwriting Agreement

After the determination of the Offer Price and allocation of Equity Shares, but prior to the filing of the Prospectus with the RoC, our Bank and each of the Selling Shareholders intend to enter into an Underwriting Agreement with the Underwriters for the Equity Shares proposed to be issued and offered in the Offer. The Underwriting Agreement is dated [●]. Pursuant to the terms of the Underwriting Agreement, the obligations of each of the Underwriters will be several and will be subject to certain conditions specified therein.

The Underwriters have indicated their intention to underwrite the following number of Equity Shares:

(This portion has been intentionally left blank and will be filled in before filing of the Prospectus with the RoC.)

| Name, Address, Telephone Number and Email Address of the Underwriters | Indicative Number of Equity Shares to be Underwritten | Amount Underwritten (₹ in million) |
|--|--|---|
| [●] | [●] | [●] |

The abovementioned underwriting commitments are indicative and will be finalised after pricing of the Offer, the Basis of Allotment and actual allocation in accordance with provisions of the SEBI ICDR Regulations.

In the opinion of our Board, the resources of the abovementioned Underwriters are sufficient to enable them to discharge their respective underwriting obligations in full. The abovementioned Underwriters are registered with the SEBI under Section 12(1) of the SEBI Act or registered as brokers with the Stock Exchanges. Our Board/ IPO Steering Committee, at its meeting held on [●], has accepted and entered into the Underwriting Agreement mentioned above on behalf of our Bank.

Allocation among the Underwriters may not necessarily be in proportion to their underwriting commitment set forth in the table above.

Notwithstanding the above table, the Underwriters shall be severally responsible for ensuring payment with respect to the Equity Shares allocated to investors respectively procured by them in accordance with the Underwriting Agreement. In the event of any default in payment, the respective Underwriter, in addition to other obligations defined in the Underwriting Agreement, will also be required to procure subscribers for or subscribe to the Equity Shares to the extent of the defaulted amount in accordance with the Underwriting Agreement. The Underwriting Agreement has not been executed as on the date of this Draft Red Herring Prospectus and will be executed after determination of the Offer Price and allocation of Equity Shares, but prior to the filing of the Prospectus with the RoC. The extent of underwriting obligations and the Bids to be underwritten in the Offer shall be as per the Underwriting Agreement.

CAPITAL STRUCTURE

The Equity Share capital of our Bank, as on the date of this Draft Red Herring Prospectus, is set forth below:

(in ₹, except share data)

| Sr. No. | Particulars | Aggregate value at face value (₹) | Aggregate value at Offer Price* |
|-----------|--|-----------------------------------|---------------------------------|
| A. | AUTHORIZED SHARE CAPITAL⁽¹⁾ | | |
| | 600,000,000 Equity Shares | 6,000,000,000 | - |
| | Total | 6,000,000,000 | - |
| B. | ISSUED, SUBSCRIBED AND PAID-UP SHARE CAPITAL BEFORE THE OFFER | | |
| | 427,795,490 Equity Shares [#] | 4,277,954,900 | - |
| C. | PRESENT OFFER | | |
| | Offer of up to [●] Equity Shares aggregating up to ₹9,762.40 million ^{(2)(3)#} | [●] | [●] |
| | <i>of which</i> | | |
| | Fresh Issue of up to [●] Equity Shares aggregating up to ₹8,000.00 million ⁽²⁾ | [●] | [●] |
| | Offer for Sale of up to [●] Equity Shares aggregating up to ₹1,762.40 million ⁽³⁾ | [●] | [●] |
| D. | ISSUED, SUBSCRIBED AND PAID-UP CAPITAL AFTER THE OFFER | | |
| | [●] Equity Shares of face value of ₹10 each (assuming full subscription in the Offer) | [●] | [●] |
| E. | SECURITIES PREMIUM ACCOUNT | | |
| | Before the Offer | 3,478,537,971.95 | |
| | After the Offer | | [●] |

* To be updated upon finalisation of the Offer Price

Our Bank in consultation with the BRLMs, is considering, subject to the approval of our Shareholders, a Pre-IPO Placement of Equity Shares for an aggregate amount up to ₹3,000 million. The Pre-IPO Placement, if undertaken, will be at a price to be decided by our Bank, in consultation with the BRLM and the Pre-IPO Placement will be completed prior to filing of the Red Herring Prospectus with the RoC. If the Pre-IPO Placement is undertaken, the number of Equity Shares issued pursuant to the Pre-IPO Placement will be reduced from the Fresh Issue, subject to the minimum Offer Size constituting at least 10% of the post-Offer paid-up Equity Share capital of our Bank

- (1) For details in relation to the changes in the authorised share capital of our Bank, see "History and Certain Corporate Matters – Amendments to the Memorandum of Association" on page 140
- (2) The Fresh Issue has been authorized by our Board of Directors pursuant to a resolution passed on December 11, 2019 and by our Shareholders pursuant to a special resolution passed on January 3, 2020
- (3) Each Selling Shareholder severally and not jointly confirms that the Offered Shares have been held by such Selling Shareholder for a period of at least one year prior to filing of this Draft Red Herring Prospectus in accordance with Regulation 8 of the SEBI ICDR Regulations and accordingly, are eligible for the Offer in accordance with the provisions of the SEBI ICDR Regulations. For details on the authorization of each of the Selling Shareholders in relation to the Offered Shares, see "The Offer" on page 49

Notes to the Capital Structure

1. Share Capital History of our Bank

(a) Equity Share capital

The history of the Equity Share capital of our Bank is set forth in the table below:

| Date of allotment | Number of Equity Shares allotted | Face value per Equity Share (₹) | Offer price per Equity Share (₹) | Nature of consideration | Nature of allotment | Cumulative number of Equity Shares | Cumulative paid-up Equity Share capital |
|-------------------|----------------------------------|---------------------------------|----------------------------------|-------------------------|--|------------------------------------|---|
| May 5, 2016 | 100,000 | 10 | 10 | Cash | Initial subscription to the Memorandum of Association ⁽¹⁾ | 100,000 | 1,000,000 |
| May 20, 2016 | 109,900,000 | 10 | 10 | Cash | Preferential allotment ⁽²⁾ | 110,000,000 | 1,100,000,000 |
| March 9, 2017 | 78,817,733 | 10 | 10.15 | Cash | Preferential allotment ⁽³⁾ | 188,817,733 | 1,888,177,330 |
| March 10, 2017 | 58,823,529 | 10 | 10.20 | Cash | Preferential allotment ⁽⁴⁾ | 247,641,262 | 2,476,412,620 |
| March 29, 2017 | 49,019,607 | 10 | 10.20 | Cash | Preferential allotment ⁽⁵⁾ | 296,660,869 | 2,966,608,690 |

| Date of allotment | Number of Equity Shares allotted | Face value per Equity Share (₹) | Offer price per Equity Share (₹) | Nature of consideration | Nature of allotment | Cumulative number of Equity Shares | Cumulative paid-up Equity Share capital |
|--------------------|----------------------------------|---------------------------------|----------------------------------|-------------------------|---|------------------------------------|---|
| March 30, 2017 | 4,901,960 | 10 | 10.20 | Other than cash | Preferential allotment pursuant to the Business Transfer Agreement ⁽⁶⁾ | 301,562,829 | 3,015,628,290 |
| January 31, 2018 | 10,382,352 | 10 | 10.20 | Cash | Preferential allotment ⁽⁷⁾ | 311,945,181 | 3,119,451,810 |
| July 31, 2018 | 63,638,630 | 10 | 40.07 | Cash | Preferential allotment ⁽⁸⁾ | 375,583,811 | 3,755,838,110 |
| September 28, 2018 | 52,211,679 | 10 | 40.07 | Cash | Preferential allotment ⁽⁹⁾ | 427,795,490 | 4,277,954,900 |
| Total | 427,795,490 | | | | | 427,795,490 | 4,277,954,900 |

- (1) Allotment of 94,995 Equity Shares to our Corporate Promoter, and one Equity Share each to Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, who hold such Equity Shares as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares, and 5,000 Equity Shares to Kadambelil Paul Thomas
- (2) Allotment of 108,805,000 Equity Shares to our Corporate Promoter and 1,095,000 Equity Shares to Kadambelil Paul Thomas
- (3) Allotment of 59,113,300 Equity Shares to our Corporate Promoter and 19,704,433 Equity Shares to Kadambelil Paul Thomas
- (4) Allotment of 58,823,529 Equity Shares to our Corporate Promoter
- (5) Allotment of 49,019,607 Equity Shares to our Corporate Promoter
- (6) Allotment of 4,901,960 Equity Shares to our Corporate Promoter pursuant to the Business Transfer Agreement. For further details, see "History and Certain Corporate Matters" on page 139
- (7) Allotment of 10,382,352 Equity Shares to Kadambelil Paul Thomas
- (8) Allotment of 18,717,244 Equity Shares to PNB Metlife India Insurance Company Limited, 18,717,244 Equity Shares to Muthoot Finance Limited, 17,469,428 Equity Shares to Bajaj Allianz Life Insurance Company Limited, and 8,734,714 Equity Shares to PI Ventures LLP
- (9) Allotment of 2,629,749 Equity Shares to PNB Metlife India Insurance Company Limited, 21,346,993 Equity Shares to ESMACO, 21,346,993 Equity Shares to Yusuffali Musaliyam Veetil Abdul Kader, 6,239,081 Equity Shares to ICICI Lombard General Insurance Company Limited, 149,738 Equity Shares to Lahanti, 124,781 Equity Shares to Abraham K John, 249,563 Equity Shares to John Chakola and 124,781 Equity Shares to Assan Khan Akbar

(b) **Preference Share capital**

Our Bank has not issued any preference shares since its incorporation.

2. **Issue of Equity Shares at a price lower than the Offer Price in the last year**

Our Bank has not issued any Equity Shares during a period of one year preceding the date of this Draft Red Herring Prospectus.

3. **Issue of Equity Shares for consideration other than cash or out of revaluation of reserves**

(a) Our Bank has not issued any Equity Shares out of revaluation of reserves since its incorporation.

(b) Except as stated below, our Bank has not issued any Equity Shares for consideration other than cash or by way of bonus issue as on the date of this Draft Red Herring Prospectus:

| Date of allotment | No. of Equity Shares allotted | Face Value per Equity Share (₹) | Offer price (₹) | Reason for allotment | Benefits accrued to our Bank | Allottee |
|-------------------|-------------------------------|---------------------------------|-----------------|--|--|--------------------|
| March 30, 2017 | 4,901,960 | 10 | 10.20 | Preferential allotment pursuant to the Business Transfer Agreement | The business undertaking comprising the lending and financing business of our Corporate Promoter was transferred to our Bank pursuant to the Business Transfer Agreement. For further details, see "History and Certain Corporate Matters" on page 139 | Corporate Promoter |

4. Issue of Equity Shares pursuant to schemes of arrangement

Our Bank has not allotted any Equity Shares pursuant to a scheme of amalgamation approved under Sections 230 to 234 of the Companies Act, 2013.

5. History of the Equity Share capital held by our Promoters

As on the date of this Draft Red Herring Prospectus, our Promoters namely ESAF Financial Holdings Private Limited and Kadambelil Paul Thomas collectively hold 311,945,181 Equity Shares equivalent to 72.92% of the issued, subscribed and paid-up Equity Share capital of our Bank. Our Corporate Promoter holds 280,758,396 Equity Shares (which includes five Equity Shares held by individuals beneficially on behalf of our Corporate Promoter) equivalent to 65.63% of the issued, subscribed and paid-up Equity Share capital of our Bank. Our Individual Promoter, Kadambelil Paul Thomas holds 31,186,785 Equity Shares equivalent to 7.29% of the issued, subscribed and paid-up Equity Share capital of our Bank.

(a) Build-up of the shareholding of our Promoters in our Bank

The details regarding the Equity Shareholding of our Promoters since incorporation of our Bank is set forth in the table below:

| Date of allotment and date on which Equity Shares were made fully paid-up | Nature of transaction | No. of Equity Shares | Nature of consideration | Face Value per Equity Share (₹) | Offer Price per Equity Share (₹) | Percentage of the pre-Offer capital (%) | Percentage of the post-Offer capital (%) |
|---|--|----------------------|-------------------------|---------------------------------|----------------------------------|---|--|
| Kadambelil Paul Thomas | | | | | | | |
| May 5, 2016 | Initial subscription to the Memorandum of Association | 5,000 | Cash | 10 | 10 | 0.00 | [●] |
| May 20, 2016 | Preferential allotment | 1,095,000 | Cash | 10 | 10 | 0.25 | [●] |
| March 9, 2017 | Preferential allotment | 19,704,433 | Cash | 10 | 10.15 | 4.61 | [●] |
| January 31, 2018 | Preferential allotment | 10,382,352 | Cash | 10 | 10.20 | 2.43 | [●] |
| Total (A) | | 31,186,785 | | | | 7.29 | [●] |
| ESAF Financial Holdings Private Limited | | | | | | | |
| May 5, 2016 | Initial subscription to the Memorandum of Association | 95,000* | Cash | 10 | 10 | 0.02 | [●] |
| May 20, 2016 | Preferential allotment | 108,805,000 | Cash | 10 | 10 | 25.43 | [●] |
| March 9, 2017 | Preferential allotment | 59,113,300 | Cash | 10 | 10.15 | 13.82 | [●] |
| March 10, 2017 | Preferential allotment | 58,823,529 | Cash | 10 | 10.20 | 13.75 | [●] |
| March 29, 2017 | Preferential allotment | 49,019,607 | Cash | 10 | 10.20 | 11.46 | [●] |
| March 30, 2017 | Preferential allotment pursuant to the Business Transfer Agreement | 4,901,960 | Other than cash | 10 | 10.20** | 1.15 | [●] |
| Total (B) | | 280,758,396 | | | | 65.63 | [●] |
| Total (A+B) | | 311,945,181 | | | | 72.92 | [●] |

* One Equity Share each held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares

** The Equity Shares were allotted to our Corporate Promoter towards the discharge of purchase consideration for the business undertaking transferred to our Bank, pursuant to the Business Transfer Agreement. For further details, see "History and Certain Corporate Matters" on page 139

All the Equity Shares held by our Promoters were fully paid-up on the respective dates of allotment of such Equity Shares.

As of the date of this Draft Red Herring Prospectus, none of the Equity Shares held by our Promoters are pledged.

Our Promoters do not hold any preference shares as of the date of this Draft Red Herring Prospectus.

(b) **Details of Promoter’s contribution and lock-in**

- (i) Pursuant to Regulations 14 and 16 of the SEBI ICDR Regulations, an aggregate of 20% of the fully diluted post-Offer Equity Share capital of our Bank held by our Promoters (assuming full conversion of vested options, if any, under the ESAF ESOP Plan 2019), shall be locked in for a period of three years as minimum Promoters’ contribution from the date of Allotment and the shareholding of the Promoters in excess of 20% of the fully diluted post-Offer Equity Share capital shall be locked in for a period of one year from the date of Allotment.
- (ii) Details of the Equity Shares to be locked-in for three years from the date of Allotment as minimum Promoters’ contribution are set forth in the table below:

| Name of Promoter | Number of Equity Shares locked-in | Date of allotment of Equity Shares and when made fully paid-up* | Nature of allotment | Face Value per Equity Share (₹) | Offer/ Acquisition price per Equity Share (₹) | Percentage of the pre-Offer paid-up capital (%) | Percentage of the post-Offer paid-up capital (%) |
|------------------------|-----------------------------------|---|---------------------|---------------------------------|---|---|--|
| Kadambelil Paul Thomas | [•] | [•] | [•] | [•] | [•] | [•] | [•] |
| Corporate Promoter | [•] | [•] | [•] | [•] | [•] | [•] | [•] |
| Total | [•] | [•] | | [•] | [•] | [•] | [•] |

* All Equity Shares allotted to our Promoter were fully paid-up at the time of allotment

- (iii) Our Bank undertakes that the Equity Shares that are being locked-in are not ineligible for computation of Promoters’ contribution in terms of Regulation 15 of the SEBI ICDR Regulations.
- (iv) Our Promoters have given consent to include such number of Equity Shares held by it as may constitute 20% of the fully diluted post-Offer Equity Share capital of our Bank as Promoter’s Contribution (assuming exercise of all vested employee stock options, if any, under the ESAF ESOP Plan 2019).
- (iv) In this connection, our Bank confirms the following:
- (a) The Equity Shares offered for Promoters’ contribution do not include (i) Equity Shares acquired in the three immediately preceding years for consideration other than cash and revaluation of assets or capitalisation of intangible assets was involved in such transaction, or (ii) Equity Shares resulting from bonus issue by utilization of revaluation reserves or unrealised profits of our Bank or bonus shares issued against Equity Shares, which are otherwise ineligible for computation of minimum Promoters’ contribution.
- (b) The minimum Promoters’ contribution does not include any Equity Shares acquired during the immediately preceding one year at a price lower than the price at which the Equity Shares are being offered to the public in the Offer.
- (c) Our Bank has not been formed by the conversion of one or more partnership firms or a limited liability partnership firm.
- (d) The Equity Shares forming part of the Promoters’ contribution are not subject to any pledge.
- (e) All the Equity Shares held by our Promoter are in dematerialised form.

(d) **Other lock-in requirements:**

- (i) In addition to the 20% of the fully diluted post-Offer shareholding of our Bank held by the Promoters locked in for three years as specified above, the entire pre-Offer Equity Share capital of our Bank, will be locked-in for a period of one year from the date of Allotment, except for (i) the Equity Shares offered pursuant to the Offer for Sale; and (ii) any Equity Shares held by the eligible employees (whether currently employees or not) of our Bank which have been or will be allotted to them under the ESAF ESOP Plan 2019, prior to the Offer, except as required under applicable law. Any unsubscribed portion of the Equity Shares offered pursuant to the Offer for Sale will be locked-in as required under the SEBI ICDR Regulations. For details, see “Offer Procedure” on page 309.

- (ii) Our Promoters have agreed not to sell, transfer, charge, pledge or otherwise encumber in any manner, the Promoters' contribution from the date of filing the Draft Red Herring Prospectus, until the expiry of the lock-in specified above, or for such other time as required under SEBI ICDR Regulations, except as may be permitted, in accordance with the SEBI ICDR Regulations.
- (iii) Further, pursuant to the SFB Licensing Guidelines, our Promoters' minimum initial contribution to the paid-up Equity Share capital of our Bank is required to be at least 40% which is required to be held for a period of five years from the date of commencement of business. Our Promoters' contribution is required to be diluted thereafter, in accordance with the SFB Licensing Guidelines as described in "*Key Regulations and Policies*" on page 129.
- (iii) Any Equity Shares Allotted to Anchor Investors under the Anchor Investor Portion shall be locked-in for a period of 30 days from the date of Allotment.
- (iv) As required under Regulation 20 of the SEBI ICDR Regulations, our Bank shall ensure that details of the Equity Shares locked-in are recorded by the relevant Depository.

6. Shareholding Pattern of our Bank

The table below presents the equity shareholding pattern of our Bank as on the date of this Draft Red Herring Prospectus.

| Category (I) | Category of shareholder (II) | Number of shareholders (III) | Number of fully paid-up Equity Shares held (IV) | Number of Partly paid-up Equity Shares held (V) | Number of shares underlying Depository Receipts (VI) | Total number of shares held (VII) = (IV)+(V)+(VI) | Shareholding as a % of total number of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2) | Number of Voting Rights held in each class of securities (IX) | | | Number of shares Underlying Outstanding convertible securities (including Warrants) (X) | Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XI) = (VII)+(X) As a % of (A+B+C2) | Number of Locked in shares (XII) | | Number of Shares pledged or otherwise encumbered (XIII) | | Number of Equity Shares held in dematerialized form (XIV) |
|--------------|---------------------------------------|------------------------------|---|---|--|---|--|---|--------------------|-------------------------|---|--|----------------------------------|---------------------------------|---|---------------------------------|---|
| | | | | | | | | Number of Voting Rights | | Total as a % of (A+B+C) | | | Number (a) | As a % of total Shares held (b) | Number (a) | As a % of total Shares held (b) | |
| | | | | | | | | Class: Equity Shares | Total | | | | | | | | |
| (A) | Promoter and Promoter Group | 9* | 333,441,912** | - | - | 333,441,912 | 77.94 | 333,441,912 | 333,441,912 | 77.94# | - | - | - | - | - | 333,441,912 | |
| (B) | Public | 9 | 94,353,578 | - | - | 94,353,578 | 22.06 | 94,353,578 | 94,353,578 | 22.06 | - | - | - | - | - | 94,353,578 | |
| (C) | Non Promoter-Non Public | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| (C1) | Shares underlying depository receipts | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| (C2) | Shares held by employee trusts | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| | Total (A+B+C) | 18 | 427,795,490 | - | - | 427,795,490 | 100 | 427,795,490 | 427,795,490 | 100 | - | - | - | - | - | 427,795,490 | |

* Includes Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, who hold shares as nominees of the Corporate Promoter who is the beneficial owner of such shares. Mereena Paul, Alok Thomas Paul, Emy Acha Paul and Beena George are also members of the Promoter Group of our Bank

** 280,758,391 Equity Shares are held by our Corporate Promoter and one Equity Share each is held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares. Mereena Paul, Alok Thomas Paul, Emy Acha Paul and Beena George are also members of the Promoter Group of our Bank

As per the Banking Regulations Act read with gazette notification dated DBR.PSBD.No.1084/16.13.100/2016-17 dated July 21, 2016, no shareholder in a banking company can exercise voting rights on poll in excess of 26% of total voting rights of all the shareholders of the bank

7. Details of Equity Shareholding of the major Shareholders of our Bank

- (i) The major Equity Shareholders holding 1% or more of the paid-up Equity Share capital of the Bank and the number of Equity Shares held by them as on the date of this Draft Red Herring Prospectus are set forth in the table below:

| Sr. No. | Name of the Shareholder | Number of Equity Shares on a fully diluted basis | Percentage of the pre- Offer Equity Share capital (%) on a fully diluted basis |
|---------|---|--|--|
| 1. | Corporate Promoter | 280,758,396* | 65.63 |
| 2. | Kadambelil Paul Thomas | 31,186,785 | 7.29 |
| 3. | ESMACO | 21,346,993 | 4.99 |
| 4. | PNB Metlife India Insurance Company Limited | 21,346,993 | 4.99 |
| 5. | Yusuffali Musaliam Veettil Abdul Kader | 21,346,993 | 4.99 |
| 6. | Muthoot Finance Limited | 18,717,244 | 4.38 |
| 7. | Bajaj Allianz Life Insurance Company Limited | 17,469,428 | 4.08 |
| 8. | PI Ventures LLP | 8,734,714 | 2.04 |
| 9. | ICICI Lombard General Insurance Company Limited | 6,239,081 | 1.46 |
| | Total | 427,146,627 | 99.85 |

*280,758,391 Equity Shares are held by our Corporate Promoter and one Equity Share each is held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares

- (ii) The major Equity Shareholders who held 1% or more of the paid-up Equity Share capital of the Bank and the number of Equity Shares held by them 10 days prior to the date of this Draft Red Herring Prospectus are set forth in the table below:

| Sr. No. | Name of the Shareholder | Number of Equity Shares on a fully diluted basis | Percentage of the pre- Offer Equity Share capital (%) on a fully diluted basis |
|---------|---|--|--|
| 1. | Corporate Promoter | 280,758,396* | 65.63 |
| 2. | Kadambelil Paul Thomas | 31,186,785 | 7.29 |
| 3. | ESMACO | 21,346,993 | 4.99 |
| 4. | PNB Metlife India Insurance Company Limited | 21,346,993 | 4.99 |
| 5. | Yusuffali Musaliam Veettil Abdul Kader | 21,346,993 | 4.99 |
| 6. | Muthoot Finance Limited | 18,717,244 | 4.38 |
| 7. | Bajaj Allianz Life Insurance Company Limited | 17,469,428 | 4.08 |
| 8. | PI Ventures LLP | 8,734,714 | 2.04 |
| 9. | ICICI Lombard General Insurance Company Limited | 6,239,081 | 1.46 |
| | Total | 427,146,627 | 99.85 |

*280,758,391 Equity Shares are held by our Corporate Promoter and one Equity Share each is held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares

- (iii) The major Equity Shareholders who held 1% or more of the paid-up Equity Share capital of our Bank and the number of Equity Shares held by them one year prior to the date of this Draft Red Herring Prospectus are set forth in the table below:

| Sr. No. | Name of the Shareholder | Number of Equity Shares on a fully diluted basis | Percentage of the pre- Offer Equity Share capital (%) on a fully diluted basis |
|---------|---|--|--|
| 1. | Corporate Promoter | 280,758,396* | 65.63 |
| 2. | Kadambelil Paul Thomas | 31,186,785 | 7.29 |
| 3. | ESMACO | 21,346,993 | 4.99 |
| 4. | PNB Metlife India Insurance Company Limited | 21,346,993 | 4.99 |
| 5. | Yusuffali Musaliam Veettil Abdul Kader | 21,346,993 | 4.99 |
| 6. | Muthoot Finance Limited | 18,717,244 | 4.38 |
| 7. | Bajaj Allianz Life Insurance Company Limited | 17,469,428 | 4.08 |
| 8. | PI Ventures LLP | 8,734,714 | 2.04 |
| 9. | ICICI Lombard General Insurance Company Limited | 6,239,081 | 1.46 |
| | Total | 427,146,627 | 99.85 |

*280,758,391 Equity Shares are held by our Corporate Promoter and one Equity Share each is held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares

- (iv) The major Equity Shareholders who held 1% or more of the paid-up Equity Share capital of the Bank and the number of shares held by them two years prior to the date of this Draft Red Herring Prospectus are set forth in the table below:

| Sr. No. | Name of the Shareholder | Number of Equity Shares on a fully diluted basis | Percentage of the pre- Offer Equity Share capital (%) on a fully diluted basis |
|---------|-------------------------|--|--|
| 1. | Corporate Promoter | 280,758,396* | 93.10 |
| 2. | Kadambelil Paul Thomas | 20,804,433 | 6.90 |
| | Total | 301,562,829 | 100.00 |

*280,758,391 Equity Shares are held by our Corporate Promoter and one Equity Share each is held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares

8. Details of Equity Shares held by our Promoters, members of our Promoter Group, Directors, Key Managerial Personnel and directors of our Corporate Promoter

- (i) Our Promoters, members of our Promoter Group, Directors, Key Managerial Personnel and directors of our Corporate Promoter do not hold any employee stock options in our Bank.
- (ii) Set out below are details of the Equity Shares held by our Directors and Key Managerial Personnel in our Bank:

| Sr. No. | Name | No. of Equity Shares | Percentage of the pre- Offer Equity Share Capital (%) | Percentage of the post-Offer of Equity Share Capital (%) |
|------------------|-------------------------|----------------------|---|--|
| Directors | | | | |
| 1. | Kadambelil Paul Thomas* | 31,186,785 | 7.29 | [•] |
| 2. | Assan Khan Akbar | 124,781 | 0.03 | [•] |
| | Total | 31,311,566 | 7.32 | [•] |

*Kadambelil Paul Thomas is also a Key Managerial Personnel of our Bank

- (iii) Set out below are the details of the Equity Shares held by our Promoters, directors of our Corporate Promoter and the members of our Promoter Group in our Bank:

| Name | No. of Equity Shares | Percentage of the pre-Offer Equity Share Capital (%) |
|------------------------|----------------------|--|
| Promoters | | |
| Corporate Promoter | 280,758,396* | 65.63 |
| Kadambelil Paul Thomas | 31,186,785 | 7.29 |
| Total (A) | 311,945,181 | 72.92 |
| Promoter Group | | |
| ESMACO | 21,346,993 | 4.99 |
| Lahanti | 149,738 | 0.04 |
| Total (B) | 21,496,731 | 5.03 |
| Total (A+B) | 333,441,912 | 77.94 |

* 280,758,391 Equity Shares are held by our Corporate Promoter and one Equity Share each is held by Mereena Paul, Alok Thomas Paul, Emy Acha Paul, George Kalaparambil John and Beena George, as nominees on behalf of our Corporate Promoter, who is the beneficial owner of such Equity Shares. Mereena Paul, Alok Thomas Paul, Emy Acha Paul and Beena George are also members of the Promoter Group of our Bank. Further, Mereena Paul is also a director of our Corporate Promoter

9. Except for ICICI Lombard General Insurance Company Limited, an associate of one of the BRLMs, namely ICICI, which holds 6,239,081 Equity Shares aggregating 1.46% of our pre-Offer Equity Share capital, none of the BRLMs or their respective associates, as defined in the SEBI Merchant Bankers Regulations hold any Equity Shares in our Bank as on the date of this Draft Red Herring Prospectus. The BRLMs and their associates may engage in transactions with and perform services for our Bank in the ordinary course of business or may in the future engage in commercial banking and investment banking transactions with our Bank, for which they may in the future receive customary compensation.
10. There are no partly paid-up Equity Shares as on the date of this Draft Red Herring Prospectus and all Equity Shares were fully paid-up as on the date of allotment.
11. Our Bank has not made any public or rights issue of any kind or class of securities since its incorporation.
12. Our Bank has not made any bonus issue of any kind or class of securities since its incorporation.

13. **ESAF ESOP Plan 2019**

Our Bank, pursuant to the resolutions passed by the Board on December 23, 2019 and Shareholders on January 3, 2020, adopted the ESAF ESOP Plan 2019. The Bank may grant an aggregate number of up to 22,515,552 employee stock options under the ESAF ESOP Plan 2019. Upon exercise and payment of the exercise price, the option holder will be entitled to be allotted one Equity Share per employee stock option. Accordingly, the number of Equity Shares that may be issued under the ESAF ESOP Plan 2019 shall not exceed 22,515,552 Equity Shares of face value ₹10 each. The objectives of the ESAF ESOP Plan 2019 are, among others, to attract and retain employees with employee stock options as a compensation tool. Through the ESAF ESOP Plan 2019, our Bank intends to offer an opportunity of sharing the value created with those employees who have contributed or are expected to contribute to the growth and development of our Bank.

The ESAF ESOP Plan 2019 has been framed in compliance with the SEBI SBEB Regulations. As on the date of the Draft Red Herring Prospectus, no options have been granted by our Bank under the ESAF ESOP Plan 2019. The details of the ESAF ESOP Plan 2019 are as follows:

| Particulars | Details |
|---|--|
| Options granted | Nil |
| Exercise price on options (in ₹) | As approved by the Board based on the recommendation of the Nomination, Remuneration and Compensation Committee |
| Vesting period | Options shall have a minimum vesting period of one year and a maximum period of four years from the date of grant of the options. The details of the vesting schedule and vesting conditions shall be set out in the grant letter provided to the option grantee at the time of grant of the options |
| Options vested and not exercised | Nil |
| Options exercised | Nil |
| The total number of Equity Shares arising as a result of exercise of options | Not applicable |
| Options forfeited/lapsed | Not applicable |
| Variation of terms of options | Nil |
| Money realized by exercise of options | Nil |
| Total number of options in force as of the date of this Draft Red Herring Prospectus | Nil |
| Employee-wise detail of options granted to: | |
| i. Key managerial personnel | Nil |
| ii. Any other employee who received a grant in any one year of options amounting to 5% or more of the options granted during the year | Nil |
| iii. Identified employees who were granted options during any one year equal to or exceeding 1% of the issued capital (excluding outstanding warrants and conversions) of the Bank at the time of grant | Not applicable |
| Fully diluted Earnings per Equity Share – (face value ₹10 per Equity Share) pursuant to issue of Equity Shares on exercise of options calculated in accordance with applicable accounting standard for ‘Earnings per Share’ | Not applicable |
| Lock-in | Not applicable |
| Difference, if any, between employee compensation cost calculated using the intrinsic value of stock options and the employee compensation cost calculated on the basis of fair value of stock options and its impact on profits and on the Earnings per Equity Share – (face value ₹10 per Equity Share) | Not applicable |
| Description of the pricing formula method and significant assumptions used during the year to estimate the fair values of options, including weighted-average information, namely, risk-free interest rate, expected life, expected volatility, expected dividends and the price of the underlying share in market at the | Not applicable |

| Particulars | Details |
|---|----------------|
| time of grant of the option | |
| Impact on profit and Earnings per Equity Share – (face value ₹10 per Equity Share) of the last three years if the accounting policies prescribed in the SEBI SBEB Regulations had been followed in respect of options granted in the last three years | Not applicable |
| Intention of the Key managerial personnel and whole time directors who are holders of Equity Shares allotted on exercise of options granted to sell their equity shares within three months after the date of listing of Equity Shares pursuant to the Issue | Not applicable |
| Intention to sell Equity Shares arising out of an employee stock option scheme within three months after the listing of Equity Shares, by Directors, senior management personnel and employees having Equity Shares arising out of an employee stock option scheme , amounting to more than 1% of the issued capital (excluding outstanding warrants and conversions) | Not applicable |

14. None of the members of our Promoter Group, our Individual Promoter, directors of our Corporate Promoter, our Directors, or their relatives have purchased or sold any securities of our Bank during the period of six months immediately preceding the date of filing of this Draft Red Herring Prospectus.
15. As of the date of the filing of this Draft Red Herring Prospectus, our Bank has 18 Shareholders.
16. Our Bank, our Directors and the BRLMs have not made any or entered into any buy-back arrangements for purchase of Equity Shares.
17. All Equity Shares issued pursuant to the Offer will be fully paid-up at the time of Allotment.
18. Except the Equity Shares allotted pursuant to the Offer, the conversion of vested employee stock options, if any granted under the ESAF ESOP Plan 2019 and the Pre-IPO Placement, there will be no further issue of Equity Shares whether by way of issue of bonus shares, rights issue, preferential issue or any other manner during the period commencing from the date of filing of this Draft Red Herring Prospectus until the listing of the Equity Shares on the Stock Exchanges pursuant to the Offer.
19. Our Bank shall ensure that all transactions in Equity Shares by our Promoter and members of our Promoter Group between the date of filing of this Draft Red Herring Prospectus and the date of closing of the Offer shall be reported to the Stock Exchanges within 24 hours of such transaction.
20. There have been no financing arrangements whereby our Promoters, members of the Promoter Group, the directors of our Corporate Promoter, our Directors, and their relatives have financed the purchase by any other person of securities of our Bank other than in the normal course of the business of the financing entity, during a period of six months preceding the date of filing of this Draft Red Herring Prospectus.
21. Our Bank presently does not intend or propose and is not under negotiations or considerations to alter its capital structure for a period of six months from the Bid/ Offer Opening Date, by way of split or consolidation of the denomination of Equity Shares or further issue of Equity Shares (including issue of securities convertible into or exchangeable, directly or indirectly for Equity Shares) whether on a preferential basis or by way of issue of bonus shares or on a rights basis or by way of further public issue of Equity Shares or qualified institutions placements or otherwise. Provided, however, that the foregoing restrictions do not apply to: (a) the issuance of any Equity Shares under the Offer; (b) any issuance of any Equity Shares pursuant to the Pre-IPO Placement; and (c) any issuance pursuant to the exercise of vested employee stock options, if any under the ESAF ESOP Plan 2019. Provided further that if our Bank enters into acquisitions or joint ventures or if the business needs otherwise arise, we may, subject to necessary approvals, consider raising additional capital to fund such activity or use Equity Shares for participation in such acquisitions or joint ventures or other arrangements.

There are no outstanding convertible securities or any other right granted by the Bank which would entitle any person any option to receive Equity Shares, as on the date of this Draft Red Herring Prospectus. Further, no grants have been made by our Bank as of the date of this Draft Red Herring Prospectus under the ESAF ESOP Plan 2019.

OBJECTS OF THE OFFER

The Offer comprises of the Fresh Issue and the Offer for Sale.

Offer for Sale

Each of the Selling Shareholders will be entitled to their respective portion of the proceeds from the Offer for Sale in proportion of the Equity Shares offered by the respective Selling Shareholders as part of the Offer for Sale. Our Bank will not receive any proceeds from the Offer for Sale.

Objects of the Offer

In terms of the SFB Licensing Guidelines, the Bank is required to list its Equity Shares on the Stock Exchanges within a period of three years from reaching a net worth of ₹5,000 million. Further, our Bank is required to maintain a minimum capital adequacy ratio of 15% of our risk weighted assets on a continuous basis, subject to any higher percentage as may be prescribed by RBI from time to time, and our Tier - I capital is required to be at least 7.5% of the risk weighted asset. For details, see “Key Regulations and Policies” on page 129. As at September 30, 2019 our Bank’s Tier - I capital base in accordance with the Restated Financial Statements was ₹10,317.22 million.

Our Bank proposes to utilize the Net Proceeds from the Fresh Issue towards augmenting our Bank’s Tier – 1 capital base to meet our Bank’s future capital requirements. Further, the proceeds from the Fresh Issue will also be used towards meeting the expenses in relation to the Offer.

Our Bank expects to receive the benefits of listing the Equity Shares on the Stock Exchanges.

Net Proceeds

The details of the proceeds from the Fresh Issue are summarized in the following table:

| Particulars | Estimated amount (₹ in million) |
|--|---------------------------------|
| Gross proceeds of the Fresh Issue ⁽¹⁾ | [●] |
| (Less) Fresh Issue expenses ⁽²⁾ | [●] |
| Net Proceeds | [●] |

⁽¹⁾ Includes the proceeds, if any, received pursuant to the Pre-IPO Placement. Upon allotment of Equity Shares issued pursuant to the Pre-IPO Placement, we may utilise the proceeds from such Pre-IPO Placement towards the Objects of the Offer prior to completion of the Offer

⁽²⁾ To be finalised upon determination of the Offer Price and updated in the Prospectus prior to filing with the RoC

Requirement of Funds and Utilization of Net Proceeds

The Net Proceeds are proposed to be utilised towards augmentation of our Bank’s Tier-I capital base to meet our Bank’s future capital requirements which are expected to arise out of growth in our Bank’s assets, primarily our Bank’s loans/advances and investment portfolio and to ensure compliance with regulatory requirements on capital adequacy prescribed by the RBI from time to time.

Offer Expenses

The total expenses of the Offer are estimated to be approximately ₹[●] million.

The Offer related expenses primarily include fees payable to the BRLMs and legal counsel, fees payable to the Auditors, brokerage and selling commission, underwriting commission, commission payable to Registered Brokers, RTAs, CDPs, SCSBs’ fees, Registrar’s fees, printing and stationery expenses, advertising and marketing expenses and all other incidental and miscellaneous expenses for listing the Equity Shares on the Stock Exchanges. Other than the listing fees which will be borne by the Bank, each of the Selling Shareholders and the Bank shall, upon successful completion of the Offer, share the costs and expenses (including all the applicable taxes) directly attributable to the Offer, on a pro-rata basis, in the manner agreed, based on the proportion of Equity Shares included in the Offer for Sale, among themselves, and the Equity Shares allotted by the Bank, respectively, as a percentage the total Equity Shares sold in the Offer. Any payments by our Bank in relation to the Offer expenses on behalf of Selling Shareholders shall be reimbursed by each of the Selling Shareholders to our Bank, upon successful completion of the Offer, inclusive of taxes. However, in the event that the Offer is withdrawn by our Bank or not completed for any reason whatsoever, all the Offer related expenses will be solely borne by our Bank.

The estimated Offer related expenses are as under:

| Activity | Estimated expenses ⁽¹⁾ (₹ in million) | As a % of the total estimated Offer expenses ⁽¹⁾ | As a % of the total Offer size ⁽¹⁾ |
|--|---|---|---|
| BRLMs fees and commissions (including underwriting commission, brokerage and selling commission) | [●] | [●] | [●] |
| Commission/processing fee for SCSBs and Bankers to the Offer and fee payable to the Sponsor Bank for Bids made by RIBs | [●] | [●] | [●] |

| Activity | Estimated expenses ⁽¹⁾ (₹ in million) | As a % of the total estimated Offer expenses ⁽¹⁾ | As a % of the total Offer size ⁽¹⁾ |
|--|---|---|---|
| using UPI ⁽²⁾ | | | |
| Brokerage and selling commission and bidding charges for Members of the Syndicate, Registered Brokers, RTAs and CDPs ⁽³⁾⁽⁴⁾ | [●] | [●] | [●] |
| Fees payable to the Registrar to the Offer | [●] | [●] | [●] |
| Fees payable to the other advisors to the Offer | [●] | [●] | [●] |
| Others | | | |
| - Listing fees, SEBI filing fees, upload fees, BSE and NSE processing fees, book building software fees and other regulatory expenses | [●] | [●] | [●] |
| - Printing and stationery | [●] | [●] | [●] |
| - Advertising and marketing expenses | [●] | [●] | [●] |
| - Fee payable to legal counsels | [●] | [●] | [●] |
| - Miscellaneous | [●] | [●] | [●] |
| Total estimated Offer expenses | [●] | [●] | [●] |

⁽¹⁾ Amounts will be finalised on determination of Offer Price

⁽²⁾ Selling commission payable to the SCSBs on the portion for Retail Individual Bidders and Non-Institutional Bidders which are directly procured by the SCSBs, would be as follows:

| | |
|--|---|
| Portion for Retail Individual Bidders* | [●]% of the Amount Allotted (plus applicable taxes) |
| Portion for Non-Institutional Bidders* | [●]% of the Amount Allotted (plus applicable taxes) |

*Amount Allotted is the product of the number of Equity Shares Allotted and the Offer Price

Selling Commission payable to the SCSBs will be determined on the basis of the bidding terminal ID as captured in the Bid Book of BSE or NSE.

⁽³⁾ No processing fees shall be payable by our Bank and Selling Shareholders to the SCSBs on the applications directly procured by them. Processing fees payable to the SCSBs on the portion for Retail Individual Bidders and Non-Institutional Bidders which are procured by the members of the Syndicate/sub-Syndicate/Registered Broker/RTAs/ CDPs and submitted to SCSB for blocking, would be as follows:

| | |
|--|---|
| Portion for Retail Individual Bidders* | [●]% of the Amount Allotted (plus applicable taxes) |
| Portion for Non-Institutional Bidders* | [●]% of the Amount Allotted (plus applicable taxes) |

*Amount Allotted is the product of the number of Equity Shares Allotted and the Offer Price

⁽⁴⁾ Selling commission on the portion for Retail Individual Bidders and Non-Institutional Bidders which are procured by members of the Syndicate (including their sub-Syndicate Members), Registered Brokers, RTAs and CDPs would be as follows:

| | |
|--|---|
| Portion for Retail Individual Bidders* | [●]% of the Amount Allotted (plus applicable taxes) |
| Portion for Non-Institutional Bidders* | [●]% of the Amount Allotted (plus applicable taxes) |

*Amount Allotted is the product of the number of Equity Shares Allotted and the Offer Price

Processing fees payable for applications made by Retail Individual Bidders using the UPI Mechanism would be as follows:

| | |
|--------------|---|
| Sponsor Bank | [●]% of the Amount Allotted (plus applicable taxes) |
|--------------|---|

The Selling Commission payable to the Syndicate / sub-Syndicate Members will be determined on the basis of the application form number / series, provided that the application is also bid by the respective Syndicate / sub-Syndicate Member. For clarification, if a Syndicate ASBA application on the application form number / series of a Syndicate / sub-Syndicate Member, is bid by an SCSB, the Selling Commission will be payable to the SCSB and not the Syndicate / Sub-Syndicate Member.

Bidding Charges payable to members of the Syndicate (including their sub-Syndicate Members), RTAs and CDPs on the portion for Non-Institutional Bidders which are procured by them and submitted to SCSB for blocking and Retail Individual Bidders (using the UPI Mechanism), would be as follows: ₹[●] plus applicable taxes, per valid application bid by the Syndicate (including their sub-Syndicate Members), RTAs and CDPs.

The selling commission and Bidding Charges payable to Registered Brokers the RTAs and CDPs will be determined on the basis of the bidding terminal id as captured in the bid book of BSE or NSE.

Means of finance

The fund requirements set out for the aforesaid objects of the Offer are proposed to be met entirely from the Net Proceeds. Accordingly, our Bank confirms that there is no requirement to make firm arrangements of finance through verifiable means towards at least 75% of the stated means of finance, excluding the amount to be raised from the Fresh Issue and existing identifiable accruals as required under the SEBI ICDR Regulations.

Interim use of Net Proceeds

Our Bank, in accordance with the policies established by the Board from time to time, will have the flexibility to deploy the Net Proceeds. Pending utilization for the purposes described above, our Bank will deposit the Net Proceeds only with one or

more scheduled commercial banks included in the second schedule of the RBI Act as may be approved by our Board or IPO Steering Committee.

In accordance with Section 27 of the Companies Act, 2013, our Bank confirms that it shall not use the Net Proceeds for buying, trading or otherwise dealing in the equity shares of any other listed company or for any investment in equity markets.

Bridge Financing Facilities

Our Bank has not raised any bridge loans from any bank or financial institution as on the date of this Draft Red Herring Prospectus, which are proposed to be repaid from the Net Proceeds.

Appraising Entity

None of the objects of the Offer for which the Net Proceeds will be utilised have been appraised by any bank/ financial institution.

Monitoring of Utilization of Funds

In terms of the proviso to Regulation 41(1) of the SEBI ICDR Regulations, our Bank is not required to appoint a monitoring agency for this Offer. To the extent applicable, our Bank will disclose the utilization of the Net Proceeds under a separate head in our balance sheet along with the relevant details, for all such amounts that have not been utilised.

Our Bank will indicate investments, if any, of unutilised Net Proceeds in the balance sheet of our Bank for the relevant Fiscals subsequent to receipt of listing and trading approvals from the Stock Exchanges.

Pursuant to Regulations 18(3) and 32(3) of the Listing Regulations, our Bank shall, on a quarterly basis, disclose to the Audit Committee the uses and applications of the Net Proceeds.

On an annual basis, our Bank shall prepare a statement of funds utilized for purposes other than those stated in the Red Herring Prospectus and place it before the Audit Committee and make other disclosures as may be required until such time as the Net Proceeds remain unutilized. Such disclosure shall be made only until such time that all the Net Proceeds have been utilized in full. The statement shall be certified by the Statutory Auditor of our Bank.

Further, in accordance with Regulation 32(1) of the Listing Regulations, our Bank shall furnish to the Stock Exchanges on a quarterly basis, a statement indicating (i) deviations, if any, in the actual utilization of the Net Proceeds of the Fresh Issue from the objects of the Fresh Issue as stated above; and (ii) details of category wise variations in the actual utilization of the proceeds of the Fresh Issue from the objects of the Fresh Issue as stated above. This information will also be published in newspapers simultaneously with the interim or annual financial results and explanation for such variation (if any) will be included in our Directors' report, after placing the same before the Audit Committee.

Variation in Objects

In accordance with Sections 13(8) and 27 of the Companies Act and applicable rules, our Bank shall not vary the objects of the Offer without our Bank being authorised to do so by the Shareholders by way of a special resolution through postal ballot. In addition, the notice issued to the Shareholders in relation to the passing of such special resolution ("**Postal Ballot Notice**") shall specify the prescribed details as required under the Companies Act and applicable rules.

The Postal Ballot Notice shall simultaneously be published in the newspapers, one in English and one in Malayalam, being the regional language of Kerala, where the Registered and Corporate Office is situated in accordance with the Companies Act and applicable rules. Our Promoters or controlling shareholders will be required to provide an exit opportunity to such Shareholders who do not agree to the proposal to vary the objects, at such price, and in such manner, in accordance with our Articles of Association and the SEBI ICDR Regulations.

Other Confirmations

No part of the Net Proceeds will be paid by us as consideration to our Promoters, Promoter Group, the Directors and Key Managerial Personnel, except in the normal course of business and in compliance with applicable law.

Our Bank has not entered into and is not planning to enter into any arrangement/ agreements with the Promoters, Promoter Group, Directors, Key Managerial Personnel and Group Entities in relation to the utilisation of the Net Proceeds. Further there is no existing or anticipated interest of such individuals and entities in the objects of the Fresh Issue as set out above.

BASIS FOR OFFER PRICE

The Offer Price will be determined by our Bank and the Selling Shareholders, in consultation with the BRLMs, on the basis of assessment of market demand for the Equity Shares offered through the Book Building Process and on the basis of quantitative and qualitative factors as described below. The face value of the Equity Shares is ₹10 each and the Offer Price is [●] times the Floor Price and [●] times the Cap Price of the Price Band. Investors should also see “Our Business”, “Risk Factors”, “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and “Financial Statements” on pages 110, 23 and 248, respectively, to have an informed view before making an investment decision.

Qualitative Factors

We believe the following business strengths allow us to successfully compete in the industry:

- Deep understanding of the microfinance segment, which has enabled us to grow our business outside of Kerala, our home state;
- Strong rural and semi-urban banking franchise;
- Fast growing retail deposit portfolio with low concentration risk;
- Strong customer connect driven by our customer centric products and processes and other non-financial services for microfinance customers;
- Technology driven model with an advanced information technology platform; and
- Experienced Board and Key Management Personnel.

For details, see “Our Business – Strengths” on page 112.

Quantitative Factors

Some of the information presented below relating to our Bank is derived from the Restated Financial Statements. For details, see “Financial Statements” on page 196.

Some of the quantitative factors which may form the basis for computing the Offer Price are as follows:

A. Basic and Diluted Earnings Per Share (“EPS”):

| Fiscal Year ended | Basic EPS (in ₹) | Diluted EPS (in ₹) | Weight |
|--|------------------|--------------------|--------|
| March 31, 2017 (For the period May 5, 2016 to March 31, 2017) | 0.07 | 0.07 | 1 |
| March 31, 2018 | 0.89 | 0.89 | 2 |
| March 31, 2019 | 2.37 | 2.37 | 3 |
| Weighted Average | 1.49 | 1.49 | |
| Six-month period ended September 30, 2019* | 2.16 | 2.16 | |

*Non-annualised

- (i) Basic/diluted earnings per share =
$$\frac{\text{Net profit, as restated, attributable to equity shareholders}}{\text{Weighted average number of equity shares outstanding during the period/year}}$$
- (ii) Earnings per share calculations are done in accordance with Accounting Standard 20 “Earnings Per Share” (“AS 20”) as notified under section 133 of the Companies Act 2013, read together with paragraph 7 of the Companies (Accounts) Rules 2014
- (iii) The Weighted Average basic and diluted EPS is a product of basic and diluted EPS and respective assigned weight, dividing the resultant by total aggregate weight

B. Price/Earning (“P/E”) ratio in relation to the Price Band of ₹ [●] to ₹[●] per Equity Share:

| Particulars | P/E at the Floor Price (no. of times) | P/E at the Cap Price (no. of times) |
|--|---------------------------------------|-------------------------------------|
| Based on basic & diluted EPS for Financial Year 2019 | [●] | [●] |

Industry Peer Group P/E ratio

| Particulars | Industry P/E |
|-------------|--------------|
| Highest | 43.38 |
| Lowest | 22.29 |
| Average | 32.94 |

i The industry high and low has been considered from the industry peer set provided later in this section

ii For Industry P/E, P/E figures for the peers are computed based on closing market price as on December 13, 2019 at BSE, divided by Basic EPS (on consolidated basis unless otherwise available only on standalone basis) based on financial results of the respective company for the year ended March 31, 2019 submitted to stock exchanges

C. Return on Net Worth (“RoNW”)

Derived from the Restated Financial Statements:

| Fiscal Year ended | RoNW (%) | Weight |
|--|-------------|--------|
| March 31, 2017 (For the period May 5, 2016 to March 31, 2017) | 0.25 | 1 |
| March 31, 2018 | 7.86 | 2 |
| March 31, 2019 | 10.10 | 3 |
| Weighted Average | 7.71 | |
| Six-month period ended September 30, 2019* | 9.37 | |

*Non-annualised

- (i) Return on Net Worth (%) = $\frac{\text{Net profit, as restated, attributable to equity shareholders}}{\text{Net worth at the end of the period/year}}$
- (ii) “Net worth” means the aggregate of Capital and Reserves and Surplus
- (iii) The Weighted Average Return on Net Worth is a product of Return on Net Worth and respective assigned weight, dividing the resultant by total aggregate weight

D. Net Asset Value (“NAV”) per Equity Share

| Fiscal year ended/ Period ended | NAV per Equity Share (₹) |
|-----------------------------------|--------------------------|
| As on March 31, 2019 | 20.89 |
| As at September 30, 2019 | 23.05 |
| After the completion of the Offer | At Floor Price: [●] |
| | At Cap Price: [●] |
| Offer Price | [●] |

- (i) Offer Price per Equity Share will be determined on conclusion of the Book Building Process

- (ii) Net asset value per Equity Share = $\frac{\text{Net worth at the end of the period/year}}{\text{Total number of equity shares outstanding at the end of period/year}}$

E. Comparison with Listed Industry Peers

| Name of the company | Total Income (₹ in million) | Face Value per Equity Share (₹) | P/E | EPS (Basic) (₹) | EPS (Diluted)(₹) | RoNW (%) | NAV per equity share (₹) |
|---------------------------------------|-----------------------------|---------------------------------|-------|-----------------|------------------|----------|--------------------------|
| ESAF Small Finance Bank Limited* | 11,407.89 | 10.00 | [●] | 2.37 | 2.37 | 10.10 | 20.89 |
| Listed Peers | | | | | | | |
| Ujjivan Small Finance Bank Limited# | 20,375.74 | 10.00 | 43.38 | 1.20 | 1.20 | 11.23 | 10.53 |
| CreditAccess Grameen Limited# | 12,833.20 | 10.00 | 34.65 | 23.37 | 23.14 | 13.60 | 164.75 |
| Spandana Spahoorty Financial Limited# | 10,485.29 | 10.00 | 22.29 | 53.46 | 53.35 | 18.87 | 316.84 |
| Bandhan Bank Limited# | 77,070.99 | 10.00 | 31.45 | 16.36 | 16.34 | 35.79 | 27.12 |

* Financial information for ESAF Small Finance Bank Limited is derived from the Restated Financial Statements for the year ended March 31, 2019.

Notes#:

- i All the financial information for listed industry peers mentioned above is on a consolidated basis (unless otherwise available only on standalone basis) and is sourced from the annual reports/financial results as available of the respective company for the year ended March 31, 2019 submitted to stock exchanges
- ii P/E ratio is calculated as closing share price (December 13, 2019 - BSE) / Basic EPS for year ended March 31, 2019.
- iii Basic and Diluted EPS as reported in the relevant financial results of the respective company for the year ended March 31, 2019.
- iv Return on net worth (%) = Net profit/(loss) after tax / Net worth at the end of the year.
- v Net asset value per share (in ₹) = Net worth at the end of the year / Total number of equity shares outstanding at the end of the year

F. The Offer price is [●] times of the face value of the Equity Shares

The Offer Price of ₹ [●] has been determined by our Bank and the Selling Shareholders in consultation with the BRLMs, on the basis of market demand from investors for Equity Shares through the Book Building Process and is justified in view of the above qualitative and quantitative parameters.

Investors should read the abovementioned information along with “*Risk Factors*”, “*Our Business*”, “*Management’s Discussion and Analysis of Financial Condition and Results of Operations*” and “*Financial Statements*” on pages 23, 110, 248 and 196, respectively, to have a more informed view.

STATEMENT OF SPECIAL TAX BENEFITS

STATEMENT OF POSSIBLE SPECIAL TAX BENEFITS AVAILABLE TO THE BANK AND ITS SHAREHOLDERS UNDER THE APPLICABLE TAX LAWS IN INDIA

The Board of Directors
ESAF Small Finance Bank Limited
ESAF Bhavan,
Mannuthy P.O
Thrissur, Kerala- 680651

Dear Sirs,

Statement of Possible Special Tax Benefits available to ESAF Small Finance Bank Limited (the “Bank”) and its shareholders under the Indian tax laws

1. We hereby confirm that the enclosed Annexure, prepared by ESAF Small Finance Bank Limited (‘the Bank’), provides the statement of possible special tax benefits available as of the date of this letter to the Bank and to the shareholders of the Bank under the Income-tax Act, 1961 (‘the Act’) as amended by Finance Act, 2019 along with The Taxation Laws (Amendment) Ordinance, 2019 as applicable for the Financial Year 2019-20 relevant to the assessment year 2020-21, the Central Goods and Services Tax Act, 2017 / the Integrated Goods and Services Tax Act, 2017 (“GST Act”), the Customs Act, 1962 (“Customs Act”) and the Customs Tariff Act, 1975 (“Tariff Act”) as amended by the Finance Act 2019, i.e., applicable for the Financial Year 2019-20, presently in force in India as amended by the Finance Act 2019, i.e., applicable for the Financial Year 2019-20 presently in force in India.

The Act, the GST Act, Customs Act and Tariff Act, as defined above, are collectively referred to as the “Relevant Acts”.

2. Several of these benefits are dependent on the Bank or its shareholders fulfilling the conditions prescribed under the relevant provisions of the Relevant Acts. Hence, the ability of the Bank and / or its shareholders to derive the tax benefits is dependent upon them fulfilling such conditions which, based on business imperatives the Bank faces in the future, the Bank or its shareholders may or may not choose to fulfil.
3. The benefits discussed in the enclosed statement are not exhaustive and the preparation of the contents stated is the responsibility of the Bank’s management. We are informed that this statement is only intended to provide general information to the investors and is neither designed nor intended to be a substitute for professional tax advice. In view of the individual nature of the tax consequences and the changing tax laws, each investor is advised to consult his or her own tax consultant with respect to the specific tax implications arising out of their participation in the issue.
4. We do not express any opinion or provide any assurance as to whether:
 - i) the Bank or its shareholders will continue to obtain these benefits in future;
 - ii) the conditions prescribed for availing the benefits have been / would be met with; and
 - iii) the revenue authorities/courts will concur with the views expressed herein.
5. The contents of the enclosed statement are based on information, explanations and representations obtained from the Bank and on the basis of their understanding of the business activities and operations of the Bank.
6. The enclosed Annexure is intended solely for your information and for inclusion in the Draft Red Herring Prospectus in connection with the proposed offering in India and is not to be used, referred to or distributed for any other purpose

For S.R. Batliboi & Associates LLP

Chartered Accountants
ICAI Firm Registration number: 101049W/E300004

Sarvesh Warty

Partner
Membership No.: 121411
Place of Signature: Mumbai
Date: December 17, 2019

Annexure

STATEMENT OF SPECIAL TAX BENEFITS AVAILABLE TO THE BANK AND ITS SHAREHOLDERS UNDER THE APPLICABLE TAX LAWS IN INDIA

Outlined below are the possible special tax benefits available to the Bank and its Shareholders under the Income-tax Act, 1961 (the “Act”) as amended by the Finance Act 2019 and Taxation Laws (Amendment) Ordinance 2019, i.e. applicable for the Financial Year 2019-20 relevant to the assessment year 2019-20, presently in force in India.

I. Special tax benefits available to the Bank

1. In terms of Section 36(1)(iiia) of the Act, and subject to the conditions specified therein the Bank is entitled to claim deduction for the pro rata amount of discount on a zero coupon bond having regard to the period of life of such bond calculated in the manner as may be prescribed.
2. In terms of section 36(1)(viii) of the Act, and subject to the conditions specified therein the Bank is entitled to claim deduction for amount transferred to special reserve account subject to maximum 20% of profit derived from providing long-term finance for industrial or agricultural development or development of infrastructure facility in India or development of housing in India for computed in the manner specified under the Section.

However, where the aggregate of the amounts carried to such reserve account from time to time exceeds twice the amount of the paid-up share capital and general reserves of the bank, no allowance under this section shall be available in respect of such excess transfer to the reserve account

Where deduction has been claimed in any year and any subsequent withdrawal from such a Special Reserve Account would be chargeable to income tax in the year of withdrawal, in accordance with the provisions of Section 41(4A) of the Income-tax Act.

3. In terms of section 43D of the Act, and subject to the conditions specified therein interest income of a bank and certain other specified financial institutions on certain categories of bad and doubtful debts as specified in Rule 6EA of the Income-tax Rules, 1962, shall be chargeable to tax only in the year of receipt or credit to Profit and Loss Account, whichever is earlier.

II. Special tax benefits available to the Shareholders of the Bank

There are no special tax benefits available to the shareholders of the Bank.

Outlined below are the possible special tax benefits available to the Bank and its Shareholders under the Central Goods and Services Tax Act, 2017 / the Integrated Goods and Services Tax Act, 2017 (“GST Act”), the Customs Act, 1962 (“Customs Act”) and the Customs Tariff Act, 1975 (“Tariff Act”) (collectively referred to as “indirect tax”)

I. Special tax benefits available to the Bank

There are no special tax benefits available to the Bank.

II. Special tax benefits available to the Shareholders of the Bank

There are no special tax benefits available to the shareholders of the Bank.

Notes:

1. *The above Statement sets out the provisions of law in a summary manner only and is not a complete analysis or listing of all potential tax consequences of the purchase, ownership and disposal of shares.*
2. *The above statement covers only relevant direct and indirect special tax benefits and does not cover any benefit under any other law.*
3. *The above statement of possible special tax benefits is as per the current direct and indirect tax laws relevant for the Assessment Year 2020-21 pursuant to the Financial Year 2019-20 Several of these benefits are dependent on the Bank fulfilling the conditions prescribed under the relevant tax laws.*
4. *This statement is intended only to provide general information to the investors and is neither designed nor intended to be a substitute for professional tax advice. In view of the individual nature of tax consequences, each investor is advised*

to consult his/her own tax advisor with respect to specific tax consequences of his/her investment in the shares of the Bank.

- 5. In respect of non-residents, the tax rates and consequent taxation mentioned above will be further subject to any benefits available under the relevant DTAA, if any, between India and the country in which the non-resident has fiscal domicile.*
- 6. No assurance is given that the revenue authorities/courts will concur with the views expressed herein. Our views are based on the existing provisions of law and its interpretation, which are subject to changes from time to time. We do not assume responsibility to update the views consequent to such changes.*

SECTION IV: ABOUT OUR BANK

INDUSTRY OVERVIEW

All information in this section is sourced from the CRISIL Research Report. The CRISIL Research Report is subject to the disclaimer set out in “Certain Conventions, Currency of Presentation, Use of Financial Information – Industry and Market Data” on page 19. All forward looking statements, estimates and projections in this section are CRISIL Research’s forward looking statements, estimates and projections. While we have taken reasonable action to ensure that information from the CRISIL Research Report has been reproduced in its proper form and context, none of our Company, the Book Running Lead Managers and our and their respective directors, employees, agents and professional advisors have conducted an independent review of the content or independently verified the accuracy thereof. Accordingly, prospective investors should not place undue reliance on the information contained in this section.

This section contains copies of certain tables and charts from the CRISIL Research report. References to “2015-16”, “2016-17”, “2017-2018”, “2018-2019” etc., or “FY15”, “FY16”, “FY17”, “FY18”, “FY19”, etc., in these tables and charts are to the financial years ended March 31, 2015, 2016, 2017, 2018 and 2019, etc., or as at March 31, 2015, 2016, 2017, 2018 and 2019, etc., as applicable. The use of the letter “E” after a number means it is an estimated number and the use of the letter “P” after a number means it is a projected number. The use of the symbol “~” means approximately.

Macroeconomic scenario

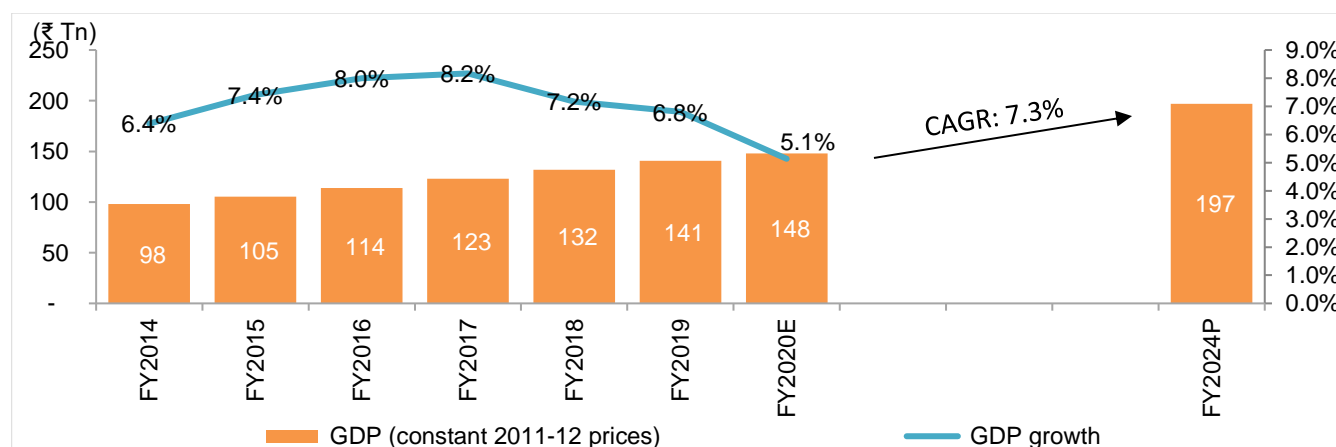
Private consumption and investment drove real GDP growth in India from the beginning of Fiscal 2014 until the end of Fiscal 2019. Low inflation, benign interest rates and revisions in salaries of government employees bolstered growth in private consumption. Investments saw gradual increases over the last two-three fiscal years, led by government spending through budgetary resources and additional capital expenditures by public sector enterprises.

Private sector investments decelerated as low capacity utilisation in the manufacturing sector and high leverage in the infrastructure sector deterred corporates from making additional investments. Exports picked up in Fiscal 2017 and the first half of Fiscal 2018 in line with higher global growth but have lost momentum since the second half of Fiscal 2018 as rising US-China trade tensions have slowed global growth.

A sharp slowdown in fixed investment, private consumption and export growth weighed on growth in the fourth quarter of Fiscal 2019. However, higher government consumption and slow import growth provided support. Overall GDP growth was higher in the first half of Fiscal 2019 as the second half of Fiscal 2019 saw slower growth in agriculture (1.4% versus 5% in the first half), manufacturing (4.7% versus 9.4%), services (6.4% versus 7.4%), construction (8.4% versus 9.1%) and electricity and other utilities (6.3% versus 7.7%). On the demand-side, growth in investments (7.6% versus 12.5%) and private consumption (7.7% versus 8.5%) decelerated. As a result, real GDP growth declined by 130 bps from 7.5% in the first half of Fiscal 2019 to 6.2% in the second half of Fiscal 2019, resulting in an overall growth rate of 6.8% for Fiscal 2019.

The effects of decelerating global economic growth driven by falling trade intensity on the back of rising US-China trade tensions is hurting India too. India’s domestic financial sector, which is experiencing significant corrections in credit quality following the recent Infrastructure Leasing and Financial Services Limited and NBFC crises has seen a domino effect on the Indian economy as liquidity squeeze led to a consumption slow, down causing a decline in the GDP growth.

GDP to grow at a CAGR of 7.3% till Fiscal 2024



Note: E-Provisional Estimates, P-Projected.

Source: CSO (Central Statistical Organisation), IMF, CRISIL Research

In the second half of Fiscal 2020, CRISIL Research expects growth to recover mildly to 5.5% from 4.8% in the first half Fiscal 2020, with support from monetary policy (as we expect RBI to cut repo rate by 25bps in its December policy), a mild pick-up in government spending, and a weak-base effect leading to an estimated GDP growth of 5.1% in Fiscal 2020.

As per the International Monetary Fund forecast in October 2019, India's GDP will grow at a CAGR of 7.3% over the next five years, higher than many emerging economies, such as Brazil, Russia, and China. CRISIL Research believes that the growth in GDP will be supported by the following factors:

- Raft of reform measures by the government along with a more expansionary stance of monetary policy leading to a steady pick-up in consumption demand
- Benign inflation is expected to support purchasing power of consumers
- Rising consumer aspirations and needs, with continuous increase in per capital income
- Investment demand too is expected to gradually start picking up once the demand recovers and capacity utilisation is optimal.
- Urbanisation leading to a pickup in both investment demand and consumption demand
- Key structural reforms, such as implementation of goods and services tax ("GST"), Insolvency and Bankruptcy Code ("IBC") and the steep cut in corporate income tax rates improving the competitiveness of the economy
- Reform measures aimed at enhancing financial inclusion will broaden the base of the banking ecosystem, leading to higher lending and investment
- Increasing digitalisation will improve the efficiency in the economy, leading to faster growth

Key structural reforms: Long-term positives for Indian economy

Financial inclusion

Two key initiatives launched by the government for financial inclusion are Pradhan Mantri Jan Dhan Yojana ("PMJDY") and Pradhan Mantri Jeevan Jyoti Bima Yojana ("PMJJBY"). Under PMJDY, the government's aim is to ensure that every household in India has a bank account which they can access anywhere and can have access to all financial services, such as savings and deposit accounts, remittance, credit and insurance affordably. PMJJBY is a one-year life insurance scheme that offers a life cover of ₹ 200,000 at a premium of ₹ 330 per annum per member, which can be renewed every year. The government has also launched the Pradhan Mantri Suraksha Bima Yojana ("PMSBY"), which is an accidental insurance policy and offers an accidental death and full disability cover of ₹ 200,000 with a premium of ₹ 12 annually. As per government of India, more than 100 million people have registered for these two social security schemes.

GST implementation

Introduced on July 1, 2017, GST is single indirect tax that replaces multiple cascading taxes levied by the central and state governments. CRISIL Research believes that the implementation of GST has likely caused structural changes in the supply chain and logistics networks in India. Input-tax credit, being the crux of the GST mechanism, will ensure wider coverage of tax payers in the supply chain. As supply from registered taxpayers only will be allowed for input tax credit, businesses and stakeholders will insist on registration of their suppliers and traders, leading to increase in the share of organised participants. From the date of implementation, GST has been stabilising at a very fast pace and CRISIL Research expects this to bring transparency and formalisation in the system and eventually lead to higher economic growth. Affordable housing

The government has been furthering the housing sector through its Housing for All by 2022 scheme. The government has given remarkable incentives to developers to develop affordable houses and to provide home to buyers through credit linked subsidy schemes. With the effective implementation of RERA, the sector has seen improved transparency, timely delivery, and organised operations. This combined will lead to further investments in the housing sector.

IBC a key long-term structural positive

The Insolvency and Bankruptcy Code ("IBC") is a reform that will structurally strengthen the identification and resolution of insolvency in India. The IBC enhances the credit enforcement structure and provides certainty around the timeframes for insolvency resolution. It attempts to simplify legal processes, preserve value for creditors and provide them with greater certainty of outcome. With this reform, the RBI has sent a strong signal to borrowers to adhere to the credit discipline and also encourage banks to break resolution deadlocks by introducing definite timelines. IBC will enhance investors' confidence when investing in India.

Reduction in corporate tax rates to boost capital base of financial institutions

On September 20, 2019, the Finance Minister announced Taxation Laws (Amendment) Ordinance 2019 to make certain amendments in the Income-tax Act 1961 to allow any domestic company an option to pay income-tax at the rate of 22%, subject to condition that they will not avail any exemption/incentive. The effective tax rate for these companies shall be 25.17% inclusive of surcharge and cess. Also, such companies shall not be required to pay Minimum Alternate Tax.

A company that does not opt for the concessional tax regime and avails the tax exemption/incentive shall continue to pay tax at the pre-amended rate. However, these companies can opt for concessional tax regime after expiry of their tax holiday/exemption period. After the exercise of the option they shall be liable to pay tax at the rate of 22% and option once

exercised cannot be subsequently withdrawn. Further, in order to provide relief to companies which continue to avail exemptions, the rate of Minimum Alternate Tax has been reduced from 18.5% to 15%.

In addition, to stabilise the flow of funds in the capital market, the provision of not applying additional surcharge as per Finance Act, 2019 on capital gains arising out of sale of equity share in a company or unit of equity oriented fund or business trust liable for securities transaction tax, in the hands of an individual, Hindu undivided family, association of persons, body of individuals and artificial juridical person has been passed. The enhanced surcharge shall also not apply to capital gains on sale of any security, including derivatives, in the hands of foreign portfolio investors. Also, to provide relief to listed companies that have announced share buy-back before 5 July 2019, tax on the buyback of shares shall not be charged as per these latest amendments.

The recent amendments could boost the capital base of the financial institutions and help revive growth in the financial services sector, which has been battling with high non-performing assets, increasing defaults and liquidity concerns. This move could also revive the private capex cycle leading to credit growth in the economy.

Digitalisation: Catalyst for the next growth cycle

CRISIL Research expects technology to play a pivotal role in improving the financial sector, by helping surmount the challenges stemming from India's vast geography and smaller populations in smaller locations being commercially unviable. Technology also gels well with India's demographic structure, where the median age is less than 30 years as these youth segments are tech savvy and are at ease with using technology to conduct financial transactions. With increasing smartphone penetration and faster data speeds, there is a push from the consumer side for digitalisation, as they are increasingly finding digital platforms more convenient. CRISIL Research expects digitalisation will help improve efficiency and optimise cost, and players with better mobile and digital platforms will draw more customers and emerge as winners in the long term.

Financial Inclusion

As per Census 2011, ~37% of population in India are migrants (including females who migrate after marriage). Post that, India has 5-9 million people migrating annually. One of the major reasons for migration is search for better employment opportunities and livelihood. The pattern for migration is similar to what has been observed in previous decade, wherein rich metro regions attract greater inflow, while the less affluent states demonstrate higher outflow of people. Along with a rise in the number of migrants to urban centres in search of better livelihoods, increasing flow of remittances through the formal channel is also being observed. Domestic remittances serve 10% households in rural India. It is also estimated that nearly 30% of the household consumption in a remittance receiving household is financed by domestic remittances and hence this presents a huge opportunity going forward.

India's performance for financial inclusion is improving in comparison to other emerging economies; however still a large section of the population is unbanked

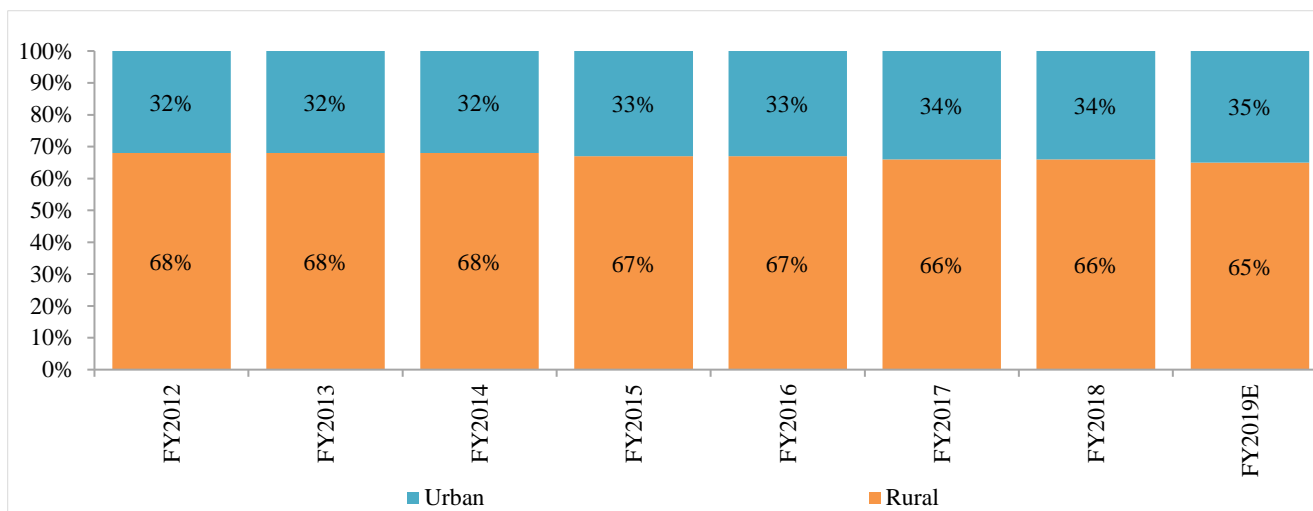
According to the World Bank's Global Findex Database 2017, the global average of adult population with an account (with a bank, financial institution, or mobile money providers) was approximately 69% in 2017. India's financial inclusion level has improved significantly in the last three years, with the adult population with bank accounts rising from 53% (as per Global Findex Database 2014) to 80% (2017) with concentrated efforts from the government and the rise of the various supporting institutions. Although, the rise in the number of bank accounts has not translated into a corresponding increase in number of transactions and fruitful usage of those accounts was expected.

As per the Global Findex Database 2017, ~50% of the world's unbanked adults are in India, Bangladesh, China, Indonesia, Mexico, Nigeria, and Pakistan. Of the world's total unbanked adults (approximately 1.7 billion), 415 million are from just two countries - India (11% or 190 million) and China (13% or 225 million) - because of their huge population.

To tackle financial exclusion, the Indian government introduced the PMJDY, a scheme that facilitates opening bank accounts by the unbanked. However, the effective use of these new accounts and availability of credit remain key challenges which need to be effectively addressed as borrowings from formal source still remains low. The low levels of adults with bank accounts in comparison with various countries can be further explained by the large number of rural households in the country which account for nearly two-third of the total households in the country. The shift in households towards urban regions is taking place albeit at a very slow pace.

Although the majority of Indian households are located in the rural region, the banking infrastructure investment in these regions is low and thus there is a gap in the supply and demand of financial services in the backward regions of the country which is a pocket of opportunity for the smaller banks.

Two-thirds of total households are in rural India



Note: Household count is estimated assuming 5 persons per household. Population until 2018 is taken from World Bank and 2019 is estimated

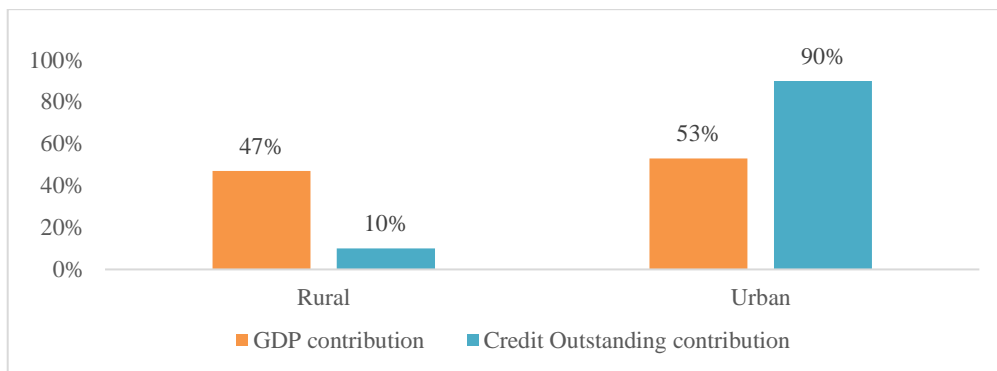
Percentages are as at the end of the fiscal year indicated.

Source: World Bank; Census; CRISIL Research estimates (E)

Rural India accounts for about half of GDP, but only approximately 10% of total credit

As at March 31, 2018, there were approximately 640,000 villages in India, inhabited by approximately 893 million people, comprising approximately 66% of the country’s population. Approximately 47% of India’s GDP comes from rural areas. The share of total credit outstanding is approximately 10% in rural areas and 90% for urban areas. The massive divergence in the rural areas’ share of India’s GDP and banking credit serves compared to urban areas is as an indicator of the extremely low penetration of large banks in rural areas. The chart below shows the percentage of GDP contribution and credit outstanding in rural and urban areas:

Low penetration of banking credit in rural areas (as at March 31, 2019)

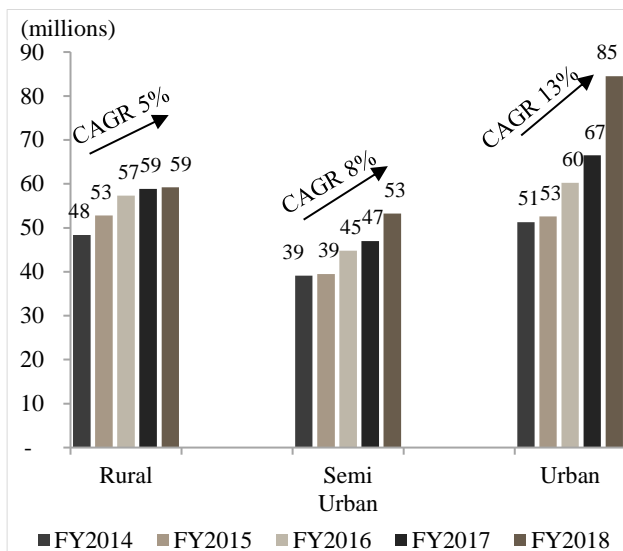


Source: CSO; RBI; CRISIL Research estimates (for GDP contribution as per 2017)

As rural areas in India have lower financial inclusion compared to urban areas and there is less competition for banking services in rural compared to urban areas, this presents smaller banks with significant growth opportunities in rural areas. If effectively tapped, smaller banks can take stock of the situation and expand in these pockets of opportunity.

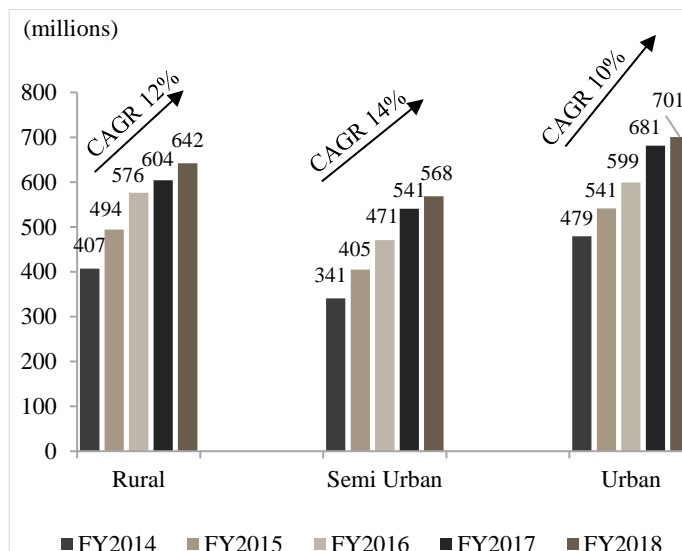
Despite the government’s sustained efforts to bolster financial inclusion, the number of credit accounts in rural areas grew at a CAGR of 5% and the number of deposit accounts grew at a CAGR of 12% between the end of Fiscal 2014 and the end of Fiscal 2018. However, MFIs and small finance banks are opening new branches in rural areas and are educating people on how credit can help them grow their business, which might result in faster growth in rural areas in the future given the huge untapped potential market. Between the end of Fiscal 2014 and the end of Fiscal 2018, the number of credit accounts in semi-urban areas grew at a CAGR of 8% and the number of deposit accounts grew at a CAGR of 14%. Between the end of Fiscal 2014 and the end of Fiscal 2018, the number of credit accounts in urban areas grew at a CAGR of 13% and the number of deposit accounts grew at a CAGR of 10%.

Credit accounts in rural, semi-urban and urban areas



Note: Urban includes data for Urban and Metropolitan areas
 Amounts are as at the end of the fiscal year indicated.
 Source: RBI; CRISIL Research

Deposit accounts in rural, semi-urban and urban areas

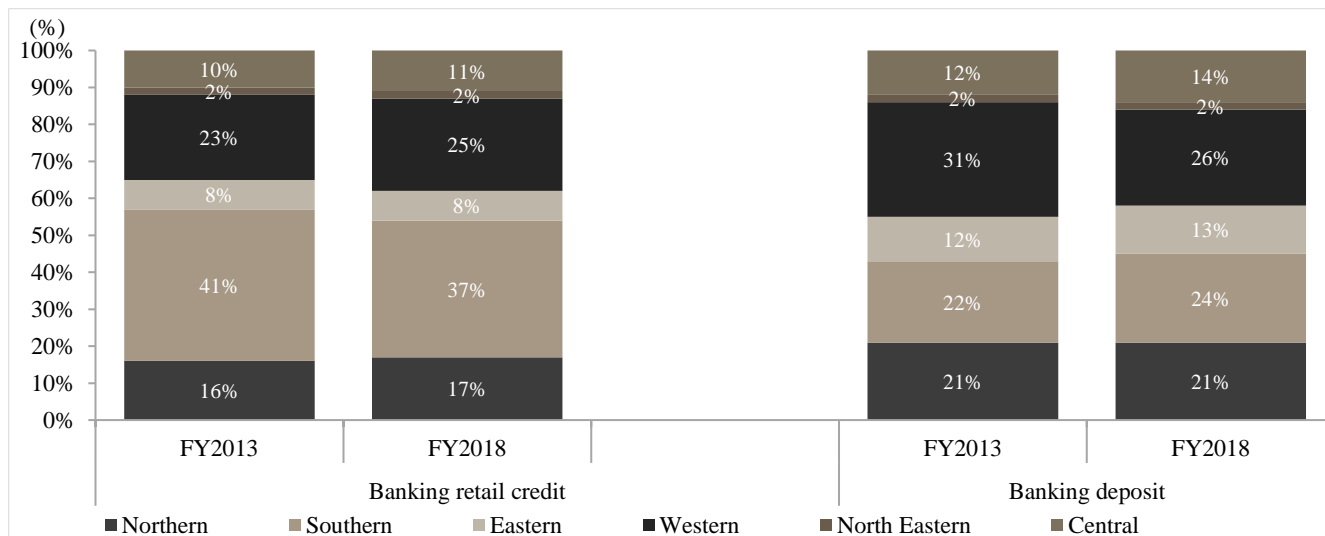


Note: Urban includes data for Urban and Metropolitan areas
 Amounts are as at the end of the fiscal year indicated.
 Source: RBI; CRISIL Research

Region-wise asymmetry: North and east have a lower share in total bank credit and deposits

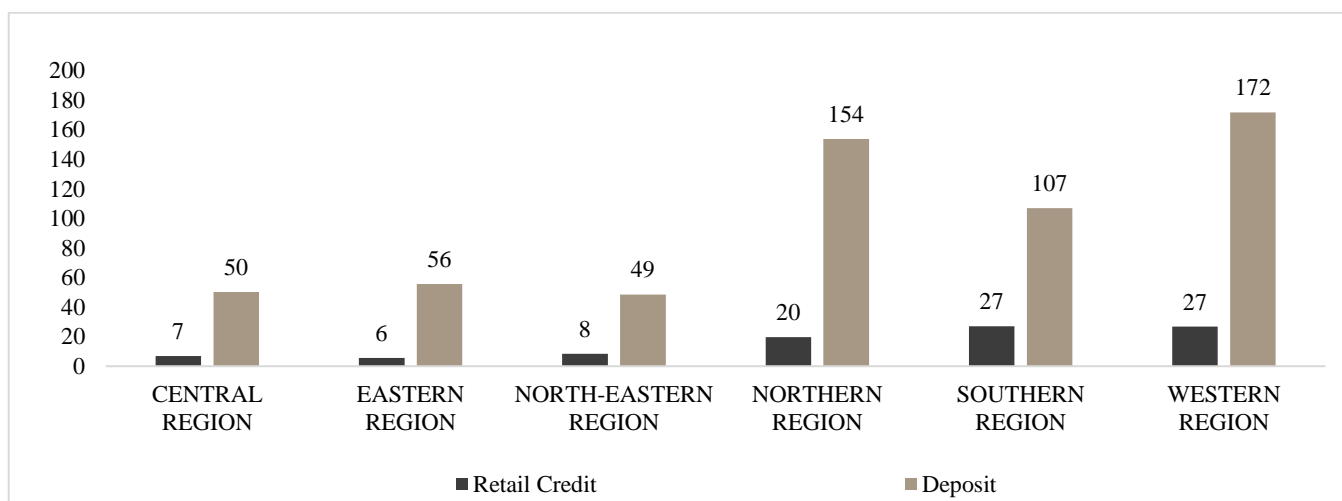
Bank credit and deposits are predominantly concentrated in the southern and the western regions, whereas they have been especially low in the northern and eastern regions. Deposit penetration in the southern region has increased over the past five fiscal years.

Region-wise share of banking retail credit and total deposits



Note: The percentages are as at the end of the fiscal year indicated.
 Source: RBI; CRISIL Research

Region-wise per capita* banking retail credit and deposits as at the end of Fiscal 2018 (₹ 000s)



Source: RBI; Census India; CRISIL Research; Note: *' population as per the census data of 2011

Bank retail credit per capita in the east is the lowest and is, nearly four to five times lower than in the south and west. Low per capita retail credit as well as deposits in eastern, central, and north-eastern regions compared with other regions, implies low penetration of banks in these areas. This provides an opportunity for all lending and deposit accepting institutions to expand in these regions and also expand their reach in specific areas around them. In terms of deposits, the southern region is moderately penetrated as compared to the northern and western regions, which leaves a lot of headroom for growth for the players to capitalize on.

Branch network and infrastructure has been weak in regions with lower credit and deposit share

The number of branches as well as the ATM facilities in the eastern regions, where the credit penetration as well as the deposit-base is low, is also below those of the southern and western regions, which CRISIL Research believes is largely due to a lower focus from the bigger banks.

To add to that, the pace of opening new branches in scheduled commercial banks has slowed down in the medium term. The branches have grown at 5% CAGR to reach 15.2 million at the end of Fiscal 2019 from 12.3 million at the end of Fiscal 2014. CRISIL Research believes that this is mainly due to the banks' focus on reducing the costs associated with physical branches. Embracing technology and tying up with the various agent networks will help fulfil the needs of the masses in the underserved regions and will help in financial inclusion. In a bid to take the banking services to the remote locations of the country, Indian government and the RBI has been taking measures to boost financial inclusion.

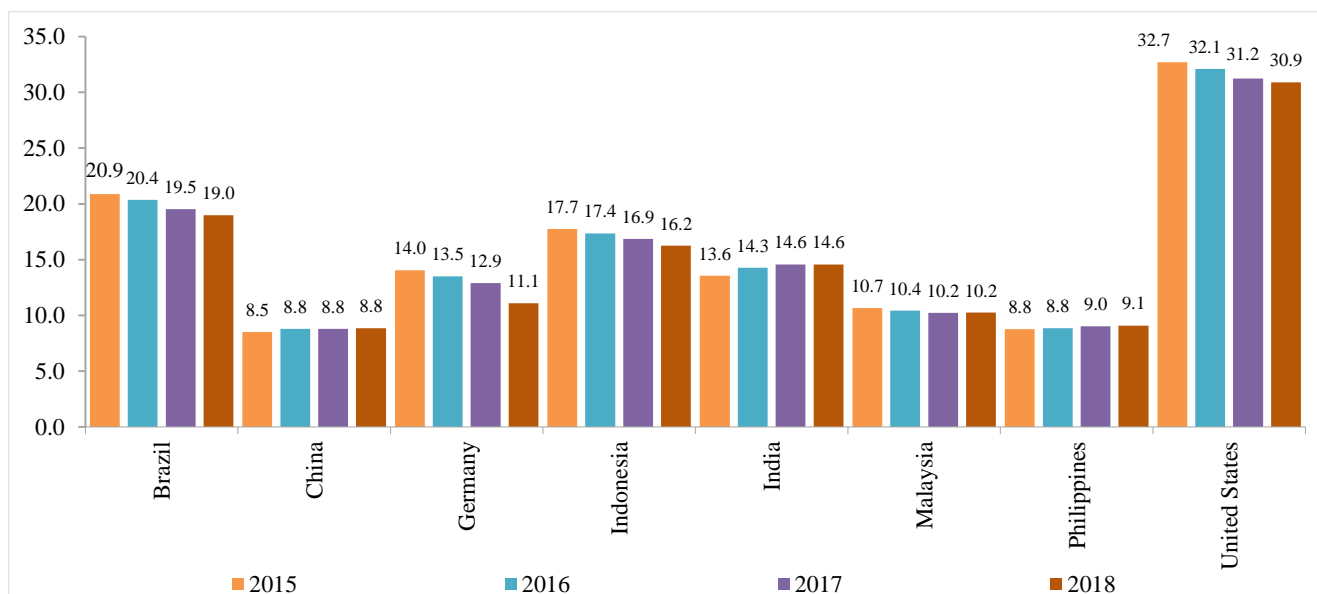
In 2017, RBI relaxed the branch authorization policy bringing all branches and fixed business correspondent outlet under the definition of "banking outlet" and removed the restriction of opening bank branches in Tier 1 centres. It now defines "a banking outlet" for a scheduled commercial bank, a payment bank or a small finance bank as a fixed point service delivery unit manned by bank 'staff or a business correspondent where service of deposit, encashment of cheques, cash withdrawal and lending is provided for minimum of four hours per day for at least five days a week. Although the restrictions were removed, RBI mandated that at least 25% of the total number of banking outlets opened during a financial year should be opened in unbanked rural centre.

An unbanked rural centre is defined as a "rural" (tier 5 and 6) centre that does not have a core banking solution (CBS) enabled banking outlet of a SCB, a SFB, a payment bank, a RRB or a branch of a local bank for carrying out customer-based banking transactions. In addition, a "banking outlet"/"part-time banking outlet" opened in any Tier 3 to Tier 6 centre of North-Eastern States and Sikkim as well as in any Tier 3 to 6 centre of Left-wing Extremism affected districts as notified by the Government of India from time to time, will be considered as equivalent to opening a "banking outlet"/"part-time banking outlet", as the case may be, in an unbanked rural centre. A full-fledged 'brick and mortar' branch opened in a rural (Tier 5 and 6) centre which is already being served by a fixed point business correspondent (BC) outlet by any bank will also be eligible to be treated as equivalent to opening a banking outlet in an unbanked rural centre. In other words, the first fixed point BC outlet of a bank as well as the first 'brick and mortar' branch of any bank opened in an unbanked rural centre will be reckoned for computing compliance with the 25 per cent norm.

With the expansion in definition of a "branch", RBI allowed all the extension counters, satellite offices, part shifted branches, ultra-small branches and specialized branches to be considered as a "banking outlet" or "part-time banking outlets". It will also lead to reduction of cost for the banks, as full-fledged banks in these areas are not profitable due to lesser footfall. This move would facilitate faster financial inclusion by better and deeper availability of banking service through low cost delivery channel.

Small finance banks are being allowed a time of three years from the date of commencement of business to align their banking network with the extant guidelines. Until such time, the existing structures may continue and would be treated as ‘Banking Outlets,’ though not immediately reckoning for the 25 per cent norm. During this period of three years, for all the banking outlets opened or converted from the existing MFI branches in a year, they will have to open 25% of banking outlets in unbanked rural centres in the same year. All these measures have led to improving the banking branch density in India as compared to other countries.

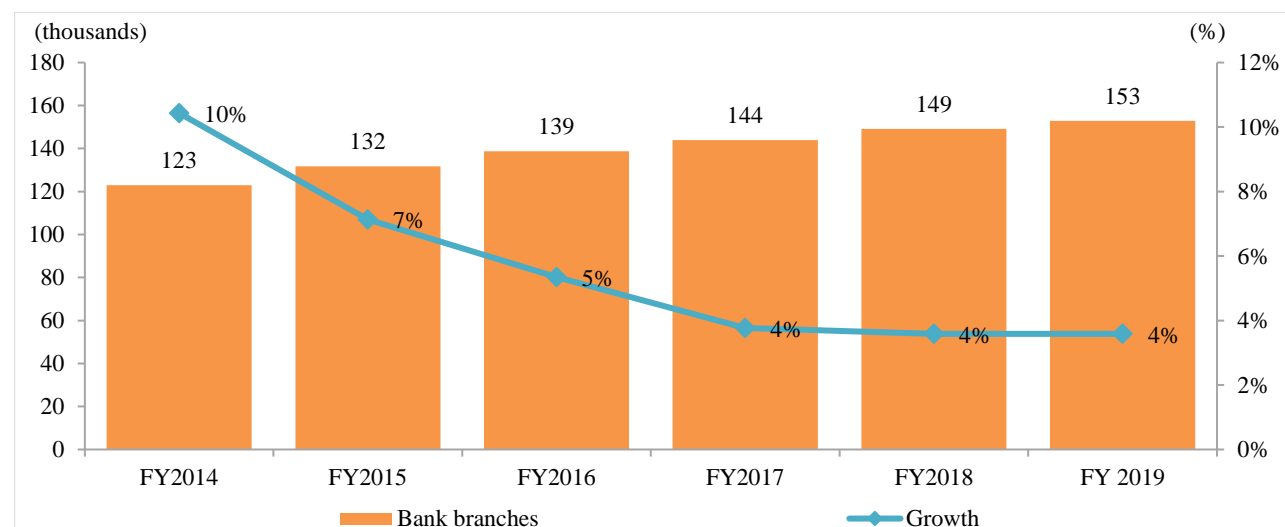
Presence of commercial bank branches (per 100,000 adults)



Note: The numbers are as at the end of year indicated.

Source: World Bank, CRISIL Research

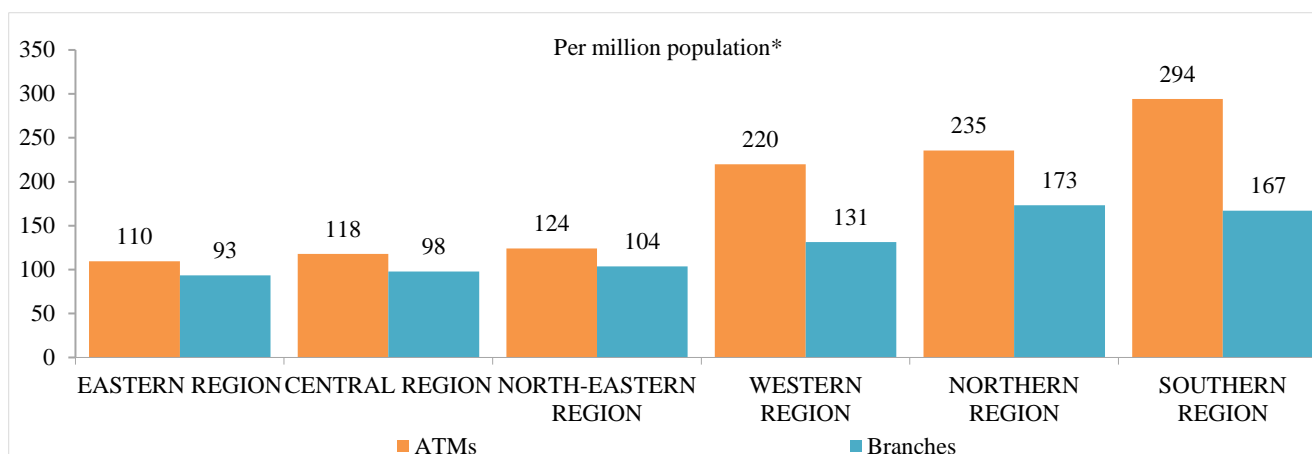
Branch growth in scheduled commercial banks



Note: The numbers are as at the end of year indicated.

Source: RBI; CRISIL Research

Region-wise presence of bank ATM and branches (as at March 31, 2019)



Source: RBI; Census India; CRISIL Research; Note: '*' population is as per the census data of 2011

State with high GDP growth and low credit penetration presents strong case for growth

Gujarat, Karnataka and Andhra Pradesh registered double digit GDP growth over past four fiscal years

GDP growth has been varied across states, with Andhra Pradesh growing at the fastest rate of 11.2% CAGR (end of Fiscal 2015 to end of Fiscal 2019), followed by Karnataka (11.0%), Telangana (10.4%), Gujarat (10.4%) and Assam (9.9%). In the South, states like Kerala and Karnataka have high credit account penetration at 6% and 5%, respectively, compared to Andhra Pradesh, Karnataka and Tamil Nadu, which have huge headroom for growth given the economic growth. Similarly, In the West, states like Maharashtra, Gujarat have showcased good growth in terms of GDP and Gujarat has a relatively lower credit penetration, which provides a huge potential to be addressed.

State-wise GDP and financial inclusiveness (Fiscal 2019)

| States | Real GDP (Fiscal 2019) ₹ Billion | YOY growth | Real GDP growth CAGR (Fiscal 2015-Fiscal 2019) | Credit Account Penetration [#] | Banking branches | Share of State in total retail credit* | Share of state in deposits* |
|----------------|----------------------------------|------------|--|---|------------------|--|-----------------------------|
| Maharashtra | 19,428* | 7.5%* | 7.5%* | 15% | 13,615 | 18% | 20% |
| Tamil Nadu | 12,075 | 8.2% | 7.7% | 23% | 11,659 | 10% | 6% |
| Gujarat | 10,903* | 11.2%* | 11.2%* | 3% | 8,517 | 6% | 6% |
| Uttar Pradesh | 11,094 | 6.5% | 7.0% | 1% | 18,045 | 6% | 8% |
| Karnataka | 11,366 | 9.5% | 10.1% | 5% | 10,901 | 10% | 7% |
| West Bengal | 8,009 | 12.6% | 8.9% | 2% | 9,277 | 4% | 6% |
| Rajasthan | 6,793 | 7.3% | 6.4% | 2% | 7,670 | 4% | 3% |
| Andhra Pradesh | 6,803 | 11.0% | 11.3% | 2% | 7,277 | 5% | 2% |
| Telangana | 6,185 | 10.5% | 10.2% | - | 7,131 | 6% | 4% |
| Delhi | 6,027 | 8.6% | 8.5% | - | 7,451 | 5% | 10% |
| Kerala | 5,183* | 6.8%* | 6.8%* | 6% | 5,152 | 6% | 4% |
| Madhya Pradesh | 5,354 | 7.0% | 6.2% | 2% | 3,215 | 3% | 3% |
| Haryana | 5,261 | 8.2% | 7.9% | 4% | 2,756 | 3% | 3% |
| Punjab | 3,977 | 5.9% | 6.4% | 3% | 2,948 | 2% | 3% |
| Odisha | 3,906 | 8.3% | 6.7% | 2% | 571 | 2% | 2% |
| Bihar | 3,944 | 10.5% | 10.5% | 1% | 374 | 2% | 3% |

Note: (*) – As of Fiscal 2018, Credit penetration is calculated as a Number of Retail loans account / Population in state;

States are arranged based on the Real GDP

Source: RBI, MOSPI, CRISIL Research

Key steps taken by the government to boost financial inclusion

To improve financial inclusion, especially in rural areas, the government is focusing on improving the overall and rural infrastructure for penetration of financial services as well as empowering the development of parallel supporting institutions. This has provided an opportunity for small finance banks and other financial institutions to cater to the unserved population or act as a channel between the larger financial institutions and other service providers to the underserved customers.

Considerable progress has been made over the past five-seven years to bring unbanked individuals into the formal banking system. The RBI and the government have taken several measures to bring unbanked individuals into the formal banking system, such as those mentioned below:

Pradhan Mantri Jan Dhan Yojana

PMJDY launched in August 2014, is aimed at ensuring affordable access to financial services – banking/savings and deposit accounts, remittances, credit, insurance, and pension.

PMJDY focuses on household coverage as compared with the earlier schemes that focused on coverage of villages. It aims to extend banking facilities to all within a reasonable distance in each sub-service area (consisting of 1,000-1,500 households) across India.

Payment banks

Another step taken towards financial inclusion, was the RBI granting in-principle approval on August 19, 2015 to 11 players to launch payment banks. Three players subsequently withdrew their application. Of the remaining eight, six institutions - India Post Payments Bank Ltd, Airtel Payments Bank Ltd, Paytm Payments Bank Ltd, Fino Payments Bank, Aditya Birla Idea Payments Bank Ltd and Jio Payments Bank had commenced operations as at August 2018. Recently, Aditya Birla Payments Bank Ltd shut down its operations due to mounting losses. CRISIL Research believe that the losses of the payments bank is mostly attributable to high operating expenses and stiff competition amongst the players.

The objective of a payment bank is to provide a small savings account facility, and payment and remittance services to the migrant labour force, low-income households, small businesses and other unorganised sector entities.

Payment banks can accept deposits, subject to a cap of ₹ 100,000 per customer, and provide payment and remittance services through channels, such as the internet, branches, business correspondents (“BCs”) and mobile banking. However, these banks cannot offer credit facilities directly, but can choose to act as a BC of another bank for credit and other services.

NBFCs and Microfinance institutions

MFI and NBFCs are generally present in areas where commercial banks are not able to service customers. These entities participate in relationship banking which makes their networks strong and helps MFI/NBFCs open branches in underserved areas. Currently, such institutions charge a higher rate of interest to the customers as compared to banks as most of their loan portfolio is unsecured or given to slightly risky customers and needs continuous intervention and touch points to maintain collection efficiency. NBFCs rely on strong tailor-made products by continually introducing customized and flexible offerings for the underserved or untapped market after learning about the needs of the locals. MFIs have a significant role to play in furthering financial inclusion. As at 31 March 2019, the largest share of microfinance is held by 82 NBFC-MFIs with a total gross loan portfolio of ₹ 682 billion.

A total of 192 entities are present in this space with the business of NBFC-MFIs (including SFBs) has grown sharply in recent years to reach ₹ 1,035 billion as at the end of Fiscal 2019. This portfolio size is excluding that of other NBFCs, not for profit MFIs and banks.

According to Microfinance Institutions Network (“MFIN”), MFIs (excluding small finance banks) had a borrower base of 32 million clients as at March 31, 2019, which grew 32% compared to as at March 31, 2018. As per MFIN, as at March 31, 2019, NBFC-MFIs had an average loan ticket size of ₹ 16,691 and an employee base of over a 100,000, providing door-step credit to low income customers.

Going forward, CRISIL Research believes that NBFC-MFIs can tap the expanding growth opportunities by capturing market share from unorganised financiers and drawing new customers, while increasing penetration with existing customers and entering new regions.

Aadhaar

Adoption of Aadhaar and Aadhaar authentication in the Indian financial system is expected to transform the financial landscape. To increase financial inclusion, the Unique Identification Authority of India partnered with the RBI, National Payments Corporation of India, Indian Banks Association and banks to develop Aadhaar Payments Bridge – The system was launched in 2011 to enable a smooth transfer of all government welfare scheme payments to a beneficiary’s Aadhaar Enabled Bank Account and Aadhaar Enabled Bank Account, which is a system that leverages Aadhaar online authentication, and enables AEBAs to be operated in anytime-anywhere banking mode by the marginalised and financially excluded, via micro ATMs.

As per the Supreme Court’s judgment of September 2018, the Aadhar Act was held constitutional, however, it was also held that Aadhar cannot be made mandatory for availing banking services and body corporates/ persons were restrained from using Aadhaar details pursuant to a contract only. It further held that the use of the Aadhar must be backed by a legislation. Accordingly the amendment in the legislation was brought about in February 2019 whereby banks were allowed to use Aadhaar for KYC but with customer consent. This enabled banks to open instant bank accounts using eKYC based on Aadhaar authentication through the OTP mode. The change in the RBI’s KYC guidelines is in line with the changes made by the government to the Prevention of Money-laundering Rules (“PMLA”) in February 2019 and the Aadhaar and Other Laws (Amendment) Ordinance, 2019 (passed in Lok Sabha in July 2019). The Department of Revenue vide its Circular issued in May 2019 had also notified that all Regulated Entities may approach their respective regulators to seek Aadhaar authentication facilities.

Priority sector lending aimed at facilitating financial inclusion

The definition of 'priority sector' was formalised in 1972, based on a report submitted by Informal Study Group on Statistics, relating to advances to priority sectors, constituted by the RBI in May 1971. The requirement was set at 33.3% for SCBs in 1979, and raised to the current 40% in 1985.

Targets and sub-targets for banks were further classified under the priority sector; and revised at intervals. As per the latest regulations, medium enterprises, social infrastructure and renewable energy are part of the priority sector, in addition to the existing categories. Also, non-achievement of priority sector targets has been assessed on a quarterly average basis at the end of the respective year, from Fiscal 2017 onwards, instead of annually.

Considering the differentiated nature and focus of small finance banks and the role it can play in supply of credit to unbanked regions, small finance banks have a target of 75% for priority sector lending of their ANBC. With 40% of ANBC to be allocated under different sub sector under PSL as mentioned below, the remainder 35% can be allocated to any one or more sector where the small finance banks have a competitive advantage.

Business opportunities available owing to financial inclusion on the asset and liability side

Factors, such as lack of documents, migration of individuals for work or other purposes, lack of risk mitigation techniques in retail lending available with financial institutions, etc. have led to low inclusion of households in the financial system. Also, the costs involved in setting up a network to serve the traditionally ignored categories, such as migrants, rural population, retailers, shop owners, and MSMEs is high.

In addition, the gap between various regions of the country, as highlighted above, is very wide. Due to the government’s emphasis and growth of the banking facility in these regions, the gap is slowly getting plugged and, thus, gives the financial institutions an opportunity to expand their services in the underserved regions.

Key business opportunities among various population categories - assets and liabilities

| |
|---|
| Migrants - ~100 million migrant workforce |
| <ul style="list-style-type: none"> •Remittance services •Account services •Deposit services |
| Retailers - 12.6 million retail outlets |
| <ul style="list-style-type: none"> •Payments |
| MSME - ~63.4 million businesses |
| <ul style="list-style-type: none"> •MSME loans •Working capital finance •Fee based services |
| Rural population - ~ 66% of India's population |
| <ul style="list-style-type: none"> •Basic banking services •Personal loans •Bill payments and bookings •Investment in mutual funds and insurance products •Education loans |

Source: CRISIL Research

Indian Banking Industry

The banking industry plays a crucial role in mobilising savings and stimulating the economic development of a nation. The banking structure in India has multiple layers to cater to the varied and specific requirements of customers. The existing banking structure in India has evolved over several decades and has been serving the credit and banking services needs of the economy. The evolution of the Indian banking industry can be divided into three different phases following the country's independence. Nationalisation of banks in the first phase was one of the biggest structural reforms the industry has seen. In the second phase, the Indian economy was liberalised in 1991 to make it more market and service-oriented. This move markedly improved the performance and strength of the banking structure. At present, the Indian commercial banking system is very well developed and comparable with most of the advanced and emerging economies in the world.

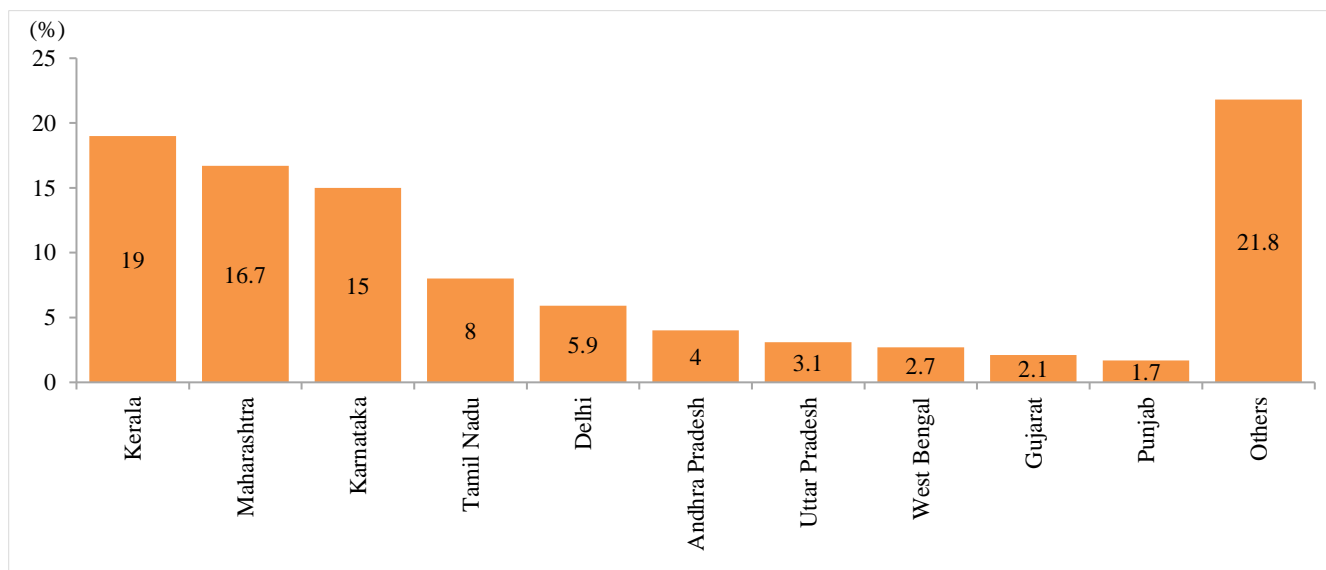
Inward Remittances

In 2018, India received US\$ 78.6 billion in remittances followed by China (US\$ 67 billion). The top five remittance recipients were India, China, Mexico, the Philippines, and Egypt and Arab republic, in terms of absolute amount. The share of the top five countries was 46% and the share of the top 10 was 63% in remittance flows to developing countries.

Inward remittance in India grew by more than 14% as families received migrant help during Kerala floods. Pakistan saw a moderate growth of 7% due to significant decline in inflows from Saudi and Bangladesh saw a brisk uptick with a growth of ~15% amongst the South Asian countries.

As per CRISIL Research, remittance flows to India are concentrated in southern states and have a combined share of ~46% in total remittance flows to India. Kerala accounts for the maximum i.e. 19% share in remittance flows to India while other major states like Karnataka, Tamil Nadu and Maharashtra estimated to account for ~40% of the remittances flows.

State-wise share in Inward Remittance (Fiscal 2017)



Source: RBI, CRISIL Research

Small Finance Banking Industry

In order to promote financial inclusion, the Indian banking industry has seen several changes in recent years. NBFCs, such as Bandhan and IDFC received permission to set up universal banks. Also, a few microfinance companies, local area banks and NBFCs have received permission to set up small finance banks. The RBI awarded SFB licenses to 10 players in keeping with the government's focus towards financial inclusion and inclusive banking. Of the 10 small finance banks, eight were microfinance players, one was a local area bank and the other an NBFC.

Small finance banks are allowed to take deposits, which provide them with the edge of having lower cost of funds as compared with NBFCs. MFIs turned into small finance banks are now diversifying their advances mix, and focusing on other retail and corporate lending business.

Evolution of Small Finance Banks

Despite various measures taken by the government to boost financial penetration in India, a significant percentage of the country's population is still without basic access to financial services.

In 2013, the RBI constituted a committee under the chairmanship of Dr. Nachiket Mor to further their goal of financial inclusion. The committee recommended differential licensing in the form of Payment Bank and Small Finance bank.

On November 27, 2014, the RBI released guidelines for a new class of banking entity called “Small Finance Banks” that will cater to the diverse needs of low income groups. On September 16, 2015, the RBI awarded small finance bank licenses to 10 players on account of governments focus towards financial inclusion and inclusive banking.

The objective of small finance banks is to extend banking services to the underserved and unserved population of India through savings instruments, and supplying credit to small business units, small and marginal farmers, micro and small industries, and other unorganised sector/lending through informal channels.

The operations of the small finance banks is technologically driven right from the start not only to reduce the cost of operation but also to ensure faster reach to the untapped market.

According to the World Bank’s Global Findex Database 2017, India’s financial inclusion level has improved significantly with the adult population with bank accounts rising from 53% (year 2014) to 80% (year 2017) because of government initiatives, institution support and using mobile phones as a medium for distributing financial services.

CRISIL Inclusix, an index that measures extent of financial inclusion at a geographical level across 666 districts in India, reported a score of 58.0 at the end of Fiscal 2016 from 50.1 in Fiscal 2013 and 35.4 in Fiscal 2009. The index score is measured on a scale of 0 to 100. The overall improvement of the score in Fiscal 2016 was mostly driven by JAM trinity: Jan Dhan Yojana, Aadhar and mobile.

As technology improves and so does financial penetration, the primary challenge for small finance banks is to remain able to generate low cost deposits. However, the opportunity presented in front of them is huge and requires them to be more innovative in terms of introducing customized and flexible offerings to the untapped market in order to become Universal bank of tomorrow.

Key advantages and challenges for a typical NBFC upon conversion to SFB

The RBI awarded in-principle SFB licenses to 10 players (including 8 MFIs). All the applicants have received final approval from RBI to start operations. These 10 small finance banks cumulatively accounted for approximately 13% of the total gross loan portfolio of the MFI industry as at the end of Fiscal 2019.

CRISIL Research expects that over the next couple of years, these small finance banks will focus on gradually growing their banking business and complying with tougher regulations. On the other hand, transformation into small finance banks has provided access to stable and granular public deposits over the long run, which will bring down their cost of funds. However, small finance banks are expected to face near-term challenges in getting deposits amid intense competition, cost of scaling up banking operations and maintaining profitability in the initial few years after transformation, which will provide an opportunity to NBFC-MFIs to capture the market further. However, the NBFC MFIs and microfinance business of small finance banks will remain susceptible to local developments and political intervention, as they cater to the masses.

Below are a few of the advantages and challenges that a NBFC would face upon transition to SFB in the initial phase

Advantages:

Sizeable market opportunity

- The market is under-penetrated compared with the opportunity size of the overall banking sector. The sheer size of the market and suitable business model brings an opportunity for SFBs to not only cater to the unbanked and rural population, but also service the urban poor

Wider product offerings resulting in greater customer stickiness

- Can offer a wide range of products as also cross-sell products on the liability as well as the asset side to improve customer stickiness and loyalty. Over a period of time, the stronger, larger and better-run SFBs would also benefit from the trust that a banking licence provides

Raise funds at substantially lower rates

- Converting to SFB would help NBFCs to raise deposits and not only bring down their cost of funds substantially but also diversify their resources profile. This will also help them to lend at more reasonable rates to its customers. In the current environment, access to liquidity, which bank deposits provide, places SFBs strongly from a competitive perspective

Lower operational expenses

- SFBs with their strong associations to a particular region will help them understand the needs and market potential, and thus will also help them serve better. This coupled with robust technology systems will help them have highly cost effective operations

Challenges:

Geographical concentration

- NBFCs and MFIs are geographically concentrated and thus are highly vulnerable to systemic risk as compared to large private or public sector banks. Also, as per regulatory requirements, SFBs are required to open 25% of the branches in unbanked geographies which further poses operational challenges

Adhering to Stringent Regulations

- Players will also have to adhere to reserve requirements with RBI such as CRR and SLR. In addition they would also have to adhere to PSL guidelines and maintain promoter holding
- Most players who have won licenses have large foreign shareholders. They have to raise a high amount of domestic equity to reach minimum domestic holding requirement to comply with the regulations

Building a liability profile

- Raising retail liabilities will be a challenge as it depends on factors like customer mindset given the low-ticket size liability customer base and ability to gain customer trust

Asset diversification

- Going into newer products will require new skillsets and underwriting processes. The new entities may face asset quality issues in the newer products due to limited experience of the product

Distribution outlets for small finance banks

In order to preserve the advantages of the MFI/NBFC structure of small finance banks and with a view to further financial inclusion, MFI turned small finance banks have been increasingly expanding their presence by opening new branches or converting existing MFI branches into banking outlets, where it intends to conduct banking business of accepting deposits, allowing encashment of cheques/withdrawals besides carrying out the current lending activities. The format of branches that the small finance banks have are as follows:

Liability branches – these branches mostly accept deposits by opening savings, current or fixed/term deposit accounts. They also offer facility of withdrawal and encashment of cheque.

Asset branches – These branches of small finance banks only carry out lending activities i.e. making advances to the customer. Application and documents for all the asset sold are then entered into the system for processing and approval from the regional asset centre, after which disbursement is made to the customer.

Asset centre – These are generally loan processing centre where all the documents for credit evaluation of the individual and collateral is sent for due diligence. Once the asset centre approves the loan after profiling and due diligence, the amount is disbursed to the customer. In case, a loan application is rejected, the asset branch may seek additional documents for re-processing.

Fully fledged banking branch – These banking outlet provide both liability and asset services. Each branch is assigned a liability target for new account opening (CASA) and asset target (advances) across different product portfolio. The branch staff works together to meet the branch target while achieving their individual targets in this process.

Impact of various crisis on financial institutions

RBI continues to keep MFIs on a tight leash post AP debacle and eases terms for borrowers

In India's microfinance history, 2010 was a turbulent year. Allegations of suicides due to unethical means of loan recovery, charging of higher rate of interest by MFIs, and over-indebtedness in Andhra Pradesh resulted in the enactment of the Andhra Pradesh Microfinance Institutions (Regulation of Money Lending) Act, 2010. The objective of the Act was to protect low income borrowers from MFIs who were allegedly responsible for suicides in Andhra Pradesh in 2010 due to coercive recovery practices.

Provisions of the Act related to recovery of loans hampered the recovery rates, and caused them to fall from 99% to 10%. Uncertainty and risk made banks reluctant to give loans to MFIs. The liquidity crunch affected the client base, profitability and sustainability of MFIs. The crisis affected the portfolio quality of MFIs so badly that it became the worst performer on a global platform.

MFIs were operating largely unregulated until 2010, when the Andhra Pradesh ordinance came into effect. This ordinance addressed issues, such as alleged coercive recovery practices and the absence of a social objective among MFIs to help the low income population. After the ordinance, Andhra Pradesh saw a sharp decline in MFI activity. In 2011, RBI released guidelines that defined NBFC-MFIs and provided an operating and regulatory framework for MFIs in India.

In November 2010, RBI set up a sub-committee under the chairmanship of Mr Y H Malegam to address issues concerning the domestic microfinance industry. This was in light of heightened perceived risk towards the sector after which the Andhra Pradesh ordinance was enacted. Based on the committee's recommendations, the NBFC-MFI directions (2011) issued by the RBI came into effect in December 2011. The RBI regularly made modifications in these guidelines whenever the need arises.

Impact of government enactments such as demonetisation

The banking sector enjoyed double-digit deposit growth of approximately 13% between Fiscal 2013 and Fiscal 2015, driven by highly competitive deposit rates offered by the sector. However, this strong growth slowed to approximately 7% in Fiscal 2016 as the RBI cut the repo rate. Subsequently, banks followed suit by reducing deposit and lending rates. Due to demonetisation in the second half of Fiscal 2017, deposit growth grew to approximately 10% with households depositing their savings with banks. As a result, during this period, the deposit-to-household-savings ratio also rose significantly, from 26% in the previous Fiscal to near 39% in Fiscal 2017. In Fiscal 2018, the deposit growth rate fell to its lowest in over 55 years to approximately 6%, as the effect of demonetisation subsiding, and households moving their savings from deposits to other lucrative instruments, such as shares and debentures.

For the microfinance industry the impact was not as serious as the Andhra Pradesh crisis and limited to certain districts. The proportion of securitisation in overall portfolio witnessed the impact due to demonetisation in Fiscal 2017; however the share of securitisation increased again in Fiscal 2018 for MFIs. Portfolio at risk ("PAR") value increased sharply in Fiscal 2017 due to non-availability of cash and slowdown in business activities of individuals after demonetisation. However, MFIs invested heavily in educating borrowers and helping them exchange old notes, which improved borrowing efficiency. As a result, PAR value improved over the quarters as the impact of demonetisation faded further.

Impact of floods in Orissa and Kerala

After recovering from the aftershocks of demonetisation, microfinance institutions ("MFIs") and small finance banks witnessed challenges of credit slippage and revival of operations in flood-ravaged Kerala in August 2018. Kerala witnessed one of the worst floods in more than 100 years. MFIs and small finance banks, which operate at the ground level and focus on lending to small and marginal borrowers in rural and remote areas were the worst hit by the floods. According to MFIF report, Kerala had NBFC-MFI spread across 303 branches as at June 2018. Orissa also witnessed the worst cyclone in 20 years seen by the state in May 2019 during which NBFC-MFIs and small finance banks witnessed near-term spike in PAR portfolio.

NBFCs' liquidity crisis

NBFCs grew at a strong pace in the first half of Fiscal 2019, up approximately 17% on-year. However, the default of Infrastructure Leasing and Financial Services Limited in mid-September 2018 created panic and investor confidence in lending to NBFCs dipped. This subsequently led to a spike in market rates and slowdown in commercial paper ("CP") and bond issuances for all NBFCs. Investors' risk perception increased significantly towards players with negative asset liability management ("ALM") mismatch and high exposure to developer financing. NBFCs that have been relying heavily on short-term CP instruments to grow their book will find it difficult to grow at the same pace and will witness a sharp slowdown in their growth in the second half of Fiscal 2019.

Wholesale and LAP segments are seen as the most affected by the impact of the ongoing liquidity squeeze, due to their longer tenured loans and subsequent ALM mismatch whereas financiers with shorter term loans and ability to pass on interest rates (such as Microfinance, consumer durable, gold loan segments) will not face much of an impact.

Going forward, CRISIL Research expects non-banks to lose market share to well capitalised banks and small finance banks amid ongoing crisis of confidence and consequent liquidity crunch. The NBFCs are heavily reliant on banks for funding which has led to a rise in cost of funds. However, access to deposits, resulting into lower cost of fund will allow small finance banks to compete with NBFCs on pricing in the underpenetrated region and take away some share from NBFCs resulting into overall business growth for small finance banks.

Growth Drivers for Small Finance Banks

Availability of sizeable market opportunity and credit at affordable rates

Given the sheer size of the Indian population and considering that a large section still lacks access to formal banking services, driving financial inclusion has always been a key priority for the government. The banking system and 'priority sector' lending have been the most explored channels to bring majority of the population under the ambit of formal credit institutions.

Financial inclusion is a comprehensive exercise that constitutes several products and services, such as bank accounts, insurance facilities, payment and remittance mechanisms, financial counselling, and most crucially, affordable credit.

Various initiatives have been taken by the government, which were orchestrated by NABARD and executed through entities, such as regional rural banks, cooperatives and commercial banks. During the late 1970s, these lending institutions achieved significant reach and increasing number of individuals did avail of credit facilities. However, major delinquencies in repayment severely impaired the financial health of the entities. Furthermore, despite the rapid expansion in the scale of the institutions, several households continued to face difficulties in accessing credit facilities.

Within the large suite of products and services under financial inclusion, financial players have a major role to play in the provision of credit. As per Global Findex in 2017, 80% of adult population has bank accounts with concentrated efforts from the government and the rise of the various supporting institutions. This size of the remaining market (in terms of financially-excluded households), offers scope for sustainable credit to the poor at affordable rates to drive growth for small finance banks in India.

Customized products aided by technology and information availability

Greater use of technology is enabling lenders to provide customised product offerings to their target customer segments and that, too, at much lower turnaround times. Availability of multiple data points has generated enormous amounts of data, which facilitate lending decisions by firms within minutes using data-driven automated lending models. These models would help in supply of credit to small business units and unorganized sector at low cost. Use of technology would also help these players in expanding and reaching to far-fetched regions catering to under penetrated population at a lower operating cost.

Availability of funds at cheaper rates

Ability to accept deposits through CASA and other retail deposits would provide small finance banks a cheap source of funding which would help them in competing with NBFCs in the market. With low cost of funds, these small finance banks will expand their product portfolio and provide competitive rates in the market. With further expansion of small finance banks in the underserved regions, this deposit-base is expected to further rise. With that, the small finance banks will have an advantage over the NBFCs and thus help in expanding their asset side books.

Target audience

SFB is aims to target the low-income segment and has an opportunity to offer them a sachet level product suite. Unlike the NBFCs which expand horizontally with a special focus product, small finance banks has a chance to expand vertically and horizontally which will enable them to have a good mix of medium and low value customers, helping the business case. Also,

with major focus on rural and microfinance borrowers, which have a low credit penetration and less migration from one player to another, leads small finance banks to build longer and loyal customer relationships.

Factors, such as lack of awareness and illiteracy, poverty will pose a challenge for small finance banks from the demand side. In addition, the SFB will find it difficult to compete with PSU Banks as the poor place high levels of trust in banks and are willing to save with them. Though they will fare better in terms of their product and service quality due to their focused approach the small finance banks will have to create convenient touchpoints to trigger customers into saving regularly and also invest in human capital to equip their staff into mobilizing savings.

Region-wise levels of financial inclusion across parameters

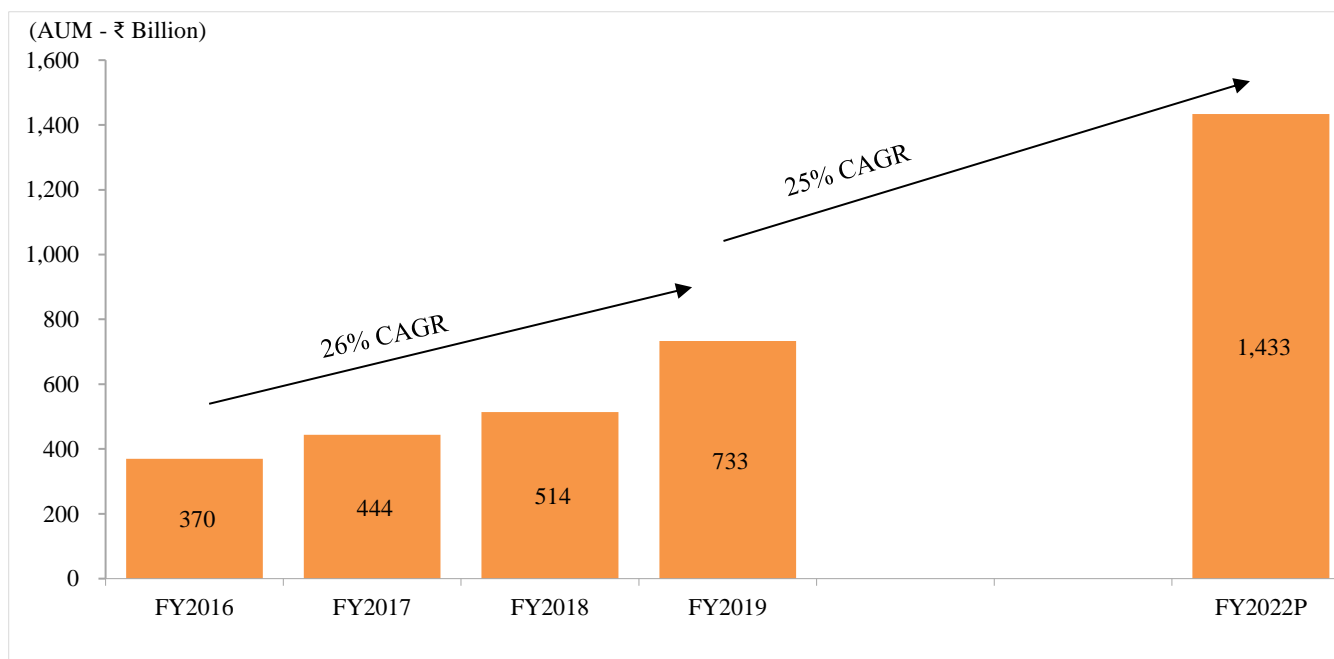
| Region | Branch penetration | | Credit penetration | | Deposit penetration | | Overall Inclusix | |
|-------------|--------------------|------|--------------------|------|---------------------|------|------------------|------|
| | 2013 | 2016 | 2013 | 2016 | 2013 | 2016 | 2013 | 2016 |
| South | 69.7 | 77.3 | 88.7 | 91.6 | 83.1 | 95.3 | 76.0 | 79.8 |
| West | 54.1 | 60.1 | 37.3 | 59.1 | 60.5 | 78.5 | 48.2 | 62.8 |
| North | 49.0 | 55.9 | 32.8 | 44.8 | 59.1 | 77.0 | 44.0 | 51.7 |
| East | 43.1 | 42.8 | 35.1 | 42.5 | 44.8 | 68.1 | 40.2 | 48.2 |
| North-East | 41.2 | 42.5 | 35.8 | 47.7 | 45.9 | 63.7 | 39.7 | 46.5 |
| India Total | 52.4 | 57.2 | 45.7 | 56.0 | 60.3 | 78.3 | 50.1 | 58.0 |

Source: CRISIL Inclusix- Vol IV (2018), CRISIL Research

Southern India is one of the regions with the highest literacy rate and this is reinforced by the supremacy in financial penetration in comparison with the other regions. As other regions continue to grow and with government focus on rural rejuvenation, CRISIL Research sees a lot of untapped potential is yet to be realized in the Eastern and North-Eastern region of the country.

Small Finance Bank Growth and Outlook

Huge opportunity to support growth over the next three years (AUM)



Note: For Jana SFB, Utkarsh SFB and Suryoday SFB advances are considered, AUM considered for other players; The amounts are as at the end of fiscal year indicated

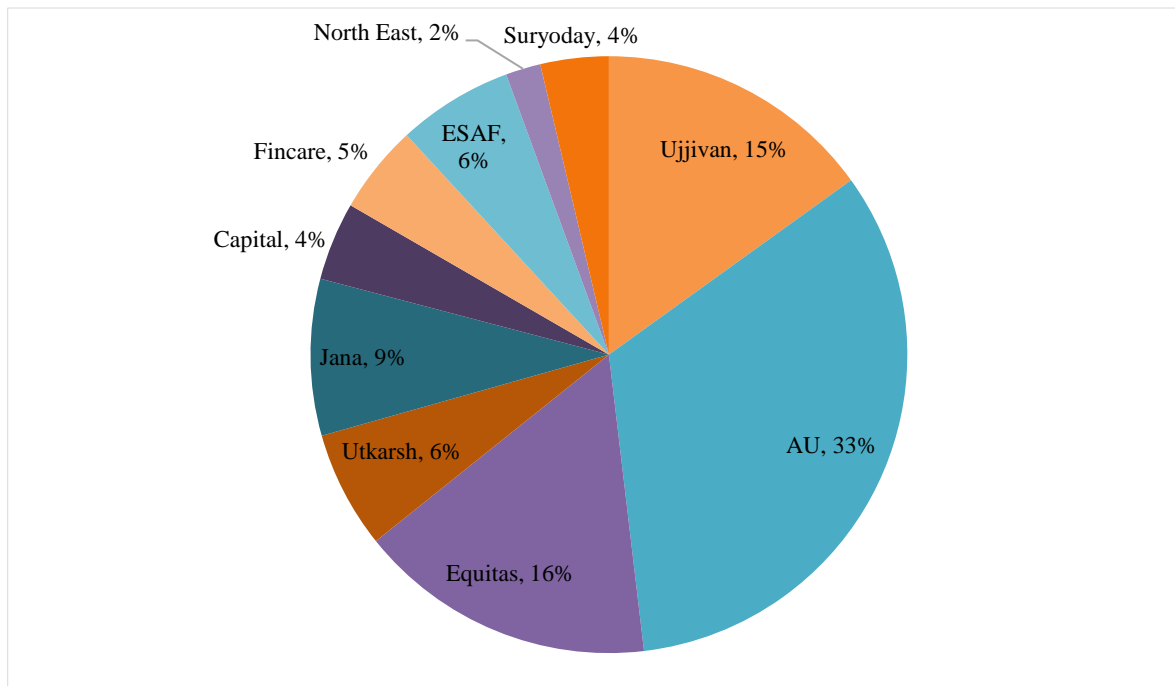
Source: Company reports, CRISIL Research

Small finance banks' AUM grew at a CAGR of 26% from the end of Fiscal 2016 to the end of Fiscal 2019. Among these players, the top three players account for 64% of the total AUM of small finance banks as at the end of Fiscal 2019, compared to 53% as at the end of Fiscal 2016. These top three players recorded a CAGR of 34% from the end of Fiscal 2016 to the end of Fiscal 2019.

CRISIL Research expects the loan portfolio of small finance banks to grow at 25% CAGR in the near term. This growth would be largely supported by:

- **Huge market opportunity especially in the rural segment** – Despite larger contribution to GDP of 47% from the rural segment, credit proportion remains fairly low at 10% of the overall credit outstanding. This opens a huge market opportunity for small finance banks and other players present in the region
- **Presence of high informal credit channels** – Higher presence of informal credit channels in remote locations where small finance banks have reach, provides an advantage to tap the unbanked population
- **Geographic diversification** – With rising focus on diversifying their portfolio and expanding their reach, small finance banks are expected to log higher growth as they tap newer geographies
- **Loan recovery and control on aging NPAs** - A strong focus and understanding of small finance banks on collections and monitoring risk of default at customer level will help them to keep asset quality under check
- **Ability to manage local stakeholders** – With the prior experience in microfinance loans, small finance banks have the ability to manage local stakeholders and maintain operational efficiency
- **Access to low cost funds** - Licencing to raise deposits will bring down their cost of funds substantially. This will also help them to lend at more reasonable rates to its customers

Top three players accounted for 64% of the AUM as at the end of Fiscal 2019



Source: Company reports; CRISIL Research

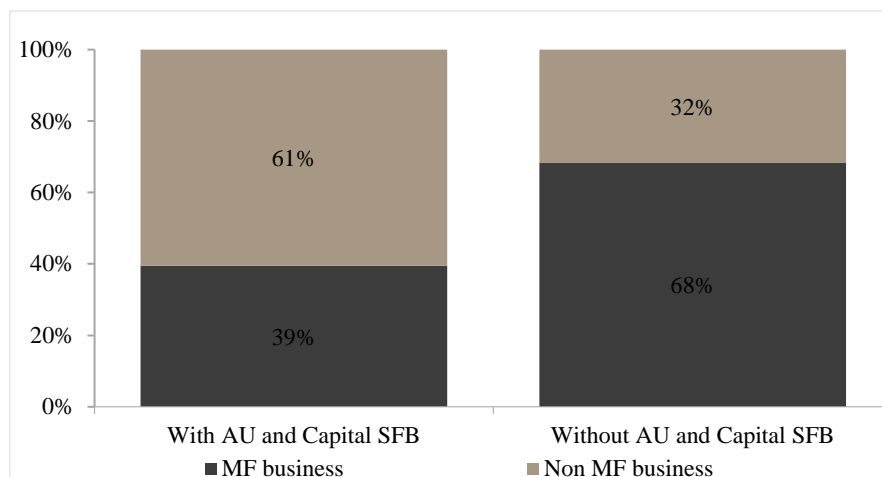
Microfinance business dominates the advances mix for small finance banks

Given that eight MFIs dominate the list of 10 small finance banks license recipients, microfinance is the central product for most of these players. Microfinance segment accounts for 39% of overall business of small finance banks in Fiscal 2019.

In the last three years, SFB players have shifted their focus from microfinance to other products, but the core customer focus is not likely to change much because of the regulatory norms. With the conversion of NBFC MFI to small finance banks, the focus has shifted to diversify their product portfolio, which has resulted in their MFI portfolio accounting for 68% of their total advances as at March 2019 compared to approximately 90-95% as at March 2016.

Going forward, small finance banks will have to focus on small ticket size lending to financially under-served and un-served segments (loans below ₹ 2.5 million will have to form at least 50% of loan book). CRISIL Research expects that the MFIs that converted into small finance banks to further diversify and expand their loan book beyond microfinance loans by focusing on allied segment loans, such as MSME loans, affordable housing finance, gold loans, CV/non-CV loans and two-wheeler loans.

Advances mix as at the end of Fiscal 2019



Notes: 1) Advances mix includes data for AU SFB, Capital SFB, Equitas SFB, ESAF SFB, Fincare SFB, Northeast SFB, Ujjivan SFB and Utkarsh SFB. Capital and AU SFB is excluded as they mostly deal with non MFI business; 2) For Jana SFB, Utkarsh SFB and Suryoday SFB advances are considered, AUM considered for other players

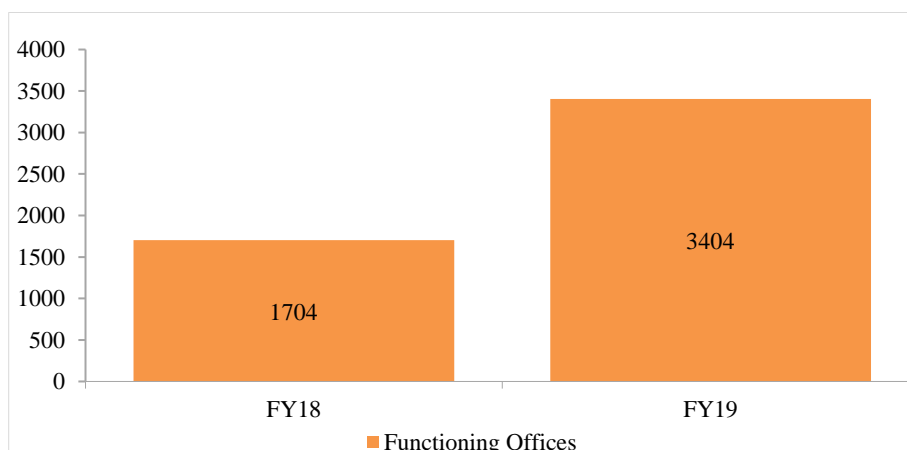
Source: Company reports, CRISIL Research

Growth in network base to curb geographic concentration of loan portfolio

Small finance banks are being allowed three years from the date of commencement of business to align their banking network with the extant guidelines. Till the existing structures continue, they would be treated as ‘banking outlets’, although not immediately reckoning for the 25% norm. During the three years, all the banking outlets opened or converted from the existing MFI branches in a year, will have to open 25% banking outlets in unbanked rural centres in the same year.

Small finance banks have seen strong growth in branch expansion in order to meet regulatory requirements. The top three players in the market account for approximately more than 47% of the total number of functioning offices reported by players. Expansion of functioning offices has also helped in diversification of portfolio and overcome geographic concentration. As at the end of Fiscal 2019, the top 10 states for small finance banks contribute approximately 90% of the overall portfolio. However, with rapid branch expansion and broad service offerings, the share of the top states are expected to come down.

Strong growth in number of small finance banks functioning offices



Note: Data excludes count of business correspondent’s branches. The functioning offices are as at the end of fiscal year indicated.

Source: RBI, CRISIL Research

Top 10 states contribute approximately 90% of the portfolio

| Top 10 States | Share as at the end of Fiscal 2019 |
|----------------|------------------------------------|
| Tamil Nadu | 21% |
| Rajasthan | 19% |
| Maharashtra | 11% |
| Gujarat | 8% |
| Madhya Pradesh | 8% |
| Karnataka | 6% |
| Kerala | 5% |

| Top 10 States | Share as at the end of Fiscal 2019 |
|---------------|------------------------------------|
| Delhi | 4% |
| Punjab | 4% |
| Assam | 4% |

Note: Data for state wise distribution includes data for AU SFB, ESAF SFB, Equitas SFB, North east SFB and Ujjivan SFB

Source: Company reports, CRISIL Research

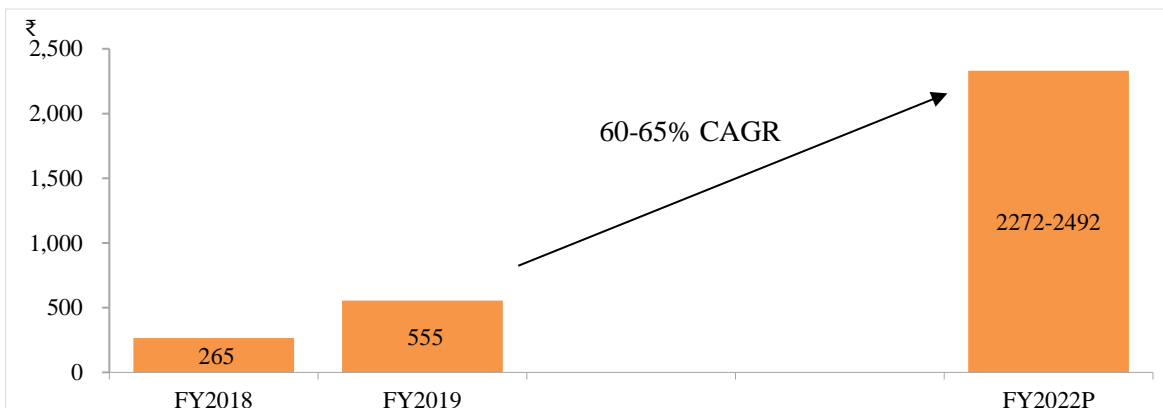
Overall deposits base of SFB grew 109% YoY in Fiscal 2019

Small finance banks have a sizeable growth opportunity as most of them were functioning as NBFCs/MFIs previously. In the last one year, all small finance banks have focused on increasing their deposit-base immediately after commencement of their operation. The overall deposit-base of small finance banks has grown by 109% to around ₹ 555 billion as at the end of Fiscal 2019. Prior to conversion into a small finance bank, most players did not have access to deposits. But over the last few years deposits as a percentage of AUM have increased from being negligible at the time of conversion to 80% currently for the small finance banks. However, the CASA has reduced from 24% to 20%. This can be attributed to decline in the CASA ratio of AU SFB and Equitas SFB to 21% and 28%, respectively, as at the end of Fiscal 2019 from 32% and 35%, respectively, as at the end of Fiscal 2018, whereas other players have witnessed an increase in CASA over the last fiscal year.

However, small finance banks will face stiff competition from public sector and private sector banks as these banks enjoy high trust among the customers in the rural region. Cost of accepting deposits will also be high in the initial years of operation due to high interest rates offering in order to attract the customers. Also, the average total deposit per customer in the rural region is low. In the long run, with customer centric approach, usage of technology, stability of business model, and improved reach CRISIL Research expects the cost of acquisition and interest paid to come down.

Going forward, CRISIL Research expects deposits to grow at 60-65% CAGR between the end of Fiscal 2019 and the end of Fiscal 2022 as players focus on popularising convenient banking habits so that banking reaches the last mile and enhances financial inclusion. In addition, few players are also looking at capital injections not only to grow asset size but also to help them deepen their penetration in untapped geographies by increasing their number of branches/banking outlets.

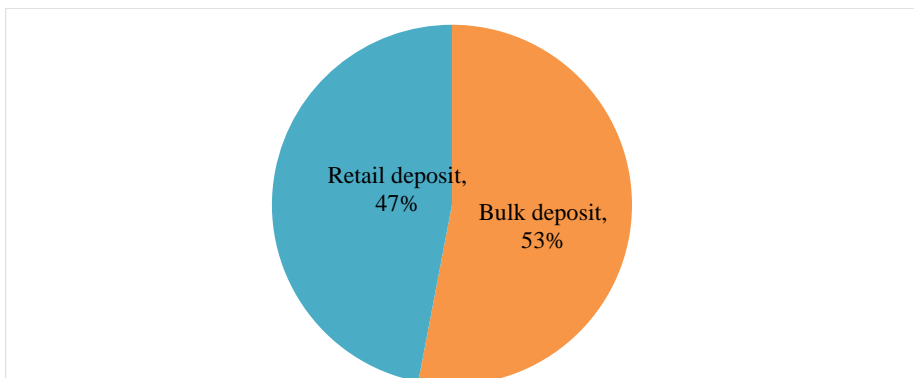
Deposits to grow at a robust pace



Note: The amounts are as at the end of fiscal year indicated

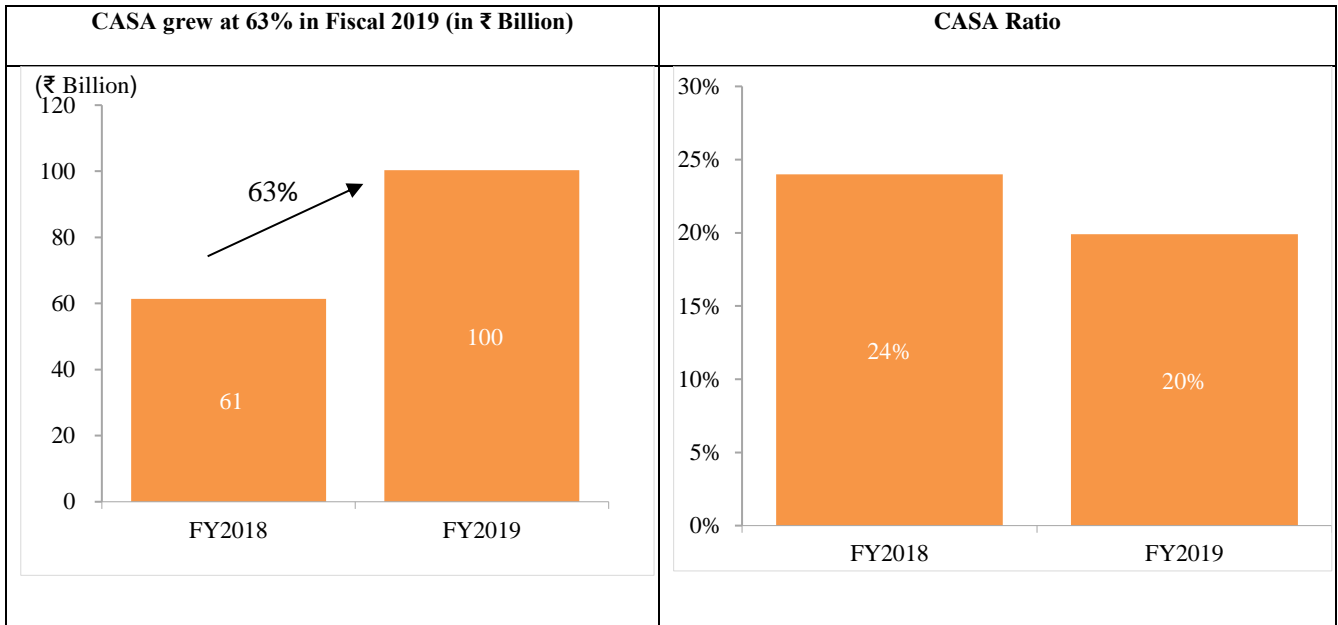
Source: Company reports, CRISIL Research

Share of retail deposit in total deposit



Note: Data for share of retail deposits in total deposits includes data of AU SFB, Equitas SFB, ESAF SFB, Fincare SFB, Utkarsh SFB and Ujjivan SFB

Source: Company reports, CRISIL Research



Notes: 1) Data for CASA includes aggregate of AU SFB, Capital SFB, Equitas SFB, ESAF SFB, Fincare SFB, North East SFB, Suryoday SFB, Utkarsh SFB and Ujjivan SFB

2) CASA ratio is calculated based on overall deposits excluding Certificate of Deposits (CoD).

3) The amounts are as at the end of fiscal year indicated

Source: Company reports, CRISIL Research

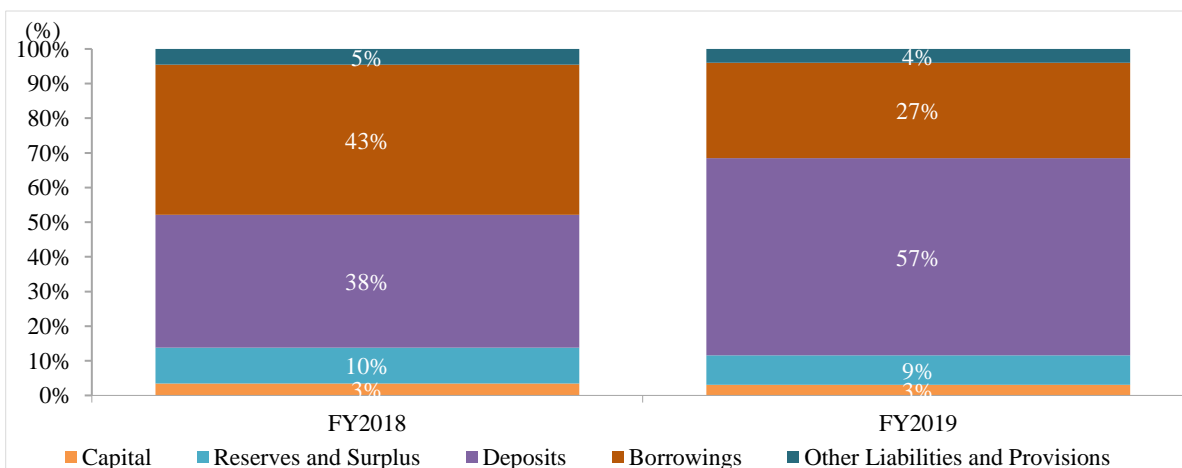
Over the next couple of years, small finance banks are expected to focus on gradually building up their banking business and complying with tougher regulatory norms. In addition, transformation into small finance banks will provide access to stable and granular public deposits over the long run, which will bring down their cost of funds. However, small finance banks are expected to face near-term challenges in getting deposits amid intense competition and maintaining profitability in the initial few years after transformation.

Resource profile of small finance banks

The resource profile for small finance banks has witnessed transformation in the last two years owing to a decrease in the share of borrowings from 43% as at the of Fiscal 2018 to 27% as at the of Fiscal 2019 and a rising share of deposits from 38% as at the of Fiscal 2018 to 57% as at the of Fiscal 2019. The ALM profile for small finance banks remains comfortable owing to conservative liquidity policy, mobilisation of deposits and shorter tenure loans.

The liquidity profile is also supported by regulatory requirements like higher requirement of minimum net owned funds ensuring capital adequacy and mandatory maintenance of CRR/SLR ratio, which provides access to call money market and provide sufficient cushion for small finance banks compared to other NBFCs.

Rapid ramp-up in deposits for small finance banks



Note: Data for resource mix is excluding North East SFB. The percentages are as at the end of fiscal year indicated.

Source: Company reports, CRISIL Research

1. Regulatory distinction between NBFCs, Banks and small finance banks

| | NBFC - ND - SI | NBFC - D | Banks^ (Basel - III) | Small Finance Banks |
|-------------------------|----------------|--------------|----------------------|---------------------|
| Minimum net owned funds | ₹ 20 million | ₹ 20 million | N. A | ₹ 1000 million |
| Capital adequacy | 15.0% | 15.0% | 9.0% | 15.0% |
| Tier – I Capital # | 10.0% | 10.0% | 7.0% | 7.50% |
| CRR | N. A | N. A | 4.0% | 4.0% |
| SLR | N. A | 15.0% | 18.25% | 18.25% |

Notes: # currently 10% for Infrastructure finance companies and proposed to be increased to 10% for all NBFCs except – gold loan NBFCs who will have to maintain 12%; ^Under phase-wise implementation of Basel III by March 2019; numbers are excluding capital conservation buffer of 2.5%

Source: RBI, CRISIL Research

Asset Quality for Small Finance Banks

The asset quality of the small finance banks has improved to 1.6% in Fiscal 2019 from 2.2% in Fiscal 2018. This could be attributed to diversification of product mix into relatively less risky asset, write off of legacy loans and reduction in microfinance loans. Going further, the asset quality will vary depending on credit underwriting, monitoring and collection efficiency in the new lending segment of these small finance banks.

Credit costs for small finance banks have also seen a decline from 2.1% in Fiscal 2018 to 0.9% in Fiscal 2019. This led to growth in profitability for the banks, reduced headwinds to bank's capital growth and enhanced the capacity of small finance banks to lend.

Profitability of Small Finance Banks to Improve

Newly converted small finance banks had a challenging start in Fiscal 2018, as many players saw decline in profitability due to losses in the second half of the financial year on account of stressed microfinance accounts. The main reason for the sharp increase in non-performing assets in the microfinance portfolio of small finance banks was the twin impact of demonetization and loan waivers. The credit cost also remained elevated in Fiscal 2018 due to demonetization.

Profitability revived in Fiscal 2019 as credit costs on newly originated loans disbursed post demonetization was much lower. More importantly, due to a rapid growth in deposit-base and a consequent reduction in cost of funds the NIMs also increased in Fiscal 2019 compared to the previous year. Profitability, however, remains partly constrained by high operating expenses of approximately 7% as a percentage of average assets.

Going forward, CRISIL Research expects profitability to improve moderately on account of further reduction in operating expenses as players gradually scale up their banking operations with the aid of digitization and the new branches achieves breakeven. However, the reduction in operating expenses may not be consistent across the board; it hinges upon ability of players to keep branch establishment and employee costs at stable levels, and also scale up deposits and income base from these branches. Also, ability to maintain sound asset quality in new segments while managing growth and profitability across economic cycles remains to be seen.

| | Fiscal 2018 | Fiscal 2019 | Fiscal 2020P | Fiscal 2021P |
|---------------------|-------------|-------------|--------------|--------------|
| Interest Income | 13.7% | 14.7% | 14.7% | 14.7% |
| Interest Expense | 6.6% | 6.7% | 6.6% | 6.5% |
| Net interest income | 7.1% | 8.0% | 8.0% | 8.1% |
| Other income | 2.6% | 2.6% | 2.6% | 2.5% |
| Opex | 7.2% | 7.2% | 7.1% | 7.0% |
| Credit cost | 2.6% | 1.1% | 1.1% | 1.0% |
| RoA | -0.2% | 1.7% | 1.6% | 1.7% |
| RoE | -1.0% | 12% | 12% | 13% |

Note: Profitability data includes data of Equitas SFB, Fincare SFB, Ujjivan SFB, Utkarsh SFB, Capital SFB, Suryoday SFB and ESAF SFB. Data for AU SFB, Jana SFB and North East SFB are excluded from calculations.

Source: Company reports, CRISIL Research

Peer Benchmarking

Suryoday and ESAF SFB witnessed the fastest AUM growth rate

Suryoday and ESAF SFB has seen the fastest growth of 82% and 76% CAGR, respectively, in AUM during the period from the end of Fiscal 2017 to the end of Fiscal 2019. They were followed by Utkarsh SFB and Fincare SFB with a CAGR of 70% and 64%, respectively.

Suryoday and ESAF SFB are well capitalized compared to peer small finance banks

As at the end of Fiscal 2019, Suryoday and ESAF SFB had a capital adequacy ratio of 35.9% and 27.6%, respectively, compared to Capital SFB and Jana SFB at 17.47% and 18.8%, respectively.

Details of small finance banks and other players as at the end of Fiscal 2019

| <i>Players</i> | <i>On-book AUM Fiscal 2019 (₹ Billion)</i> | <i>On-book AUM growth (Fiscal 2017-Fiscal 2019)</i> | <i>Deposits (₹ Billion)</i> | <i>Deposit growth YoY (Fiscal 2018-Fiscal 2019)</i> | <i>Credit to deposit ratio</i> | <i>Banking outlets ^ (Fiscal 2019)</i> | <i>Number of employees</i> | <i>Capital adequacy ratio (CAR)</i> | <i>States and UTs covered</i> |
|----------------------------|--|---|-----------------------------|---|--------------------------------|--|----------------------------|-------------------------------------|-------------------------------|
| Small Finance Banks | | | | | | | | | |
| AU SFB | 242.5 | 50% | 194.2 | 91% | 1.25 | 491 | 12,623 | 19.30% | 12 |
| Equitas SFB | 118.4 | 28% | 90.1 | 145% | 1.31 | 987 | 14,653 | 22.40% | 15 |
| Ujjivan SFB | 110.5 | 32% | 72.6 | 61% | 1.52 | 524 | 14,757 | 18.90% | 24 |
| Jana SFB | 62.2 | -30% | 42 | NA | 1.48 | 221 | 16747 | 18.80% | NA |
| Utkarsh SFB | 46.7 | 70% | 37.9 | 73% | 1.23 | 436 | 6,282 | 24.10% | 11 |
| ESAF SFB | 45.9 | 76% | 43.2 | 71% | 1.06 | 424 | 2,168 | 27.60% | 14 |
| Fincare SFB | 35.3 | 64% | 20.4 | 181% | 1.73 | 569 | 5,498 | 23.60% | 13 |
| Capital SFB | 31.1 | 38% | 36.7 | 29% | 0.85 | 129 | 1315 | 17.47% | 5 |
| Suryoday SFB | 27.1 | 82% | 15.9 | 112% | 1.7 | 382 | 4,000 | 35.90% | 11 |
| Microfinance | | | | | | | | | |
| BFIL | 173.9 | 38% | - | - | - | 1,717 | 19,241 | 49.50% | 20 |
| Credit Access | | | | | | | | | |
| Grameen | 71.6 | 44% | - | - | - | 670 | 8,064 | 35.30% | 9 |
| Satin Creditcare | 63.7 | 48% | - | - | - | 977 | 10,419 | 28.50% | 22 |
| Spandana | 44.3 | 54% | - | - | - | 925 | 6,656 | 39.61% | 17 |
| Universal Banks | | | | | | | | | |
| RBL | 543.08 | 36% | 583.9 | 33% | 0.93 | 550 | 5,843 | 13.46% | 28 |
| Bandhan Bank | 447.7 | 38% | 432.3 | 28% | 0.91 | 4,000 | 32,342 | 29.20% | 34 |

Notes: Jana SFB, Utkarsh SFB, Suryoday SFB, Bandhan and RBL bank advances are mentioned; Players are arranged in descending order of AUM. ^ Banking outlets including bank branches, ultra-small branches and asset centres as reported by the players, NA - Not available, *As at the end of Fiscal 2018.

Source: Company reports, CRISIL Research

ESAF SFB has the highest proportion of retail deposits in total deposits

ESAF SFB has the highest proportion of retail deposits in total deposits at 92% followed by Bandhan bank at 77%. All the other small finance banks considered in peer benchmarking have a far lesser proportion of retail deposits.

ESAF SFB has the third highest proportion of deposits in total borrowing amongst SFBs; Bandhan Bank has the highest proportion of CASA ratio

Bandhan bank has the highest proportion of deposits in total borrowings with 98% followed by Capital SFB (91%) and RBL (83%). Capital SFB has access to deposits prior to conversion into SFB, so amongst the other small finance banks, ESAF Small Finance Bank has a deposit to borrowing proportion of 72%, which is second only to Utkarsh SFB with a deposit to borrowing proportion of 73%.

Among the peers, Bandhan bank has the highest CASA ratio of 40.8%. Capital SFB on the other hand has the highest CASA ratio among small finance banks.

ESAF SFB has the second highest proportion of deposits to loan book size amongst SFBs

Capital SFB has the highest proportion of deposits to loan book of 141% followed by Bandhan bank (109%) and RBL (108%). ESAF SFB has the second highest deposit to loan book ratio with 95% amongst the small finance banks.

Deposit details of small finance banks and other players as at the end of Fiscal 2019

| Small Finance Banks | Proportion of deposit to total loan book (%) | Proportion of deposit in total borrowing (%) | Proportion of retail deposits in total deposits (%) | CASA (% of deposits) | Retail TD (% of deposits) | Bulk TD (% of deposits) |
|---------------------|--|--|---|----------------------|---------------------------|-------------------------|
| AU SFB | 85 | 69 | 44.44 | 21.02 | 23.42 | 55.55 |
| Equitas SFB | 78 | 69 | 58.38 | 28.34 | 30.03 | 41.61 |
| Ujjivan SFB | 70 | 64 | 42.81 | 12.25 | 30.56 | 57.18 |

| Small Finance Banks | Proportion of deposit to total loan book (%) | Proportion of deposit in total borrowing (%) | Proportion of retail deposits in total deposits (%) | CASA (% of deposits) | Retail TD (% of deposits) | Bulk TD (% of deposits) |
|---------------------|--|--|---|----------------------|---------------------------|-------------------------|
| Jana SFB | 67 | 51 | NA | NA | NA | NA |
| Utkarsh SFB | 81 | 73 | 30.77 | 10.01 | 20.76 | 69.23 |
| ESAF SFB | 95 | 72 | 92.33 | 13.55 | 78.78 | 7.67 |
| Fincare SFB | 74 | 61 | 56.49 | 10.96 | 45.52 | 43.51 |
| Suryoday SFB | 59 | 59 | 61.49 | 11.24 | 50.25 | 38.51 |
| Capital SFB | 141 | 91 | NA | 38.39 | NA | NA |
| Bandhan Bank | 109 | 98 | 77.36 | 40.75 | 36.61 | 22.64 |
| RBL | 108 | 83 | NA | 24.98 | NA | NA |

Notes: 1) NA - Not available;

2) Retail deposits includes CASA and Retail term deposits; Bulk deposits include Institutional deposits

3) CASA ratio is calculated based on overall deposits excluding Certificate of Deposits (CoD);

Source: Company reports, CRISIL Research

AU SFB leads in branch productivity; ESAF SFB generates most advances per employee

AU SFB has the highest business generated per branch at ₹ 860 million followed by Ujjivan and ESAF SFB. ESAF SFB on the other hand generates the maximum advances per employee of ₹ 21 million. It is followed by Capital SFB at ₹ 20 million per employee.

Operational Efficiency of small finance banks as of the end of Fiscal 2019

| Small Finance Banks | Business per branch (in ₹ mn) | Advances per branch (in ₹ mn) | Retail Deposit per branch (in ₹ mn) | Business per employee (in ₹ mn) | Advances per employee (in ₹ mn) | Retail Deposit per employee (in ₹ mn) |
|---------------------|-------------------------------|-------------------------------|-------------------------------------|---------------------------------|---------------------------------|---------------------------------------|
| AU SFB | 860 | 465 | 175.8 | 33 | 18 | 6.8 |
| Equitas SFB | 209 | 117 | 53.3 | 14 | 8 | 3.6 |
| Ujjivan SFB | 342 | 201 | 60.3 | 12 | 7 | 2.1 |
| Utkarsh SFB | 194 | 107 | 26.8 | 13 | 7 | 1.9 |
| ESAF SFB | 209 | 107 | 94.0 | 41 | 21 | 18.4 |
| Fincare SFB | 84 | 49 | 20.3 | 9 | 5 | 2.1 |
| Suryoday SFB | 113 | 71 | 25.6 | 11 | 7 | 2.4 |
| Capital SFB | 486 | 201 | NA | 48 | 20 | NA |
| Jana SFB | 471 | 281 | NA | 6 | 4 | NA |

Note: Business is calculated as sum of total advances and deposits

Source: Company reports, CRISIL Research

Product mix

Players have high share of microfinance in their portfolio as eight out of 10 small finance banks were MFIs initially. But, the share of microfinance in portfolios has been decreasing as players are focusing on other segments such as MSME financing and affordable housing, to expand their customer base and focus on higher ticket size loans. ESAF and Utkarsh Small Finance Banks have higher share of MFI loans.

Product mix of all Small Finance Banks and Banks (as at the end of Fiscal 2019)

| Small Finance Banks | MFI | Vehicle Loans | Mortgage Loans | MSME | Large and mid-corporate Loans | Gold Loans | Others |
|---------------------|-----|---------------|----------------|------|-------------------------------|------------|--------|
| AU SFB | - | 52% | - | 43% | - | - | 5% |
| Equitas SFB | 26% | 25% | 3% | 41% | 4% | - | 1% |
| Ujjivan SFB | 83% | - | 8% | 5% | - | - | 4% |
| Utkarsh SFB | 89% | - | 1% | 4% | 6% | - | 1% |
| ESAF SFB | 96% | 0.1% | 0.8% | 1.9% | - | 0.7% | 0.2% |
| Fincare SFB | 80% | - | 10% | - | 7% | 3% | - |
| Suryoday SFB | 81% | 8% | 5% | 3% | - | - | 2% |
| Capital SFB | - | 4% | 9% | 28% | - | - | 59% |
| Bandhan Bank | 86% | - | - | 10% | - | - | 4% |
| RBL | 12% | - | 12% | 18% | 39% | - | 19% |

Note: * As at the of Fiscal 2018.

Source: Company reports, CRISIL Research

Profitability

ESAF has the second highest yield among small finance banks; Spandana has highest yield on advances among top four microfinance players

Fincare has the highest yield among small finance banks, followed by ESAF. These players have high yields due to the high share of microfinance loans in their portfolio. CRISIL Research expects that as these players diversify into other loan products, CRISIL Research expects their yield to decline like RBL and Equitas SFB. Among the MFIs, Spandana had the highest yield on advances as at the end of Fiscal 2019.

Ujjivan has the lowest GNPA among small finance banks; Credit Access Grameen has the least GNPA among its peers

The industry average for GNPA as at March 31, 2019 was 1.6%. GNPA of Ujjivan stood at 0.90%, the lowest among small finance banks. Overall, Credit Access Grameen had the lowest GNPA levels, while Jana SFB had the highest GNPA in the peer set as March 31, 2019.

ESAF has the third highest RoA and RoE amongst small finance banks; BFIL has the highest RoA and RoE among its peers

Fincare had the highest return on assets (“RoA”) at 3.2% and Return on Equity (“RoE”) at 20.3% in Fiscal 2019. ESAF SFB had a RoA of 1.5% and a ROE of 14.6% in Fiscal 2019. After Jana SFB, Capital SFB had the lowest RoA and RoE among small finance banks in Fiscal 2019. BFIL had the highest RoE at 26.7% and RoA at 8.9% among its peers in Fiscal 2019.

Profitability of players in Fiscal 2019

| Players | Yield on advances (%) | NIMs (%) | Non-interest income (%) | Cost of borrowing ** (%) | Opex (%) | Opex per banking outlet (₹ mn) | Cost to income (%) | PCR (%) ^ | GNPA ^ (%) | Credit cost (%) | ROE (%) | Post tax-ROA (%) |
|------------------------|-----------------------|----------|-------------------------|--------------------------|----------|--------------------------------|--------------------|-----------|------------|-----------------|---------|------------------|
| SFB | | | | | | | | | | | | |
| AU SFB | 13.0 | 4.6 | 2.4 | 7.4 | 4.2 | 22.0 | 59.9 | 37.3 | 2.0 | 0.6 | 14.0 | 1.5 |
| Equitas SFB | 19.0 | 7.9 | 1.9 | 8.2 | 6.3 | 9.3 | 63.9 | 43.3 | 2.5 | 0.7 | 9.8 | 1.4 |
| Ujjivan SFB | 19.3 | 9.5 | 1.8 | 7.6 | 8.6 | 19.1 | 76.5 | 72 | 0.9 | 0.9 | 11.5 | 1.7 |
| Jana SFB | 18.3 | 4.6 | 1.2 | 10.2 | 11.8 | NA | 204 | NA | 8.0 | 14.3 | -177 | -20.3 |
| Utkarsh SFB | 20.8 | 9.2 | 1.1 | 8.3 | 6.1 | 7.5 | 58.6 | 91.3 | 1.4 | 2.5 | 15.9 | 1.7 |
| ESAF SFB | 23.7 | 9.7 | 1.9 | 9.0 | 7.7 | 10.7 | 66.4 | 30 | 1.6 | 2.4 | 14.6 | 1.5 |
| Fincare SFB | 27.5# | 11.7 | 2.2 | 8.9 | 9.2 | 5.2 | 66.4 | 73.6 | 1.3 | 1.5 | 20.3 | 3.2 |
| Capital SFB | 10.9 | 3.5 | 0.8 | 5.9 | 3.4 | 10.2 | 79.4 | 28.6 | 1.3 | 0.2 | 8.1 | 0.5 |
| Suryoday SFB | 23.0 | 11.4 | 2.3 | 9.1 | 6.6 | 5.1 | 48.0 | 58 | 1.8 | 2.5 | 12.2 | 2.9 |
| Microfinance^ | | | | | | | | | | | | |
| BFIL | 19 | 11.9 | 0 | 12.1 | NA | NA | 65.7 | NA | 0.8 | NA | 26.7 | 8.9 |
| Credit Access Grameen | 20.6 | 12.9 | 0.03 | 10 | NA | NA | 35.6 | NA | 0.6 | NA | 16.9 | 5.2 |
| Satin | | | | | | | | | | | | |
| Creditcare | 18.2 | 8.3 | 0 | 13.5 | NA | NA | 67.5 | NA | 2.9 | NA | 19.1 | 3 |
| Spandana | 25.9 | 16.4 | 0.1 | 13.5 | NA | NA | 25 | NA | 7.9 | NA | 18.8 | 6.1 |
| Universal Banks | | | | | | | | | | | | |
| Bandhan Bank | 16.5 | 8.9 | 2.1 | 5.5 | 3.6 | 4.5 | 32.6 | 72.1 | 2 | 3.6 | 19.0 | 3.9 |
| RBL | 10.7 | 3.6 | 2 | 6.1 | 2.9 | 37.1 | 51.3 | 65.3 | 1.38 | 1.5 | 12.2 | 1.2 |

Notes: NA - Not available, * For Fiscal 2018; ^ As per company reports; #Total Interest income is considered for calculation of yield.

Source: Company reports, CRISIL Research

Geographical concentration of loan portfolio (Fiscal 2019)

Ujjivan SFB has the most geographically diversified portfolio among peer small finance banks with top three states accounting for 44% as at the end of Fiscal 2019. This is followed by AU SFB for which top three states account for ~68% of the total AUM compared to peer small finance banks like Equitas SFB at 76%, ESAF SFB at 81% and Suryoday SFB at 80%.

| small finance banks (%) | Share of top 3 states | Geographical Concentration (%) | | | | | | | | | | | |
|-------------------------|-----------------------|--------------------------------|---------|---------|-----------|--------|----------------|-------------|--------|-----------|------------|-------------|--------|
| | | Bihar | Gujarat | Haryana | Karnataka | Kerala | Madhya Pradesh | Maharashtra | Odisha | Rajasthan | Tamil Nadu | West Bengal | Others |
| AU SFB | 68 | - | 12 | - | - | - | 13 | 15 | - | 41 | - | - | 19 |
| Equitas SFB | 86 | - | - | - | 10 | - | - | 13 | - | - | 63 | - | 14 |
| Ujjivan SFB | 44 | 6 | 6 | 5 | 13 | - | - | 8 | - | - | 17 | 14 | 30 |
| ESAF SFB | 81 | - | - | - | - | 52 | - | - | - | - | 29 | - | 19 |
| Suryoday SFB | 80 | - | 10 | - | - | - | - | 31 | 17 | - | 32 | - | 10 |

Source: Company reports, CRISIL Research

Analysis of Various Segments

Microfinance

Industry GLP surged at 24% CAGR since Fiscal 2016

The microfinance industry has recorded healthy growth in the past few years. The industry's Gross Loan Portfolio ("GLP") grew at a CAGR of 24% since Fiscal 2016 to reach ~₹ 2.75 trillion as at the end of Fiscal 2019. Amongst the various player groups, the growth rate has been relatively slower for the self-help group (SHG)-bank linkage programme, the outstanding for which has grown at a CAGR of 15% over the same period.

The RBI awarded in-principle SFB licenses to 10 applicants on September 16, 2015, of which eight were MFIs. All the MFI applicants received final approval from RBI to start operations. These small finance banks cumulatively accounted for ~13% of the total gross loan portfolio of the industry as at the end of Fiscal 2019.

Industry emerges resilient despite major setbacks and changing industry landscape

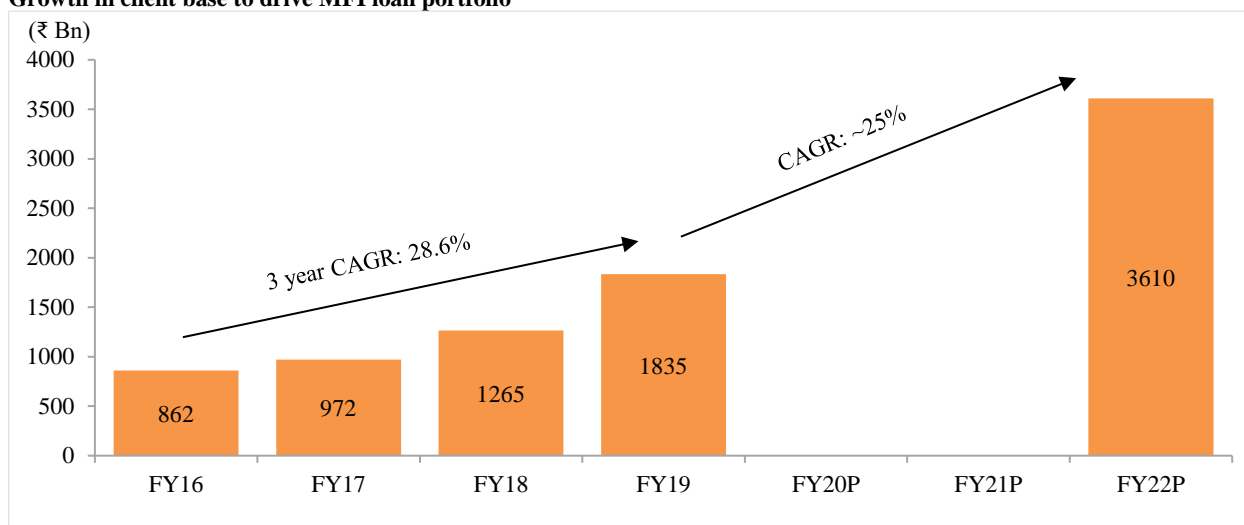
The industry's growth has been notwithstanding the fact that it was caught in a storm of developments in the past decade – national farm loan waivers (2008), the Andhra Pradesh crisis (2010), Andhra Pradesh farm loan waiver (2014), SFB licences issued to eight MFIs (in-principle approval in 2015), demonetisation (2016), and farm loan waiver across some more states (in 2017 and 2018). Out of these events, the Andhra Pradesh crisis of 2010 had a lasting impact on the industry. Some players had to undertake corporate debt restructuring and found it difficult to sustain business. Since then, however, no other event has affected a complete state to such a degree. While demonetisation of ₹ 500 and ₹ 1,000 denomination banknotes in November 2016 hurt the industry, the impact was nowhere as serious as the Andhra Pradesh crisis and limited to certain districts. PAR data as at September 2018 indicates that the industry has recovered fairly strongly from the aftermath of demonetisation. Furthermore, the collections experience of loan disbursements since January 2017 has been healthy. The liquidity crisis in 2018 has however had a ripple effect on microfinance lending as smaller NBFC-MFIs with capital constraints and lenders relying on NBFCs for funding slowed down disbursements. Nevertheless, CRISIL Research expects the industry to rebound and grow at healthy pace over the next few years as well, given the low penetration of credit amongst the target population.

Rising penetration to help the industry grow at a ~25% CAGR over the next three Fiscals

As at the end of March 2019, the microfinance industry, excluding self-help group (SHG)-bank linkage programmes, had grown at a CAGR of 28.6% since Fiscal 2016. In Fiscal 2019, the industry grew by 45% and the number of microfinance accounts grew 27% to reach 93.8 million as the end of Fiscal 2019 from 74.1 million as the end of Fiscal 2018.

The domestic microfinance industry has a huge opportunity to capture share from unorganised players, by growing its portfolio and covering areas that are least penetrated.

Growth in client base to drive MFI loan portfolio



Notes: Data includes data for Banks lending through SHGself-help groups (SHG), Bank and Joint Liability Group (JLG), SFBs, NBFC-MFIs, other NBFCs and non-profit MFIs; the amounts are as at the end of fiscal year indicated.

P: Projected

Source: CRIF High Mark, CRISIL Research

CRISIL Research expects the MFI loan portfolio to clock 25% CAGR from the end of Fiscal 2019 to the end of Fiscal 2022, much lower compared with the past three fiscal years, but nevertheless a very healthy pace of growth. By the end of Fiscal 2022, the industry portfolio would be almost double the levels as at the end of Fiscal 2019. This growth would be driven by continuous expansion in the client base of MFIs as also healthy growth in the rural areas where MFI penetration is still much lower compared to urban areas. Amongst the various player groups, small finance banks, who are diversifying their portfolio into other loan products apart from micro finance loans, would grow their micro finance loans portfolio at a relatively slower pace.

Players expanding aggressively, tapping newer states and districts to widen client base

Many MFIs have started exploring newer states and are opening new branches in untapped districts, thus increasing overall penetration. This has led to a rise in clientele and number of active loan accounts. In states where the presence of MFIs and banks is strong, CRISIL Research has witnessed an increase in ticket size as well. Going forward, on account of the aggressive expansion plans of some big players, CRISIL Research expects penetration to deepen further, which will drive growth. Kerala is one of the states with the lowest number of MFI players and hence provides an edge to the existing players to improve their penetration and market share.

Average ticket size to expand, but at a slower pace

The average ticket size of MFIs increased in Fiscal 2019 to ₹ 21,080 from ₹ 16,625 in Fiscal 2017, a compounded annual growth of 12.6% owing to strong disbursement growth in urban areas where the loan amount per account is higher than in rural areas. The ticket size saw an increase in highly penetrated states where MFIs have been present for a long time and the credit-worthiness of the client base is relatively well established.

Rural segment to drive MFI business in future

CRISIL Research expects the rural segment to drive MFIs' business, with burgeoning demand expected from this segment of the market. With fewer branches and outlets in rural areas as compared to urban areas, the rural market in India is still under-penetrated and opens up a huge opportunity to introduce saving and loan products. CRISIL Research believes that establishing a good connection with rural customers leads to a longer and more loyal customer relationship, which can be further leveraged to cross-sell more products.

With the government's focus on financial inclusion and more and more financial institutions opening up branches in the unbanked areas, CRISIL Research has seen that the demand for loan is on the rise in rural areas. In Fiscal 2018, the total disbursement of MFI loans increased by 69% in rural areas as compared to 44% growth in urban areas. The share of rural areas in microfinance loans also increased from 55% in Fiscal 2017 to 58% in Fiscal 2018.

Disbursement and number of borrowers in rural areas

| Region | Disbursement in Fiscal 2018 (in ₹ million) | Growth over Fiscal 2017 | Share as a percent of disbursement value | Portfolio Outstanding as at the end of Fiscal 2018 (in ₹ million) | Share as a percent of GLP in Fiscal 2018 | Share of borrowers in Fiscal 2018 |
|--------|--|-------------------------|--|---|--|-----------------------------------|
| Rural | 431,680 | 69% | 53% | 397,590 | 58% | 55% |
| Urban | 385,690 | 44% | 47% | 290,200 | 42% | 45% |

Note: Data includes data for 200 players which includes NBFC-MFIs, other NBFCs and non-profit MFIs.

Source: Bharat Microfinance (2018), CRISIL Research

Challenges in rural focused business

The microfinance industry mainly deals with the poorer section of the society because of which there are some inherent challenges faced by these institutions, especially in rural areas:

1. **High cost of reaching out to the customer:** Providing micro finance loans in rural India requires reaching out to people in remote and sparsely populated regions where deploying manpower and the requisite infrastructure for giving loans and recovery can often be expensive. The high cost of reaching out and the small volumes and ticket sizes of transactions elongates break even periods. Therefore, players need to focus on optimising costs and the delivery model, especially in the initial stages of operations.
2. **Lack of financial awareness:** Lack of financial and product awareness is a major challenge for institutions in rural areas. They are faced with a task of educating people about the benefits of financial inclusion, about the product and services offered by them and establish trust before selling them the product.
3. **Vulnerability of household's income to local developments:** Uncertainty and unpredictability faced by low income households and the vulnerability of their incomes to local developments may make it difficult for the borrowers to make repayments on time.

4. **High proportion of cash collections:** Despite having a large proportion of loans disbursed through cashless mode, the collection process in the unbanked and rural areas are still done through cash. This leads to increased time spent on reconciliation, risk involved in handling cash and a higher TAT from the financier's perspective.

Asset Quality

Asset quality of Banks, NBFC-MFIs better than the industry; small finance banks significantly worse off

PAR, the primary indicator of risk for the sector, equals the percentage of loans overdue. PAR value increased sharply in Fiscal 2017 due to the unavailability of cash and the slowdown in business activities of individuals post demonetisation. Misinterpretation of the RBI's leeway on the recognition of GNPA's to financiers as well as loan waivers, and political intervention in some states, led to lower collections.

As a group, small finance banks were the worst hit as asset quality deteriorated post demonitisation, as some of them had expanded aggressively, giving higher ticket loans in the months prior to demonetisation. PAR >30 for small finance banks jumped to 21% as at the end of Fiscal 2017 and 22% as at the end of Fiscal 2018 as compared to the industry average of 12.3% and 8.0% as at the same dates, respectively. However, banks and MFIs invested significantly in educating borrowers and helping them exchange their old notes, which gradually improved collection efficiency and reduced their overall portfolio at risk. Furthermore, the collection efficiency of fresh loans disbursed after January 2017 has been strong. As a consequence, the PAR for the industry has been trending downward.

Implementation of RBI guidelines on lending and greater co-operation amongst MFI players in sharing data with credit bureaus have also helped in partly limiting the risk of over-leveraging of borrowers. The credit bureau data presently does not capture loans availed by borrowers through SHG-BLP. Therefore, over-leveraging of borrowers remains a concern. Nevertheless, inherent strengths of the operating model, such as peer pressure exerted by JLG and regular engagement with borrowers, and enhanced usage of technology in portfolio monitoring and tracking has ensured that asset quality remained under control despite rapid growth.

As at March 2019, overall PAR >30 for the industry as a whole was 5.6%, but NBFC-MFIs and banks had a much superior asset quality with PAR >30 for both these sets of players being lower than 5% as at the same date. On the other hand, small finance banks had PAR >30 days of 15.3% of advances as at March 2019. However, even within small finance banks, the experience in respect of asset quality is not uniform with some small finance banks being much better compared to the others.

Top states contribute about 90% of MFI loans

About 90% of the gross loan portfolio is concentrated in the top 12 states with West Bengal (15%), Tamil Nadu (15%) and Bihar (10%) recording the highest shares as at March 2019. From a growth perspective, Rajasthan, Bihar, Assam and Orissa have witnessed a CAGR of 62%, 54%, 52% and 50%, respectively, between the end of Fiscal 2017 and the end of Fiscal 2019 in terms of GLP. This growth can be mainly attributed on account of increasing number of players and rising number of branches in the region. On the other hand, Maharashtra and Uttar Pradesh have seen a relatively slower growth of 23% and 26% CAGR, respectively, between the end of Fiscal 2017 and the end of Fiscal 2019, which has also reduced their share in overall MFI loan portfolio.

Competitive Dynamics

Small finance banks to grow at a moderate pace owing to portfolio diversification

There are multiple players in the microfinance industry with varied organisational structures. Loans in the microfinance sector are provided by banks, small finance banks, NBFC-MFIs, other NBFCs, and non-profit organisations. Banks provide loans under the SHG model. However, they also give microfinance loans directly or through business correspondents to meet their priority-sector lending targets.

A brief description of key participants in the MFI lending business is as follows:

- Banks-SHG's, which refers to banks who provide microcredit under the self-help groups programme.
- Banks (direct and indirect through BCs) includes portfolios for direct and indirect lending (through BCs) by banks; private banks are key constituents here.
- NBFC-MFIs includes MFIs exclusively focused on the microfinance business and accordingly registered as NBFC-MFIs with the RBI. Major players in this category include Satin Creditcare, and CreditAccess Grameen Limited (formerly known as Grameen Koota Financial Services Limited).
- Small finance banks: This category includes 10 players (AU, Capital, ESAF, Equitas, Fincare, Jana, North East, Suryoday, Ujjivan and Utkarsh) who were formerly NBFC-MFIs/NBFCs but have now been converted into small finance banks.

- NBFCs includes NBFCs, such as ASA, Fullerton, L&T Finance and Reliance Commercial Finance Ltd, each of which has a microcredit lending business, in addition to other lending businesses.
- Non-profit MFIs refers to MFIs registered as not for profit organisations, such as Cashpor.

NBFC-MFIs and non-profit MFIs are the only two player groups with loan portfolios exclusively focused towards microcredit. Some of the well-established MFIs have converted to small finance banks or acquired by banking institutions, which has led to a changing landscape.

After commencement of operations, small finance banks with MFI lending businesses started looking at other asset classes, such as affordable housing, SMEs and vehicle finance, which will result in moderate growth in microloans for small finance banks. While the strategy is to diversify into newer products, however, growth in MFI loans can be sustained and will be dependent on the strategies of individual small finance banks. Though most players plan to diversify their portfolio and reduce the portion of MFI loans, some players still continue their MFI loan growth. However, this growth is a bank-specific strategy.

CRISIL Research expects NBFC MFIs to grow at a much faster rate on account of the declining focus of small finance banks towards the MFI loan portfolio and improving liquidity for NBFCs in the system.

MSME Finance

Definite government focus and initiatives to help the market grow at 13% till Fiscal 2022

MSME financing, including loans like OD, CC as well as secured non-LAP loans and also unsecured MSME loans, in all had ₹ 13.7 trillion outstanding as at the end of Fiscal 2019. It grew by 14% CAGR between the end of Fiscal 2017 and the end of Fiscal 2019 when the outstanding loans were ~₹ 10.6 trillion as at the end of Fiscal 2017. To complement growth, the number of user accounts grew from 11 million to 11.7 million in Fiscal 2019 at ~6% growth year-on-year.

With increased focus on easing the loan process for MSMEs and more focus on reporting transactions and reforms like GST, etc., lending via formal channels is expected to grow further. Thus, CRISIL Research expects the loan outstanding amount to cross ₹ 19 trillion by the end of Fiscal 2022 registering CAGR of 13% during the next three fiscal years.

Some of the structural issues plaguing MSME lending have seen a gradual work from the government perspective. Pradhan Mantri Yojana and licences for trade receivables discounting system are some of the initiatives launched by the government to solve these structural issues. The RBI has also proposed to introduce NBFC-account aggregators, which has the potential to transform the MSME finance space by providing detailed granular insights into customer financial assets or borrowing history.

Share of NBFCs to increase vis-a-vis banks

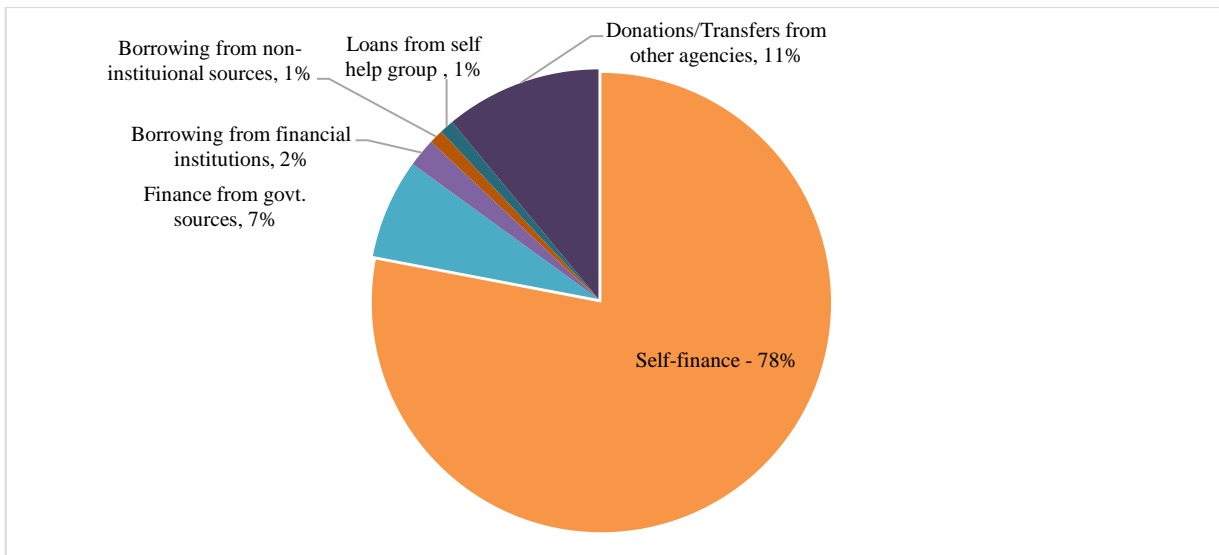
With this segment being traditionally dominated by public sector banks, due to the large presence and the higher addressable customer base. However, their share has been on a constant decline since the last few years. With better means of appraisal, private banks, small finance banks, and especially NBFCs and HFCs have become quite aggressive. While banks still dominate the large ticket size and MSME working capital loans, the unsecured segment has been a breeding ground for NBFCs. Even small finance banks are aggressively targeting the micro and small segment of borrowers and are direct competitors to NBFCs.

Despite the stiff competition, NBFCs have been able to power up their market share to reach 15% as at the end of Fiscal 2019 from 10% as at the end of Fiscal 2017. CRISIL Research expects their share to further rise, especially in the unsecured space of MSME lending, with offering solutions to smaller SMEs and targeting the underpenetrated cities along with that of small finance banks.

Growth drivers

Low credit penetration

India has around 60 million MSMEs, but only ~10% had access to finance, as at the end of Fiscal 2019, from organised lenders. High risk perception and the prohibitive cost of delivering services physically have constrained traditional institutions' ability to provide credit to underserved or unserved MSMEs historically. They are either self-financed or take credit from the unorganised sector. This untapped market offers huge growth potential for financial institutions. Breakdown of sources of funds for MSMEs is as follows.



Source: Sources of finance for MSMEs (6th Economic Census, 2013)

MSME credit is largely extended to self-employed borrowers running small businesses, which mainly utilise funds for purchase of assets and expansion, and as working capital. CRISIL Research expects their demand for funds to grow, along with the economic growth, resulting in increased disbursements.

Lower competition prompts players to eye smaller cities

Competition in metros and Tier I cities is intense as all major players vie for market share. However, Tier II and III cities and smaller towns still remain under-banked or unbanked and are aggressively being tapped by NBFCs and small finance banks. NBFCs stand a good chance to gain market share here given their ability to customise products, higher flexibility and better services.

About 85% of the loan portfolio is concentrated in top 12 states with Maharashtra (19%), Tamil Nadu (10%) and Gujarat (9%) recording the highest shares as at March 2019. From a growth perspective Gujarat, West Bengal and Maharashtra have witnessed a CAGR of 21%, 21% and 18%, respectively, between the end of Fiscal 2017 and the end of Fiscal 2019 in terms of portfolio outstanding.

OUR BUSINESS

To obtain a complete understanding of our Bank, prospective investors should read this section in conjunction with “Risk Factors”, “Industry Overview”, “Selected Statistical Information”, “Restated Financial Statements” and “Management’s Discussions and Analysis of Financial Condition and Results of Operations” on pages 23, 81, 178, 196 and 248, respectively.

Unless otherwise indicated, industry and market data used in this section has been derived from the CRISIL Research Report prepared and released by CRISIL Research and commissioned by us in connection with the Offer. None of our Bank, or the BRLMs, or any other person connected with the Offer has independently verified this information. Unless otherwise indicated, all financial, operational, industry and other related information derived from the CRISIL Research Report and included herein with respect to any particular year refers to such information for the relevant fiscal year.

Our Bank’s fiscal year commences on April 1 and ends on March 31 of the immediately subsequent year, and references to a particular Fiscal are to the 12 months ended March 31 of that year. Unless otherwise indicated or the context otherwise requires, the financial information included herein is derived from our Restated Financial Statements included in this Draft Red Herring Prospectus. Our Bank was incorporated on May 5, 2016. However, we began our operations on March 10, 2017. As a result, our restated summary statements of profit and loss and cash flows for Fiscal 2017 reflect only 22 days of operations. Accordingly, the financial and statistical data for Fiscal 2017 is not comparable with the financial and statistical data for Fiscals 2019 and 2018 and for the six months ended September 30, 2018 and 2019 and, as such, we have not included such information in this section. However, the restated summary statement of assets and liabilities as at March 31, 2017 is comparable to the restated summary statement of assets and liabilities as at September 30, 2019 and 2018 and as at March 31, 2019 and 2018, as our Bank bought the assets and took over the liabilities of our Corporate Promoter’s business undertaking pursuant to the Business Transfer Agreement dated February 22, 2017. Therefore, we have included such information and other financial and statistical data as at March 31, 2017 in this section. For further Information, see “History and Certain Other Corporate Matters” on page 139.

Certain non-GAAP financial measures and certain other statistical information relating to our operations and financial performance have been included in this section and elsewhere in this Draft Red Herring Prospectus. We compute and disclose such non-GAAP financial measures and such other statistical information relating to our operations and financial performance as we consider such information to be useful measures of our business and financial performance, and because such measures are frequently used by securities analysts, investors and others to evaluate the operational performance of financial services businesses, many of which provide such non-GAAP financial measures and other statistical and operational information when reporting their financial results. Such non-GAAP measures are not measures of operating performance or liquidity defined by generally accepted accounting principles. These non-GAAP financial measures and other statistical and other information relating to our operations and financial performance may not be computed on the basis of any standard methodology that is applicable across the industry and therefore may not be comparable to financial measures and statistical information of similar nomenclature that may be computed and presented by other banks in India or elsewhere. This Draft Red Herring Prospectus contains certain forward-looking statements that involve risks and uncertainties. Our results could differ materially from such forward-looking statements as a result of certain factors, including the considerations described below and elsewhere in this Draft Red Herring Prospectus. For details, see “Forward-Looking Statements” on page 21.

Overview

We are one of the leading small finance banks in terms of yield on advances, AUM growth rate and share of retail deposits. (Source: CRISIL Research Report). Along with our Promoters, we have a history of more than 25 years of primarily serving the unserved and underserved, with a focus on financial inclusion. Our business model focuses on the principles of responsible banking, providing customer-centric products and services through the extensive application of technology. As at November 30, 2019, we had operations in 16 states and one union territory, 403 Branches, 38 Ultra-Small Branches and we served over 3.73 million customers.

We follow a social business strategy with a triple bottom line approach, emphasising people, the planet and prosperity. Our goal is to become one of India’s leading banks in the microfinance sector that offers equal opportunities through universal financial access and inclusion and livelihood and economic development. Our goal is to become one of India’s leading banks in the microfinance sector that offers equal opportunities through universal financial access and inclusion and livelihood and economic development. We can trace our roots back to 1992, when Kadambelil Paul Thomas, our Managing Director and Chief Executive Officer, along with others, founded ESAF Society, a society focused on the development of microenterprises, community development, and community health development. ESAF Society started its microfinance activities in 1995. In 2006, Kadambelil Paul Thomas along with others acquired our Corporate Promoter. Thereafter, ESAF Society transferred its microfinance business undertaking to our Corporate Promoter in 2008 pursuant to a business transfer agreement dated March 31, 2008. Our Corporate Promoter was awarded NBFC-MFI status in 2014. Our Corporate Promoter transferred its business undertaking, comprising its lending and financing business, to our Bank on March 10, 2017 pursuant to a Business Transfer Agreement dated February 22, 2017. We commenced our business as a small finance bank on March 10, 2017. For more details on our history and our major events and milestones, see “History and Certain Corporate Matters” on page 139.

Our asset products comprise microfinance loans, retail loans and other loans and advances. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our total gross advances were ₹ 54,742.35 million, ₹ 45,870.63 million, ₹ 31,913.34 million

and ₹ 14,897.34 million, respectively and the percentage of our gross NPAs to gross advances was 1.76%, 1.61%, 3.79% and 0.53%, respectively. Our non-annualised Yield on Average Interest-Earning Advances was 11.54% and 12.15% for the six months ended September 30, 2019 and 2018, respectively, and our Yield on Average Interest-Earning Advances was 23.69% and 22.48% for Fiscals 2019 and 2018, respectively. As at September 30, 2019 and March 31, 2019, 2018 and 2017, our gross microfinance loans represented 95.75%, 96.31%, 98.43% and 97.48% of our total gross advances. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our total advances (net of provisions) were ₹ 54,113.04 million, ₹ 45,482.54 million, ₹ 31,550.85 million and ₹ 14,854.80 million, respectively, and the percentage of our net NPAs to net advances was 0.62%, 0.77%, 2.69% and 0.25%, respectively. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our provision coverage ratio was 81.53%, 78.45%, 29.94% and 54.14%, respectively.

Our liability products comprise current accounts, savings accounts, fixed deposits and recurring deposits. We also serve NRI customers and offer NRE and NRO saving accounts fixed deposits and recurring deposits. Our total deposits were ₹ 60,633.72 million, ₹ 43,170.08 million, ₹ 25,230.92 million and ₹ 4,093.41 million as at September 30, 2019, and as at March 31, 2019, 2018 and 2017, respectively. Our retail deposits (including CASA) as at September 30, 2019, and as at March 31, 2019, 2018 and 2017 represented 95.11%, 92.43%, 62.44% and 22.11% of our total deposits, respectively. We began offering NRI deposits in June 2018. Our deposits from NRIs represented 16.98% and 10.83% of our total deposits as at September 30, 2019 and as at March 31, 2019, respectively.

Further, we distribute third-party life and general insurance policies, government pension products and point of sales (“POS”) terminals. We also provide foreign exchange services, which include currency exchange and outward and inward remittances.

We deliver our products and services through our business correspondents, Branches, Ultra-Small Branches, ATMs, ATM cum debit cards, mobile banking platforms, SMS alerts, internet banking portals and unified payment interface facilities. We have a strong focus on leveraging technology to deliver products and services.

We use business correspondent entities for sourcing and servicing of customers for microfinance loans, select deposit products and select third-party products. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our business correspondents were responsible for sourcing and/or servicing customers for 95.75%, 96.31%, 98.43% and 97.48% of our gross advances, respectively. As at September 30, 2019 and as at March 31, 2019 and 2018, our business correspondents were responsible for sourcing customers for 2.09%, 2.55% and 4.92% of our deposits, respectively. As at March 31, 2017, our business correspondents sourced nil of our deposits.

Set forth below are certain financial metrics for the periods indicated:

(₹ in million)

| Particulars | Six months ended September 30, 2019 | Six months ended September 30, 2018 | Year ended March 31, 2019 | Year ended March 31, 2018 |
|---|--|--|------------------------------|------------------------------|
| Interest Earned | 6,606.83 | 4,722.58 | 10,316.39 | 5,968.39 |
| Net Profit [A] | 924.40 | 240.60 | 902.84 | 269.94 |
| Provisions and Contingencies [B] | 603.62 | 940.95 | 1,388.29 | 505.98 |
| Operating Profit ⁽¹⁾ [C=A+B] | 1,528.02 | 1,181.55 | 2,291.13 | 775.92 |
| Average shareholders’ funds [D] ⁽²⁾ | 9,384.88 | 5,028.53 | 6,512.43 | 2,893.40 |
| Average total assets ⁽³⁾ [E] | 78,684.50 | 53,915.51 | 59,477.99 | 37,003.41 |
| Return on Equity ⁽⁴⁾ (%) [F=A/D] | 9.85 ⁽⁶⁾ | 4.78 ⁽⁶⁾ | 13.86 | 9.33 |
| Return on Assets ⁽⁵⁾ (%) [G=A/E] | 1.17 ⁽⁶⁾ | 0.45 ⁽⁶⁾ | 1.52 | 0.73 |

Notes:

1. Operating Profit is a non-GAAP measure and is computed as net profit plus provisions and contingencies.
2. Average shareholders’ funds is calculated on the basis of average of the opening balance as at the start of the relevant period and the closing balance as at the quarter ended for all quarters in the relevant period.
3. Average total assets is calculated on the basis of average of the opening balance as at the start of the relevant period and the closing balance as at the quarter ended for all quarters in the relevant period.
4. Return on Equity is a non-GAAP measure and is computed as a percentage of net profit divided by average shareholders’ funds.
5. Return on Assets is a non-GAAP measure and is computed as a percentage of net profit divided by average total assets.
6. Non-annualised.

As at September 30, 2019 and as at March 31, 2019, 2018 and 2017 our CRAR was 25.69% (Tier 1 capital of 21.99%), 27.59% (Tier 1 capital of 23.30%), 16.92% (Tier 1 capital of 12.40%), and 16.27% (Tier 1 capital of 13.39%), respectively.

Our Strengths

Deep understanding of the microfinance segment, which has enabled us to grow our business outside of Kerala, our home state

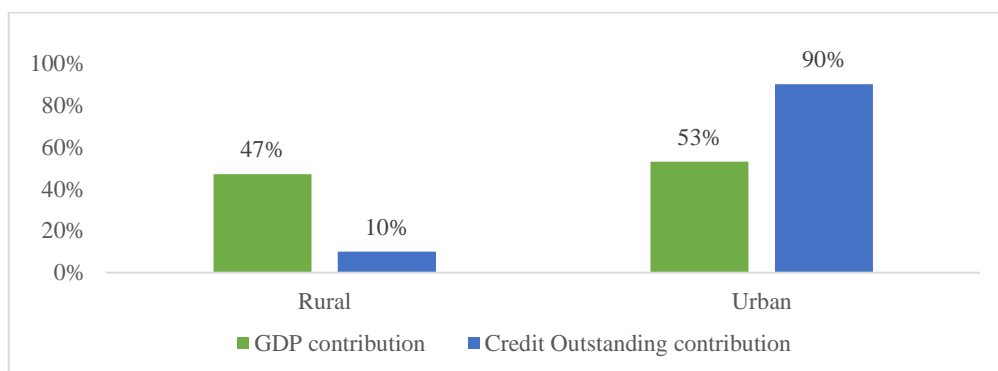
We can trace our microfinance roots back to 1995. As at September 30, 2019 and March 31, 2019, 2018 and 2017, advances to our microfinance loan customers accounted for 95.75%, 96.31%, 98.43% and 97.48%, of our total gross advances, respectively. Our deep understanding of the microfinance segment has enabled us to successfully expand our business outside of Kerala. Our microfinance loans to customers outside of Kerala have grown from ₹ 5,490.54 million, representing 37.81% of our total microfinance loans, as at March 31, 2017, to ₹ 25,402.45 million, representing 48.46% of our total microfinance loans, as at September 30, 2019.

Strong rural and semi-urban banking franchise

We believe that we have developed an understanding of the rural and semi-urban households in the regions in which we operate. In 2019, we received the SKOCH award for “Providing access and affordable banking services for financially underserved areas” and the “best performance award for SHG-Bank linkage” from NABARD. We focus on providing microfinance loans and Haritha loans (agricultural loans) to customer in rural and semi-urban areas. As at September 30, 2019 and March 31, 2019, 2018 and 2017, advances to our microfinance loan customers in rural and semi-urban areas (combined), accounted for 76.69%, 78.00%, 78.59%, and 79.65% of our total gross advances, respectively.

As at March 31, 2018, there were approximately 640,000 villages in India, inhabited by approximately 893 million people, comprising 66% of the country’s population. Approximately 47% of India’s GDP comes from these areas. However, the share of rural areas in total credit outstanding is only 10%, compared with 90% for urban India. The massive divergence in the share of rural areas and urban areas in India’s GDP and banking credit serves as an indicator of the extremely low penetration of large banks in rural and urban areas. The chart below shows the percentage of GDP contribution and credit outstanding in rural and urban areas as at March 31, 2019. (Source: CRISIL Research Report)

Low penetration of banking credit in rural areas (as at March 31, 2019)



(Source: CRISIL Research Report)

As rural areas in India have lower financial inclusion compared to urban areas and there is less competition for banking services in rural compared to urban areas, this presents smaller banks with significant growth opportunities in rural areas. (Source: CRISIL Research Report).

The table set forth below shows the growth in the number of credit and deposit accounts from the end of Fiscal 2014 to the end of Fiscal 2018:

| Area | CAGR of credit accounts from the end of Fiscal 2014 to the end of Fiscal 2018 (%) | CAGR of deposit accounts from the end of Fiscal 2014 to the end of Fiscal 2018 (%) |
|------------|---|--|
| Rural | 5 | 12 |
| Semi-urban | 8 | 14 |
| Urban | 13 | 10 |

(Source: CRISIL Research Report)

We believe our strong rural and semi-urban franchise will enable us to take advantage of this growth opportunity. Our customers in rural and semi-urban areas have increased from 0.08 million and 1.06 million as at March 31, 2017 to 0.54 million and 2.03 million as at November 30, 2019, respectively. Our Branches and Ultra-Small Branches (combined) in rural and semi-urban areas were 21 and 236 as at March 31, 2017, respectively, and 120 and 219 as at November 30, 2019, respectively. Our ATMs in rural and semi-urban areas have increased from nil and seven as at March 31, 2017 respectively, to 48 and 80 as at November 30, 2019, respectively.

Fast growing retail deposit portfolio with low concentration risk

We have been able to leverage the strength of the “ESAF” brand, which has been built over a period of more than 25 years, to rapidly grow our deposit portfolio since we commenced operations. We have the highest share of retail deposits as a percentage of our total deposits as compared to other small finance banks (*Source: CRISIL Research Report*). As at September 30, 2019, our retail deposits accounted for 95.11% of our total deposits. As an NBFC-MFI, our Corporate Promoter was unable to accept deposits as per applicable laws in India. After acquiring the business of our Corporate Promoter, we have placed a strong emphasis on increasing our retail deposits, as they have lower rates of interest compared to wholesale deposits. In particular, CASA tends to provide a stable and low-cost source of deposits compared to wholesale deposits. Set forth below is a table showing our deposits as at the dates indicated.

| | As at September 30, 2019 (in ₹ millions) | % increase / (decrease) from March 31, 2019 | As at March 31, 2019 (in ₹ millions) | % increase / (decrease) from March 31, 2018 | As at March 31, 2018 (in ₹ millions) | % increase / (decrease) from March 31, 2017 | As at March 31, 2017 (in ₹ millions) |
|---|---|---|---|---|---|---|---|
| CASA | 7,417.13 | 26.78% | 5,850.24 | 131.75% | 2,524.39 | 239.36% | 743.86 |
| Of which | | | | | | | |
| Retail [A] | 7,417.13 | 26.78% | 5,850.24 | 131.75% | 2,524.39 | 239.36% | 743.86 |
| Wholesale | - | - | - | - | - | - | - |
| Fixed deposits and recurring deposits [B] | 50,251.70 | 47.58% | 34,050.92 | 157.36% | 13,230.71 | 8,102.55% | 161.3 |
| NRI CASA | 977.27 | 111.44% | 462.20 | 100.00% | - | - | - |
| NRI Fixed deposits and recurring deposits | 8,211.82 | 118.38% | 3760.41 | 100.00% | - | - | - |
| Total retail deposits [C = A + B] | 57,668.84 | 44.53% | 39,901.16 | 153.26% | 15,755.10 | 1,640.59% | 905.16 |
| Wholesale deposits | 2,964.88 | (9.30%) | 3,268.92 | (65.50%) | 9,475.82 | 197.21% | 3,188.25 |
| Total deposits | 60,633.72 | 40.45% | 43,170.08 | 71.10% | 25,230.92 | 516.38% | 4,093.41 |

As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our deposits from the 20 largest depositors accounted for 12.80%, 16.38%, 46.32% and 79.09% of our total deposits, respectively, indicating a low concentration risk as at September 30, 2019.

Kerala is our home state and we have a presence in all 14 districts. Kerala has the highest share of inward remittances into India. Kerala, Karnataka, Tamil Nadu and Maharashtra are estimated to account for approximately 59% of the inward remittances during Fiscal 2017. (*Source: CRISIL Research Report*). NRIs deposits in Kerala were ₹ 1.9 trillion as at April 2019. Kerala has a savings surplus of approximately ₹ 2.00 trillion as at March 2019, with six deposit accounts per every one loan account. (*Source: CRISIL Research Report*). Due to the foregoing and our presence in all districts in Kerala, we have been able to capitalise on this opportunity and increase our NRI deposits.

Strong customer connect driven by our customer centric products and processes and other non-financial services for microfinance customers

We aim to provide the best in class banking services to our customers, as we believe our customers are the most important stakeholders in our business. Our products and services are designed to meet the various lifecycle needs of our customers, such as home loans, clean energy product loans, loans for agricultural activities, loans against property, personal loans, school education loans, gold loans and vehicle loans. An example of our customer-centric approach is that our microfinance loans can be repaid on a weekly, fortnightly or monthly basis based on our customers’ preferences. Furthermore, money can be deposited on a weekly, fortnightly or monthly basis for our microfinance recurring deposits. For the six months ended September 30, 2019, 72.38% of our microfinance customers repaid their loans on a weekly basis. Our business correspondents

collect repayments on our behalf and through regularly meeting with our microfinance customers, our business correspondents are better able to understand our customers' requirements. We believe our business correspondents' constant engagement with our microfinance customers leads to a lower risk of delinquencies.

In addition to the provision of financial services, our business correspondents undertake various non-financial services, which includes, among other things, conducting financial literacy programmes, livelihood programmes, entrepreneurship training programmes and community engagement programmes.

Our guiding principles include transparency, preventing our customers from becoming over-indebted, treating our customers fairly and being empathetic to our customers in times of crisis, which we have demonstrated by supporting our customers during the Kerala floods by providing emergency funding in the form of "Utdhan Loans" to customers for rebuilding their livelihood and meeting other expenses, moratoriums on repayment of their loans for a period of up to one year depending upon the needs of such customers affected by the floods and extending total repayment periods for up to 36 months on certain categories of loans. No penal interest was charged for the month of August 2019.

We believe our customer-centric products and processes have resulted in high customer retention rates. As at September 30, 2019, 43.48% of our then current borrowers had previously borrowed from us. In 2018, we received the "MSME Banking Excellence Award" from the Chamber of Indian Micro Small and Medium Enterprises for serving MSMEs.

Technology driven model with an advanced digital technology platform

We offer our customers various digital platforms, including internet banking portal, mobile banking platform, SMS alerts, bill payments and RuPay branded ATM cum debit cards. All banking and payment transactions, such as remittances and utility payments, can be completed through these platforms. Our customers are also able to register our savings accounts on unified payment interface based mobile applications.

Our account opening and loan underwriting process have been digitalised by using tablets, which we believe enables us to reduce our turnaround time and offers better service to customers. CASA accounts can be opened through tablets, which enables us to provide doorstep services to our customers. By leveraging technology solutions, we provide customers with pre-generated kits immediately upon account opening, enabling them to use the ATM-cum-debit card provided with the pre-generated kits without having to wait for the ATM-cum-debit card to be activated across channels, thereby resulting in increased customer satisfaction.

We have a digitalised central credit-processing unit for our microfinance loans. Our customer on-boarding process has been predominantly digitalised for our microfinance loans. We leverage technology for underwriting and credit sanctioning for our loan products based upon inputs from credit bureaus and/or our customer data analytics. We have implemented technology solutions that enable us to ensure cashless disbursement of loans. Our collections mechanism has also been digitalised through the use of mobile applications.

We continuously work towards improving our customers' experience through the use of technology. We have implemented a customer relationship management solution to better handle customer requests. We believe that such initiatives have helped us improve our customer service and enable us to deliver our services in a more cost effective manner.

Experienced Board and Key Management Personnel

We have an experienced Board comprising members with diverse business experience, many of whom have held senior positions in well-known financial services institutions. Mr. Kadambelil Paul Thomas, our Managing Director and Chief Executive Officer, was previously a senior field representative at Indian Farmers Fertilizers Co-operative Limited and since 2013 he has been the president of Kerala Association of Microfinance Institutional Entrepreneurs. Members of our Key Management Personnel have been working in the banking and financial services sector for more than 25 years. Our Key Management Personnel have expertise in scaling up financial services organizations and collectively they have all the relevant experience in credit evaluation, risk management, treasury and technology. For details of our Board and Key Management Personnel, see the section titled "*Our Management*" on page 146.

Our Strategies

Expand our geographic presence and penetrate deeper into our existing geographies

We have operations in 16 states and one union territory. As at November 30, 2019, we had 403 Branches, 38 Ultra-Small Branches, 201 ATMs and 12 business correspondent entities. We intend to increase our distribution within the states we operate in and expand our reach to new states by selectively opening additional Branches, ATMs and entering into relationships with new business correspondent entities.

In the eight months ended November 30, 2019, we expanded our operations to Assam, Gujarat and Rajasthan by opening Branches in these states for the first time. We plan to open Branches in new states and union territories, predominately in North India and North East India. Further, we intend to continue expanding our presence in South India (primarily outside of Kerala). We intend to selectively open Branches in urban and semi-urban areas after considering district wise data from the

RBI for certain parameters, such as aggregate deposits, deposit growth, number of urban households, households with banking access, share of PSU deposits and total NRI remittances, including through exchange house. In our urban and semi-urban Branches, we intend to focus on customer acquisition by servicing our customers with cash dispensers, ATMs and POS terminals.

Increase our deposits and in particular our NRI deposits and CASA

We plan to continue to increase our deposits, in particular our NRI deposits and CASA, in order to reduce our cost of fund. Our total deposits were ₹ 60,633.72 million, ₹ 43,170.08 million, ₹ 25,230.92 million and ₹ 4,093.41 million as at September 30, 2019 and as at March 31, 2019, 2018 and 2017, respectively, which represented 81.93%, 71.72%, 60.11% and 16.63% of our total deposits and borrowings, respectively. Our CASA were ₹ 7,417.13 million, ₹ 5,850.24 million, ₹ 2,524.49 million and ₹ 743.86 million as at September 30, 2019 and as at March 31, 2019, 2018 and 2017, respectively, which represented 12.23%, 13.55%, 10.01% and 18.17% of our total deposits, respectively.

To increase our deposits, our sales executives will continue to target new and existing customers to source deposits in the form of CASA, fixed deposits and recurring deposits by focusing on customer service and offering competitive pricing. We will also continue to offer current/ savings accounts to eligible customers who have accounts with us.

Our business correspondent entities will be the primary channel for sourcing deposits from our microfinance loan customers. We plan to relocate many of our former and current Ultra-Small Branches over time to more suitable locations for our deposit taking business. Our Ultra-Small Branches are the erstwhile microfinance branches from when our business was owned by our Corporate Promoter. They cater primarily to our microfinance loan customers.

Furthermore, we intend to target NRIs to scale up our CASA base. We began offering NRI deposits in June 2018. Our deposits from NRIs represented 16.98% and 10.83% of our total deposits as at September 30, 2019 and March 31, 2019, respectively. To target NRIs, we will continue to focus on regions where NRI remittances are high by launching targeted campaigns around festivals, conducting marketing activities at airports, malls, etc., and entering into tie-ups with third parties, such as remittance arrangers.

We also intend to target high net worth individuals (“HNIs”) to scale up our CASA base. To target HNIs, we plan to leverage our Branches by appointing dedicated relationship managers to source deposits from HNI customers.

Provide a comprehensive suite of banking products catered to the needs of our diverse customer base

We have a diverse customer base, which includes women entrepreneurs, migrant labourers, small and medium farmers, MSMEs, NRIs and senior citizens. We aim to be a one-stop shop for all the financial requirements of our customers. Through market research and deep understanding of our customers’ requirements, we intend to continue to develop products tailored to our customers’ needs.

As at September 30, 2019 and March 31, 2019, 2018 and 2017, microfinance loans represented 95.75%, 96.31%, 98.43% and 97.48%, respectively, of our total gross advances. Our microfinance loans will continue to form an important part of our overall strategy. We aim to continue to provide a comprehensive suite of products to our microfinance loan customers, including asset products, liability products, insurance products and financial planning products.

In Fiscal 2018, we began offering home loans, clean energy product loans, ESAF Haritha Loans, business loans, micro housing loans, gold and vehicle loans to our retail customers. We intend to increase our retail and other advances as a percentage of our gross advances by targeting households with NRI family members, salaried employees, students and senior citizens, thereby expanding our retail loan customer base. We plan to focus on our individual and MSME segments of our retail customer base to build our retail loan portfolio along with capitalising on our relationship with our existing microfinance loan customers whose borrowing ability has increased and require an increased loan amount.

We plan to launch CASA variants and products focusing on NRIs, students and senior citizens. We will be focusing on offering payment solutions and personalized loan products to our salaried account holders.

We plan to explore cross-selling and up-selling opportunities within our microfinance loan customer base by marketing to our microfinance loan customers’ family members, thereby deepening our relationships with them and becoming their trusted bank of choice. In September 2019, we started catering to small traders by providing them with POS terminals along with current account facilities.

Increase fee-based income by expanding our third-party product and service offerings

We intend to focus on increasing our fee-based income by expanding our third-party product and service offerings. Our commission earned on selling of insurance policies and pension plans was ₹ 37.96 million for the six months ended September 30, 2019, which represented 0.52% of our total income. Our commission earned on selling of insurance policies and other third party products was ₹ 3.68 million for Fiscal 2019, which represented 0.03% of our total income. We earned nil commission on selling insurance and third party products for the six months ended September 30, 2018 and Fiscal 2018. We began distributing the National Pension System in Fiscal 2019, Atal Pension Yojna in Fiscal 2019, third-party life insurance products

in Fiscal 2020, third-party general insurance products in Fiscal 2019 and POS terminals in Fiscal 2020. We plan to distribute mutual funds, provide financial advisory services and other fee-based offerings.

Continue to leverage technology and customer data analytics

We believe our use of advanced technology has significantly improved the efficiency of our operations. We plan to further enhance our technology platforms, such as internet banking, mobile banking, ATMs, cash deposits machines, customer service applications and payment interfaces, which we believe will increase the greater adoption of our service delivery mechanisms. This will also enable us to perform more reliable data analytics, resulting in more efficient risk management processes, targeted customer profiling and offer customized products to suit our customers' diverse requirements.

In addition, we plan to roll out additional features on our website and mobile application, such as support for unified payment interface transactions, thereby expanding our digital reach.

Asset Products

Microfinance Loans

Our current microfinance loans comprise the following loan products:

| Name of the loan | Purpose | Maximum loan amount (in ₹) | Loan tenure |
|--------------------------------|--|-----------------------------------|--------------------|
| ESAF Income Generation Loan | Loan for income generation activities | 100,000 | 1 – 3 years |
| ESAF General Loan | Loan for any personal needs | 30,000 | 1 – 3 years |
| ESAF General Loan Green Energy | Loan for financing clean energy products, such as solar lanterns and energy efficiency stoves | 50,000 | 1 – 3 years |
| ESAF Kissan Mitra Loan | Loan for agricultural activities, including agricultural infrastructure and ancillary activities | 100,000 | 1 – 3 years |
| ESAF Jeevandhara Loan | Loan for water connection and storage facilities | 20,000 | 1 year |
| ESAF Nirmal Loan | Construction of toilets | 20,000 | 1 year |
| ESAF Vidhyajyothy Loan | Loan for education expenses for children | 50,000 | 1 – 2 years |
| ESAF Home Improvement Loan | Loans for repair and renovation of houses | 75,000 | 2 years |

The interest rates on our microfinance loans are fixed. Interest rates on new microfinance loans with a tenure of less than three years are fixed based on our MCLR, which is approved by our Assets Liability Committee (“ALCO”) on a monthly basis. Our interest rates are displayed at our Branches, Ultra-Small Branches and on our website to ensure transparency in our operations.

Our microfinance loans are provided to individuals without being secured by collateral. In order to be given a loan an individual must be part of a sub-group, which normally comprises five to 10 people. Three to five sub-groups combine to form a “sangam”. The sangam facilitates the repayment process by holding meetings at regular intervals with sangam members. As at September 30, 2019 and March 31, 2019, 2018 and 2017, microfinance loans represented 95.75%, 96.31%, 98.43% and 97.48% of our total gross advances. For more details on our microfinance loans, see “Selected Statistical Information – Advances Portfolio” on page 186.

Customers

Our target customers for our microfinance loans are unserved and underserved households in India. We give women priority when it comes to microfinance loans. We have over 2.13 million women microfinance loan customers out of over 3.45 million microfinance customers as at November 30, 2019. Our business correspondents source and service customers for our microfinance loans.

Credit Approval and Disbursement Process

An employee of a business correspondent entity sources a new customer and requests for the customer's KYC documents to allow for data capture. The customer's data is captured and the loan application is completed on a tablet and submitted to us electronically. A house verification visits is carried out by an employee of a business correspondent entity. We conduct a de-duplication check, AML validation and automatic credit bureau check. This is followed by a compulsory group training program for our new customers, which is undertaken by an employee of the business correspondent entity. Post successful validation, our credit sanction team approves the loan based on pre-set parameters. An authorised officer of our Bank verifies the loan documents, KYC documents, etc., following which our Bank issues a loan card to the customer and then transfers the funds into the customer's savings account at our Bank. If the customer does not already have a savings account with our Bank, we require them to open a savings account, which has a debit card facility.

Loan Collection and Monitoring Process

We tailor our collection schedule to weekly, fortnightly or monthly repayments depending on the sangam's preference. For the six months ended September 30, 2019, 72.38% of our microfinance loan customers repaid their loans on a weekly basis, 12.48% repaid on a fortnightly basis and 15.14% repaid on a monthly basis. Our business correspondents collect the repayments and enter each repayment on a tablet, which is then automatically reflected in our system.

Retail Loans and Other Loans

The following is a description of our retail loan products:

| Name of the loan | Purpose | Maximum loan amount (in ₹) | Loan tenure |
|--------------------------------------|---|--------------------------------|---------------------------------|
| ESAF Dream Home Loan | Loan to salaried customers for construction of a house or purchase of a new house, flat, or villa and for renovations of an existing property | 10,000,000 | Up to 25 years |
| ESAF Clean Energy Product Loan | Loan for the purchase of solar-based power generators, biomass-based power generators, non-conventional energy based public utilities, home lighting systems and solar inverters | 1,000,000 | Up to 7 years |
| ESAF Haritha Loan | Loan for all agricultural activities, including ancillary activities, such as purchase of implements, developmental activities undertaken in the farm, vermicomposting and agri-entrepreneurship | 500,000 | Up to 5 years |
| ESAF Loan Against Property | Loan for any specified purpose, including business, education, marriage, asset purchase or other purposes secured by property | 1,000,000 | Up to 7 years |
| ESAF Business Loan | Loans intended to help small and medium enterprises for the purchase of assets, business expansion, working capital requirements, production, processing and trading of agricultural or allied agricultural products and any other income generation activity | 1,000,000 | Up to 7 years |
| ESAF Micro Housing Loan | Loan to customers for construction of a house or purchase of a new house or flat and for renovations of an existing property | 2,000,000 | Up to 25 years |
| ESAF Gold Loan | Loans for general purposes, such as business, education, marriage, purchase of assets secured by gold | 1,000,000 | Up to 1 year |
| ESAF Vehicle Loan | Loan for purchasing a two wheeler, three wheeler or light commercial vehicle secured by the vehicle | 400,000 | Up to 5 years |
| ESAF Salary Personal Loan | Personal loan offered to salaried customer for general purposes | 1,000,000 | Up to 5 years |
| ESAF School Loan | Loans to educational institutions for improving their facilities | 30,000,000 | Up to 7 years |
| ESAF Global Career Development Loans | Loans for higher education studies outside of India | 2,500,000 | Up to 12 years |
| Loans against deposits | Loans secured against their fixed deposits in our Bank | up to 90% of the fixed deposit | up to the tenure of the deposit |

The interest rates we charge on our retail loans are fixed or floating depending on the product. Our fixed rate loans with a tenure of less than three years are based on the MCLR. Our MCLR is reviewed by our ALCO on a monthly basis. Our floating rate loans are based on the RBI's Repo rate. As at September 30, 2019 and March 31, 2019, 2018 and 2017, our retail loans and other loans represented 4.25%, 3.69%, 1.57% and 2.52% of our total gross advances, respectively. For more details on our retail loans and other loans, see "Selected Statistical Information—Advances Portfolio" on page 186.

Customers

Our target customers for our retail loans are salaried individuals, the self-employed, businesses and customers who have

graduated from microfinance. We source customers for our retail loans directly through our sales executives, on a walk-in basis and through our business correspondents. As at September 30, 2019, 59.43% of our retail loan customers were customers who had previously taken microfinance loans from us.

Credit Approval and Disbursement Process

Upon sourcing a customer, a sales officer collects their application and applicable supporting documents. These documents are handed over to a credit officer who performs a series of checks, which include credit bureau checks, house verification, and eligibility assessment in order to verify the applicant's credit history. For new customers, the credit officer will assist with the opening of a savings account. The credit officer then prepares the proposal in the system, after which the application undergoes a reference check for certain loans such as home loans, vehicles loans and business loans, by a member of the back-office before forwarding the application to the credit appraisal and credit sanction teams. Our credit department has centralized processing hubs for home loans and vehicle loans. The credit officer arranges for legal and technical reports for mortgage loans if the customer is applying for a mortgage loan. The loan requires the final approval by the appropriate credit sanction officer. Once the loan has been approved, a member of the operations team prepares the documents to be executed at one of our Branches. Subsequently, the operations manager takes custody of the documents to verify them. Once verified, a checklist of all documents is sent to the central loan administration team for disbursement.

Furthermore, our gold loan staff appraise the gold provided for as security for our ESAF Gold Loans. Our ESAF Gold Loans are approved by the Branch head or Branch operations manager.

Loan Collection and Monitoring Process

When the loan documents are executed for certain loan products, we collect NACH instructions, standing instructions or post-dated cheques for loan repayment. To monitor loan collection, we have a collection and recovery department, which sends reminders to our customers before each repayment date.

Corporate Advances

In addition to our retail loans, we make loans to NBFCs for onward lending. Such loans are provided after due diligence on the NBFCs' business model and other factors, such as experience of the board and management and segments that the NBFC lends to.

Credit Appraisal and Disbursement Process

When a loan application is received, the relationship manager collects relevant documents, such as the audited financial statements for the last two to three years, provisional financial statements, ratings reports, NBFC grading reports and other essential documents to appraise the loan application. These documents are submitted to the credit department. The credit department evaluates the financial position, credit history, growth plans of the company by reviewing financial statements, business reports, discussions with senior management team of the applicant and prepares a detailed credit appraisal memorandum. We also obtain credit opinion reports from other lenders of the applicant. The credit appraisal memorandum is submitted to the risk management department. All the corporate advances are to be recommended by the executive credit committee consisting of two executive vice presidents and the head of credit sanctions. The loan is then sanctioned by the Managing Director, Chief Executive Officer, and Management Committee of the Board or Board, as per the policy prescriptions and delegation powers. The loan documents are executed at one of our Branches or at the applicant's office in the presence of one of our authorised bank official. Once the documents are executed and the confirmation is given to the credit monitoring team, the loan is disbursed to the bank account of the applicant.

Loan Collection and Monitoring Process

The loan is repaid as per the repayment schedule provided for in the loan documentation. Borrowers are required to submit a monthly progress report and a monthly receivables statement. Receivables statements are to be certified by a chartered accountant every quarter. We monitor the special mention account status of the borrower with other banks and seek further information from the borrower in the event that the borrower has a special mention account status with another bank.

Liability Products

Current Accounts

Our current accounts are demand deposits for customers that do not accrue interest. As at November 30, 2019, we had four variants of current account products catering to the needs of our diverse customer base, including corporate entities, individuals, sole proprietorship, trusts, and our agents.

Savings Accounts

Saving accounts are demand deposits for customers that accrue interest. As at November 30, 2019, we had 16 variants of savings account products catering to the needs of our diverse customer base in India, including women, senior citizens,

societies and clubs, children above 10 years, our staff, salaried employees of corporates, and farmers. We also offer NRE and NRO saving accounts.

Recurring Deposits

Recurring deposits are a kind of term deposit where a fixed amount is deposited into the account every month over a fixed term and which accrue interest at a fixed rate. The deposits may be withdrawn before maturity in accordance with applicable terms and conditions. As at November 30, 2019, the tenures ranged from six months to 10 years. As at November 30, 2019, we had three variants of recurring deposit products catering the needs of our diverse customer base in India, including individuals, senior citizens, corporate entities. We offer NRE and NRO recurring deposits. We also offer micro recurring deposits for our microfinance loan customers.

Fixed Deposits

Fixed deposits are tenure-based deposits of a fixed amount over a fixed term that accrue interest at a fixed rate and may be withdrawn before maturity in accordance with applicable terms and conditions. The tenures for our fixed deposits range from seven days to 10 years. We offer fixed deposits on which we pay simple or cumulative interest. The minimum tenure for our cumulative interest fixed deposits is one year. We also offer NRE deposits with a tenure ranging from one to 10 years and NRO fixed deposits.

In addition, we also offer the Hrudaya Deposit Scheme, which presents our customers with the opportunity to be a part of a social cause as these deposits are lent to marginalized sections of society. An individual or a corporate entity can join the Hrudaya Deposit Scheme with a minimum deposit amount of ₹ 1.5 million and for a minimum period of two years.

For details on our deposits, see “*Selected Statistical Information – Deposits*” on page 183.

Distribution of Third-Party Products

Insurance Products

We are a corporate agent for Bajaj Allianz Life Insurance Company Ltd and PNB Metlife Life Insurance Company for life insurance products and ICICI Lombard and IFFCO Tokio General Insurance for general insurance products. We distribute a range of insurance products, including term plans, unit linked insurance plans, guaranteed savings plan, motor insurance, fire insurance, health insurance, travel insurance and personal accident policies.

Pension Systems

We act as one of the point of presence service providers in the country to provide services to subscribers of Atal Pension Yojna and the National Pension System introduced by Pension Fund Regulatory and Development Authority. The National Pension System is a pension and investment scheme launched by the Government to provide financial security to senior citizens. Atal Pension Yojna is a guaranteed pension product launched by the Government and it is primarily targeted towards the unorganised sector. Subscribers of Atal Pension Yojna receive a fixed minimum monthly pension when they turn 60, depending on the amount they contributed and when they became subscribers.

As at November 30, 2019, we had 441 Branches and Ultra-Small Branches (combined) acting as point of presence service providers.

Point of Sale (POS) terminals

We have partnered with two vendors to distribute POS terminals to our SME customers to facilitate cashless purchases. We earn a commission on every sale transaction that occurs through the POS terminal.

Other Services

Bharat Bill Payment System

We offer our customers access to the Bharat Bill Payment System through the internet, which is a one-stop payment solution for all bills across India. It is an interoperable and accessible bill payment service for utility services and also other categories, such as school/university fees, insurance and municipal taxes.

Money Transfer Services

We provide our customers with a remittance service for transferring money on NPCI’s immediate payment service platform, on the RBI’s RTGS, on the NEFT.

Safe Deposit Lockers

We provide safe deposit lockers to our customers to store their valuables for a fee.

Foreign Exchange Services

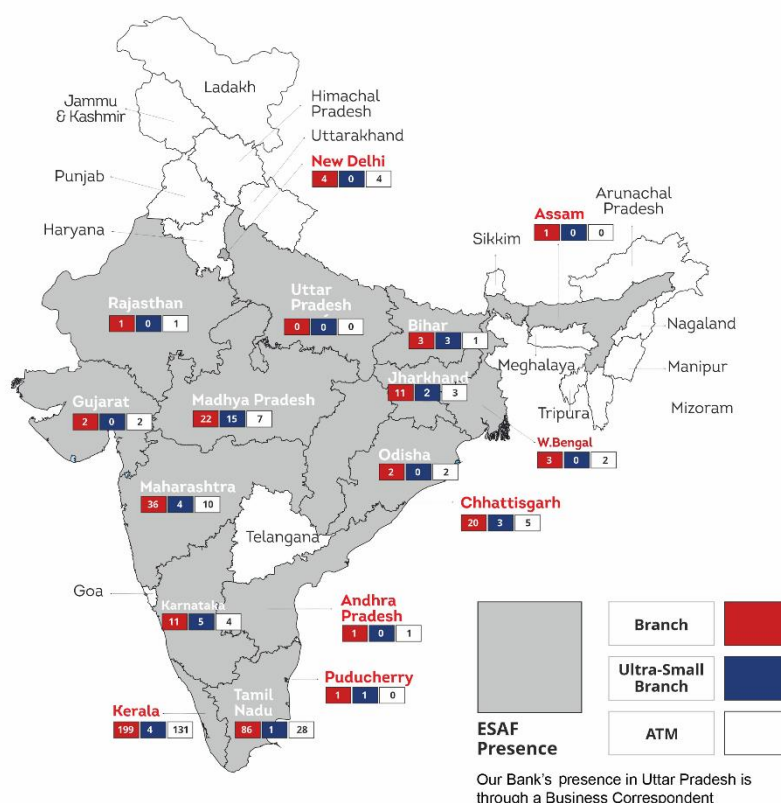
We buy from and sell foreign currency to our customers. We also provide overseas money transfer services through an authorised dealer.

Delivery Channels

We deliver our products and services through our business correspondents, Branches, Ultra-Small Branches, ATMs, ATM cum debit cards, mobile banking platforms, internet banking portals, unified payment interface facilities and SMS alerts.

As at November 30, 2019, we had operations in 16 states and one union territory: Kerala; Tamil Nadu; Karnataka; Maharashtra; Chhattisgarh; Madhya Pradesh; Jharkhand; Bihar, Puducherry; New Delhi; Odisha; West Bengal; Assam; Andhra Pradesh; Gujarat; Uttar Pradesh; and Rajasthan.

The map below shows our Branches, Ultra-Small Branches and ATMs as at November 30, 2019.



As per the RBI's requirements, at least 25% of our Branches and Ultra-Small Branches must be in unbanked rural centres. As at November 30, 2019, 25.06% of our Branches and Ultra-Small Branches (combined) are in unbanked rural centres.

Branches

As at November 30, 2019, we had 403 Branches, of which 120 were rural Branches, 219 were semi-urban Branches, 67 were urban Branches and 35 were metro Branches. During the eight months ended November 30, 2019, Fiscal 2019 and Fiscal 2018, we opened 177, 122, and 92 new Branches, respectively. We intend to continue to increase the number of our Branches. For details, see “–Strategies–Expand our geographic presence and penetrate deeper into our existing geographies” on page 114.

Ultra-Small Branches

Our Ultra-Small Branches are the erstwhile microfinance branches from when our business was owned by our Corporate Promoter. They cater primarily to our microfinance loan customers. They offer limited banking services, such as client on boarding, loan sourcing and customer service, and do not take deposits. As at November 30, 2019, we had 38 Ultra-Small Branches, of which four were in rural areas, 28 were in semi-urban areas and six were in urban areas.

As per the RBI's guidelines, all our Ultra-Small Branches need to be converted to Branches or merged with a Branch before March 10, 2020. As at November 30, 2019, we had converted 271 former Ultra-Small Branches to Branches.

Business Correspondents

As at November 30, 2019, we had 12 business correspondent entities for the distribution of our products and services. Our business correspondent entities are responsible for, among other things, sourcing and servicing of customers for microfinance loans, select deposit products and select third-party products. As at September 30, 2019 and March 31, 2019, 2018 and 2017, our business correspondents were responsible for sourcing and/or servicing customers for 95.75%, 96.31%, 98.43% and 97.48% of our gross advances, respectively. As at September 30, 2019 and March 31, 2019 and 2018, our business correspondents were responsible for sourcing customers for 2.09%, 2.55% and 4.92% of our deposits, respectively. As at March 31, 2017, our business correspondents sourced nil of our deposits.

On March 10, 2017, we acquired the business of our Corporate Promoter through a Business Transfer Agreement dated February 22, 2017. Certain of our Corporate Promoter's employees were responsible for sourcing and servicing microfinance customers until February 28, 2017. With effect from March 1, 2017, the employees responsible for sourcing and servicing microfinance customers were engaged by ESMACO. ESMACO entered into an agreement with our Bank to act as business correspondents for our Bank with effect from March 10, 2017. Until January 12, 2018, ESMACO was our only business correspondent. ESMACO focuses on promoting social and economic opportunities by conducting various programs, such as financial literacy programmes, livelihood training, environment education, skill development and healthcare programmes. ESMACO owns 58.10% of the equity shares in our Corporate Promoter, which owns 65.63% of the Equity Shares prior to the Offer. We have an agreement with ESMACO to act as our business correspondent that is valid until December 31, 2028. As at September 30, 2019 and March 31, 2019, 2018 and 2017, ESMACO was responsible for sourcing and/or servicing customers for 88.64%, 94.02%, 98.43% and 97.48% of our gross advances, respectively. As at September 30, 2019 and March 31, 2019 and 2018, ESMACO was responsible for sourcing and servicing customers for 2.09%, 2.55% and 4.92% of our deposits, respectively. As at March 31, 2017, ESMACO sourced nil of our deposits.

We have two different models for our business correspondents and the compensation terms are based on different parameters. One model is where the business correspondent uses our Branch or Ultra-Small Branch to operate from and the other model is where the business correspondent uses its own premise to operate from. By having a separate payment model for business correspondents that use their own premises to operate from, we are able to grow our business beyond areas where we currently have a Branch or Ultra-Small Branch.

ATMs

As at November 30, 2019, we had 290 ATMs, comprising 201 brown label ATMs and 89 white label ATMs. Our brown label ATMs are set up, owned and operated by FIS but are branded as our ATMs. During the eight months ended November 30, 2019, Fiscal 2019 and Fiscal 2018, we added 75, 44 and 71 brown label ATMs, respectively. During the eight months ended November 30, 2019, Fiscal 2019 and Fiscal 2018, we added nil, nil and 90 white label ATMs, respectively. We intend to continue to increase the number of our ATMs. For details, see "*Strategies—Expand our geographic presence and penetrate deeper into our existing geographies*" on page 114.

ATM cum Debit Cards

We offer Classic and Platinum RuPay branded ATM cum debit cards to our customers. The cards can be used to withdraw cash through our ATMs and the ATMs of any other bank in India and for purchase transactions at POS/Online terminals in India. We also offer a platinum RuPay International Debit card, which is a chip-and-pin card that has enhanced insurance coverage and access to certain airport lounges, and another brand of credit and debit cards.

Internet Banking

We offer a suite of internet banking services, allowing our customers to conduct banking operations at any time, on any day and from anywhere in the world. Our internet banking services include fund transfers within our Bank, fund transfers to other banks, balance enquiry, bill payment, online payment for certain services, and the payment of direct and indirect taxes.

Mobile Banking

Mobile banking services help customers maintain a virtual connection with our Bank at all times. We currently offer a mobile banking application that connects with the National Payments Corporation of India's unified payments interface platform, thereby enabling our customers to pay bills, transfer funds to other banks instantaneously and use scan and pay facilities at merchant outlets. Our mobile application is compatible with both Android and iOS operating systems.

SMS Alerts

Our SMS alerts facility provides alerts, account information and transactional services via SMS on both smartphones and feature phones. Our SMS alerts facility helps detect unauthorised access to customer accounts. Our missed call banking facility is available to ascertain account balance information and transaction details.

Customer Service

We make use of both interactive voice responses systems and call centre agents to manage our customers' queries. Our call centre facility is available to our customers 24x7. Our call centre agents are multi-lingual and can assist our customers in most languages spoken in areas where we operate. All calls made to our call centre are recorded and these recordings are made available to us for monitoring, quality control and reference purposes. Daily reports of all calls handled by our call centre are monitored by our Customer Service Quality department. Our call centre facility is managed by FIS.

ESAF Intelligent Digital Assistant is a humanoid robot that we introduced at one of our Branches in Fiscal 2019. ESAF Intelligent Digital Assistant uses voice and graphical user interface to interact with our customers. ESAF Intelligent Digital Assistant assists customers with certain queries, such as directing them to the relevant branch service counter and answering queries relating to our products.

The customer service quality department also conducts fortnightly review calls to discuss areas of improvement to ensure the efficient resolution of customer complaints. We have begun to undertake surveys from customers to obtain their feedback on the quality of our customer service.

Treasury Operations

Our treasury department is responsible for fund raising and asset liability management, minimizing the cost of our borrowings, liquidity management and control, managing interest rate risk and investing funds in accordance with the criteria set forth in our investment policy.

Risk Management

Risk Management Architecture

We have a well-defined risk management architecture with the following key features:

- active Board and senior management oversight;
- appropriate policies, procedures and limits;
- comprehensive and timely identification, measurement, mitigation, controlling, monitoring and reporting of risks;
- appropriate management information systems at the business and firm-wide level; and
- comprehensive internal controls.

While the Board is responsible for overall governance and oversight of core risk management activities, it has delegated authority to the Risk Management Committee of the Board for oversight and review of the processes and practices of risk management, and further sub-delegated to the executive level Credit Risk Management Committee for managing credit risk, Operational Risk Management Committee for managing operational risk and the ALCO for managing market risk and liquidity risk. The Risk Management Committee approves and recommends to the Board for its review and approval, the policies, strategies and framework for management of risk. It ensures an appropriate risk organization structure with authority and responsibility clearly defined, ensuring the independence of risk management function.

The risk management department is responsible for the formulation of risk policies and the Internal Capital Adequacy Assessment Process (“ICAAP”), identifying risks, assessing its materiality, measuring the magnitude of each type of risk, formulating risk-capital linkages, suggesting appropriate controls and mitigations, conducting stress tests, identifying impact on key risk parameters, coordinating the implementation of risk management framework approved by the Board and periodical risk reporting.

The risk management department is headed by the Chief Risk Officer, who is independent of all businesses and other functions, and reports directly to the Managing Director and Chief Executive Officer, with parallel reporting to the Board through the Risk Management Committee. The risk management department has six divisions attached to it - credit risk, market risk, operational risk, anti-money laundering and transaction monitoring, and information security and internal financial control divisions, for undertaking risk management functions. Heads of the divisions report to the Chief Risk Officer. The Chief Information Security Officer, who heads the information security division, also reports to the Chief Risk Officer.

Various functional departments are responsible for devising and implementing suitable policies and processes for effective management of risks embedded in their respective functions, in consultation with the risk management department. Business units are responsible for compliance of various policies and procedures stipulated by the corporate office for effective implementation of risk management systems.

The internal audit function cross verifies the risk management activities and results thereof through various systems of audits

and inspections, pointing out deficiencies and shortfalls, if any, for rectification and compliance. Other important aspects of our risk architecture are:

- Segregation of duties across the ‘three lines of defense’ model, whereby business functions, risk management and compliance and internal audit roles are made independent of one another;
- Risk strategy is approved by the Board on an annual basis and is defined based on our risk appetite aligning risk, capital and performance targets;
- All major risk classes are managed through focused and specific risk management processes; these risks include credit risk, market risk, operational risk and liquidity risk. Policies, processes and systems are in place to enhance our risk management capability; and
- The risk function has appropriate representation on our management committees to ensure that risk view is factored into business decisions. Stress testing tools and escalation processes are established to monitor the performance against approved risk appetite parameters.

Our risk management activities are governed by various policy documents approved by the Board.

Credit Risk

Credit risk is defined as the possibility of losses due to default by the borrowers and/or reduction in the value of the portfolio due to deterioration of credit quality of borrowers or counterparties.

Credit risk management is the direct responsibility of the Credit Risk Management Committee. The Credit Risk Management Committee manages implementation of credit risk management framework and provides recommendations to The Risk Management Committee and the Board. It ensures implementation of credit risk policy and procedures, as approved by the Risk Management Committee and the Board and recommends changes thereto, considering any changes in the regulatory instructions, business or economic conditions. It also monitors quality of the loan portfolio at periodic intervals, identifies problem areas and instructs business units with directions to rectify the deficiencies.

The credit risk division of the risk management department, implements policies and processes for credit risk identification, assessment, measurement, monitoring and control. Credit risk appetite statements are drawn up with inputs from the business units, and credit risk parameters and credit exposure and concentration limits are set by our Board and the RBI. The division constructs credit risk identification systems, monitors the quality of our loan portfolio, identifies problem credits and undertakes asset quality reviews with support from the business units and submits its analysis and reports to the Risk Management Committee and the Board on an on-going basis. The credit risk division captures early warning signals in the loan portfolio for identification of weak exposures, suggests remedial measures and monitors the actions taken.

Market Risk Management

The Basel Committee on banking supervision defines market risk as the risk of losses in on- and off-balance sheet positions that arise from movement in market prices.

The primary components of market risk are discussed below.

Interest rate risk

Interest rate risk refers to fluctuations in our Net Interest Income and the value of our assets and liabilities arising from external and internal factors. Internal factors include the composition of assets and liabilities, borrowings, loans and investments, quality, maturity and interest rates. External factors cover general economic and monetary conditions. While the immediate impact of this risk is on Net Interest Income and the value of fixed income investments, in the long term, variations in interest rates impact our net worth, since the economic value of the assets, liabilities and off-balance sheet positions get affected.

Liquidity risk

Liquidity refers to our ability to fund a decrease in liabilities or increase in assets and meet both cash and collateral obligations at a reasonable cost without adversely affecting our financial status. Liquidity risk arises when we are unable to meet such obligations. Liquidity risk is dependent on specific factors, such as maturity profile and composition of sources and uses of funding, the quality and size of the liquid asset buffer, and broader market factors, such as wholesale market conditions alongside depositor and investor behaviour. This type of risk may result in our failure to meet regulatory liquidity requirements, support normal banking activity or, at worst, cease to be an ongoing concern.

Market risk management is overseen and undertaken by the market risk division of the risk management department. The division is responsible for the design and implementation of our market risk management and asset liability management system. The division is independent from business and trading units, and provides an independent risk assessment, which is

critical to controlling and managing market risk. The mid office's treasury function is attached to the market risk division of the risk management department. The mid office prepares and analyses daily reports on various activities of our treasury department. The mid office, is responsible for independent market risk monitoring, measurement and analysis reports to our Chief Risk Officer.

The market risk management and asset liability management functions are handled by the ALCO together with the executive level committee, which is headed by the Managing Director and Chief Executive Officer.

The major functions of the ALCO with respect to managing risks in our banking and investment books include:

- design and implementation of effective market risk management and asset liability management framework;
- review new directives and regulatory limits for market risk, interest rate risk and liquidity risk, monitoring and making revisions to tolerance limits prescribed in the market risk management policy;
- ensuring that our business strategy is in line with our stated risk management objectives;
- determining the structure, responsibilities and controls for managing market risk and the liquidity positions; and
- ensuring independence in the working of the mid office and market risk functions.

Operational Risk

Operational risk is defined as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This definition includes legal risk, but excludes strategic risk and reputational risk. While operational risk management is the responsibility of various functions and business units handling operational activities, it is overseen at an executive level by the Operational Risk Management Committee.

The Operational Risk Management Committee mitigates operational risk by creation and maintenance of an explicit operational risk management process. It conducts detailed reviews of all operational risk exposures and focuses on all operational risk issues.

The Operational Risk Management Committee reviews the risk profile to take into account future changes and threats, and concurs on areas of high priority and related mitigation strategies with different departments and business units. The committee ensures that adequate resources are being assigned to mitigate risks as needed, and communicates to business units and staff, the importance of operational risk management.

In addition to the Operational Risk Management Committee, the operational risk division also coordinates with the Product and Process Approval Committee, the Outsourcing and Vendor Risk Management Committee and the Business Continuity Management Committee. The Product and Process Approval Committee is responsible for new product and process approvals, as well as refinement of existing products, systems and processes. The Operational Risk Management Committee is responsible for the assessment and evaluation of outsourcing activities and vendor selection and addressing the risks in those activities.

Business continuity management and coordination of relevant activities are also the functions of the operational risk division. Activities include building up understanding of the risk profile, implementing tools related to business continuity management, and working towards the goals of improved controls and lower risk.

The division has operationalized the risk control and self- assessment process, which assesses the operational risks in various banking operations and effectiveness of controls in place. Monitoring of key risk indicators is done on a quarterly basis to monitor the risk movements. Appropriate corrective action plans are initiated in case of adverse movement of risk levels. The operational risk management model facilitates conducting of risk and control assessments and scenario assessments, controls testing, investigation of incidents, tracking of issues and development of action plans. Each of these activities can be linked to the other activities in the system, thereby providing an integrated and centralized framework for collecting, managing, and storing information on operational risks.

Information Security Risk and Cyber Security Risk

Oversight of information security governance is done by the Information Security Governance Committee. The Information Security Governance Committee is an executive level committee headed by the Managing Director and Chief Executive Officer.

Our cyber security policies are approved and periodically reviewed by the Board. The Chief Information Security Officer is responsible for articulating and enforcing the policies that we use to protect our information assets and coordinating with relevant external agencies on the information security related issues. Our cyber security management functions are guided directly by the Board approved Cyber Security Policy and also by other related policies, including the Business Continuity

Management Policy, Fraud Risk Management Policy and Information Security Policy.

The Information Security Governance Committee monitors, reviews, directs and manages our information security risk management system by establishing a robust information security risk management framework. This committee reports to the Board through the IT Strategy Committee of the Board and keeps the Board apprised of relevant risks that need attention.

AML and Transaction Monitoring as a Risk Management activity

We have regulatory controls and compliance requirements in place with an objective of ensuring that our customers do not include persons prone to attempt money laundering and other financial crimes. The AML and transaction monitoring division of the risk management department focuses on the following:

- risk categorization of customers at the time of account opening, and transaction monitoring measures that align with the risk categorization of our customers;
- maintenance of a compliance culture across the organization ensures that all our employees understand money laundering risks and the consequences of breaches in AML norms;
- effective implementation of our KYC and AML policy helps ensure that we are not used for money laundering or terrorist financing activities;
- development and maintenance of a comprehensive AML and CFT programme in line with the regulatory requirements;
- reporting on cash transactions above the limits specified, transaction involving receipts by non-profit organizations and transactions involving the use of forged or counterfeit currency notes to Financial Intelligence Unit India; and
- monitoring of transactions with the intention of identifying and preventing frauds and malpractices, using fraud monitoring systems.

Internal Financial Controls

Internal financial controls are the policies and procedures adopted by us to help ensure orderly and efficient conduct of our business, including adherence to our policies, safeguarding of our assets, prevention and detection of frauds and errors, accuracy and completeness of accounting records, and timely preparation of reliable financial information. We have developed an internal financial control framework in line with the requirements prescribed by the Companies Act, 2013. We have an internal financial control division under the risk management department that is responsible for implementing our internal financial controls. The Audit Committee of the Board oversees implementation of internal financial controls and submits a report to the Board. The Board confirms that the internal financial controls are adequate and operating effectively.

We have identified and documented risk control matrices incorporating all the major processes along with the key risks associated with them.

The internal financial control division maintains repository of all process walk-through documents and the risk control matrices. Based on the risk assessment, processes are categorized into different risk categories for the purpose of determining testing frequency. Testing includes both the testing of design gaps as well as test of operating effectiveness. After certifications from heads of departments, the chief financial officer certifies our internal financial control compliance and which is disclosed in our annual report.

Material Risk Assessment

The risk management department assesses on a quarterly basis and presents to the Board all the major risks faced by us and identifies the risks that are material through the ICAAP review document. Our policies and procedures provide specific guidance for the implementation of broad business strategies and establish, where appropriate, internal limits for various types of risks to which we may be exposed.

Material risks are those risks that impact our earnings, capital and people. A combination of the following qualitative and quantitative parameters is assessed to study the impact of a specific risk on us to check for materiality:

Earnings

Earnings include Net Interest Income and non-interest income. The assessment is forward looking and aligned to financial plans.

Capital

The material risk assessment exercise assesses the impact of adverse events on our capital requirements. This is mainly done

through the stress testing exercise.

People

This criterion assesses the impact of different risk events on the staff, including staff morale, attrition rate, performance management, training and development and balancing business requirements with personal goals of employees.

ICAAP

As per the directives set out by the RBI, banks with varying levels of complexity in their operations shall be classified as 'simple', 'moderately complex' or 'complex' while formulating ICAAP. The objective of ICAAP is to ensure that we have adequate capital to support all risks found in our businesses as well as to develop and use better risk management techniques for monitoring and managing these risks. In accordance with the criteria outlined by the RBI, our activities and risk management practices are assessed as 'simple'.

A comprehensive review of Pillar 1 and Pillar 2 risks is undertaken during each quarter. Pillar 1 risks comprise credit risks, market risks and operational risks. Pillar 2 risks include credit concentration risks, liquidity risks, interest rate risks, strategic risks, reputational risks, compliance risks, IT and cyber security risks, human resources risks, group risks, outsourcing risks, internal frauds and malpractices risks, governance risks, regulatory norms violation risks, settlement risks, legal risks and process risks.

Risk Tolerance Levels and Risk Appetite Statement

Risk appetite is the level of risk that we are prepared to accept in pursuit of our business objectives, the level beyond which we do not intend to go. It represents a balance between the potential benefits and the threats. We have degrees of risk appetite for various types of risks defined under the Pillar I and Pillar II categories under Basel III norms. This has been established through our risk appetite statement, which is approved by the Board. The risk appetite or tolerance levels include both qualitative and quantitative parameters.

Our business plans and risk appetite statements are aimed at optimal capital position, defined by regulatory and internal ratios as well as optimal liquidity and funding management.

Stress Testing

Stress testing is done by the risk management department on various parameters on a quarterly basis. Stress testing provides a means for estimating our risk exposure under stressed conditions enabling development of our choice of appropriate strategies for mitigating such risks (e.g. restructuring positions and developing appropriate contingency plans). It improves our understanding of our risk profile and facilitates monitoring of changes in that profile over time. It allows the Board and senior management to determine whether our risk exposures correspond to our risk appetite and evaluate our capacity to withstand stressed situations in terms of profitability and capital adequacy. The stress tests used by us include sensitivity analysis and scenario analysis. Sensitivity tests are used to assess the impact of change in one variable on our financial position and scenario tests include simultaneous moves in a number of variables based on historical or hypothetical events and assessment of their impact on our financial position.

We test a variety of scenarios of increasing NPAs, since credit quality generally tends to deteriorate during an economic downturn as borrowers begin to experience cash flow problems, which in turn affect servicing of debt, leading to possible deterioration in asset quality.

Liquidity risk stress tests are done on the parameters of 'baseline' (with respect to institution specific crisis), 'medium' (with respect to general market crisis) and 'severe' (with respect to combined scenarios).

We also conduct stress tests on interest rate risk using the economic value of equity approach. The economic value of equity approach analyses the long-term impact of changing interest rates on the market value of our equity or net worth under various scenarios. The economic value of our assets, liabilities and off-balance sheet positions get affected due to variation in market interest rates.

Business Continuity Planning

We rely on increasingly complex technology and business models to deliver our products. Technology based products include interconnected ATM networks, tele-banking, core banking solutions, a mobile banking application and internet banking solutions.

We have established a business continuity plan, which involves the creation and implementation of strategies that recognize threats and risks that we may be subject to, with a focus on the protection of personnel and assets, while maintaining continued operations in the event of a disaster. The process defines potential risks, measures their impact, designs safeguards and procedures to mitigate those risks, tests those procedures to ensure that they work, and executes the implementation part. These plans and processes are periodically reviewed to ensure that they are effective and functional.

We have an executive-level Crisis Management Committee that is responsible for any possible business disruptions. The Crisis Management Committee is responsible for taking remedial action in case of any breakdown or failure of critical systems, occurrence of natural disasters or accidents or any other events affecting business continuity.

Information Technology

FIS provides us with a fully integrated banking and payments platform through a totally outsourced delivery model, which encompasses a core banking solution, risk management, domestic treasury management, analytics and the entire suite of payments services, which includes switching, debit card management services and ATM management for our brown label ATMs. The service agreement between our Bank and FIS is dated June 10, 2016 and expires on December 31, 2021. Our Bank has the option to renew the agreement for a further period of three years on the same terms and conditions. We decided to outsource our IT requirements to FIS in order to minimise our upfront capital expenditure costs and avoid redundancy risk.

We have rolled out FIS' core banking solution in all of our Branches and a customized version of this core banking solution has been installed in all of our Ultra-Small Branches. All of the accounts of our customers are on our core banking solution.

Our primary data centre is in Mumbai and our disaster recovery centre is in Hyderabad, both of which are operated by FIS.

Marketing

To enhance our brand visibility, we advertise using banners, newspaper advertisements and billboards. We also have kiosks/umbrellas in crowd-pulling areas where our team members distribute leaflets. One of our major lead generation activities includes associating with various organizations, such as rotary clubs and local cultural organisations. We set up counters at events held by such organizations where our staff distributes leaflets and interact with potential customers. We also organize our own lead generating activities, such as health checkups at our Branches or in nearby residential societies to connect with people. Furthermore, we use social media to promote our Bank.

Competition

The Indian finance industry is intensely competitive. We face intense competition in all our principal products and services.

There are multiple players in the microfinance sector with varied organisational structures. Loans in the microfinance sector are provided by banks, small finance banks, non-banking finance company-microfinance institutions ("NBFC-MFIs"), other non-banking finance companies and non-profit organisations. Banks provide loans under the self-help group model. However, they also give microfinance loans directly or through business correspondents to meet their priority-sector lending targets. NBFC-MFIs and non-profit MFIs are the only two players with loan portfolios exclusively focused towards microfinance. (Source: CRISIL Research Report). For more details on our competition, see "*Industry Overview – Competitive Dynamics*" on page 107.

Our competitors in the organized sector may have a better brand recognition, greater business experience, more diversified operations, a greater customer and depositor base, a larger branch network and better access to funding and at lower costs than we do. Furthermore, certain requirements that are applicable to small finance banks in terms of the SFB Operating Guidelines and other banking laws and regulations are significantly more stringent in comparison to scheduled commercial banks and NBFCs. Ensuring compliance with these laws and regulations has and will continue to limit our revenue, thereby making it more difficult to compete with other players in the organized sector. For further details, see "*– We are subject to stringent regulatory requirements and prudential norms. If we are unable to comply with such laws, regulations and norms it may have an adverse effect on our business, financial condition, results of operations and cash flows*" on page 24. In addition, we compete with informal sources of lending for microfinance loans, including moneylenders, landlords, local shopkeepers and traders.

On December 5, 2019, the RBI issued guidelines for on-tap licensing of small finance banks, which allows applicants to apply for a small finance bank license at any time, subject to the fulfilment of certain eligibility criteria and other conditions. We expect this to increase competition for us. Further, consolidation in the industry driven by the merger of other banks is likely to further increase competition by creating larger, more homogeneous and potentially stronger competitors in the market. Increases in operations of existing competitors or the entry of additional banks offering similar or a wider range of products and services could also increase competition. Further, with the advent of technology based initiatives and alternative modes of banking, we may face increased competition in this sector, which may in turn impact our results of operations. We also face competition from specialized fintech companies who could disrupt our origination, sales and distribution process.

Insurance

We maintain insurance policies that we believe are customary for banks operating in our industry. Our principal insurance policies are commercial general liability insurance, cyber liability insurance, debit card insurance, insurance for our tablets, standard insurance for fire and allied perils, electronic equipment and business interruption insurance, group health insurance, and bankers indemnity, professional indemnity and directors' and officers' liability insurance.

Intellectual Property

For details on our intellectual property, see “*Government and Other Approvals – Intellectual Property*” on page 286.

Employees

The following table sets forth the numbers of our employees, categorised by function, as at November 30, 2019:

| Functions | Number of Employees |
|--------------------|---------------------|
| Audit | 61 |
| Administration | 238 |
| Microfinance | 387 |
| Retail Asset | 417 |
| Retail Liabilities | 1,914 |
| Total | 3,017 |

We believe our employees are one of our most important assets and that a content and happy workforce will deliver the joy of banking to our customers and drive our performance.

Internal promotions are conducted every year based on a well-defined process, published in advance to make the process fully transparent. Promoted employees are given special training on leadership and team-building. We recognise the importance of continuous learning and have adopted a comprehensive learning and development policy.

Each employee on-boarded has to mandatorily undergo a minimum of two weeks’ training, which includes on-the-job training in microfinance at our Branches and Ultra-Small Branches. After on the job training at our Branches and Ultra-Small Branches, they are given one week’s residential induction training and also another week’s training on core banking solution software.

We have facilitated a culture of self-learning for our employees by establishing an online learning portal, ESAF Small Finance Bank Online Academy. We conduct various topic-based trainings for our employees. We also have tie-ups with coaching institutes in multiple locations for approved certification courses at concessional fees for employees and we give incentives to those employees who pass those courses. Employees can also avail professional development loans from us to pay for these courses. We also regularly nominate senior staff to attend programmes arranged by certain financial educational institutes.

Properties

We do not own any real property. We lease our corporate office and registered office. As at November 30, 2019, we leased/licensed 441 Branches and Ultra-Small Branches (combined). As at November 30, 2019, we had 201 brown label ATMs, all of which are on leased/licensed premises.

Corporate and Social Responsibility

We have adopted a CSR policy in compliance with the requirements of the Companies Act, 2013 and the Companies (Corporate Social Responsibility) Rules, 2014 notified by the Central Government. We have a board approved CSR policy and have established a board level CSR management committee. Our CSR focus areas are education, healthcare, sanitation and livelihood development. We have entered into a memorandum of understanding dated of December 19, 2018 with ESAF Society, pursuant to which the ESAF Society provides services to us for the execution of CSR projects, including providing project proposals, timelines and budgetary estimates for CSR projects within our focus areas. The memorandum of understanding is valid for a term of three years.

We have also entered into a memorandum of understanding with Prachodhan Development Services dated December 15, 2019, pursuant to which it provides services to us for the execution of certain CSR projects. The memorandum of understanding is valid for a term of three years.

KEY REGULATIONS AND POLICIES

The following description is a summary of certain key sector specific laws and regulations in India, which are applicable to us. The information detailed in this section has been obtained from publications available in the public domain. The regulations and their descriptions set out below may not be exhaustive, and are only intended to provide general information to the bidders and are neither designed nor intended to substitute for professional legal advice. Judicial and administrative interpretations are subject to modification or clarification by subsequent legislative, judicial or administrative decisions.

Our Bank is engaged in the business of operating as a small finance bank primarily serving the unserved and underserved, with a focus on financial inclusion. We deliver our products and services through our business correspondents, Branches, Ultra-Small Branches, ATMs, ATM cum debit cards, mobile banking platforms, SMS alerts, internet banking portals and unified payment interface facilities. Under the provisions of various Central Government and State Government statutes and legislations, our Bank is required to obtain and regularly renew certain licenses or registrations and to seek statutory permissions to conduct our business and operations. For information regarding regulatory approvals obtained by our Bank, see “Government and Other Approvals” on page 283.

The following is an overview of some of the important laws and regulations, which are relevant to our business as an SFB.

BANKING RELATED LEGISLATIONS

Banking Regulation Act, 1949 (“Banking Regulation Act”)

Banks in India are required to obtain a license from the RBI to carry on banking business in India. Such license is granted to the bank subject to compliance with certain conditions some of which include that: (i) the bank has or will have the ability to pay its present and future depositors in full as their claims accrue; (ii) the affairs of the bank are not or are not likely to be conducted in a manner detrimental to the interests of present or future depositors; (iii) the bank has adequate capital structure and earnings prospects; (iv) public interest will be served if such a license is granted to the bank; and (v) the general character of the proposed management of the company will not be prejudicial to public interest or the interests of the depositors. The RBI has the power to cancel the license if a bank fails to meet the conditions or if the bank ceases to carry on banking operations in India. Additionally, the RBI has issued various reporting and record-keeping requirements for such commercial banks. The appointment of the auditors of the banks is subject to the approval of the RBI. The RBI can direct a special audit in public interest, or in the interest of the banking company, or in the interest of its depositors. It also sets out the provisions in relation to the loan granting activities of a banking company. The Banking Regulation Act specifies the business activities in which a bank may engage. Banks are prohibited from engaging in business activities other than the specified activities. As per the Banking Regulation Act read with the gazette notification DBR.PSBD. No. 1084/16.13.100/2016-17 dated July 21, 2016, there is a limit of 26% on voting rights in respect of private sector banks. Pursuant to amendments to the Banking Regulation Act in January 2013, private sector banks are permitted, subject to the guidelines framed by the RBI, to issue perpetual, redeemable or irredeemable preference shares in addition to ordinary equity shares.

Further, the Banking Regulation Act, requires any person to seek prior approval of the RBI, to acquire or agree to acquire, directly or indirectly, shares or voting rights of a bank, by himself or with persons acting in concert, wherein such acquisition (taken together with shares or voting rights held by him or his relative or associate enterprise or persons acting in concert with him) results in aggregate shareholding of such person to be 5% or more of the paid-up capital of a bank or entitles him to exercise 5% or more of the voting rights in a bank. Further, the RBI may, by passing an order, restrict any person or persons acting in concert with him, holding more than 5% of the total voting rights of all the shareholders of the banking company from exercising voting rights on poll in excess of the said 5%, if such person is deemed to be not fit and proper to hold shares or voting rights, by the RBI. Under the RBI (Prior Approval for Acquisition of Shares or Voting Rights in Private Sector Banks) Directions, 2015, an existing shareholder who has already obtained prior approval of RBI for having a “major shareholding” in a private sector bank, need not obtain approval for an additional fresh acquisition resulting up to 10% aggregate shareholding in such bank. However, if the additional acquisition results in an aggregate shareholding that is in excess of 10%, the prior approval of RBI must be obtained. Further, persons with ‘major shareholding’ shall also periodically report to the concerned bank on continuing to be fit and proper.

Further, the RBI requires the banks to create a reserve fund to which it must transfer not less than 25% of the net profit before appropriations. If there is an appropriation from this account or the share premium account, the bank is required to report the same to the RBI within 21 days, explaining the circumstances leading to such appropriation.

Certain amendments also permit the RBI to establish a ‘Depositor Education and Awareness Fund’, which will take over any credit balances in any account in India with a banking company which has not been operated upon for a period of 10 years or any deposit or any amount remaining unclaimed for more than 10 years.

The amendments also confer power on the RBI (in consultation with the central government) to supersede the board of directors of a banking company for a period not exceeding a total period of 12 months, in public interest or for preventing the affairs of the bank from being conducted in a manner detrimental to the interest of the depositors or any banking company or for securing the proper management of any banking company.

The appointment, re-appointment, or termination of the appointment of a chairman, managing director or whole-time director, manager, chief executive officer of a bank shall have effect only if it is made with the prior approval of the RBI. Further, no amendment in relation to the maximum number of permissible directors, remuneration of the chairman, managing director, whole-time director or any other director, manager, chief executive officer shall have effect unless approved by the RBI. RBI is also empowered to remove a chairman, managing director and whole-time directors from office on the grounds of public interest, interest of depositors or securing the proper management. Moreover, RBI may order meetings of the board of directors to discuss any matter in relation to the bank, appoint observers to such meetings, make such changes to the management as it may deem necessary, and may also order the convening of a general meeting of the bank's shareholders to elect new directors. Banking companies are restricted from granting loans or advances on the security of its own shares, enter into any commitment for granting any loan or advance to or on behalf of (i) any of its directors; (ii) any firm in which any of its directors is interested as partner, manager, employee or guarantor or (iii) any company which is not a subsidiary of the banking company, a company registered under Section 25 of the Companies Act, 1956, a government company, a subsidiary or a holding company of which any of the directors of the banking company is a director, managing agent, manager, employee or guarantor or in which the director holds substantial interest; or (iv) any individual in respect of whom any of its Directors is a partner or a guarantor.

The RBI may impose penalties on banks, directors and its employees in case of infringement of regulations under the Banking Regulation Act. The penalty may be a fixed amount or may be related to the amount involved in the contravention. The penalty may also include imprisonment of the concerned director or employee. Banks are also required to disclose the penalty in their annual report.

The RBI Act, 1934 ("RBI Act"), as amended

The RBI Act provides a framework for supervision of banking firms in India. The RBI Act was passed to constitute a central bank to, *inter alia*, regulate the issue of bank notes and keeping of reserves with a view to securing monetary stability in India and generally to operate the currency and credit system of the country. RBI may, subject to certain conditions, direct the inclusion or exclusion of any bank from the second schedule of the RBI Act. Scheduled banks are required to maintain cash reserves with the RBI. In this regard, RBI may stipulate an average daily balance requirement to be complied with by such banks and may direct that such banks regard a transaction or class of transactions as a liability. Further, RBI may direct any banking company to submit returns for the collection of credit information and may also furnish such information to a banking company upon an application by such company. RBI has the power to impose penalties against any person for inter-alia failure to produce any book, account or other document or furnish any statement, information or particulars which such person is duty-bound to produce or furnish under the RBI Act, or any order, regulation or direction thereunder.

Reserve Bank of India's Guidelines for Licensing of "Small Finance Banks" in the Private Sector dated November 27, 2014 ("SFB Licensing Guidelines")

The RBI issued the SFB Licensing Guidelines and clarifications dated January 1, 2015, for licensing of SFBs in the private sector. The following is an indicative list of guidelines applicable to our Bank:

- 1. Registration, licensing and regulations:** An SFB is required to be registered as a public limited company under the Companies Act and licensed under Section 22 of the Banking Regulation Act. The SFB is required to use the words "Small Finance Bank" in its name. SFBs are governed by the provisions of the Banking Regulation Act, RBI Act, FEMA, Payment and Settlement Systems Act, 2007, Credit Information Companies (Regulation) Act, 2005, Deposit Insurance and Credit Guarantee Corporation Act, 1961, and other relevant statutes and the directives, prudential regulations and other guidelines/instructions issued by RBI and other regulators from time to time. The SFBs will be given scheduled bank status once they commence their operations, and are found suitable as per Section 42(6)(a) of the RBI Act.
- 2. Eligible promoters:** Resident individuals/professionals with ten years of experience in banking and finance and companies and societies owned and controlled by residents will be eligible as promoters to set up SFBs. Existing NBFCs, MFIs and local area banks that are owned and controlled by residents can also opt for conversion into an SFB. However, joint ventures by different promoter groups for the purpose of setting up SFBs would not be permitted. Promoter/ promoter groups should be 'fit and proper', on the basis of their past record of their sound credentials and integrity, financial soundness and successful track record of professional experience or of running their business for at least a period of five years in order to be eligible to promote SFB.
- 3. Scope of activities:** The SFB is required to primarily undertake basic banking activities of acceptance of deposits and lending to unserved and underserved sections and supply of credit to small business units, small and marginal farmers, micro and small industries, and other unorganised sector entities, through high technology-low cost operations. It can also undertake other non-risk sharing simple financial services activities, not requiring any commitment of own fund, such as distribution of mutual fund units, insurance products, pension products, etc. with the prior approval of RBI and after complying with the requirements of the sectoral regulator for such products. The SFB can also become a Category II Authorised Dealer in foreign exchange business for its clients' requirements. It cannot set up subsidiaries to undertake non-banking financial services activities. Further, the other financial and non-financial services activities of the promoters, if any, should be kept distinctly ring-fenced and not comingled with the banking business. The annual branch expansion plans of the small finance banks for the initial five years would

need prior approval of RBI. The annual branch expansion plans should be in compliance with the requirement of opening at least 25% of its branches in unbanked rural centres (having population of up to 9,999 as per the latest census). Further, there shall not be any restriction in the area of operations of a SFB, however, preference will be given to SFBs who in the initial phase to set up the bank in a cluster of under-banked states/ districts, such as in the North-East, East and Central regions of India. Such SFBs shall not have any hindrance to expand to other regions in due course. It is expected from the SFBs that it shall be primarily responsive to local needs. After the initial stabilisation period of five years, and after a review, RBI may liberalize the requirement of prior approval for annual branch expansion plans and scope of activities of the SFB.

4. **Capital requirement:** The minimum paid-up equity capital of an SFB is required to be ₹1,000 million. It shall be required to maintain a minimum capital adequacy ratio of 15% of its risk weighted assets on a continuous basis, subject to any higher percentage as may be prescribed by RBI from time to time. The tier I capital should be at least 7.5% of the risk weighted asset. The tier II capital should be limited to a maximum of 100% of the tier I capital. Further, the capital adequacy ratio should be computed as per the Basel committee's standardised approaches.
5. **Promoter's contribution:** The promoter's minimum initial contribution to the paid-up equity capital of the SFB shall at least be 40% which shall be locked in for a period of five years from the date of commencement of business of the SFB. However, if an existing NBFC, MFI or local area bank has diluted the promoter's shareholding to less than 40% but above 26%, due to regulatory requirements or otherwise, the RBI may not insist on the promoter's minimum initial contribution. Further, the promoter's shareholding should be brought down in prescribed phases. If the initial shareholding of the promoters is more than 40%, it should be brought down to 40% within a period of five years and thereafter to 30% within 10 years and to 26% within 12 years from the date of commencement of business of the SFB. Further, if an SFB reaches the net worth of ₹5,000 million, listing will be mandatory within three years of reaching that net worth.
6. **Foreign shareholding:** Foreign shareholding would be as per the FDI Policy for private sector banks, as amended from time to time. As per the current FDI Policy, foreign direct investment is permitted up to 49% under the automatic route and up to 74% under government route in a private sector Indian bank.

With effect from April 1, 2020, the aggregate limit for FPI investments shall be the sectoral caps applicable to our Bank (i.e. up to 49% under the automatic route and up to 74% under the government approval route).

7. **Voting rights and transfer/ acquisition of shares:** As per the Banking Regulation Act read with the gazette notification DBR.PSBD. No. 1084/16.13.100/2016-17 dated July 21, 2016, there is a limit of 26% on voting rights in respect of private sector banks. This will also apply to SFBs.
8. **Prudential norms:** The SFB will be subject to all prudential norms and regulations of RBI as applicable to existing commercial banks. Further, the SFB will have to comply with additional conditions/ norms such as extending 75% of its adjusted net bank credit to sectors eligible for classification as priority sector lending by RBI, while 40% of its adjusted net bank credit shall be allocated to different sub-sectors under priority sector lending as per the extant priority sector lending prescriptions, the SFB can allocate the balance of 35% to any one or more sub-sectors under priority sector lending where it has competitive advantage, maximum loan size and investment limit exposure to a single and group obligor being restricted to 10% and 15% of its capital funds, respectively, at least 50% of its loan portfolio should constitute loans and advances of up to ₹2.5 million, etc. However, after the initial stabilisation period of five years, and after a review, RBI may relax the above exposure limits. The SFB is also precluded from having any exposure to its promoters, major shareholders (who have shareholding of 10% of paid-up equity shares in the bank), and relatives (as defined in Section 2 (77) of the Companies Act, 2013 and rules made thereunder) of the promoters as also the entities in which they have significant influence or control (as defined under Accounting Standards AS 21 and AS 23).
9. **Corporate Governance:** The Board of the SFB should have a majority of independent directors. Further, the SFB will have to comply with the corporate governance guidelines including 'fit and proper' criteria for directors as issued by RBI from time to time.
10. **Others:**
 - Individuals (including relatives) and entities other than the promoters will not be permitted to have shareholding in excess of 10% of the paid-up equity capital. In case of NBFCs or MFIs converting to an SFB, if shareholding of entities (other than the promoters) in the NBFC is in excess of 10% of the paid-up equity capital, RBI may consider providing time up to 3 years for the shareholding to be brought down to 10%.
 - An SFB cannot be a Business Correspondent ("BC") for another bank. However, it can have its own BC network.

- A promoter of an SFB cannot be granted licenses for both universal bank and small finance bank even if the proposal is set to them up under the non-operative financial holding company structure.
- If an SFB wishes to transit into a universal bank, it would have to apply to the RBI for such conversion and fulfil the minimum paid-up capital / net worth requirement as applicable to universal banks and also comply with other criteria prescribed in this regard.
- The operations of the bank should be technology driven from the beginning, conforming to generally accepted standards and norms; while new approaches (such as for data storage, security and real time data updating) are encouraged, a detailed technology plan for the same shall be furnished to RBI.
- The compliance of terms and conditions laid down by RBI is an essential condition of grant of licence. Any non-compliance will attract penal measures including cancellation of licence of the bank.

Reserve Bank of India's Operating Guidelines for Small Finance Bank dated October 6, 2016 ("SFB Operating Guidelines")

The SFB Operating Guidelines are supplementary to SFB Licensing Guidelines. The SFB Operating Guidelines came into force considering the differentiated nature of business and financial inclusion focus of small finance banks. The SFB Operating Guidelines set out the following:

1. **Prudential Regulation:** The prudential regulatory framework for the SFBs will be largely drawn from the Basel standards. However, given the financial inclusion focus of these banks, it will be suitably calibrated:
 - a) **Capital adequacy framework:** The minimum capital requirement is 15%;
 - b) **Leverage ratio:** The leverage ratio is 4.5%, calculated as percentage of Tier 1 capital to total exposure; and
 - c) **Inter-bank borrowings:** SFBs are allowed exemption from the existing regulatory ceiling of interbank borrowings till the existing loans mature or up to three years, whichever is earlier. Afterwards, it will be on par with scheduled commercial banks. However, the borrowings made by the SFBs after the commencement of its operations shall be subject to inter-bank borrowing limits.
2. **Corporate governance:**
 - a) Constitution and functioning of board of directors: The extant provisions as applicable to banking companies shall be applicable to SFBs as well. Specifically in case of entities being converted into SFBs, the existing terms and conditions of appointment of directors will be grandfathered till completion of their present term; and
 - b) Constitution and functioning of committees of the board, management level committees, and remuneration policies: The extant provisions in this regard as applicable to private sector banks, shall be applicable to SFBs as well.
3. **Banking Operations:**
 - a) **Branch authorization policy:** SFBs should follow the extant instructions pertaining to the branch authorization policy applicable to scheduled commercial banks as laid down in the Rationalisation of Branch Authorisation Policy - Revision of Guidelines issued by the RBI on May 18, 2017. SFBs are required to have 25% of their branches in unbanked rural centres within one year from the date of commencement of business. The SFBs are given three years from the date of commencement of the business to align with this requirement, however, during these three years, at least 25% of total number of branches opened by SFBs in a financial year should be in unbanked rural centres.
 - b) **Regulation of Business Correspondents:** The SFBs may engage all permitted entities including the companies owned by their business partners and own group companies on an arm's length basis as business correspondents. These business correspondents can have their own branches managed by their employees operating as "access points" or may engage other entities/persons to manage the "access points" which could be managed by the latter's staff. In such cases, from the regulatory perspective, the SFB will be responsible for the business carried out at the 'access points' and the conduct of all the parties in the chain regardless of the organizational structure including any other intermediaries inserted in the chain to manage the BC network. Further, the Operating Guidelines also provide that the business correspondents must be doing online transactions/using point of sale terminals for doing transactions; and
 - c) Bank charges, lockers, nominations, facilities to disabled persons: The extant provisions applicable to scheduled commercial banks shall be applicable to SFBs as well.

4. **KYC requirements:** At their discretion, SFBs may (like all other banks) decide not to take the wet signature while opening accounts, and instead rely upon the electronic authentication/ confirmation of the terms and conditions of the banking relationship or account relationship keeping in view their confidence in the legal validity of such authentications or confirmations. However, all the extant regulations concerning KYC including those covering the Central KYC registry, and any subsequent instructions in this regard, as applicable to commercial banks, would be applicable to SFBs.

Reserve Bank of India Master Direction on Priority Sector Lending – Small Finance Banks – Targets and Classification dated July 29, 2019 (“SFB Priority Sector Lending Regulations”)

The SFB Priority Sector Lending Regulations apply to every SFB licensed to operate in India by the RBI. In terms of these regulations, the sectors categorised as priority sectors are agriculture, micro, small and medium enterprises (“MSME”), export credit, education, housing, social infrastructure, renewable energy and other sectors. Further, the SFB Priority Sector Lending Regulations requires SFBs have a target of 75% for PSL of their adjusted net bank credit. While 40% of adjusted net bank credit should be allocated to different sub-sectors under PSL, the balance 35% can be allocated to any one or more sub-sectors under the PSL, where banks have competitive advantage. Further, for agriculture sector, micro enterprises and advance to weaker sections, the targets are 18%, 7.5% and 10% of the adjusted net bank credit respectively.

The SFB Priority Sector Lending Regulations provides conditions, thresholds and requirements for determining agriculture, micro, MSME, export credit, education, housing, social infrastructure, renewable energy and other sector.

Reserve Bank of India’s Compendium of Guidelines for Small Finance Banks – Financial Inclusion and Development dated July 6, 2017

Considering the differentiated nature of business and financial focus of the SFBs and taking into account the important role that SFBs can play in the supply of credit to micro and small enterprises, agriculture and banking services, the RBI issued a specific compendium of guidelines for SFBs on areas relating to financial inclusion and development. SFBs are required to open at least 25% of its branches in unbanked rural centres. The identified priority sectors are agriculture, MSMEs, export credit, education, housing, social infrastructure, renewable energy and certain categories of loans identified therein. SFBs will have a target of 75% for priority sector lending of their adjusted net bank credit.

Reserve Bank of India’s Guidelines on Compensation of Whole Time Directors/ Chief Executive Officers/ Material Risk Takers and Control Function Staff dated November 4, 2019 (“RBI Compensation Guidelines”)

The Financial Stability Board Principles for Sound Compensation Practices, 2009 (“FSB Principles”) aim to ensure effective governance of compensation, alignment of compensation with prudent risk taking and effective supervisory oversight and stakeholder engagement in compensation. The FSB Principles have been endorsed by the G-20 countries and the Basel Committee on Banking Supervision (“BCBS”) which has published remuneration related reports and disclosure requirements. Pursuant to the stipulations in the reports and disclosure requirements published by BCBS, the RBI issued the RBI Compensation Guidelines which are based on the FSB Principles and are applicable to all private sector banks (including small finance banks) and foreign banks operating in India. In line with the FSB Principles banks are required to take steps to implement certain guidelines by putting in place necessary policies/systems. These guidelines include, *inter alia*, formulation of a compensation policy, constitution of nomination and remuneration committee, alignment of compensation of whole-time directors / chief executive officers and material risk takers with prudent risk taking etc. All applications for approval of appointment/re-appointment or approval of remuneration/revision in remuneration of whole time directors/chief executive officers shall be submitted to the RBI with the details as prescribed in the guidelines. These guidelines shall be applicable for pay cycles beginning from/after April 1, 2020.

Reserve Bank of India’s Guidelines on Compensation of Non-executive Directors of Private Sector Banks dated June 1, 2015

The board of directors of a private sector bank, in consultation with its remuneration committee, is required to formulate and adopt a comprehensive compensation policy for non-executive directors (other than part-time non-executive Chairman), subject to the requirements prescribed under the Companies Act. The Board may, at its discretion, provide for in the policy, payment of compensation in the form of profit related commission to the non-executive directors, subject to bank making profits. Such compensation, however, shall not exceed ₹1.00 million per annum for each non-executive director. In addition to the directors’ compensation, the bank may pay sitting fees to the non-executive directors and reimburse their expenses for participation in the board. Further, all private sector banks are required to obtain prior approval of RBI for granting remuneration to the part-time non-executive Chairman under Section 10B(1A)(i) and 35B of the Banking Regulation Act.

Master Circular - Mobile Banking Transactions in India- Operative Guidelines for Banks dated July 1, 2016 (“Mobile Banking Transaction-Operative Guidelines”)

The Mobile Banking Transaction Operative Guidelines contains all rules, regulations and procedures prescribed to be followed by banks for operationalizing mobile banking in India. Banks which are licensed, supervised and having physical presence in India are permitted to offer mobile banking services after obtaining one-time RBI approval. Only banks who have implemented core banking solutions are permitted to provide mobile banking services. Banks are required to put in place a

system of registration of customers for mobile banking. Further, to meet the objective of a nation-wide mobile banking framework, facilitating inter-bank settlement, a robust clearing and settlement infrastructure operating on a 24x7 is mandated. Pending creation of such a national infrastructure, banks may enter into bilateral or multilateral arrangement for inter-bank settlements, with express permission from the RBI, unless such arrangements have been authorized by the RBI under the Payment and Settlement System Act, 2007.

Master Direction - Know Your Customer (KYC) Direction, 2016 dated February 25, 2016, as amended on May 29, 2019 (“KYC Directions”)

KYC Directions are applicable to every entity regulated by RBI specifically, scheduled commercial banks, regional rural banks, local area banks, primary (urban) co-operative banks, all India financial institutions, NBFCs, miscellaneous non-banking companies and residuary non-banking companies, amongst others. In terms of the KYC Directions, every entity regulated thereunder is required to formulate a KYC policy which is duly approved by the board of directors of such entity or a duly constituted committee thereof. The KYC policy formulated in terms of the KYC Directions is required to include four key elements, being customer acceptance policy, risk management, customer identification procedures and monitoring of transactions. The KYC Directions also prescribe detailed instructions in relation to, *inter alia*, the due diligence of customers, record management and reporting requirements (such as the details of the person designated by the board of directors as a designated director etc.) to Financial Intelligence Unit – India.

Master Circular on Prudential norms on income recognition, asset classification and provisioning pertaining to advances dated July 1, 2015 (“Prudential Norms”)

The RBI, pursuant to its “Master Circular on Prudential Norms on Income Recognition, Asset Classification and Provisioning Pertaining to Advances” issued on July 1, 2015, classifies NPAs into (i) sub-standard assets; (ii) doubtful assets; and (iii) loss assets. The circular also specifies provisioning requirements specific to the classification of the assets.

In July 2005, the RBI issued guidelines on sales and purchases of NPAs between banks, financial institutions and NBFCs. However, as per SFB Operating Guidelines, while SFBs are permitted to sell NPAs, they are not permitted to purchase NPAs. These guidelines require that the board of directors of a bank must establish a policy for purchases and sales of NPAs. An asset must have been classified as non-performing for at least two years by the seller bank to be eligible for sale. In October 2007, the RBI issued guidelines regarding valuation of NPAs being put up for sale.

Reserve Bank of India’s Prudential Guidelines on Restructuring of Advances by Banks and Financial Institutions dated May 30, 2013.

The RBI revised the “Prudential Guidelines on Restructuring of Advances by Banks and Financial Institutions” on May 30, 2013. Banks are required to make a provision of certain per cent on restructured standard accounts for different periods depending on the way an account is classified as restructured standard account, i.e. either *ab initio* or on upgradation or on retention of asset classification. Pursuant to the revised guidelines the provisioning requirement has been increased to 5% in respect of new restructured standard accounts (flow) with effect from June 1, 2013 and in a phased manner for the stock of restructured standard accounts as of March 31, 2013 as follows:

- a) 3.50% with effect from March 31, 2014 (spread over the four quarters of 2013-2014);
- b) 4.25% with effect from March 31, 2015 (spread over the four quarters of 2014-2015); and
- c) 5% with effect from March 31, 2016 (spread over the four quarters of 2015-2016).

Master Direction – Ownership in Private Sector Banks, Directions, 2016 dated May 12, 2016

The Reserve Bank of India issued master directions for ownership in private sector banks in May 2016. The directions are applicable to all private sector banks licensed by RBI to operate in India. Under the directions, shareholders are now categorized as natural persons (individuals) and legal persons (entities/institutions) for the purposes of ownership limits in the longer run. Non-financial and financial institutions, and among financial institutions, diversified and non-diversified financial institutions shall have separate limits for shareholding.

The limits for shareholding are as follows: (i) in the case of individuals and non-financial entities (other than promoters/promoter group), the limit shall be 10% of the paid-up capital. However, in case of promoters being individuals and non-financial entities in existing banks, the shareholding shall be 15%, (ii) for entities in the financial sector, other than regulated or diversified or listed, the limit shall be at 15%, (iii) in case of ‘regulated, well diversified, listed entities from the financial sector’ and shareholding by supranational institutions or public sector undertaking or Government undertaking, a limit of 40% is prescribed, and (iv) higher stake/strategic investment by promoters/non-promoters through capital infusion by domestic or foreign entities/institution shall be permitted on a case to case basis under circumstances such as relinquishment by existing promoters, rehabilitation/ restructuring of problem/ weak banks/ entrenchment of existing promoter or in the interest of the bank or in the interest of consolidation in the banking sector

A period of 12 years from the date of commencement of business of the bank shall be available for the promoter and promoter group in cases where dilution to a lower level of shareholding is required for compliance with the specified limits. Acquisition of shareholding in a private sector bank shall be subject to the applicable FDI Policy, with the aggregate foreign investment in private sector banks not exceeding 74% of the paid-up capital. The directions further prescribe that banks (including foreign banks having branch presence in India) shall not acquire any fresh stake in a bank's equity shares, if by such acquisition, the investing bank's holding is 10% or more of the investee bank's equity capital. However, RBI may permit a higher level of shareholding by a bank in exceptional cases.

Master Direction – Issue and Pricing of shares by Private Sector Banks, Directions, 2016

The RBI issued master directions for issue and pricing of shares by private sector banks on April 21, 2016. The directions are applicable to all private sector banks licensed by RBI to operate in India. Under the directions, “private sector banks” have been defined as banks licensed to operate in India under the Banking Regulation Act other than urban co-operative banks, foreign banks and banks licensed under specific statutes. Under the directions, a private sector bank, both listed and unlisted, has general permission for issue of shares by way of public issues (initial public offer, further public offer), private placement (preferential issue, qualified institutional placement), rights issue and bonus issue, subject to compliance with applicable laws such as FEMA and extant foreign investment policy of the GoI for private sector banks, provisions of the Companies Act, and the relevant SEBI guidelines, the RBI master directions dated November 19, 2015 on Prior Approval for Acquisition of Shares or Voting Rights in Private Sector Banks and reporting of complete details of the issue to RBI such as date of issue, details of the type of issue, issue size, details of pricing, number and names of allottees, post allotment shareholding position etc., along with a copy of the board/ annual general meeting resolution and prospectus/ offer document in the prescribed format.

Guidelines for ‘on tap’ Licensing of Small Finance Banks in the Private Sector dated December 5, 2019 (“On-Tap Licensing Guidelines”)

The RBI had, post review of the performance of existing small finance banks, issued the Draft Guidelines for ‘on tap’ Licensing of Small Finance Banks in the Private Sector dated September 13, 2019, to encourage competition amongst small finance banks, and subsequently, post consideration of responses received, issued the On-Tap Licensing Guidelines on December 5, 2019. Pursuant to the On-Tap Licensing Guidelines, the following are eligible promoters: (i) resident individuals/ professionals (Indian citizens), singly or jointly, each having at least 10 years of experience in banking and finance at a senior level; and (ii) companies and societies in the private sector, that are owned and controlled by residents (as defined in FEMA Regulations, as amended from time to time), and have a successful track record of running their businesses for at least a period of five years. Further, existing NBFCs, micro finance institutions and local area banks in the private sector that are controlled by residents (as defined in FEMA Regulations, as amended from time to time), and have a successful track record of running their businesses for at least a period of five years, can opt for conversion into SFBs after complying with applicable law. Promoter/promoter groups should be ‘fit and proper’ with, amongst other things, past record of sound credentials and integrity, financial soundness, a successful track record of professional experience or of running their business for at least a period of five years in order to be eligible to promote SFB. The SFB is required to be registered as a public limited company under the Companies Act and licensed under the Banking Regulation Act. Further, the SFB is required to maintain a paid-up voting equity capital of ₹2,000 million, which certain exceptions, such as in case of SFBs which are transitioned from Primary (Urban) Co-operative Banks (“UCBs”), or converted from NBFCs/MFIs etc., for which the requirement is separately set out.

Further, promoters are required to hold a minimum of 40% of the paid-up voting equity capital of the SFB, which shall be locked-in for a period of five years from the date of commencement of business of the bank. Such shareholding is required to be reduced to a maximum of 30% and 15% of the paid-up voting equity capital within 10 years and 15 years, respectively, from the date of commencement of business of the SFB.

Further, pursuant to the Banking Regulation Act read with the read with the gazette notification DBR.PSBD. No. 1084/16.13.100/2016-17 dated July 21, 2016, any shareholder's voting right in private sector banks is currently capped at 26% of the total voting rights of all shareholders of a SFB. Further, pursuant to the Banking Regulation Act, any acquisition of 5% or more of paid-up share capital in a private sector bank or voting rights therein will require prior approval of the RBI. Further, SFBs are required to be mandatorily listed within three years of reaching a net worth of ₹5,000 million. The SFB will be subject to all prudential norms and regulations of the RBI as applicable to existing commercial banks.

The Recovery of Debts Due to Banks and Financial Institutions Act, 1993 (“RDDBFI Act”)

The RDDBFI Act was enacted for adjudication of disputes pertaining to debts due to banks and financial institutions exceeding ₹2.00 million. The RDDBFI Act provides for the constitution of debt recovery tribunals, before which banks and financial institutions may file applications for recovery of debts. Further, no court or other authority, except the Supreme Court or a High Court exercising jurisdiction under Articles 226 and 227 of the Constitution of India, shall have, or is entitled to exercise, any jurisdiction, powers or authority in relation to the aforementioned matter. The tribunals may pass orders for directions including *inter- alia* recovery of such dues by the bank as may be deemed fit along with a recovery certificate to such effect from the presiding officer of the respective tribunal; attachment of the secured properties towards the dues to the bank; injunctive orders restraining the debtors from alienating, transferring or disposing of such secured properties; appointment of receivers and/or local commissioners with respect to such secured properties and distribution of proceeds from sale of such

secured properties towards dues. Pursuant to the recovery certificate being issued, the recovery officer of the respective debt recovery tribunal shall effectuate the final orders of the debt recovery tribunal in the application. Unless such final orders of the debt recovery tribunal have been passed with the consent of the parties to an application, an appeal may be filed against such final orders of the debt recovery tribunal before the debt recovery appellate tribunal, which is the appellate authority constituted under the RDDBFI Act.

The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 (“SARFAESI Act”)

The SARFAESI Act governs securitization of financial assets in India. The SARFAESI Act provides that any securitization or reconstruction company may acquire the financial assets of a bank or financial institution by either entering into an agreement with such bank or financial institution for the transfer of such assets to the company or by issuing a debenture or bond or any other security in the nature of the debenture, for consideration, as per such terms and conditions as may be mutually agreed between them. The SARFAESI Act further provides that if the bank or financial institution is a lender in relation to any financial assets acquired by the securitization/reconstruction company as stated above, then such company shall be deemed to be the lender in relation to those financial assets. Further, upon such acquisition, all material contracts entered into by the bank or financial institution, in relation to the financial assets, shall also get transferred in favour of the securitization/reconstruction company. The SARFAESI Act also enables banks and notified financial institutions to enforce the underlying security of an NPA without court intervention. Pursuant to an asset being classified as an NPA, the security interest can be enforced as per the procedure laid down in the Security Interest Enforcement Rules, 2002.

The Repurchase Transactions (Repo) (Reserve Bank) Directions, 2018 (“Repo Directions”)

The Repo Directions are applicable to repurchase transactions undertaken on stock exchanges, electronic trading platforms authorised by the RBI and over-the-counter market. The securities eligible for repurchase under the Repo Directions are government securities, listed corporate bonds and debentures subject to the condition that no participant shall borrow against the collateral of its own securities, or securities issued by a related entity, commercial papers, certificate of deposits and other such securities of a local authority as prescribed by the Central Government. Eligible participants include any regulated entity, listed corporate, unlisted company which has been issued special securities by the Government of India, using only such special securities as collateral, All India Financial Institution viz. Exim Bank, NABARD, NHB and SIDBI and any other entity approved by the Reserve Bank from time to time for this purpose. The Repo Directions prescribes the eligibility criteria, roles and obligations, application procedure for authorisation and exit procedure for tri-party agents. The Repo Directions provide that a repo shall be undertaken for a minimum period of one day and a maximum period of one year.

The Banking Ombudsman Scheme, 2006, as amended up to July 1, 2017 (“Ombudsman Scheme”)

The Ombudsman Scheme provides the extent and scope of the authority and functions of the Banking Ombudsman for redressal of grievances against deficiency in banking services, concerning loans and advances and other specified matters. All scheduled commercial banks, regional rural banks and scheduled primary co-operative banks are covered under the Ombudsman Scheme. On July 1, 2017, the Ombudsman Scheme was amended to widen the scope of the scheme, *inter alia*, to deficiencies arising out of sale of insurance/mutual fund/ other third party investment products by banks and now permitted customer to lodge a complaint against the bank for non-adherence to RBI instructions with regard to mobile banking/electronic banking services. The amended Ombudsman Scheme also provided for revised procedures for redressal of grievances by a complainant under the Ombudsman Scheme and increased the pecuniary jurisdiction of the Banking Ombudsman. The Banking Ombudsman receives and considers complaints relating to the deficiencies in banking or other services filed on the grounds mentioned in clause 8 of the Ombudsman Scheme and facilitates their satisfaction or settlement by agreement or through conciliation and mediation between the bank concerned and the aggrieved parties or by passing an Award in accordance with the Ombudsman Scheme.

Prevention of Money Laundering Act, 2002 (“PMLA”)

In order to prevent money laundering activities the PMLA was enacted which seeks to prevent money laundering and to provide for confiscation of property derived from, or involved in money laundering, and for incidental matters connected therewith. Section 12 of the PMLA casts certain obligations on, *inter alia*, banking companies in relation to preservation and reporting of customer account information. The RBI has advised all banks to go through the provisions of the PMLA and the rules notified thereunder and to take all steps considered necessary to ensure compliance with the requirements of section 12 of the PMLA.

FOREIGN INVESTMENT LAWS

The foreign investment in our Bank is governed by, *inter alia*, the FEMA, as amended, the FEMA Regulations, the Consolidated FDI Policy Circular of 2017 (“**FDI Policy**”) effective from August 28, 2017, issued and amended by way of press notes.

Foreign investment in private sector banks, carrying on activities approved for FDI, will be subject to the conditions specified in paragraph 5.2.18 read with annexure 9 of the FDI Policy.

As per the FDI policy, the aggregate foreign investment in a private sector bank from all sources will be allowed up to a maximum of 74% of the paid-up capital of the bank (automatic up to 49% and government route beyond 49% and up to 74%). This 74% limit will include investment under the Portfolio Investment Scheme (PIS) by FPIs, NRIs. At all times, at least 26% of the paid-up capital will have to be held by residents, except in regard to a wholly-owned subsidiary of a foreign bank.

In case of NRIs, individual holdings is restricted to 5% of the total paid-up capital both on a repatriation and a non-repatriation basis and the aggregate limit cannot exceed 10% of the total paid-up capital both on a repatriation and a non-repatriation basis. However, NRI holdings can be allowed up to 24% of the total paid-up capital both on a repatriation and a non-repatriation basis subject to a special resolution to this effect passed by the banking company's general body.

Further, in the case of FPIs, individual FPI holding is restricted to below 10% of the total paid-up capital of the company, aggregate limit for all FPIs cannot exceed 24% of the total paid-up capital of the company, which can be raised to the sectoral cap/statutory ceiling, as applicable, until March 31, 2020 (in case of private sector banks it can be raised up to 49% of the total paid-up capital of the bank) through a resolution by its board of directors followed by a special resolution to that effect by its General Body, and subject to prior intimation to RBI. In terms of the FEMA Regulations, for calculating the aggregate holding of FPIs in a company, holding of all registered FPIs shall be included.

With effect from April 1, 2020, the aggregate limit for FPI investments shall be the sectoral caps applicable to our Bank (i.e. up to 49% under the automatic route and up to 74% under the government approval route).

The FEMA Non-debt Instruments Rules was enacted on October 17, 2019 in supersession of the FEMA Regulations, except for things done or omitted to be done before such supersession.

All investments shall be subject to the guidelines prescribed for the banking sector under the Banking Regulation Act and the RBI Act. The RBI guidelines relating to acquisition by purchase or otherwise of capital instruments of a private bank, if such acquisition results in any person owning or controlling 5% or more of the paid-up capital or voting rights of the private bank will apply to foreign investment as well. As per the Banking Regulation Act read with the gazette notification DBR.PSBD. No. 1084/16.13.100/2016-17 dated July 21, 2016, there is a limit of 26% on voting rights in respect of private sector banks, and this should be noted by potential investors.

TAX LAWS

In addition to the aforementioned material legislations which are applicable to our Bank, some of the tax legislations that may be applicable to the operations of our Bank include:

- Income Tax Act 1961, as amended by the Finance Act in respective years;
- Central Goods and Service Tax Act, 2017 and various state-wise legislations made thereunder;
- Indian Stamp Act, 1899 and various state-wise legislations made thereunder; and
- State-wise legislations in relation to professional tax.

LABOUR LAWS

In addition to the aforementioned material legislations which are applicable to our Bank, some of the labour legislations that may be applicable to the operations of our Bank include:

- Contract Labour (Regulation and Abolition) Act, 1970;
- Payment of Wages Act, 1936;*
- Payment of Bonus Act, 1965;*
- Employees' State Insurance Act, 1948;
- Employees' Provident Funds and Miscellaneous Provisions Act, 1952;
- Equal Remuneration Act, 1976;*
- Payment of Gratuity Act, 1972;
- Minimum Wages Act, 1948;*
- Industrial Disputes (Banking and Insurance Companies) Act, 1947;
- Employee's Compensation Act, 1923;

- Employment Exchanges (Compulsory Notification of Vacancies) Act, 1959;
- The Industrial Employment (Standing Orders) Act, 1946;
- Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act and Rules, 2013;
- Maternity Benefit Act, 1961, as amended
- Shops and Establishment Act 1963, the state-wise acts and rules made thereunder

* The Government of India enacted 'The Code on Wages, 2019' (the "**Code**") which received the assent of the President of India on August 8, 2019. The provisions of the Code will be brought into force on a date to be notified by the Central Government. The Code proposes to subsume four separate legislations, namely, the Payment of Wages Act, 1936, the Minimum Wages Act, 1948, the Payment of Bonus Act, 1965 and the Equal Remuneration Act, 1976.

OTHER LEGISLATIONS

In addition to the aforementioned material legislations, our Bank is governed by the provisions of the Companies Act, SEBI Act, SCRA along with the rules, regulations and guidelines made thereunder and other key circulars and regulations as provided below:

- Central KYC Registry Operating Guidelines 2016;
- Master Circular - Disclosure in Financial Statements - Notes to Accounts dated July 1, 2015;
- Master Circular - Know Your Customer (KYC) norms / Anti-Money Laundering (AML) standards / Combating of Financing of Terrorism (CFT) / Obligation of banks under PMLA, 2002;
- Master Circular on Customer Service in Banks (2015);
- Master Direction - Reserve Bank of India (Interest Rate on Advances) Directions, 2016;
- Master Direction - Reserve Bank of India (Interest Rate on Deposits) Directions, 2016;
- Master Direction on Frauds - Classification and Reporting by commercial banks and select FIs dated July 1, 2016 (updated as on July 3, 2017);
- Pension Fund Regulatory and Development Authority (Point of Presence) Regulations, 2018;
- Rationalisation of Branch Authorisation Policy- Revision of Guidelines (May 2017); and
- Unique Identification Authority of India (Authentication Division) circular number 1 of 2018, dated January 10, 2018 on Enhancing Privacy of Aadhar Holders – Implementation of Virtual ID, UID Token and Limited KYC, and other applicable circulars.

Our Bank is also required to comply with Insurance Regulatory and Development Authority of India (Registration of Corporate Agents) Regulations, 2015, Negotiable Instruments Act, 1881, Payment and Settlements Systems Act, 2007 and various intellectual property and environment protection related legislations and other applicable statutes for its day-to-day operations.

HISTORY AND CERTAIN CORPORATE MATTERS

Brief history of our Bank

Our Corporate Promoter, was granted the RBI In-Principle Approval to establish an SFB, on October 7, 2015. Our Bank was incorporated as 'ESAF Small Finance Bank Limited' on May 5, 2016 at Thrissur, Kerala, as a public limited company under the Companies Act, 2013, and was granted a certificate of incorporation by the RoC. Our Bank was thereafter granted the RBI Final Approval vide license no. MUM:124, to carry on business as an SFB, on November 18, 2016.

Subsequently, our Corporate Promoter transferred its business undertaking comprising of its lending and financing business to our Bank pursuant to the Business Transfer Agreement dated February 22, 2017 (described in more detail below). Our Bank commenced its business as an SFB on March 10, 2017. Our Bank became a scheduled bank pursuant to a notification bearing no. DBR.NBD.(SFB-ESAF).No.4083/16.13.216/2018-19 dated November 12, 2018 issued by the RBI and published in the gazette of India (Part III-Section 4) dated December 22 – December 28, 2018, as per which our Bank was included in the second schedule to the RBI Act.

Changes in the Registered Office

Except as disclosed below, there has been no change in the Registered and Corporate Office of our Bank since the date of incorporation.

| Date of change | Details of change in the Registered Office | Reasons for change |
|-----------------|---|----------------------------|
| October 1, 2018 | From Hepzibah Complex, Second Floor, No. X/109/M4, Mannuthy P.O., Thrissur 680 651, Kerala, India to Building no. VII/83/8, ESAF Bhavan, Thrissur – Palakkad National Highway, Mannuthy P.O., Thrissur 680 651, Kerala, India | Administrative convenience |

Main objects of our Bank

The main objects contained in our Memorandum of Association are as follows:

- 1. To establish and carry on the business of banking that is to say to accept, for the purpose of lending or investment of deposits of money from the depositors, repayable on demand or otherwise, and withdraws by cheque, draft, order or otherwise in any part of India or outside India.*
- 2. To undertake all banking activities of acceptance of deposits from the depositors and lending to the borrowers including to small business units, small and marginal farmers, micro and small industries and unorganised sector entities.*
- 3. To undertake non-risk sharing financial services activities such as distribution of mutual fund units, insurance products, pension products, etc.*
- 4. To carry on the business of an authorised dealer in foreign exchange business in respect of the customer's requirements.*
- 5. To carry on business of accepting deposits of money from the depositors, repayable on demand or otherwise, and withdraws by cheque, draft, order or otherwise.*
- 6. To carry on the business of:*
 - a) borrowing, raising or taking up of money;*
 - b) lending or advancing of money by way of a loan, overdraft or on cash credit or other accounts or in any other manner whether without or on the security or movable or immovable properties, bills of exchange, hundies, promissory notes, bills of lading, railway receipts, debentures, share warrants and other instruments whether transferable or negotiable or not;*
 - c) drawing, making, accepting, discounting, buying, selling, collecting and dealing in bills of exchange, hundies, promissory notes, coupons, drafts, bills of lading, railway receipts, warrants, debentures, certificates, scrips and other instruments and securities whether transferable or negotiable or not;*
 - d) granting and issuing of letters of credits, travellers' cheques and circulars notes;*
 - e) buying, selling and dealing in bullion and specie;*
 - f) buying and selling of and dealing in foreign exchange including foreign bank notes;*
 - g) acquiring, holding, issuing on commission, underwriting and dealing in stock, funds, shares, debentures, debenture stock, bonds, obligations, securities and investments of all kinds;*

- h) *purchasing and selling of bonds, scrips or other forms of securities on behalf of itself, its constituents or others;*
 - i) *negotiating of loans and advances;*
 - j) *receiving of all kinds of bonds, scrips or valuables on deposit or for safe custody or otherwise;*
 - k) *providing of safe deposit vaults;*
 - l) *collecting and transmitting of money and all kinds of securities;*
 - m) *issuing credit cards, debit cards, prepaid instruments, smart card or any similar instruments and extending any other credits;*
 - n) *acting as aggregators, as may be permitted by the Pension Fund Regulatory and Development Authority ("**PFRDA**"), in connection with the National Pension System of the PFRDA;*
 - o) *carrying on any other business specified in section 6(1)(a) to (n) of the Banking Regulation Act, 1949, as amended from time to time ("**1949 Act**"), and such other forms of business which the Central Government has pursuant to Section 6(1)(o) of 1949 Act specified or may from time to time specify by notification in the official gazette or as may be permitted by Reserve Bank of India ("**RBI**") from time to time as a form of business in which it would be lawful for a banking company to engage.*
7. *To carry on the business of merchant banking, investment banking, portfolio investment management, wealth management and investment advisors; to form, constitute, promote, act as managing and issuing agents, prepare projects and feasibility reports for and on behalf of any company, association, society, firm, individual and body corporate.*
 8. *To carry on the business of mutual fund distribution, equipment leasing and hire purchase.*
 9. *To act as corporate agents for insurance products for life and general insurance including but not limited to health, pension & employees benefit, fire, marine, cargo, marine hull, aviation, oil & energy, engineering, accident, liability, motor vehicles, transit and other products and to carry on the business of insurance, reinsurance and risk management as an insurance agent or otherwise as may be permitted under law.*
 10. *To carry on the business of factoring by purchasing and selling debts receivables and claims including invoice discounting and rendering bill collection, debt collection and other factoring services.*
 11. *To carry on and transact the business of giving guarantees and counter guarantees and indemnities whether by personal covenant or by mortgaging or charging all or any part of the undertaking, property or assets of the Company, both present and future wherever situate or in any other manner and in particular to guarantee the payment of any principal moneys, interest or other moneys secured by or payable under debentures, bonds, debenture-stock, mortgages, charges, contracts, obligations and securities, and the repayment of the capital moneys and the payment of dividends in respect of stocks and shares or the performance of any such other obligations.*
 12. *To carry on the business of setting up a payment and settlement system in accordance with the Payment and Settlement Systems Act, 2007, and to support, provide informational and transactional facilities and solutions to consumers for making payments for all goods and services.*

The main objects as contained in our Memorandum of Association enable our Bank to carry on the business presently being carried out and proposed to be carried out by it.

Amendments to the Memorandum of Association

Set out below are the amendments to our Memorandum of Association in the last 10 years:

| Date of Shareholders' resolution/ Effective date | Particulars |
|---|---|
| December 12, 2019 | Clause V of the MoA was amended to reflect the increase in the authorized share capital of our Bank from ₹4,500,000,000 divided into 450,000,000 Equity Shares of ₹10 each to ₹6,000,000,000 divided into 600,000,000 Equity Shares of ₹10 each |
| June 13, 2018 | Clause V of the MoA was amended to reflect the increase in the authorized share capital of our Bank from ₹3,500,000,000 divided into 350,000,000 Equity Shares of ₹10 each to ₹4,500,000,000 divided into 450,000,000 Equity Shares of ₹10 each |
| January 27, 2017 | Clause V of the MoA was amended to reflect the increase in the authorized share capital of our Bank from ₹1,100,000,000 divided into 110,000,000 Equity Shares of ₹10 each to ₹3,500,000,000 divided into 350,000,000 Equity Shares of ₹10 each |
| May 17, 2016 | Clause V of the MoA was amended to reflect the increase in the authorized share capital of our Bank from ₹1,000,000 divided into 100,000 Equity Shares of ₹10 each to ₹1,100,000,000 divided into 110,000,000 Equity Shares of ₹10 each |

Major events and milestones of our Bank

The table below sets forth some of the key events in the history of our Bank:

| Calendar Year | Event |
|---------------|--|
| 2019 | <ul style="list-style-type: none">• Launched the Humanoid Robot for customer services• Crossed 400 Branches in aggregate• Banking business (advances and deposits) crossed over ₹100,000 million |
| 2018 | <ul style="list-style-type: none">• Crossed two million borrowers• Bank became a member of the Global Alliance for Banking on Values• Received RBI approval for maintaining non-resident rupee account• Inclusion of our Bank in the second schedule of the RBI Act• Selected by the GoI for Atal Pension Yojana• Crossed 100 Branches in aggregate |
| 2017 | <ul style="list-style-type: none">• Commenced our banking operations |
| 2016 | <ul style="list-style-type: none">• Received RBI Final Approval for commencement of banking operations• Incorporation of our Bank |

Key awards, accreditations and recognitions received by our Bank

| Calendar Year | Awards |
|---------------|---|
| 2019 | <ul style="list-style-type: none">• ‘Banking Gold’ SKOCH Award for Access and Affordable Banking Services for Financially Underserved Areas• Diversity & Inclusion Excellence Awards 2019 – first runner up under the category ‘Best Employer for Women (in Large Category)’ by ASSOCHAM India• Best Performance Award 2018-19 under the SHG – Bank Linkage Programme by NABARD, Kerala Regional Office |
| 2018 | <ul style="list-style-type: none">• MSME Banking Excellence Awards ‘Special Jury Award for Serving MSMEs’ by Chamber of Indian Micro Small & Medium Enterprises• Finalist at the 9th European Microfinance Award ‘Inclusive Finance through Technology’ and recognition for the Bank’s range of back and front end digital solutions for staff and clients alike• Recognition for implementing outstanding initiatives in the category ‘Positive External Image Building’ by MFIN Microfinance Awards 2018: In Pursuit of Excellence• Perform for Pride FY 2018-19 ‘Best Performing Branch - Kattapana’ under the Atal Pension Yojana by PFRDA• ‘Banking & Finance Gold’ SKOCH Award for Financial Inclusion for All |

Time and cost over-runs

There have been no time and cost over-runs in the setting up of any of the establishments of our Bank or in respect of our business operations.

Defaults or re-scheduling of borrowings

There have been no defaults or re-scheduling/ re-structuring in relation to borrowings availed by our Bank from any financial institutions or banks.

Significant financial and strategic partners

As of the date of this Draft Red Herring Prospectus, our Bank does not have any significant financial or strategic partners.

Launch of key products or services, entry into new geographies or exit from existing markets

For details of key products or services launched by our Bank, entry into new geographies or exit from existing markets, see “*Our Business*” on page 110.

Details regarding material acquisitions or divestments of business/ undertakings, mergers, amalgamations or any revaluation of assets, in the last ten years

Other than as disclosed below, our Bank has not acquired any business or undertaking and has not undertaken any merger, amalgamation or revaluation of assets:

Our Bank and our Corporate Promoter have entered into the Business Transfer Agreement, pursuant to which the business undertaking of our Corporate Promoter comprising of its lending and financing business, was transferred to our Bank. For further details, see “ – *Key terms of other subsisting material agreements*” on page 143.

Holding Company

As of the date of this Draft Red Herring Prospectus, our Bank does not have a holding company.

Our Subsidiaries

As of the date of this Draft Red Herring Prospectus, our Bank has no subsidiaries.

Joint Venture

As of the date of this Draft Red Herring Prospectus, our Bank has no joint ventures.

Shareholders' agreements and other agreements

Key terms of subsisting shareholders' agreements

Shareholders agreement dated July 27, 2018 entered into amongst PNB Metlife India Insurance Company Limited ("PNB"), Bajaj Allianz Life, Muthoot Finance Limited ("Muthoot"), PI Ventures, our Promoters and our Bank, read along with the deeds of adherence, each dated September 27, 2018, signed by ESMACO, ICICI Lombard General Insurance Company Limited ("ICICI Lombard"), Yusuffali Musaliam Veetil Abdul Kader ("Yusuffali Kader" and collectively with PNB, Bajaj Allianz Life, Muthoot, PI Ventures, ESMACO and ICICI Lombard, are referred to as the "Investors", and such shareholders agreement the "Bank SHA"), as amended by the waiver cum amendment agreement dated January 6, 2020 ("SHA Amendment Agreement")

Our Bank, our Promoters and the Investors have entered into the Bank SHA to govern their *inter-se* rights and obligations in the Bank. Pursuant to the terms of the Bank SHA, the Investors are entitled to certain rights including *inter-alia* information rights; anti-dilution rights; and pre-emptive rights until the completion of an initial public offer by the Bank. Further, pursuant to the terms of the Bank SHA, Investors are not permitted to transfer or subscribe to Equity Shares in breach of the ceiling limit on shareholding specified in the Master Direction – Ownership in Private Sector banks, Directions, 2016 dated May 12, 2016 and/or transfer or subscribe to Equity Shares which along with the shareholding of related parties, subsidiaries, associates, affiliates etc. exceeds 4.99% of the total share capital of the Bank, unless permitted by the Bank, subject to receipt of requisite approvals, including but not limited to RBI approval. Further, Investors and Promoters are subject to certain transfer restrictions. Further, the Promoters are entitled to a right of first offer in case of transfer of Equity Shares by Investors and the Investors are entitled to tag along rights in case of transfer of Equity Shares by the Promoters of the Bank. Pursuant to the Bank SHA, 30% of the total Shares offered pursuant to the Offer are required to be reserved for an offer for sale of Equity Shares held by the Investors and Promoters. Promoters are entitled to participate in the offer for sale within the reserved percentage in proportion to their existing shareholding in our Bank, and Investors (holding less than 5%) will be entitled to offer within the reserved percentage which should be 125% of their proportionate holding in the existing shareholding of our Bank. The Bank SHA will terminate upon a shareholder ceasing to hold Equity Shares, or upon the occurrence of an event of default at the option of the non-defaulting party, or with the mutual consent of the parties to the Bank SHA.

The parties to the Bank SHA have entered into the SHA Amendment Agreement, which is effective from the date of this Draft Red Herring Prospectus, and shall remain in effect until the earlier of: (i) the long stop date, i.e., nine months from the execution date, or such extended date as may be mutually agreed amongst the parties; (ii) consummation of the Offer; or (iii) the date on which the Board and the Investors jointly decide not to undertake the Offer ("**Term**"). Pursuant to the SHA Amendment Agreement, each party has agreed to waive its rights in terms of the financial statements, business plan and other information disclosure rights, under the Bank SHA from the date of filing of the Red Herring Prospectus until the expiry of the Term. However, parties are entitled to receive all financial information pertaining to the Bank which the Bank has disclosed to stock exchanges or otherwise made available in the public domain. Further, each Party has agreed to waive *inter alia*, its anti-dilution rights, transfer and exit rights (subject to compliance with the exit provisions in connection with the Offer), for the duration of the Term. In the event that the Offer is not completed on or prior to the long stop date, or if the Board and Investors jointly decide not to undertake the Offer, the SHA Amendment Agreement shall stand immediately and automatically terminated with effect from the long stop date or the date on which the Board and the Investors jointly decide not to undertake the IPO, without any further action by any Party and the provisions of the Bank SHA shall be deemed to have been in force during the period between the execution date and the date of termination of the SHA Amendment Agreement, without any break or interruption whatsoever.

Shareholders agreement dated December 23, 2019 entered into amongst our Corporate Promoter, Kadambelil Paul Thomas, ESAF Staff Welfare Trust ("Trust"), ESMACO, SIDBI Trustee Company Limited ("SIDBI Trustee"), Dia Vikas Capital Private Limited ("Dia Vikas" and collectively with SIDBI Trustee and Dia Vikas referred to as "Investors in the Corporate Promoter") ("Corporate Promoter SHA")

Our Corporate Promoter, Kadambelil Paul Thomas, the Trust, ESMACO and the Investors in the Corporate Promoter have entered into the Corporate Promoter SHA to govern their *inter-se* relationship, rights and obligations with respect to their

respective investments in Corporate Promoter and the operation, administration, management and certain matters in connection therewith.

Pursuant to the Corporate Promoter SHA, the parties to the Corporate Promoter SHA have acknowledged that the Bank is required to undertake an initial public offering which may include a pre-IPO placement of Equity Shares on or prior to July 30, 2021 and have *inter-alia* provided their no objection to the Offer (including Pre-IPO Placement). The Corporate Promoter has agreed that upon successful completion of the Offer, the Corporate Promoter shall: (i) undertake a buy-back of its shares in accordance with applicable law from the amount received from the Offer for Sale of its Equity Shares and such buy-back shall be computed in the manner set out in the Corporate Promoter SHA; and (ii) file an application before the NCLT along with its shareholders for the cancellation and reduction of a portion of shares of the Corporate Promoter in consideration for which the Corporate Promoter has agreed to transfer a certain portion of its Equity Shares of the Bank to the Investors in the Corporate Promoter in such proportion as agreed to in the Corporate Promoter SHA as per the formula set out therein. The reduction of capital of the Corporate Promoter and the transfer of its Equity Shares of the Bank to the Investors in the Corporate Promoter shall be subject to applicable laws and receipt of the order of the NCLT approving such reduction of capital. Further, the transfer of Equity Shares of the Bank to Investors in the Corporate Promoter shall be subject to applicable law (including in compliance with the lock-in obligations prescribed under the SEBI ICDR Regulations) and receipt of the order of the NCLT approving such reduction in capital. Separately, in the event that the Offer is successfully completed but application for reduction of shares of the Corporate Promoter is rejected by the NCLT, the Company may, in mutual agreement with Investors, make an application to the NCLT for reduction of shares in consideration of cash, in accordance with the Companies Act, 2013. In the event that the Offer is not completed within the specified timeline i.e., July 30, 2021, the Investors in the Corporate Promoter are, amongst other things, entitled to exercise a put option and require our Corporate Promoter, Individual Promoter or ESMACO to buy-back or redeem or purchase the shares held by the Investors in the Corporate Promoter. Upon the occurrence of an event of default as set out in the Corporate Promoter SHA, which are not remedied within the prescribed time periods, the Investors in the Corporate Promoter may be entitled to transfer their shareholding to any third party without offering the Individual Promoter a right of first refusal.

Key terms of other subsisting material agreements

Our Bank has not entered into any other subsisting material agreements, including with strategic partners, joint venture partners, and/or financial partners, other than in the ordinary course of business.

Deed of assignment dated February 16, 2017 entered into between the Corporate Promoter and ESAF Enterprise Development Finance Limited (“EEDFL” and such deed of assignment be referred to as “Assignment Deed”)

Our Corporate Promoter and EEDFL entered into the Assignment Deed pursuant to the RBI In-Principle Approval, which amongst other conditions, required that the lending activities of EEDFL be folded into the SFB before the date of commencement of business of the SFB. Accordingly, pursuant to the Assignment Deed, EEDFL transferred its entire portfolio of loan assets, and sold the loans and receivables as defined in the Assignment Deed, along with the underlying securities to the Corporate Promoter and exited such line of business completely; and the Corporate Promoter purchased the said loans and receivables along with the underlying securities on the terms and conditions sets out in the Assignment Deed for a purchase consideration aggregating to ₹8.34 million.

Agreement to sell business undertaking dated February 22, 2017 entered into between the Corporate Promoter and our Bank (“Business Transfer Agreement”)

Upon receipt of the RBI Final Approval on November 18, 2016, our Promoter, the Corporate Promoter entered into the Business Transfer Agreement with our Bank, pursuant to which the business undertaking of the Corporate Promoter comprising of the lending and financing business of the Corporate Promoter (“**Business Undertaking**”) together with, *inter-alia*, all the assets, liabilities, rights, title, interest, obligations, risks and rewards relating to and arising out of the Business Undertaking was transferred to our Bank as a going concern on a slump sale basis for a lump sum purchase consideration of ₹70 million on March 10, 2017 (“**Transfer Date**”). The purchase consideration for the Business Undertaking has been discharged partly by way of cash (i.e., ₹20 million) and partly pursuant to the issue of 4,901,960 Equity Shares by our Bank to the Corporate Promoter at an aggregate issue price of ₹10.20 per Equity Share, aggregating to ₹50 million. For further details, see “*Capital Structure*” on page 62.

Pursuant to the Business Transfer Agreement, the entire legal and beneficial ownership including all the gains and losses accruing thereof, and the interest of the Corporate Promoter in the Business Undertaking was transferred to us with effect from the Transfer Date and our Bank is the full and undisputed owner of the Business Undertaking with effect from the Transfer Date. However, all gains and losses accruing to the Business Undertaking up to and including the financial closing date immediately preceding the Transfer Date will be accounted to the Corporate Promoter.

Pursuant to the Business Transfer Agreement, all legal proceedings in relation to the Business Undertaking, pending as on the Transfer Date or in respect of which, the cause of action had arisen on or prior to the Transfer Date, shall continue to be managed by the Corporate Promoter and all claims, liabilities, obligations etc., arising out of such legal proceedings shall be

borne by the Corporate Promoter. Further, all legal proceedings in relation to the Business Undertaking, in respect of which, the cause of action has arisen post the Transfer Date, shall be managed by our Bank and all claims, liabilities, obligations etc., arising out of such legal proceedings shall be borne by our Bank. In terms of the Business Transfer Agreement, our Corporate Promoter is liable for all tax liabilities and entitled to all tax refunds pertaining to the Business Undertaking which accrue to our Corporate Promoter up to March 9, 2017, (including such sums received by our Bank or the Corporate Promoter post March 9, 2017). Further, our Bank is liable for all tax liabilities and entitled to all tax refunds pertaining to the Business Undertaking which accrue to our Bank, from (and including) March 10, 2017, in relation to the tax liabilities assumed by our Bank, including service tax.

Further, simultaneous with the transfer of the Business Undertaking, the employees of the Corporate Promoter along with connected costs and obligations, as of the financial closing date have been transferred to our Bank. In addition to the non-convertible debentures of the Corporate Promoter which were transferred to us, all the loans, securitization transactions, direct assignments, business correspondent arrangements and other obligations and liabilities that form part of the Business Undertaking have been novated by the Corporate Promoter in our favour, and we have assumed all rights, obligations and liabilities in connection therewith. As per the terms of the Business Transfer Agreement, we are liable to satisfy and discharge all transferred debts and liabilities pertaining to or arising out of the Business Undertaking on or after the Transfer Date and to fulfil any pending contracts or engagements pertaining to the Business Outstanding which are pending as on the Transfer Date. Pursuant to the Business Transfer Agreement, the Corporate Promoter has agreed to indemnify us from and against claims not forming part of the Business Undertaking that are imposed on us, and we have agreed to indemnify the Corporate Promoter from claims relating to the Business Undertaking which are imposed upon it, on and after the Transfer Date.

Deposit transfer agreement dated March 7, 2017 entered into between ESMACO and our Bank (“Deposit Transfer Agreement”)

ESMACO and our Bank entered into the Deposit Transfer Agreement pursuant to the RBI In-Principle Approval, which amongst other conditions, required ESMACO to cease accepting any fresh deposits and transfer all deposits to our Bank before the date of commencement of business of the Bank. Pursuant to the Deposit Transfer Agreement, ESMACO agreed to facilitate the transfer its accounts and the outstanding deposit amount aggregating to ₹877.62 million, to our Bank on the closing date, i.e., March 10, 2017. In consideration of ESMACO facilitating such transfer, our Bank agreed to pay ESMACO a facilitation fee of ₹100 per depositor or ₹50 million, whichever is lower.

Deed of assignment dated March 9, 2017 entered into between ESMACO and our Bank (“ESMACO DOA”)

ESMACO and our Bank entered into the ESMACO DOA pursuant to the RBI In-Principle Approval, which, amongst other conditions, required ESMACO to fold and discontinue its lending activities. Pursuant to the ESMACO DOA, ESMACO agreed to cease and exit the business of lending and has agreed to sell, assign, transfer, convey and release all loans and receivables together with all the rights, benefits and interest under and in relation to the loan agreements to the Bank for a purchase consideration aggregating to ₹309.98 million.

Subscription agreement dated July 27, 2018 entered into between our Bank and PNB Metlife India Insurance Company Limited (“PNB”)

Pursuant to the subscription agreement entered into between our Bank and PNB, our Bank agreed to issue and allot, and PNB agreed to subscribe to 18,717,244 Equity Shares for a consideration of ₹749.99 million. Our Bank issued such Equity Shares to PNB on July 31, 2018. For further details, see “*Capital Structure*” on page 62.

Subscription agreement dated July 27, 2018 entered into between our Bank and Muthoot Finance Limited (“Muthoot”)

Pursuant to the subscription agreement entered into between our Bank and Muthoot, our Bank agreed to issue and allot, and Muthoot agreed to subscribe to 18,717,244 Equity Shares for a consideration of ₹749.99 million. Our Bank issued such Equity Shares to Muthoot on July 31, 2018. For further details, see “*Capital Structure*” on page 62.

Subscription agreement dated July 27, 2018 entered into between our Bank and Bajaj Allianz Life

Pursuant to the subscription agreement entered into between our Bank and Bajaj Allianz Life, our Bank agreed to issue and allot, and Bajaj Allianz Life agreed to subscribe to 17,469,428 Equity Shares for a consideration of ₹699.99 million. Our Bank issued such Equity Shares to Bajaj Allianz Life on July 31, 2018. For further details, see “*Capital Structure*” on page 62.

Subscription agreement dated July 27, 2018 entered into between our Bank and PI Ventures

Pursuant to the subscription agreement entered into between our Bank and PI Ventures, our Bank agreed to issue and allot, and PI Ventures agreed to subscribe to 8,734,714 Equity Shares for a consideration of ₹349.99 million. Our Bank issued such Equity Shares to PI Ventures on July 31, 2018. For further details, see “*Capital Structure*” on page 62.

Subscription agreement dated September 27, 2018 entered into between our Bank and ICICI Lombard General Insurance Company Limited (“ICICI Lombard”)

Pursuant to the subscription agreement entered into between our Bank and ICICI Lombard, our Bank agreed to issue and allot, and ICICI Lombard agreed to subscribe to 6,239,081 Equity Shares for a consideration of ₹249.99 million. Our Bank issued such Equity Shares to ICICI Lombard on September 28, 2019. For further details, see “*Capital Structure*” on page 62.

Subscription agreement dated September 27, 2018 entered into between our Bank and ESMACO

Pursuant to the subscription agreement entered into between our Bank and ESMACO, our Bank agreed to issue and allot, and ESMACO agreed to subscribe to 21,346,993 Equity Shares for a consideration of ₹855.37 million. Our Bank issued such Equity Shares to ESMACO on September 28, 2018. For further details, see “*Capital Structure*” on page 62.

Subscription agreement dated September 27, 2018 entered into between our Bank and Yusuffali Musaliyam Veetil Abdul Kader (“Yusuffali Kader”)

Pursuant to the subscription agreement entered into between our Bank and Yusuffali Kader, our Bank agreed to issue and allot, and Yusuffali Kader agreed to subscribe to 21,346,993 Equity Shares for a consideration of ₹855.37 million. Our Bank issued such Equity Shares to Yusuffali Kader on September 28, 2018. For further details, see “*Capital Structure*” on page 62.

Trademark licensing agreement dated January 5, 2020 entered into between ESAF Society and our Bank (“Trademark Agreement”)

Under the Trademark Agreement, ESAF Society has granted our Bank an exclusive, irrevocable license and right to use the

trademarks , “CREATING OPPORTUNITIES” and “FIGHTING THE PARTIALITY OF PROSPERITY” which are registered trademarks of the ESAF Society under certain classes, and “ESAF” (word mark) which is pending registration (collectively “**Trademarks**”), exclusively in relation to the banking, financial services and insurance business (“**Business**”), and including on all stationery, advertising, marketing, promotional materials and websites (“**License**”). Further, ESAF Society has granted our Bank a non-exclusive license for the worldwide use of “ESAF” as part of our Bank’s trade name/ corporate name. Additionally, for the better protection, promotion and enforcement of the ESAF brand and in view of the fact that all activities related to the Business will be exclusively conducted by our Bank, ESAF Society permitted our Bank to register the trademark “ESAF SMALL FINANCE BANK”, which is registered by the Bank under registration number 3459568 (“**Bank TM**”). Pursuant to the Trademark Agreement, ESAF Society has permitted our Bank to register in its name, any trade name containing “ESAF” solely for the Business in class 36, subject to the written consent of the ESAF Society prior to making an application in this regard. Our Bank has agreed to hold the Bank TM and any other mark registered by it containing “ESAF” in trust for ESAF Society so long as the Trademark Agreement is in force.

The License is valid for a period of 15 years from January 5, 2020 (“**Term**”) or until such time it is terminated as per the Trademark Agreement. The Trademark Agreement may be terminated with the mutual consent of ESAF Society and the Bank, and shall stand automatically terminated: (a) in the event our Bank goes into liquidation (other than voluntary liquidation for the purpose of reconstruction or amalgamation); or (b) upon revocation of the banking license of our Bank by the RBI. Further, our Bank can terminate the Trademark Agreement upon providing prior written notice of one year to ESAF Society. Upon expiry of the Term or termination of the Trademark Agreement, our Bank shall immediately, amongst other things: (i) cancel the Bank TM and any other application/ registration for trademarks containing “ESAF”; (ii) discontinue the use of the Trademarks, and dispose any material bearing or using the Trademarks; and (iii) change or procure to be changed its corporate name and/or trading style in such a manner so as to delete “ESAF”.

The License granted is subject to the rights already enjoyed and granted to our Corporate Promoter and ESMACO to use the mark and the name “ESAF” in respect of their current business activities. ESAF Society and our Bank have agreed that the consideration for the grant of License is 0.30% of the total income (calculated as the sum of interest earned and other income) or 2.50% of the net profit of our Bank, whichever is less (exclusive of applicable indirect taxes), as recorded in the audited financial statements of the respective financial year, payment of which will commence from April 1, 2020, and shall be annually payable on September 30 of the subsequent financial year.

Agreements with Key Managerial Personnel, Director, Promoters or any other employee

There are no agreements entered into by a Key Managerial Personnel or Director or Promoters or any other employee of our Bank, either by themselves or on behalf of any other person, with any shareholder or any other third party with regard to compensation or profit sharing in connection with dealings in the securities of our Bank.

Guarantees provided by the Promoter Selling Shareholder

As of the date of this Draft Red Herring Prospectus, the Promoter Selling Shareholder has not given any guarantees to third parties.

OUR MANAGEMENT

Board of Directors

In terms of the Articles of Association, our Bank is required to have not less than three Directors and not more than 15 Directors. As on the date of this Draft Red Herring Prospectus, our Board comprises of eight Directors including one Executive Director, two Non-Executive Nominee Director of our Corporate Promoter and five Independent Directors. Our Board comprises of one woman director.

The following table sets forth details regarding our Board of Directors as on the date of this Draft Red Herring Prospectus:

| S. No. | Name, designation, address, occupation, nationality, term and DIN | Age (years) | Other directorships |
|--------|--|-------------|---------------------|
| 1. | <p>Ravimohan Periyakavil Ramakrishnan</p> <p>Designation: Part-Time Chairman and Independent Director</p> <p>Address: Flat No. N 074, DLF New Town Heights, Seaport Airport Road, Opposite Doordarshan Kendra, Kakkanad P.O., Ernakulam 682 030, Kerala</p> <p>Occupation: Professional</p> <p>Date of birth: May 29, 1958</p> <p>Nationality: Indian</p> <p>Period and term: For a period of three years with effect from December 21, 2019, i.e., until December 20, 2022, and shall not be liable to retire by rotation</p> <p>DIN: 08534931</p> | 61 | Nil |
| 2. | <p>Kadambelil Paul Thomas</p> <p>Designation: Managing Director and Chief Executive Officer</p> <p>Address: Kadambelil House, Mannuthy P.O., Nettissery, Thrissur 680 651, Kerala</p> <p>Occupation: Business</p> <p>Date of birth: May 21, 1963</p> <p>Nationality: Indian</p> <p>Period and term: For a period of three years with effect from October 1, 2018, i.e. until September 30, 2021 and is not liable to retire by rotation</p> <p>DIN: 00199925</p> | 56 | Nil |
| 3. | <p>Assan Khan Akbar</p> <p>Designation: Non-Executive Nominee Director*</p> <p>Address: Lulu, FBOA Road, Near FBOA Hall, Aluva 683 101, Kerala</p> <p>Occupation: Retired general manager</p> <p>Date of birth: April 26, 1947</p> <p>Nationality: Indian</p> <p>Period and term: For a period of four years with effect from May 5, 2016, i.e., until May 4, 2020 and is liable to retire by rotation</p> | 72 | Nil |

| S. No. | Name, designation, address, occupation, nationality, term and DIN | Age (years) | Other directorships |
|--------|---|-------------|--|
| | <i>DIN:</i> 00679740 | | |
| 4. | <p>Joseph Vadakkekara Antony</p> <p><i>Designation:</i> Independent Director</p> <p><i>Address:</i> A-1, Chakolas Marine Apartments, Pandit Karuppan Road, Opposite Chakolas Habitat, Thevara, Ernakulam 682 013, Kerala</p> <p><i>Occupation:</i> Director (Relations) at Rajagiri Hospital Trust</p> <p><i>Date of birth:</i> May 24, 1951</p> <p><i>Nationality:</i> Indian</p> <p><i>Period and term:</i> For a period of three years with effect from August 17, 2017, i.e., until August 16, 2020 and is not liable to retire by rotation</p> <p><i>DIN:</i> 00181554</p> | 68 | Nil |
| 5. | <p>George Joseph</p> <p><i>Designation:</i> Independent Director</p> <p><i>Address:</i> Melazhakath, Arakkulam, Idukki 685 591, Kerala</p> <p><i>Occupation:</i> Business</p> <p><i>Date of birth:</i> April 26, 1949</p> <p><i>Nationality:</i> Indian</p> <p><i>Period and term:</i> For a period of three years with effect from March 10, 2017, i.e., until March 9, 2020 and is not liable to retire by rotation</p> <p><i>DIN:</i> 00253754</p> | 70 | <ul style="list-style-type: none"> • CreditAccess Grameen Limited • Muthoot Asset Management Private Limited; and • Wonderla Holidays Limited |
| 6. | <p>Asha Morley</p> <p><i>Designation:</i> Independent Director</p> <p><i>Address:</i> 154, Avon Classic, Opposite Tata SSL, Borivali East, Mumbai 400 066, Maharashtra</p> <p><i>Occupation:</i> Practising Chartered Accountant</p> <p><i>Date of birth:</i> March 22, 1959</p> <p><i>Nationality:</i> Indian</p> <p><i>Period and term:</i> For a period of three years with effect from December 13, 2019, i.e., until December 12, 2022 and is not liable to retire by rotation</p> <p><i>DIN:</i> 02012799</p> | 60 | Nil |
| 7. | <p>Alex Parackal George</p> <p><i>Designation:</i> Independent Director</p> <p><i>Address:</i> 78, Greenpark, Thiruvambadi P.O., Thrissur 680 022, Kerala</p> <p><i>Occupation:</i> Business</p> | 64 | Nil |

| S. No. | Name, designation, address, occupation, nationality, term and DIN | Age (years) | Other directorships |
|--------|---|-------------|--|
| | <p><i>Date of birth:</i> January 22, 1955</p> <p><i>Nationality:</i> Indian</p> <p><i>Period and term:</i> For a period of three years with effect from December 13, 2019, i.e., until December 12, 2022 and is not liable to retire by rotation</p> <p><i>DIN:</i> 07491420</p> | | |
| 8. | <p>Saneesh Singh</p> <p><i>Designation:</i> Non-Executive Nominee Director*</p> <p><i>Address:</i> Flat no. F-224, DLF Park Place, DLF City Phase-5, Section 56, Gurgaon 122 011, Haryana</p> <p><i>Occupation:</i> Business</p> <p><i>Date of birth:</i> September 19, 1968</p> <p><i>Nationality:</i> Indian</p> <p><i>Period and term:</i> For a period of three years with effect from December 13, 2018, i.e., until December 12, 2021 and is liable to retire by rotation</p> <p><i>DIN:</i> 02254868</p> | 51 | <ul style="list-style-type: none"> • Cashpor Micro Credit; • Dia Vikas Capital Private Limited; • ESAF Financial Holdings Private Limited; • Growing Opportunity Finance (India) Private Limited; • Margdarshak Financial Services Limited; • MI India Capital Consultants Private Limited; • MI India Capital & Investment Private Limited; • Samhita Community Development Services; and • Satya Microcapital Limited |

*Nominee of our Corporate Promoter, EFHPL

Brief Biographies of Directors

Ravimohan Periyakavil Ramakrishnan is the Part-Time Chairman and Independent Director of our Bank. He holds a bachelor's degree in science and master's degree in science from Kerala University, and a master's degree in business administration from Birmingham University. He is a certified associate of the Indian Institute of Bankers. He was previously employed as a chief general manager in the department of banking supervision of the Reserve Bank of India. He was previously a resident advisor, financial sector supervision, International Monetary Fund, AFRITAC South, Mauritius.

Kadambelil Paul Thomas is the Managing Director and Chief Executive Officer of our Bank. He holds a master's degree in business administration from the Annamalai University. He was previously the managing director of ESAF Financial Holdings Private Limited. He has also served as the founder secretary cum honorary executive director of Evangelical Social Action Forum for over 25 years. He was also previously a director on the boards of Sanma Garments Private Limited, Rhema Dairy Products India Private Limited, Rhema Milk Producer Company Limited, ESAF Homes and Infrastructure Private Limited, ESAF Health Care Services Private Limited, ESAF Swasraya Producers Company Limited, ESAF Retail Private Limited, ESAF Enterprise Development Finance Limited and Cedar Agri Solutions Private Limited. Presently, he is the president of Kerala Association of Microfinance Institutions Entrepreneurs.

Assan Khan Akbar is a Non-Executive Nominee Director on the Board of our Bank. He holds a bachelor's degree of science in agriculture and a master's degree of science in agriculture from the Kerala University. He was previously employed with Union Bank of India and Federal Bank. He was the strategic advisor and chief risk officer of ESAF Financials Holdings Private Limited.

Joseph Vadakkekara Antony is an Independent Director on the Board of our Bank. He holds a bachelor's degree in law, a master's degree in personnel management and a doctorate of philosophy (business economics) from Pune University. He is a certified associate of the Indian Institute of Bankers. He was the managing director and chief executive officer on the board of South Indian Bank Limited and was also on the boards of directors of Muthoot Homefin (India) Limited, SP Life Care Private Limited and ET Marlabs Private Limited. He was previously employed with Syndicate Bank. He received the Sunday Standard Best Banker award in 2013 and IDRBT Technology Excellence Award in 2012.

George Joseph is an Independent Director on the Board of our Bank. He holds a bachelor's degree in commerce from the Kerala University and is a certified associate of the India Institute of Bankers. He was amongst the top 50 candidates to complete the banking diploma with the Institute of Bankers, London in 1980. He was the chairman and managing director of Syndicate Bank and was previously a general manager at Canara Bank.

Asha Morley is an Independent Director on the Board of our Bank. She holds a bachelor's degree in commerce from the Bombay University. She is a certified chartered accountant of the Institute of Chartered Accountants of India. She was previously a director on the boards of Morley Investments Private Limited and Morley Consultants Private Limited.

Alex Parackal George is an Independent Director on the Board of our Bank. He holds a bachelor of technology degree in chemical engineering from the Indian Institute of Technology, Madras and a post graduate diploma in management from the Indian Institute of Management, Calcutta. He is also the proprietor of Alco Fasteners, a small scale industrial unit registered with the Directorate of Industries and Commerce.

Saneesh Singh is the Non-Executive Nominee Director of our Bank. He holds a master's degree in arts from Lucknow University and an advanced post graduate diploma in computers and information management from the Uptron Academy of Computer Learning. He has also completed the HBS ACCION program on 'Strategic Leadership' in Inclusive Finance from Harvard Business School. He is the managing director Dia Vikas Capital Private Limited and was previously employed with the Small Industries Development Bank of India. He was awarded a British Chevening Scholarship by the Foreign and Commonwealth Office to study banking at the London School of Economics and Political Science.

Relationship between our Directors

None of our Directors are related to each other.

Confirmations

None of our Directors is, or was a director of any listed company during the last five years preceding the date of this Draft Red Herring Prospectus, whose shares have been, or were suspended from being traded on any of the stock exchanges during the term of their directorship in such company.

No consideration in cash or shares or otherwise has been paid or agreed to be paid to any of our Directors or to the firms or companies in which they are interested by any person either to induce them to become or to help them qualify as a Director, or otherwise for services rendered by them or by the firm or company in which they are interested, in connection with the promotion or formation of our Bank.

None of our Directors is, or was a director of any listed company which has been, or was delisted from any stock exchange during the term of their directorship in such company.

Terms of appointment of Directors

1. Remuneration to Executive Director:

Kadambelil Paul Thomas was paid a total remuneration of ₹12.55 million during Fiscal 2019. The details of remuneration governing his appointment pursuant to contract of employment dated October 1, 2018 entered into between the Bank and Kadambelil Paul Thomas and as approved by the RBI are stated below:

| Particulars | Remuneration |
|--------------|---|
| Gross Salary | ₹13.20 million per annum |
| Perquisites | Including furnished house up to ₹1.20 million per annum, Bank's car, provident fund aggregating to ₹1.32 million, travelling and halting allowance, medical insurance coverage for self and dependents (premium of ₹0.20 million, medical expenses reimbursement for self and dependents up to ₹1 million, reimbursement of entertainment expenditure of ₹1 million, leave travel allowance of ₹1 million, loan for house up to five times annual salary (house construction) and one time monthly salary (festival advance). |

2. Remuneration to Independent Directors:

Pursuant to the Board resolution dated December 11, 2019, each Independent Director is entitled to receive sitting fees of ₹0.05 million per meeting for attending meetings of the Board and sitting fees of ₹0.04 million per meeting for attending meetings of committees of the Board, within the limits prescribed under the Companies Act, 2013, and the rules made thereunder. The details of remuneration paid to our Independent Directors during Fiscal 2019 are as follows:

| S. No. | Name of Director | Sitting fees paid (in ₹ million) | Remuneration (in ₹ million) |
|--------|---|----------------------------------|-----------------------------|
| 1. | Ravimohan Periyakavil Ramakrishnan [#] | Nil | Nil |
| 2. | Prabha Raveendranathan* | 1.78 | Nil |
| 3. | Joseph Vadakkekara Antony | 1.58 | Nil |
| 4. | George Joseph | 1.19 | Nil |
| 5. | Asha Morley | 1.09 | Nil |
| 6. | Alex Parackal George | 1.07 | Nil |

Ravimohan Periyakavil Ramakrishnan was appointed with effect from December 21, 2019 and therefore, has not received any sitting fees or remuneration in Fiscal 2019.

* Prabha Raveendranathan ceased to be an Independent Director with effect from December 12, 2019.

Further, details of remuneration governing the appointment of our Part-Time Chairman and Independent Director pursuant to RBI letter dated December 19, 2019 are as follows:

| Particulars | Remuneration |
|--------------|--|
| Gross Salary | ₹0.60 million [^] |
| Perquisites | Including the Bank's car with driver, the cost of the vehicle shall not exceed ₹3 million (for official purpose and for private purpose) |

[^]Excludes sitting fees as decided by the Board from time to time for the meetings of the Board and the Board committees under the provisions of the Companies Act, 2013

3. Remuneration to Non-Executive Directors:

Pursuant to the Board resolution dated December 11, 2019, each Non-Executive Director is entitled to receive sitting fees of ₹0.05 million per meeting for attending meetings of the Board and sitting fees of ₹0.04 million per meeting for attending meetings of the committees of the Board within the limits prescribed under the Companies Act, 2013, and the rules made thereunder. The details of remuneration paid to our Non-Executive Directors during Fiscal 2019 are as follows:

| S. No. | Name of Director | Sitting fees paid (in ₹ million) | Remuneration (in ₹ million) |
|--------|-------------------------|----------------------------------|-----------------------------|
| 1. | Assan Khan Akbar | 1.64 | Nil |
| 2. | Saneesh Singh | 1.03 | Nil |
| 3. | Kadambelil Paul Thomas* | 0.32 | Nil |

*Remuneration paid to Kadambelil Paul Thomas during his term as Non-Executive Director of our Bank during the period between June 3, 2018 to September 30, 2018

Arrangement or understanding with major Shareholders, customers, suppliers or others

Except for Saneesh Singh and Assan Khan Akbar, who were appointed as the Non-Executive Nominee Director on our Board by our Corporate Promoter pursuant to the provisions of our AoA, which permits our Corporate Promoter to appoint a maximum of three Directors on the Board of our Bank, there is no arrangement or understanding with the major shareholders, customers, suppliers or others, pursuant to which any Director was appointed as a director.

Shareholding of Directors in our Bank

As per our Articles of Association, our Directors are not required to hold any qualification shares.

None of our Directors hold any employee stock options of the Bank.

The Equity Shares held by our Directors are as set out below:

| Sr. No. | Name of the Director | No. of Equity Shares | Percentage of the pre-Offer Equity Share Capital (%) |
|--------------|------------------------|----------------------|--|
| 1. | Kadambelil Paul Thomas | 31,186,785 | 7.29 |
| 2. | Assan Khan Akbar | 124,781 | 0.03 |
| Total | | 31,311,566 | 7.32 |

Shareholding of Directors in our subsidiaries and associate companies

Our Bank does not have any subsidiaries or associate companies.

Appointment of relatives of our Directors to any office or place of profit

None of the relatives of our Directors currently hold any office or place of profit in our Bank.

Interests of Directors

All Directors may be deemed to be interested to the extent of fees payable to them for attending meetings of our Board or a Committee thereof as well as to the extent of other remuneration and reimbursement of expenses payable to them under our Articles of Association, and to the extent of remuneration paid to them for services rendered as an officer or employee of our Bank. Some of our Directors may hold positions in our Corporate Promoter. In consideration for these services, they are paid managerial remuneration in accordance with the provisions of applicable law.

The Directors may also be regarded as interested in the Equity Shares, if any, held by them or that may be subscribed by or allotted to the companies, firms and trusts, in which they are interested as directors, members, partners, trustees and promoters,

pursuant to this Offer. All of our Directors may also be deemed to be interested to the extent of any dividend payable to them and other distributions in respect of the Equity Shares held by them. Further, Kadambelil Paul Thomas, our Individual Promoter, Managing Director and Chief Executive Officer has entered into lease agreements with our Bank and receives lease rentals in respect of the properties taken on lease from him by our Bank. For details, see “*Other Financial Information – Related Party Transactions*” on page 247.

Other than Kadambelil Paul Thomas who is the Individual Promoter, Managing Director and Chief Executive Officer of our Bank, none of our Directors have any interest in the promotion or formation of our Bank.

None of our Directors have any interest in any property acquired or proposed to be acquired of the Bank or by the Bank.

No amount or benefit has been paid or given within the two preceding years or is intended to be paid or given to any of our Directors except the normal remuneration for services rendered as Directors.

No loans have been availed by our Directors from our Bank.

None of the beneficiaries of loans, advances and sundry debtors are related to the Directors of our Bank.

None of the Directors is party to any bonus or profit sharing plan of our Bank other than the performance linked incentives given to each of the Directors.

Changes in the Board in the last three years

| Name | Date of Appointment/ Change/Cessation | Reason |
|---------------------------------------|--|--|
| Ravimohan Periyakavil Ramakrishnan | December 21, 2019 | Appointment as Part-Time Chairman and Independent Director |
| Alex Parackal George | December 13, 2019 | Re-appointment as Independent Director |
| Asha Morley | December 13, 2019 | Re-appointment as Independent Director |
| Prabha Raveendranathan | December 12, 2019 | Resignation as Part-Time Chairman and Independent Director |
| Saneesh Singh | December 13, 2018 | Change in designation to Non-Executive Nominee Director |
| Kadambelil Paul Thomas | October 1, 2018* | Change in designation to Managing Director and Chief Executive Officer |
| Kadambelil Paul Thomas | June 2, 2018* | Change in designation to Non-Executive Director |
| Joseph Vadakkekara Antony | August 17, 2017 | Appointment as Independent Director |
| George Joseph | March 10, 2017 | Appointment as Independent Director |
| Kadambelil Paul Thomas | March 10, 2017 | Change in designation to Managing Director and Chief Executive Officer |
| Alex Parackal George | December 13, 2016 | Appointment as Independent Director |
| Saneesh Singh | December 13, 2016 | Appointment as Non-Executive Director |
| Asha Morley | December 13, 2016 | Appointment as Independent Director |
| Prabha Raveendranathan | December 13, 2016 | Change in designation to Part-Time Chairman and Independent Director |

*Pursuant to RBI letter dated May 28, 2018 read with RBI letter dated March 9, 2017, Kadambelil Paul Thomas was required to divest his shareholding in our Corporate Promoter within a period of one year i.e. March 8, 2018 before taking charge as Managing Director and Chief Executive Officer in compliance with Section 10B(4) of the Banking Regulation Act. While Kadambelil Paul Thomas transferred majority of his shareholding in our Corporate Promoter on February 22, 2018, the balance equity share holding, which were issued to him as sweat equity were subject to a three year lock-in period from allotment i.e. up to September 28, 2018, and accordingly, could not be transferred within the aforementioned timeline. As a result, Kadambelil Paul Thomas was directed by the RBI to step down from his position of Managing Director and Chief Executive Officer. Kadambelil Paul Thomas resigned from his position of Managing Director and Chief Executive Officer on June 2, 2018, and re-joined on October 1, 2018 with the approval of the RBI dated October 1, 2018, post divestiture of his shareholding in the Corporate Promoter in compliance with the letters issued by the RBI. For further details, see “*Outstanding Litigation and Material Developments – Litigation against Kadambelil Paul Thomas*” on page 279

Borrowing Powers of the Board

Pursuant to a resolution passed by the Shareholders of our Bank on December 13, 2016, the Board is authorised to borrow from time to time any sums of moneys on such terms and conditions as the Board may think fit which together with the moneys already borrowed by the Bank (apart from temporary loans obtained or to be obtained from the Bank’s bankers in the ordinary course of business), and which may exceed the aggregate of the paid-up capital of the Bank, for the time being and its free reserves, provided that the total outstanding amount so borrowed by the Board including commercial papers shall not result in a borrowing outstanding in excess of ₹30,000 million.

Corporate Governance

The corporate governance provisions of the Listing Regulations will be applicable to us immediately upon the listing of the Equity Shares on the Stock Exchanges. We are in compliance with the requirements of the applicable regulations, including the Listing Regulations, the Companies Act and the SEBI ICDR Regulations, in respect of corporate governance including constitution of the Board and committees thereof and formulation and adoption of policies. The corporate governance

framework is based on an effective independent Board, separation of the Board's supervisory role from the executive management team and constitution of the Board committees, as required under law.

Our Board has been constituted in compliance with the Companies Act, the Listing Regulations, guidelines issued by the RBI from time to time, and in accordance with best practices in corporate governance. The Board of Directors functions either as a full board or through various committees constituted to oversee specific operational areas. The executive management provides the Board of Directors detailed reports on its performance periodically.

The composition of our Board is also in compliance with the Banking Regulation Act, SFB Licensing Guidelines and conditions stipulated by the RBI Final Approval and RBI In-Principle Approval. Further, pursuant to letters dated December 8, 2016, March 9, 2017, May 30, 2017 for the constitution of our Board, the RBI:

- a) approved the appointment of Kadambelil Paul Thomas as Managing Director and Chief Executive Officer for a period of three years from the date of his taking charge, subject to the condition that he relinquishes his position on the board of our Corporate Promoter and submits an undertaking to divest his shareholding in our Corporate Promoter within a period of one year before taking charge as Managing Director and Chief Executive Officer in compliance with Section 10B(4) of the Banking Regulation Act. Kadambelil Paul Thomas was unable to comply with some of the conditions of the RBI letter and was directed by the RBI to step down from his position as managing director and chief executive officer. Kadambelil Paul Thomas resigned from this position on June 2, 2018 and re-joined on October 1, 2018 with the approval of RBI letter dated October 1, 2018. For further details, see "*Risk Factors - We are dependent on our senior management and other key personnel, and the loss of, or our inability to attract or retain, such persons could adversely affect our business, financial condition, results of operations and cash flows.*" and "*Outstanding Litigation and Material Developments – Litigation against Kadambelil Paul Thomas*" on pages 39 and 279, respectively;
- b) advised that Saneesh Singh will be eligible to be appointed as a Director after he relinquishes his directorship in the holding company of another small finance bank;
- c) approved the nomination of George Joseph as director on the Board and approved the nomination of Assan Khan Akbar as director on the Board for a period of four years from the date of his joining the Board;
- d) approved the appointment of Joseph Vadakkekara Antony as an Independent Director on the Board;
- e) reiterated that the Bank shall ensure compliance with Sections 10A, 16 and 20 of the Banking Regulation, statutory provisions including provisions of the Companies Act, 2013 and the instructions issued vide RBI circulars dated March 5, 1994 and July 1, 1994, respectively.

Subsequently, pursuant to RBI letter dated October 1, 2018, the RBI approved the appointment of Kadambelil Paul Thomas as the Managing Director and Chief Executive Officer of our Bank for a period of three years from the date of his taking charge.

Pursuant to RBI letter dated December 19, 2019, the RBI approved the appointment of Ravimohan Periyakavil Ramakrishnan as the Part-Time Chairman and Independent Director of our Bank for a period of three years with effect from December 21, 2019.

Committees of the Board

Audit Committee

The members of the Audit Committee are:

1. Asha Morley, *Chairperson*;
2. Ravimohan Periyakavil Ramakrishnan;
3. Assan Khan Akbar; and
4. George Joseph

The Audit Committee was constituted by a meeting of the Board of Directors held on December 13, 2016 and was last reconstituted on December 23, 2019. The scope and function of the Audit Committee is in accordance with Section 177 of the Companies Act, 2013, the Listing Regulations and the guidelines issued by the RBI from time to time. The terms of reference of the Audit Committee include the following:

1. Review and monitor the accuracy and completeness of books of account, published financial statement including disclosures and any public announcements related to the Bank's financial performance and the auditor's report.

2. Oversight of the Bank's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
3. Review the Bank's internal financial controls and the internal controls and compliance systems.
4. Recommending the appointment and removal of external auditor, fixation of audit fee and also approval for payment for any other services.
5. Reviewing, with the management, the quarterly, half yearly financial statements before submission to the Board for approval.
6. To oversee a vigil mechanism set up by the Bank under the provisions of the Companies Act, 2013, Companies (Meetings of Board and its Powers) Rules, 2014 and the SEBI (Listing Obligations and Disclosure) Requirements, 2015.
7. With respect to Internal Audit function:
 - a. Review, approve and oversee implementation the annual audit plan and annual audit budget prior to the beginning of each financial year proposed by the Head of Internal Audit. The annual audit plan shall include the scope of the work, the branches to be covered, the areas and topics to be covered and any specific emphasis on matters which the Committee may require.
 - b. Review and approve the remit of the internal audit function and ensure it has adequate resources, skills, qualifications and appropriate access to information to enable it to perform its function effectively.
 - c. Examine the reporting arrangement and the level of seniority of the Head of Internal Audit.
 - d. Monitor the reporting of issues identified by internal auditors to the management and ensure that corrective actions are being taken in a timely manner.
 - e. Review appointment, replacement, removal, performance, terms of appointment, annual compensation and salary adjustment of the Head of Internal Audit.
 - f. Review the internal audit budget, resource plan, activities, and organizational structure of the internal audit function with the Head of Internal Audit.
 - g. Review the effectiveness of the internal audit function, including conformance with applicable regulatory requirements and industry standards.
 - h. Review results of thematic reviews, management audits and appointment of any co-sourcing auditors.
 - i. Ensure that IS Audit of internal systems and processes is conducted at least once in 2 years to assess the operational risks faced by the Bank.
8. With respect to Statutory Auditors:
 - a. Ensure that appointment of statutory auditors is in compliance with Companies' Act, 2013 requirements, regulatory guidelines and other applicable laws. The Audit committee shall review Appointment of statutory auditors and review of performance - both for domestic and overseas operations.
 - b. Oversee relationship with statutory auditors with respect to their remuneration for services, terms of engagement, assessment of their independence and rotation of auditors.
 - c. Ensure that any concerns raised by the statutory auditors are addressed by the management and bring any unaddressed concerns to the notice of the management.
 - d. Evaluate the scope of statutory audit and ensure that there are no limitations placed by the management on the statutory auditors.
 - e. Review management letter(s) and other submissions by the statutory auditors and management response to the findings and recommendations of the statutory auditors.
 - f. Study the issues raised by statutory auditors and raise appropriate flags to the management in case of repeated issues.
 - g. Review and approve policy on supply of non-audit services by statutory auditors, taking into account any relevant statutory requirements, regulatory guidelines and ethical guidance on the matter.

- h. Approval of payment to statutory auditors for any other services rendered by the statutory auditors.
 - i. Review any difficulties encountered during the audit work including any restrictions on the scope of activities or access to required information.
9. With respect to compliance function:
- a. Review the effectiveness of the system for monitoring and compliance with laws and regulations and the results of management's investigation and follow-up (including disciplinary action) of any instances of non-compliance.
 - b. Review the findings of any examinations by regulatory agencies, and any audit observations.
 - c. Review the process for communicating the Code of Conduct to Bank personnel, and for monitoring compliance therewith.
 - d. Obtain regular updates from management regarding compliance matters.
 - e. Reviewing Quarterly Compliance Report confirming adherence to all the applicable laws, rules, guidelines, instructions and internal instructions/manuals.
10. Review the annual financial statements and auditors' report with the management with particular reference to the following:
- a. Matters to be included in the directors' responsibility statement.
 - b. Change in the accounting policies and practices, if any, with reasons for the same.
 - c. Major accounting entries involving estimates based on the exercise of judgment by management.
 - d. Significant adjustments made in the financial statements arising out of audit findings.
 - e. Compliance with listing and other legal and regulatory requirements relating to financial statements.
 - f. Disclosure of related party transactions.
 - g. Modified opinions in the draft audit report.
 - h. Qualifications if any in draft audit report.
 - i. The going concern assumption.
 - j. Compliance with applicable legal requirement concerning financial statements.
 - k. Compliance with accounting standards.
11. Assess if any major findings of the internal, statutory, or RBI audits point to the quality of the accounting process and review if appropriate corrective action has been taken by the management.
12. To review the Vigilance Function of the Bank including review of frauds reported.
13. To review the frauds reported quarterly and annually.
14. Review the findings of any internal investigations by the internal auditors (or other agencies) into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
15. Review and scrutinize matters including the inter-corporate loans and investments, transactions with related parties, valuation of undertakings or assets of the Bank and end-use of funds raised through public offers such as public issue, rights issue or preferential issue.
16. Review the system of storage and retrieval, display or printout of books of account maintained in electronic mode during the required period under law.
17. Review with Senior Management of the Bank, overall anti-fraud programmes and controls in the Bank.

18. Look into the reasons for substantial defaults in the payment to depositors, debenture holders (if any), shareholders (in case of non-payment of declared dividends) and creditors.
19. Confirm that an effective whistle blower policy is in place that protects the complainants and review implementation of this policy.
20. Recommend the appointment of the Chief Financial Officer and Head of Internal Audit after assessing the qualifications, experience and background, etc. of the candidate.
21. Seek the statement of identified deviations from laid down policies. Study these deviations from financial and procedural aspect to understand any significant need for change in policies.
22. Perform any other duties and responsibilities expressly delegated by the Board from time to time and provide the Board with such assurance as it may require regarding the reliability of financial information.
23. Approval transactions with related parties of the Bank including investments.

The Audit Committee shall mandatorily review the following information:

1. management discussion and analysis of financial condition and results of operations;
2. statement of significant related party transactions (as defined by the Audit Committee), submitted by management;
3. management letters / letters of internal control weaknesses issued by the statutory auditors;
4. internal audit reports relating to internal control weaknesses;
5. the appointment, removal and terms of remuneration of the internal auditor shall be subject to review by the Audit Committee; and
6. statement of deviations as and when becomes applicable:
 - a. quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1) of SEBI (LODR) Regulations, 2015.
 - b. annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice in terms of SEBI (LODR) Regulations, 2015.

The Audit Committee is required to meet at least four times in a year and not more than 120 days are permitted to elapse between two meetings under the terms of the Listing Regulations.

Nomination, Remuneration and Compensation Committee

The members of the Nomination, Remuneration and Compensation Committee are:

1. Joseph Vadakkekara Antony, *Chairman*;
2. Asha Morley;
3. Ravimohan Periyakavil Ramakrishnan; and
4. Saneesh Singh

The Nomination, Remuneration and Compensation Committee was constituted by a meeting of the Board of Directors held on December 13, 2016 and was last reconstituted on December 23, 2019. The scope and function of the Nomination, Remuneration and Compensation Committee is in accordance with Section 178 of the Companies Act, 2013, guidelines issued by the RBI from time to time, and the Listing Regulations. The terms of reference of the Nomination, Remuneration and Compensation Committee include:

1. Put in place appropriate procedures for determining the suitability of persons qualified to become members of the Board of Directors and formulate criteria based on qualification, experience, track record and integrity for appointment of such Directors.
2. Recommend to the Board for appointment of directors if directors are found suitable as per defined criteria.

3. Recommend removal / reappointment of the directors and shall specify the manner for effective evaluation of performance of Board, its committees and individual directors to be carried out either by the Board, by the Committee or by an independent external agency and review its implementation and compliance.
4. Assist the Board in formulation, review and implementation of the compensation policy related to specific remuneration packages for directors, key management personnel and other employees including pension rights and any other compensation payment.
5. Ensure that the remuneration for Managing Director and Chief Executive Officer and other senior management personnel is in accordance with the Financial Stability Board principles before it is put up for regulatory approval.
6. Formulating criteria for evaluation of performance of independent directors and the Board of Directors.
7. Human Resources
 - a. Review and administer the implementation of policies and procedures with respect to performance, evaluations, compensation, succession any other matters of Senior/ executive Management and also recommendations respecting the salary ranges for employees and Senior/ executive Management.
 - b. Matters relating to issue of sweat equity shares, ESOP, etc. to the directors and senior/executive management.
 - c. Assist the Board in formulation and implementation of compensation policy which will lay down the remuneration to directors, key management personnel and take inputs from the Risk Management Committee of the Board to ensure balance between remuneration and risks. The mix of cash, equity and other forms of compensation must be consistent with risk alignment.
 - d. Ensure that the compensation policy formulated for remuneration of directors, key managerial personnel and senior management is reasonable, sufficient to attract, retain and motivate quality directors required to run the Bank.
 - e. Devise a policy in line with the Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015 on Diversity of Board of Directors based on diversity of thought, experience, knowledge, perspective and gender in the Board.
 - f. Identifying persons who are qualified to become part of the senior management and recommend to the board of directors for their appointment and removal.
 - g. Matters pertaining to the extension or continuation of the term of appointment of independent director on the basis of the report of performance evaluation of independent directors in line with the Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015.
8. Corporate Governance Norms with respect to directors' appointment and their remuneration
 - a. Formulate comprehensive criteria for appointment of directors in terms of qualifications, positive attributes, independence, professional experience, track record and integrity of the person.
 - b. Consider all information about the Directors/ Managing Director and Chief Executive Officer / Whole time Directors such as background details, past remuneration, recognition and awards, job profile and determine if the directors meet the 'fit and proper' criteria.
 - c. Conduct appropriate due diligence and scrutinize the declarations made by probable candidates at the time of appointment/ re-appointment of directors of the Board.
 - d. Hold Committee meetings on discussion of matters pertaining to the remuneration payable, including any revision in remuneration payable to Managing Director and Chief Executive Officer, Directors and approve such payments by passing resolution passed by the Committee after taking into account the financial position of the Bank, trend in the industry, qualification, experience and past performance of the appointee.
 - e. Bring about objectivity in determining the remuneration package while striking the balance between the interest of the Bank and the Shareholders.
 - f. Ensure that the compensation for Managing Director and Chief Executive Officer and key management personnel is a mix of fixed and variable (incentive) pay for directors and key management personnel and conforms with the RBI Guidelines on Compensation of Whole Time Directors/ Chief Executive Officers/ Risk takers and Control function staff, etc. dated January 13, 2012 and other applicable provisions.

- g. Assist in defining the performance evaluation criteria for directors and other key management personnel and ensure that relationship of remuneration to performance is clear and meets appropriate performance benchmarks.
 - h. Analyse and ensure that the cost/ income ratio of the Bank supports the remuneration package consistent with maintenance of sound capital adequacy ratio.
 - i. Appoint a Chairman to represent the committee and answer queries of investors at the Annual General Meeting of the Bank.
 - j. Review annually its own performance and terms of reference to ensure effectiveness of its operations and recommend changes, if any to the Board for approval.
 - k. Ensure that appropriate procedures are in place to assess Board Membership needs and Board effectiveness.
 - l. Ensure that the Bank has a detailed succession and management continuity plan for key positions.
9. Board
- a. Make recommendations to the Board with respect to:
 - Selection and nomination of qualified candidates as directors of the Board
 - Appointment of other key management personnel
 - Board composition and size
 - Re-appointment/ removal of existing directors
 - b. Present the minutes of the meetings of the Committee as approved by the Chairman of the Committee to be noted and confirmed by the Board in its subsequent meeting.
 - c. Furnish a report at least on a yearly basis on the matters within the purview of the committee to enable the Board to look at possible policy changes and strategies.

Risk Management Committee

The members of the Risk Management Committee are:

1. Alex Parackal George, Chairman;
2. Assan Khan Akbar;
3. George Joseph; and
4. Ravimohan Periyakavil Ramakrishnan

The Risk Management Committee was constituted by our Board of Directors at their meeting held on December 13, 2016 and was last reconstituted by the Board of Directors at their meeting held on December 23, 2019. The terms of reference of the Risk Management Committee of our Bank include the following:

The Risk Management Committee shall also oversee the following functions:

1. Oversee risk management and obtain assurance that all the principal risks faced by the Bank have been identified and are being appropriately managed.
2. Approve / recommend to the Board for its approval / review the policies, risk assessment models, strategies and associated frameworks for the management of risk.
3. Approve and periodically review Bank's overall risk appetite and set limits for all risks before submission to the Board.
4. Ensure appropriate risk organisation structure with authority and responsibility clearly defined, adequate staffing, and the independence of Risk Management functions.
5. Provide appropriate and prompt reporting to the Board of Directors, which would help the Board to have a detailed understanding of the level of risk and steps taken for managing risks.

6. Review reports from management about the Bank's risk management framework (i.e. principles, policies, strategies, process and controls) and also discretions conferred on executive management, in order to oversee the effectiveness of them.
7. Review and approve the Internal Capital Adequacy Assessment Process (ICAAP) document on a quarterly basis.
8. Review reports from management about changes in the factors relevant to the Bank's projected strategy, business performance or capital adequacy.
9. Determine prudential limits for individuals, groups, portfolios, geographies, sectors, industries and various other exposures of the Bank, within the ceilings fixed by RBI and the Board.
10. Review reports from management about implications of new and emerging risks, legislative or regulatory initiatives and changes, organisational change and major initiatives, in order to monitor them.
11. Review the Cyber Security Functions of the Bank on regular intervals.
12. Ensure adherence to the Board approved internal policy guidelines and also statutory and regulatory guidelines.
13. Review performance and set objectives for the Bank's Chief Risk Officer and ensure he has unfettered access to the Board.
14. Oversee statutory / regulatory reporting requirements related to risk management.
15. Monitor and review the capital adequacy computation with an understanding of methodology, systems and data and ensure capital adequacy management with due regard to various risks impacting the balance sheet.
16. Approve the stress testing results, review the performance of product wise/geography wise /rating wise loan portfolio, rating migration of accounts, collection/recovery in NPA accounts etc. and recommend / monitor the action plans and corrective measures periodically.
17. Monitor and review the exposure limits set by the Board.
18. Monitor and review of non-compliance, limit breaches, audit / regulatory findings, and policy exceptions with respect to risk management.
19. Review and confirm order/decisions for identification of wilful defaulters given by the Credit Risk Management Committee.
20. Monitor the Bank's credit risk profile, including risk trends and concentrations, loan impairment etc.
21. Determine /amend/review the functions of the Executive Level Committees from time to time.

Stakeholders' Relationship Committee

The members of the Stakeholders' Relationship Committee are:

1. Joseph Vadakkekara Antony, *Chairman*;
2. Kadambelil Paul Thomas; and
3. Alex Parackal George

The Stakeholders' Relationship Committee was constituted by our Board of Directors at their meeting held on December 11, 2019. The scope and function of the Stakeholders' Relationship Committee is in accordance with Section 178 of the Companies Act, 2013 and the Listing Regulations. The terms of reference of the Stakeholders' Relationship Committee are as follows:

1. To resolve the grievances of the security holders of the Bank including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc. and assisting with quarterly reporting of such complaints;
2. To review of measures taken for effective exercise of voting rights by shareholders;
3. To review of adherence to the service standards adopted by the Bank in respect of various services being rendered by the Registrar & Share Transfer Agent;

4. To review of the various measures and initiatives taken by the Bank for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the Bank; and
5. Carrying out such other functions as may be specified by the Board from time to time or specified/provided under the Companies Act or SEBI Listing Regulations or by any other regulatory authority.

Corporate Social Responsibility Committee

The members of the Corporate Social Responsibility Committee are:

1. Saneesh Singh, *Chairman*;
2. Joseph Vadakkekara Antony; and
3. Kadambelil Paul Thomas

The Corporate Social Responsibility Committee was constituted by our Board of Directors at their meeting held on August 17, 2017 and was last reconstituted by the Board of Directors at their meeting held on October 3, 2018. The terms of reference of the Corporate Social Responsibility Committee of our Bank include the following:

1. Formulate and recommend to the Board of the Bank, a Corporate Social Responsibility (“**CSR**”) policy which shall indicate the activities to be undertaken by the Bank in areas or subject, specified in Schedule VII of the Companies’ Act, 2013.
2. Recommend the amount of expenditure to be incurred on the activities provided for in the CSR policy.
3. Implementing and Monitoring the corporate social responsibility policy from time to time and issuing necessary directions as required for proper implementation and timely completion of corporate social responsibility programmes.
4. Identifying corporate social responsibility policy partners and corporate social responsibility policy programmes
5. Coordinating with the implementing agency in implementing programs and executing initiatives as per CSR policy of the Bank.
6. Identifying and appointing the corporate social responsibility team of the Bank including corporate social responsibility manager, wherever required
7. Institute a transparent monitoring mechanism for implementation of the CSR projects or programs or activities undertaken by the Bank.

IPO Steering Committee

The members of the IPO Steering Committee are:

1. Ravimohan Periyakavil Ramakrishnan,
2. Kadambelil Paul Thomas; and
3. Joseph Vadakkekara Antony

The IPO Steering Committee was constituted by our Board of Directors on August 6, 2019 and was last reconstituted on December 23, 2019. The terms of reference of the IPO Steering Committee are as follows:

1. To make applications, seek clarifications, obtain approvals and seek exemptions from, where necessary, the RBI, SEBI, the relevant registrar of companies and any other governmental or statutory authorities as may be required in connection with the Offer and accept on behalf of the Board such conditions and modifications as may be prescribed or imposed by any of them while granting such approvals, permissions and sanctions as may be required and wherever necessary, incorporate such modifications / amendments as may be required in the draft red herring prospectus, the red herring prospectus and the prospectus as applicable;
2. To finalize, settle, approve, adopt and file in consultation with the Promoter Selling Shareholder and the BRLMs where applicable, the DRHP, the RHP the Prospectus, the preliminary and final international wrap and any amendments, supplements, notices, addenda or corrigenda thereto, and take all such actions as may be necessary for the submission and filing of these documents including incorporating such alterations/corrections/ modifications as may be required by SEBI, the RoC or any other relevant governmental and statutory authorities or in accordance with Applicable Laws;

3. To decide in consultation with the Selling Shareholders and the BRLMs on the Offer Price; and to decide in consultation with the Promoter Selling Shareholder and the BRLMs, the actual Offer size, the timing, pricing, discount, reservation and all the terms and conditions of the Offer, including the price band (including offer price for anchor investors), bid period, and to do all such acts and things as may be necessary and expedient for, and incidental and ancillary to the Offer including to make any amendments, modifications, variations or alterations in relation to the Offer;
4. To appoint and enter into and terminate arrangements with the BRLMs, underwriters to the Offer, syndicate members to the Offer, brokers to the Offer, escrow collection bankers to the Offer, refund bankers to the Offer, registrars, legal advisors, auditors, and any other agencies or persons or intermediaries to the Offer and to negotiate, finalise and amend the terms of their appointment, including but not limited to the execution of the mandate letter with the BRLMs and negotiation, finalization, execution and, if required, amendment of the offer agreement with the BRLMs;
5. To negotiate, finalise and settle and to execute and deliver or arrange the delivery of the DRHP, the RHP, the Prospectus, offer agreement, syndicate agreement, underwriting agreement, share escrow agreement, cash escrow agreement, agreements with the registrar to the offer and all other documents, deeds, agreements and instruments whatsoever with the registrar to the Offer, legal advisors, auditors, stock exchange(s), BRLMs and any other agencies/intermediaries in connection with the Offer with the power to authorise one or more officers of the Bank to execute all or any of the aforesaid documents or any amendments thereto as may be required or desirable in relation to the Offer;
6. To seek, if required, the consent and/or waiver of the lenders of the Bank, customers, parties with whom the Bank has entered into various commercial and other agreements, all concerned government and regulatory authorities in India or outside India, and any other consents and/or waivers that may be required in relation to the Offer or any actions connected therewith;
7. To open and operate bank accounts in terms of the escrow agreement and to authorize one or more officers of the Bank to execute all documents/deeds as may be necessary in this regard;
8. To open and operate bank accounts of the Bank in terms of Section 40(3) of the Companies Act, 2013, as amended, and to authorize one or more officers of the Bank to execute all documents/deeds as may be necessary in this regard;
9. To authorize and approve incurring of expenditure and payment of fees, commissions, brokerage, remuneration and reimbursement of expenses in connection with the Offer;
10. To accept and appropriate the proceeds of the Offer in accordance with the Applicable Laws;
11. To approve code of conduct as may be considered necessary by the IPO Committee or as required under applicable laws, regulations or guidelines for the Board, officers of the Bank and other employees of the Bank;
12. To approve the implementation of any corporate governance requirements that may be considered necessary by the Board or the IPO Committee or as may be required under the applicable laws or the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended and listing agreements to be entered into by the Bank with the relevant stock exchanges, to the extent allowed under law;
13. To issue receipts/allotment letters/confirmation of allotment notes either in physical or electronic mode representing the underlying Equity Shares in the capital of the Bank with such features and attributes as may be required and to provide for the tradability and free transferability thereof as per market practices and regulations, including listing on one or more stock exchange(s), with power to authorize one or more officers of the Bank to sign all or any of the aforesaid documents;
14. To authorize and approve notices, advertisements in relation to the Offer in consultation with the Promoter Selling Shareholder and the relevant intermediaries appointed for the Offer;
15. To do all such acts, deeds, matters and things and execute all such other documents, etc., as may be deemed necessary or desirable for such purpose, including without limitation, to finalise the basis of allocation and to allot the shares to the successful allottees as permissible in law, issue of allotment letters/confirmation of allotment notes, share certificates in accordance with the relevant rules, in consultation with the Promoter Selling Shareholder and the BRLMs;
16. To do all such acts, deeds and things as may be required to dematerialise the Equity Shares and to sign and / or modify, as the case maybe, agreements and/or such other documents as may be required with the National Securities Depository Limited, the Central Depository Services (India) Limited, registrar and transfer agents and such other agencies, authorities or bodies as may be required in this connection and to authorize one or more officers of the Bank to execute all or any of the aforesaid documents;
17. To make applications for listing of the Equity Shares in one or more stock exchange(s) for listing of the Equity Shares and to execute and to deliver or arrange the delivery of necessary documentation to the concerned stock exchange(s) in

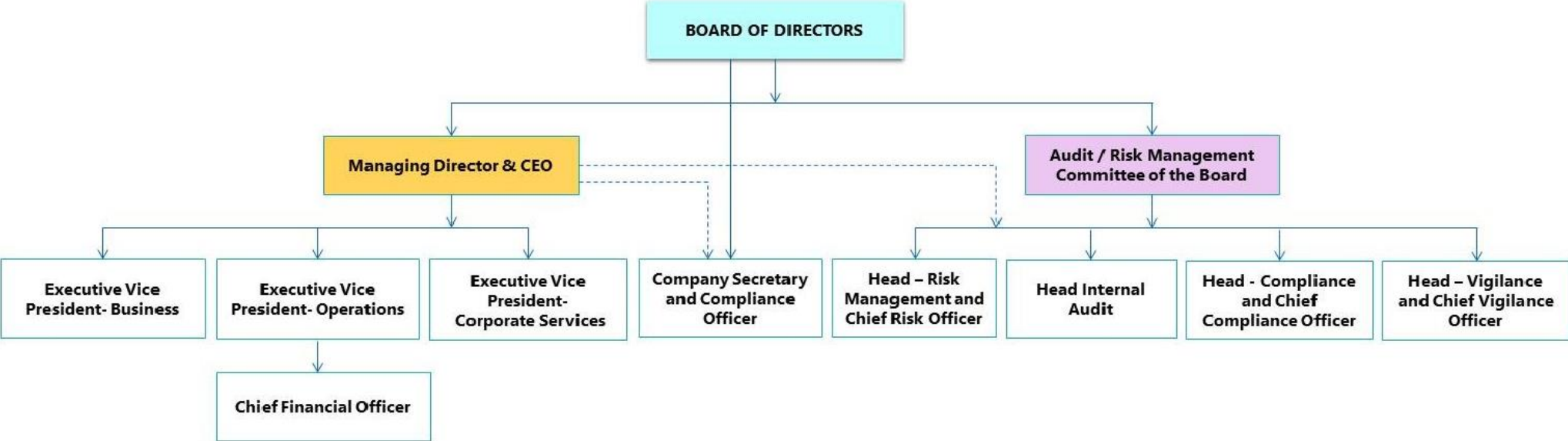
connection with obtaining such listing including without limitation, entering into listing agreements and affixing the common seal of the Bank where necessary;

18. To settle all questions, difficulties or doubts that may arise in regard to the Offer, including such issues or allotment, terms of the IPO, utilisation of the IPO proceeds and matters incidental thereto as it may deem fit;
19. To submit undertaking/certificates or provide clarifications to the SEBI, Registrar of Companies, Kerala at Ernakulam and the relevant stock exchange(s) where the Equity Shares are to be listed;
20. To negotiate, finalize, settle, execute and deliver any and all other documents or instruments and to do or cause to be done any and all acts or things as the IPO Committee may deem necessary, appropriate or advisable in order to carry out the purposes and intent of this resolution or in connection with the Offer and any documents or instruments so executed and delivered or acts and things done or caused to be done by the IPO Committee shall be conclusive evidence of the authority of the IPO Committee in so doing;
21. To delegate any of its powers set out under (a) to (q) hereinabove, as may be deemed necessary and permissible under Applicable Laws to the officials of the Bank;
22. To approve suitable policies on insider trading, whistle-blowing, risk management, and any other policies as may be required under the SEBI Listing Regulations or any other Applicable Laws;
23. To approve the list of 'group of companies' of the Bank, identified pursuant to the materiality policy adopted by the Board, for the purposes of disclosure in the DRHP, RHP and Prospectus;
24. Deciding, negotiating and finalising the pricing and all other related matters regarding the Pre-IPO Placement, including the execution of the relevant documents with the investors in consultation with the BRLMs and in accordance with applicable laws;
25. Taking on record the approval of the Selling Shareholders for offering their Equity Shares in the Offer for Sale;
26. To withdraw the DRHP or the RHP or to decide to not proceed with the Offer at any stage in accordance with Applicable Laws and in consultation with the Promoter Selling Shareholder and the BRLMs; and
27. To appoint, in consultation with the Promoter Selling Shareholder and the BRLMs, the registrar and other intermediaries to the Offer, in accordance with the provisions of the SEBI Regulations and other Applicable Laws including legal counsels, banks or agencies concerned and entering into any agreements or other instruments for such purpose, to remunerate all such intermediaries/agencies including the payments of commissions, brokerages, etc. and to terminate any agreements or arrangements with such intermediaries/ agents.

Other committees of our Bank

In addition to the committees mentioned in “ - *Committees of the Board*” on page 152, our Bank has constituted various other committees at the Board level, namely, Management Committee, IT Strategy Committee, Customer Service Committee and High Value Fraud Monitoring Committee. Our Bank has also constituted executive committees, namely, Asset and Liability Committee, Business Correspondent Committee, Executive Credit Committee to oversee and govern various internal functions and activities of the Bank.

Management Organisation Chart



Key Managerial Personnel

The details of the Key Managerial Personnel of our Bank are as follows:

Kadambelil Paul Thomas is the Managing Director and Chief Executive Officer of our Bank. For details in relation to Kadambelil Paul Thomas, see “- *Brief Biographies of Directors*” on page 148. For details of compensation paid to him, see “*Terms of Appointment of Directors*” on page 149.

Gireesh C.P. is the Chief Financial Officer of our Bank. He holds a bachelor’s degree in science from Mahatma Gandhi University. He is a fellow member of the Institute of Chartered Accountants of India and a certified associate of the Indian Institute of Banking and Finance. He was previously employed with South Indian Bank Limited and Rourkela Steel Plant. He joined as the Chief Financial Officer of our Bank with effect from September 5, 2018. During Fiscal 2019, he received a remuneration of ₹2.51 million from our Bank.

Ranjith Raj P is the Company Secretary and Compliance Officer of our Bank. He holds a bachelor’s degree in commerce from Calicut University. He is a company secretary and is an associate of the Institute of Company Secretaries of India. He was previously employed as a company secretary of ESAF Financial Holdings Private Limited. He joined as the Company Secretary of our Bank with effect from March 29, 2017, and was appointed as the Compliance Officer of our Bank with effect from December 11, 2019. During Fiscal 2019, he received a remuneration of ₹1.44 million from our Bank.

George Kalaparambil John is the Executive Vice President – Business of our Bank. He holds a bachelor’s degree in commerce from Mahatma Gandhi University and a master’s degree in social work from Pune University. He was previously employed as the general manager – operations of ESAF Financial Holdings Private Limited and was an associate director – central zone of Evangelical Social Action Forum. He joined our Bank on March 10, 2017 and was appointed as the Executive Vice President – Business of our Bank with effect from June 13, 2018, and was subsequently re-appointed on June 1, 2019. During Fiscal 2019, he received a remuneration of ₹3.67 million from our Bank.

George Thomas is the Executive Vice President – Corporate Services of our Bank. He holds a master’s degree of science in ecology and environment from Sikkim Manipal University. He was previously a senior agriculture officer (assistant director agriculture) with the Department of Agriculture Development and Farmers’ Welfare, Wayanad district. He joined our Bank on March 10, 2017 as an executive vice president and resigned on May 31, 2018. He subsequently re-joined our Bank and was appointed as the Executive Vice President – Corporate Services of our Bank with effect from June 1, 2019, for a term of 12 months, renewable at the sole discretion of the Bank and subject to fulfilment of conditions stipulated by our Bank. During Fiscal 2019, he received a remuneration of ₹2.69 million from our Bank.

M.G. Ajayan is the Executive Vice President – Operations of our Bank. He holds a bachelor’s degree in science (horticulture) from Kerala Agriculture University. He was employed with Canara Bank from 1984 to 2018 and has 34 years of experience in the public sector. He was presented with a certificate of excellence at the Innovative CIO Awards in 2015. He joined as senior vice president of our Bank on March 6, 2019 and was promoted to Executive Vice President – Operations of our Bank with effect from December 1, 2019, for a term of three years, renewable based on his performance. During Fiscal 2019, he received a remuneration of ₹0.11 million from our Bank.

Dominic Joseph is the Head – Vigilance and Chief Vigilance Officer of our Bank. He holds a bachelor’s degree in science from Kerala University, a bachelor’s degree in law from Bombay University and a post graduate diploma in personnel management from National Institute of Personnel Management, Calcutta. He is a certified associate of the Indian Institute of Bankers. He was employed with Federal Bank Limited for over 37 years, and retired as the deputy general manager and chief vigilance officer at the bank’s head office in October 2016. He joined our Bank on June 11, 2018 as the Chief Vigilance Officer and his present term as Head – Vigilance and Chief Vigilance Officer is valid for a period of 12 months with effect from June 11, 2019, renewable based on his performance and with mutual consent. During Fiscal 2019, he received a remuneration of ₹0.78 million from our Bank.

Antoo P.K. is the Head – Internal Audit of our Bank. He holds a bachelor’s degree in science from Calicut University and a master’s degree in science from Cochin University. He is a certified associate of the Indian Institute of Bankers. He was previously a vice president (inspection) of Federal Bank Limited. He joined our Bank on September 18, 2019 and his term as the Head – Internal Audit of our Bank is valid for a period of 12 months from November 8, 2019, renewable based on performance and with mutual consent. During Fiscal 2019, he was paid nil remuneration by our Bank.

Sivasankaran N. is the Head – Compliance and Chief Compliance Officer of our Bank. He holds a bachelor’s degree in science from Calicut University and is a certified associate of the Indian Institute of Bankers. He is also an associate of the Institute of Cost and Works Accountants of India. He was employed with Canara Bank for over 36 years. He joined our Bank on April 22, 2019 and his term as the Chief Compliance Officer of our Bank is valid for a period of 12 months from May 15, 2019, renewable based on performance and with mutual consent. During Fiscal 2019, he was paid nil remuneration by our Bank.

Mohanachandran K.R. is the Head - Risk Management and Chief Risk Officer of our Bank. He holds a bachelor’s degree in arts from Kerala University and master’s degree in arts (economics) from Punjab University. He is a certified associate of the Indian Institute of Bankers. He was employed with Federal Bank Limited for over 37 years and retired as the chief general manager and chief risk officer of the bank in November 2016. He joined our Bank on March 1, 2018 and his term as the Head-

Risk and Chief Risk Officer of our Bank is valid for a period of 12 months from March 1, 2019, renewable based on performance and with mutual consent. During Fiscal 2019, he received a remuneration of ₹2.39 million from our Bank.

Relationship between our Key Managerial Personnel and, Key Managerial Personnel and Directors

None of the Key Managerial Personnel are either related to each other or to the Directors.

Shareholding of Key Managerial Personnel

Other than Kadambelil Paul Thomas who holds 31,186,785 Equity Shares of our Bank and George Kalaparambil John who holds one Equity Share on behalf of our Corporate Promoter, none of our Key Managerial Personnel hold any Equity Shares in our Bank. Further, none of our Key Managerial Personnel hold any employee stock options.

Bonus or Profit Sharing Plans of the Key Managerial Personnel

None of our Key Managerial Personnel is party to any bonus or profit sharing plan of our Bank, other than the performance linked incentives given to Key Managerial Personnel.

Status of Key Managerial Personnel

The terms of certain of our Key Managerial Personnel, namely, George Thomas, M.G. Ajayan, Dominic Joseph, Antoo P.K., Sivasankaran N. and Mohanachandran K.R., are on a contractual basis, and renewable subject to the terms and conditions of their respective appointments. Other than the aforementioned Key Managerial Personnel, all our Key Managerial Personnel are permanent employees of our Bank.

Interests of Key Managerial Personnel

Our Key Managerial Personnel do not have any interest in our Bank other than to the extent of the remuneration or benefits to which they are entitled as per their terms of appointment and reimbursement of expenses incurred by them during the ordinary course of business. Some of our Key Managerial Personnel may also be deemed to be interested to the extent of any dividend payable to them and other distributions in respect of Equity Shares held in the Bank, if any. Further, our Managing Director and Chief Executive Officer has entered into lease agreements with our Bank and receives lease rentals in respect of the properties taken on lease from him by our Bank. For interests of Kadambelil Paul Thomas, see “*Our Promoter and Promoter Group*” on page 168.

None of the Key Managerial Personnel have been paid any consideration of any nature by our Bank, other than their remuneration.

There is no arrangement or understanding with the major shareholders, customers, suppliers or others, pursuant to which any Key Managerial Personnel was selected as key managerial personnel.

Changes in the Key Managerial Personnel

The changes in the Key Managerial Personnel in the last three years are as follows:

| Name | Date of change | Reason for change |
|--------------------------|-------------------|---|
| M.G. Ajayan | December 1, 2019 | Change in designation to Executive Vice President – Operations |
| A.G. Varughese | November 30, 2019 | Cessation as Executive Vice President – Operations |
| Antoo P.K. | November 8, 2019 | Designated as Head – Internal Audit |
| Narayanankutty M. | November 8, 2019 | Cessation as Head – Internal Audit |
| Dominic Joseph | June 11, 2019 | Re-appointed as Head – Vigilance and Chief Vigilance Officer |
| A.G. Varughese | June 1, 2019 | Designated as Executive Vice President – Operations |
| George Thomas | June 1, 2019 | Appointed and designated as Executive Vice President – Corporate Services |
| George Kalaparambil John | June 1, 2019 | Re-designated as Executive Vice President – Business |
| Sivasankaran N. | May 15, 2019 | Designated as Head - Compliance and Chief Compliance Officer |
| Mathews M. | May 14, 2019 | Cessation as Head – Compliance |
| Mohanachandran K.R. | March 1, 2019 | Re-designated as Head-Risk Management and Chief Risk Officer |
| Ajit K. Choudhary | January 11, 2019 | Resignation as Executive Vice President – Operations |
| Narayanankutty M. | December 4, 2018 | Re-appointed as Head – Internal Audit |
| Kadambelil Paul Thomas | October 1, 2018 | Change in designation to Managing Director and Chief Executive Officer |
| Gireesh C.P. | September 5, 2018 | Appointed as Chief Financial Officer |
| Padmakumar K. | September 4, 2018 | Resignation as Chief Financial Officer |
| A.G. Varughese | June 13, 2018 | Designated as Executive Vice President – Corporate Services |
| Ajit K. Choudhary | June 13, 2018 | Re-appointment as Executive Vice President – Operations |
| George Kalaparambil John | June 13, 2018 | Change in designation to Executive Vice President – Business |
| Dominic Joseph | June 11, 2018 | Appointed and designated as Head – Vigilance and Chief Vigilance |

| Name | Date of change | Reason for change |
|-------------------------|-------------------|--|
| | | Officer |
| Kadambelil Paul Thomas | June 2, 2018* | Change in designation from Managing Director and Chief Executive Officer to Non-Executive Director |
| George Thomas | May 31, 2018 | Resignation as Executive Vice President – Corporate Services |
| Mathews M. | May 15, 2018 | Re-appointed as Head - Compliance |
| Mohanachandran K.R. | March 1, 2018 | Appointed and designated as Head-Risk Management and Chief Risk Officer |
| Pathrose P.P. | March 1, 2018 | Cessation as Chief Risk Officer |
| Pathrose P.P. | December 4, 2017 | Designated as Chief Risk Officer |
| Narayanankutty M. | December 4, 2017 | Appointed and designated as Head – Internal Audit |
| Sridhar Kalyanasundaram | November 30, 2017 | Cessation as Head - Risk Management |
| Mathews M. | May 15, 2017 | Appointed and designated as Head - Compliance |
| Ranjith Raj P | March 29, 2017 | Appointment as the Company Secretary |
| A.G. Varughese | March 10, 2017 | Designated as Executive Vice President – Business |
| George Thomas | March 10, 2017 | Appointed and designated as Executive Vice President – Corporate Services |
| Ajit K. Choudhary | March 10, 2017 | Designated as Executive Vice President – Operations |
| Padmakumar K. | March 10, 2017 | Appointed as Chief Financial Officer |
| Kadambelil Paul Thomas | March 10, 2017 | Change in designation to Managing Director and Chief Executive Officer |

*For further details, see “- Changes in the Board in the last three years” and “Outstanding Litigation and Material Developments – Litigation against Kadambelil Paul Thomas” on pages 151 and 279, respectively.

Service Contracts with Directors and Key Managerial Personnel

Other than statutory benefits upon termination of their employment in our Bank on retirement, no officer of our Bank, including our Directors and the Key Managerial Personnel has entered into a service contract with our Bank pursuant to which they are entitled to any benefits upon termination of employment.

Contingent and deferred compensation payable to our Director and Key Managerial Personnel

There is no contingent or deferred compensation payable to our Directors and KMPs, which does not form a part of their remuneration.

Payment or benefit to Key Managerial Personnel

Except as stated in this section and “*Our Promoters and Promoter Group*” on page 168 in respect of our Managing Director and Chief Executive Officer, Kadambelil Paul Thomas, no non-salary amount or benefit has been paid or given to any of our Bank’s officers including Key Managerial Personnel within the two preceding years or is intended to be paid or given.

Employees stock options

For details of our employee stock options, see “*Capital Structure*” on page 62.

OUR PROMOTERS AND PROMOTER GROUP

ESAF Financial Holdings Private Limited and Kadambelil Paul Thomas are the Promoters of our Bank. As on the date of this Draft Red Herring Prospectus, our Promoters collectively hold 311,945,181 Equity Shares equivalent to 72.92% of the pre- Offer issued, subscribed and paid-up Equity Share capital of our Bank. Our Corporate Promoter holds 280,758,396 Equity Shares (which includes five Equity Shares held by nominees on behalf of our Corporate Promoter) equivalent to 65.63% of the pre- Offer issued, subscribed and paid-up Equity Share capital of our Bank. Our Individual Promoter, Kadambelil Paul Thomas holds 31,186,785 Equity Shares equivalent to 7.29% of the pre- Offer issued, subscribed and paid-up Equity Share capital of our Bank. For further details, see “*Capital Structure*” on page 62.

Our Individual Promoter



Kadambelil Paul Thomas

Our Individual Promoter, Kadambelil Paul Thomas (DIN: 00199925), born on May 21, 1963 and aged 56 years, is the Managing Director and Chief Executive Officer of our Bank. He is a resident Indian national. For further details in respect of his address, educational qualifications, professional experience, positions/posts held in the past, other directorships and special achievements, see “*Our Management*” on page 146.

Kadambelil Paul Thomas holds 31,186,785 Equity Shares in our Bank, equivalent to 7.29% of the pre- Offer issued, subscribed and paid-up Equity Share capital of our Bank. Other than as disclosed in this section and “*Our Management*” on page 146, Kadambelil Paul Thomas is not involved in any other venture.

His permanent account number is AJPPK0458A and his driver’s license number is 11/1439/1988. His Aadhaar card number is 5230 6023 0878.

Our Bank confirms that the permanent account number, bank account number(s) and passport number of Kadambelil Paul Thomas, shall be submitted to the Stock Exchanges at the time of filing this Draft Red Herring Prospectus.

Our Corporate Promoter

Corporate Information

Our Corporate Promoter was originally incorporated as ‘Pinnai Finance and Investments Private Limited’ on September 27, 1996 at Chennai, Tamil Nadu, India, as a private limited company under the Companies Act, 1956. The name of our Corporate Promoter was subsequently changed to ‘ESAF Microfinance and Investments Private Limited’ and a fresh certificate of incorporation consequent upon change of name was issued on March 1, 2007. The name of the company was thereafter changed to ‘ESAF Financial Holdings Private Limited’ and a fresh certificate of incorporation consequent upon change of name was issued on March 1, 2019.

The registered office of our Corporate Promoter is located at No 8/9, Mansuk Buildings, Flat No.3A, 3rd Floor, Gangadeeswara Koil Street, Purasawalkam, Chennai 600 084, Tamil Nadu, India.

Our Individual Promoter, Kadambelil Paul Thomas, along with several others, founded the Evangelical Social Action Forum (“**ESAF Society**”) in 1992, which started undertaking microfinance activities in 1995. Subsequently, in 2006, our Individual Promoter and others, including Mereena Paul, one of our Promoter Group members, acquired our Corporate Promoter. The microfinance business undertaking of ESAF Society was thereafter transferred by ESAF Society to our Corporate Promoter in 2008.

Our Corporate Promoter was granted NBFC-MFI status by the RBI on January 7, 2014. As per the RBI In-Principle Approval and RBI Final Approval, our Corporate Promoter has, pursuant to the Business Transfer Agreement, sold its business undertaking comprising the lending and financing business undertaken as an NBFC-MFI and other business activities incidental thereto, to our Bank. Our Corporate Promoter has thereafter surrendered its registration as an NBFC-MFI and applied for registration as an NBFC-Non Deposit taking Systemically Important Core Investment Company from the RBI. For details, see “*Risk Factors - Our Corporate Promoter may be unable to obtain a certificate of registration as an NBFC-CIC, as required under our RBI In-Principle Approval and the RBI Final Approval. We cannot assure you that regulatory action will not be taken against us*” on page 32.

The main objects of our Corporate Promoter are:

1. To carry on the business, whether in India or outside, of making investments in group companies in the form of shares, bonds, debentures, debts, loans or securities and providing guarantees, other form of collateral, or taking on other contingent liabilities, on behalf of or for the benefit of, any group companies.

2. To carry on financial activities, whether in India or outside, in the nature of investment in bank deposits, money market instruments (including money market mutual funds and liquid mutual funds), government securities, and to carry on such other activities as may be permitted and prescribed by the relevant statutory authorities for core investment companies from time to time.
3. To carry on and undertake the business of lending money and to negotiate advance, deposit or loan, money or securities to buy, sell, discount and deal in promissory notes, bills of exchange, hundies or other negotiable or transferable securities or other documents to invest, guarantee or become liable for the payment of money or for the performance of any obligation or to stand as surety and generally to transact all kinds of business of indemnity and guarantee.
4. To render Financial Advisory Services, Investment Advisory Services and Management Consultancy Services.
5. To promote, establish and undertake financial ventures of all kinds, not included in the aforesaid, and to carry out the said activities either on its own or in alliance with any other Person/Body/ Bodies Corporate incorporated in India or Overseas either under the Strategic Alliance or Joint Venture or any other arrangement.”

Our Individual Promoter, Kadambelil Paul Thomas is the promoter of our Corporate Promoter.

Board of directors

The board of directors of our Corporate Promoter comprises of the following:

1. Ranganathan Varadarajan Dilip Kumar
2. Vikraman Ampalakkat
3. Mereena Paul
4. Saneesh Singh
5. Philomina

Shareholding pattern

As on the date of this Draft Red Herring Prospectus, the authorised share capital of our Corporate Promoter is ₹2,500,000,000 divided into 190,000,000 equity shares of face value of ₹10 each and 6,000,000 preferences shares of face value of ₹100 each. The issued and paid-up share capital of our Corporate Promoter, as on the date of this Draft Red Herring Prospectus is ₹1,785,201,630 divided into 140,339,963 equity shares of face value of ₹10 each, 3,818,020 preference shares of face value of ₹100 each.

The shareholding pattern of the equity shares of face value of ₹10 each of the Corporate Promoter as on the date of this Draft Red Herring Prospectus is as follows:

| S. No | Name of shareholder | Number of shares held | Percentage of equity shareholding (%) |
|-------|--|-----------------------|---------------------------------------|
| 1. | ESMACO | 87,533,174 | 62.37 |
| 2. | Dia Vikas Capital Private Limited | 28,025,633 | 19.97 |
| 3. | SIDBI Trustee Company Ltd- A/C Samridhi Fund | 17,176,230 | 12.24 |
| 4. | George Thomas | 5,640,600 | 4.02 |
| 5. | Kadambelil Pailee Thomas | 253,180 | 0.18 |
| 6. | Achamma Thomas | 253,180 | 0.18 |
| 7. | Raphael Parambi | 200,000 | 0.14 |
| 8. | Thomas Joseph | 200,000 | 0.14 |
| 9. | George Thomas | 174,400 | 0.12 |
| 10. | Alok Thomas Paul | 87,500 | 0.06 |
| 11. | Emy Acha Paul | 87,500 | 0.06 |
| 12. | Leo Samuel | 56,666 | 0.04 |
| 13. | Jacob Samuel | 53,000 | 0.04 |
| 14. | Saleena George | 40,000 | 0.03 |
| 15. | Beena George | 40,000 | 0.03 |
| 16. | Sunny Thomas | 40,000 | 0.03 |
| 17. | Padmakumar K. | 40,000 | 0.03 |
| 18. | Rajesh Sreedharan Pillai | 40,000 | 0.03 |
| 19. | Kadambelil Paul Thomas | 34,900 | 0.02 |
| 20. | George K. John | 30,000 | 0.02 |
| 21. | Sibu K. A. | 30,000 | 0.02 |
| 22. | Leo Joseph | 30,000 | 0.02 |
| 23. | Sheena | 20,000 | 0.01 |
| 24. | Mercy Jimmy | 20,000 | 0.01 |

| S. No | Name of shareholder | Number of shares held | Percentage of equity shareholding (%) |
|--------------|---------------------------|-----------------------|---------------------------------------|
| 25. | Christudas K. V. | 20,000 | 0.01 |
| 26. | Assan Khan Akbar | 20,000 | 0.01 |
| 27. | T. D. Jose | 20,000 | 0.01 |
| 28. | Sony V. Mathew | 20,000 | 0.01 |
| 29. | Jubilee Sherine George E. | 20,000 | 0.01 |
| 30. | Mereena Paul | 15,000 | 0.01 |
| 31. | Joseph Varghese | 14,000 | 0.01 |
| 32. | Elizabeth John | 10,000 | 0.01 |
| 33. | Idicheria Ninan | 10,000 | 0.01 |
| 34. | Soyi K. Elias | 10,000 | 0.01 |
| 35. | Jojoy Koshy Varghese | 10,000 | 0.01 |
| 36. | Roy Alex | 10,000 | 0.01 |
| 37. | Jijo Kuriappan | 10,000 | 0.01 |
| 38. | Sam Thomas | 10,000 | 0.01 |
| 39. | Philip John | 10,000 | 0.01 |
| 40. | James Varghese | 5,000 | 0.00 |
| 41. | Cherian Mathew | 5,000 | 0.00 |
| 42. | E. Mathai | 5,000 | 0.00 |
| 43. | Jose Thomas | 5,000 | 0.00 |
| 44. | P. V. Jose | 5,000 | 0.00 |
| Total | | 140,339,963 | 100 |

Our Corporate Promoter has issued (i) 3,723,020 8% compulsorily convertible preference shares of face value of ₹100 each; and (ii) 95,000 10% compulsorily convertible preference shares of face value of ₹100 each as on the date of this Draft Red Herring Prospectus. The shareholding pattern of these compulsorily convertible preference shares is as follows:

| S. No | Name of shareholder | Number of shares held | Percentage of equity shareholding (%) |
|---|-----------------------------------|-----------------------|---------------------------------------|
| 8% compulsorily convertible preference shares | | | |
| 1. | Dia Vikas Capital Private Limited | 2,210,505 | 59.37 |
| 2. | ESMACO | 1,512,515 | 40.63 |
| Total | | 3,723,020 | 100 |
| 10% compulsorily convertible preference shares | | | |
| 3. | CEDAR Retail | 95,000 | 100 |

Change in control

There has been no change in the control of our Corporate Promoter in the last three years preceding the date of this Draft Red Herring Prospectus.

Our Bank confirms that the permanent account number, bank account number(s), company registration number and the address of the registrar of companies where our Corporate Promoter is registered, shall be submitted to the Stock Exchanges at the time of filing this Draft Red Herring Prospectus.

Interests of our Promoters

Our Promoters are interested in our Bank to the extent they have promoted our Bank and to the extent: (i) of their shareholding in the Bank and dividend payable, if any, and other distributions in respect of the Equity Shares held by them; (ii) that Kadambelil Paul Thomas is the Managing Director and Chief Executive Officer of our Bank and received remuneration from our Bank in this regard; (iii) that the Promoters have entered into lease agreements with our Bank and receive lease rentals in respect of the properties taken on lease from them by our Bank; and (iv) that the Promoters are also customers of our Bank and operate their savings accounts, current accounts and term deposits from our Bank. For details, see “*Capital Structure – Build-up of the shareholding of our Promoters in our Bank*”, “*Our Management – Remuneration to Executive Director*”, and “*Other Financial Information – Related Party Transactions*” on pages 64, 149 and 247, respectively.

Except for title, leasehold and tenancy rights in the business undertaking transferred by our Corporate Promoter to our Bank pursuant to the Business Transfer Agreement, our Promoters have no interest in any property acquired in the three years preceding the date of the Draft Red Herring Prospectus or proposed to be acquired by our Bank or in any transaction by our Bank for acquisition of land, construction of building or supply of machinery.

No sum has been paid or agreed to be paid to any of our Promoters or to the firms or companies in which our Promoters are interested as members in cash or shares or otherwise by any person, either to induce them to become or to qualify them, as directors or promoters or otherwise for services rendered by our Promoters or by such firms or companies in connection with the promotion or formation of our Bank.

Payment of benefits to our Promoter or our Promoter Group

Except (i) lease rentals paid to our Promoters and to ESAF Homes in respect of the properties taken on lease from them by our Bank; (ii) commission/fees paid to ESMACO and Lahanti for their services as business correspondents of our Bank; (iii) amounts paid to ESMACO for the corporate facility management services provided by it to our Bank; (iv) and amounts paid to ESAF Swasraya Producers and CEDAR Retail in respect of purchases of *inter alia*, stationery, gifts and goods for office consumption; and (v) as disclosed in “*Other Financial Information – Related Party Transactions*” on page 247, no amount or benefit has been paid or given to our Promoters or Promoter Group during the two years preceding the filing of this Draft Red Herring Prospectus nor is there any intention to pay or give any amount or benefit to our Promoters or Promoter Group.

Material guarantees given by our Promoters to third parties with respect to Equity Shares of our Bank

Our Promoters have not given any material guarantees to third parties with respect to the Equity Shares of our Bank.

Companies or firms with which our Promoters have disassociated in the last three years

| Sr. No. | Name of the Company | Reason for Disassociation | Date of Disassociation |
|----------------------------|--|---------------------------|------------------------|
| Corporate Promoter | | | |
| 1. | ESAF Healthcare Services Private Limited | Divestment of stake | September 21, 2019 |
| 2. | Alpha Microfinance Consultants Pvt Ltd | Divestment of stake | November 21, 2019 |
| Individual Promoter | | | |
| 3. | Tattva Fincorp Limited | Divestment of stake | May 16, 2016 |

Further, while our Individual Promoter has not disassociated from our Corporate Promoter, he has divested substantial interest in our Corporate Promoter on February 22, 2018 pursuant to RBI letters dated May 28, 2018 and March 9, 2017 in compliance with Section 10B(4) of the Banking Regulation Act. Our Individual Promoter continues to hold 34,900 equity shares equivalent to 0.02% of the issued and paid-up equity share capital of our Corporate Promoter, and is the promoter of our Corporate Promoter.

Our Promoter Group

Natural persons who are part of the Promoter Group other than our Individual Promoter

The following natural persons form part of our Promoter Group as immediate relatives of Kadambelil Paul Thomas.

| Name of relative | Nature of relationship |
|--------------------------|------------------------------------|
| Mereena Paul | Wife of Kadambelil Paul Thomas |
| Kadambelil Pailee Thomas | Father of Kadambelil Paul Thomas |
| Achamma Thomas | Mother of Kadambelil Paul Thomas |
| Sunny Thomas | Brother of Kadambelil Paul Thomas |
| Mercy Jimmy | Sister of Kadambelil Paul Thomas |
| Beena George | Sister of Kadambelil Paul Thomas |
| Alok Thomas Paul | Son of Kadambelil Paul Thomas |
| Abhishek Joe Paul | Son of Kadambelil Paul Thomas |
| Ashish Chris Paul | Son of Kadambelil Paul Thomas |
| Emy Acha Paul | Daughter of Kadambelil Paul Thomas |
| Leo Joseph | Brother of spouse |
| Savio Joseph | Brother of spouse |
| Benno Joseph | Brother of spouse |
| Bosco Joseph | Brother of spouse |

Entities forming part of the Promoter Group other than our Corporate Promoter

1. ESMACO;
2. ESAF Homes;
3. JRK Marketing Private Limited; and
4. Lahanti

An exemption application dated January 6, 2020, under Regulation 300(1)(c) of the SEBI ICDR Regulations has been submitted to SEBI seeking an exemption from considering and disclosing Dia Vikas Capital Private Limited, a financial investor in our Corporate Promoter holding 19.97% of the total equity share capital of our Corporate Promoter and 2,210,505 8% compulsorily convertible preference shares of face value of ₹100 each of our Corporate Promoter, as a part of the “promoter group” of the Bank in accordance with the SEBI ICDR Regulations.

OUR GROUP ENTITIES

In terms of the SEBI ICDR Regulations and pursuant to the resolution passed by our Board at its meeting held on December 23, 2019, group entities of our Bank shall include (i) the companies (other than our Corporate Promoter) with which there were related party transactions as per the Restated Financial Statements of our Bank read with “*Other Financial Information – Related Party Transactions*” on page 247, for the last three financial years (and any stub period, if any, in respect of which, Restated Financial Statements are included in this Draft Red Herring Prospectus); (ii) the companies forming part of the promoter group (other than our Corporate Promoter) with whom our Bank has entered into one or more transactions during the last completed financial year and the six-month period ended September 30, 2019, which individually or cumulatively exceeds 10% of the total revenue of our Bank for that financial year as per the Restated Financial Statements; or (iii) such other entities as deemed material by our Board.

Accordingly, in terms of the policy adopted by our Board for determining group entities, our Board has identified the following entities as the group entities of the Bank (“**Group Entities**”):

1. ESAF Swasraya Multi-State Agro Co-operative Society Limited;
2. CEDAR Retail Private Limited;
3. ESAF Homes and Infrastructure Private Limited;
4. ESAF Swasraya Producers Company Limited; and
5. Lahanti Lastmile Services Private Limited.

Details of our Group Entities

1. ESAF Swasraya Multi-State Agro Co-operative Society Limited (“ESMACO”)

Corporate Information

ESMACO is a multi-state co-operative society, which was originally registered as ‘ESAF Swasraya Multi-State Co-operative Credit Society Limited’ on October 13, 2011 under the Multi-State Co-operative Societies Act, 2002 in Thrissur, Kerala. Its name was subsequently changed to ‘ESAF Swasraya Multi-State Agro Co-operative Society Limited’ and a certificate of registration of amendment consequent to change of name was issued on October 10, 2016. The registration number of ESMACO is MSCS/CR/442/2011.

Nature of Activities

ESMACO is authorised to engage in the business of, *inter alia*, cultivation, sale and supply of agricultural and allied products, promote agri technology centers and agri nurseries and to act as a business correspondent of public and private sector banks and financial institutions.

Interest of our Promoters

Our Individual Promoter holds one equity share in ESMACO.

Financial Performance

The financial information derived from the audited financial statements of ESMACO as at and for the Financial Years ended March 31, 2019, 2018 and 2017 is set forth below:

| Particulars | As at and for the Financial Year ended March 31, | | |
|---|--|----------|----------|
| | 2019 | 2018 | 2017 |
| Equity capital | 2,995.49 | 2,923.74 | 2,211.82 |
| Reserves and surplus (excluding revaluation reserves) | 1,261.28 | 588.20 | 160.69 |
| Sales | 2,309.26 | 1,587.04 | 248.71 |
| Profit/(Loss) after tax | 673.08 | 430.23 | 135.46 |
| Earnings per share (Basic) | NA | NA | NA |
| Earnings per share (Diluted) | NA | NA | NA |
| Net asset value per share | NA | NA | NA |

(₹ in million except per share data)

Significant notes of auditors of ESMACO in the audited financial statements of ESMACO for the last three Financial Years

There are no significant notes of auditors of ESMACO in the audited financial statements of ESMACO for the last three Financial Years

2. CEDAR Retail Private Limited (“CEDAR Retail”)

Corporate Information

CEDAR Retail is a private company, which was originally incorporated as ‘ESAF Retail Private Limited’ on March 26, 2008 under the Companies Act, 1956 in Thrissur, Kerala. The name of the company was subsequently changed to ‘CEDAR Retail Private Limited’ and a fresh certificate of incorporation consequent upon change of name was issued on September 27, 2019. The corporate identity number of CEDAR Retail is U52100KL2008PTC022142.

Nature of Activities

CEDAR Retail is authorised to engage in the business of, *inter alia*, manufacturing, buying, warehousing, marketing and dealing in any manner in all types of goods and services on retail and wholesale basis. The company promotes locally produced food and consumables by linking them to markets through their supermarkets and other retail chains.

Interest of our Promoters

Our Individual Promoter holds 20,000 equity shares aggregating to 4.80% of the issued, subscribed and paid-up equity capital of CEDAR Retail.

Financial Performance

The financial information derived from the audited financial statements of CEDAR Retail as at and for the Financial Years ended March 31, 2019, 2018 and 2017 is set forth below:

(₹ in million except per share data)

| Particulars | As at and for the Financial Year ended March 31, | | |
|---|--|----------|----------|
| | 2019 | 2018 | 2017 |
| Equity capital | 4.16 | 4.16 | 4.16 |
| Reserves and surplus (excluding revaluation reserves) | 52.18 | 35.08 | 24.90 |
| Sales | 1,553.39 | 1,086.72 | 1,043.85 |
| Profit/(Loss) after tax | 18.83 | 10.18 | 10.64 |
| Earnings per share (Basic) | 45.21 | 24.45 | 25.57 |
| Earnings per share (Diluted) | 10.15 | 5.49 | 5.74 |
| Net asset value per share | 135.29 | 94.24 | 69.80 |

Significant notes of auditors of CEDAR Retail in the audited financial statements of CEDAR Retail for the last three Financial Years

There are no significant notes of auditors of CEDAR Retail in the audited financial statements of CEDAR Retail for the last three Financial Years.

3. ESAF Homes and Infrastructure Private Limited (“ESAF Homes”)

Corporate Information

ESAF Homes is a private company, which was incorporated on March 25, 2008 under the Companies Act, 1956 in Thrissur, Kerala. The corporate identity number of ESAF Homes is U45200KL2008PTC022134.

Nature of Activities

ESAF Homes is authorised to engage in the business of building houses, flats, complexes and theatres.

Interest of our Promoters

Our Individual Promoter holds 8,000 equity shares aggregating to 4.82% of the issued, subscribed and paid-up capital of ESAF Homes.

Financial Performance

The financial information derived from the audited financial statements of ESAF Homes as at and for the Financial Years ended March 31, 2019, 2018 and 2017 is set forth below:

(₹ in million except per share data)

| Particulars | As at and for the Financial Year ended March 31, | | |
|---|--|--------|--------|
| | 2019 | 2018 | 2017 |
| Equity capital | 1.66 | 1.66 | 1.66 |
| Reserves and surplus (excluding revaluation reserves) | (1.83) | (6.99) | (6.68) |
| Sales | 18.52 | 18.24 | 18.53 |

| Particulars | As at and for the Financial Year ended March 31, | | |
|------------------------------|--|---------|---------|
| | 2019 | 2018 | 2017 |
| Profit/(Loss) after tax | 5.16 | (0.31) | 1.23 |
| Earnings per share (Basic) | 31.09 | (1.87) | 7.42 |
| Earnings per share (Diluted) | 31.09 | (1.87) | 7.42 |
| Net asset value per share | (1.02) | (32.11) | (30.24) |

Significant notes of auditors of ESAF Homes in the audited financial statements of ESAF Homes for the last three Financial Years

There are no significant notes of auditors of ESAF Homes in the audited financial statements of ESAF Homes for the last three Financial Years.

4. ESAF Swasraya Producers Company Limited (“ESAF Swasraya Producers”)

Corporate Information

ESAF Swasraya Producers is a private company, which was incorporated as a producer company on September 19, 2006 under Section 581C of the Companies Act, 1956 in Thrissur, Kerala. The corporate identity number of ESAF Swasraya Producers is U36998KL2006PTC019870.

Nature of Activities

ESAF Swasraya Producers is authorised to engage in the business of, *inter alia*, production/cultivation, procurement, selling and marketing or export of handicraft produces, herbs, medicinal plants, vegetables, milk, dairy products and meat.

Interest of our Promoters

Our Individual Promoter holds 10,000 equity shares aggregating to 2.02% of the issued, subscribed and paid-up capital of ESAF Swasraya Producers.

Financial Performance

The financial information derived from the audited financial statements of ESAF Swasraya Producers as at and for the Financial Years ended March 31, 2019, 2018 and 2017 is set forth below:

(₹ in million except per share data)

| Particulars | As at and for the Financial Year ended March 31, | | |
|---|--|--------|-------|
| | 2019 | 2018 | 2017 |
| Equity capital | 4.94 | 4.94 | 4.93 |
| Reserves and surplus (excluding revaluation reserves) | 4.14 | 3.67 | 4.71 |
| Sales | 12.32 | 9.37 | 13.30 |
| Profit/(Loss) after tax | 0.47 | (1.04) | 0.94 |
| Earnings per share (Basic) | 0.96 | (2.12) | 1.93 |
| Earnings per share (Diluted) | 0.96 | (2.12) | 1.93 |
| Net asset value per share | 18.38 | 17.43 | 19.56 |

Significant notes of auditors of ESAF Swasraya Producers in the audited financial statements of ESAF Swasraya Producers for the last three Financial Years

There are no significant notes of auditors of ESAF Swasraya Producers in the audited financial statements of ESAF Swasraya Producers for the last three Financial Years.

5. Lahanti Lastmile Services Private Limited (“Lahanti”)

Corporate Information

Lahanti is a private company, which was incorporated on April 13, 2016 under the Companies Act, 2013 in Thrissur, Kerala. The corporate identity number of Lahanti is U93000KL2016PTC045496.

Nature of Activities

Lahanti is authorised to engage in the business of, *inter alia*, buying, selling, reselling, importing, exporting, transporting, storing, developing, and acting as agent, distributor in respect of all types of goods including consumer durables, on retail and wholesale basis with an aim of developing and promoting rural entrepreneurs, producers, creating marketing channels and providing financial aid. The company is also authorised to engage in the business of acting as a business correspondent or service agent of banks and financial institutions for providing various services.

Interest of our Promoters

Our Promoters do not hold any of the issued, subscribed and paid-up capital of Lahanti.

Financial Performance

The financial information derived from the audited financial statements of Lahanti as at and for the Financial Years ended March 31, 2019, 2018 and 2017 is set forth below:

(₹ in million except per share data)

| Particulars | As at and for the Financial Year ended March 31, | | |
|---|--|---------|--------|
| | 2019 | 2018 | 2017 |
| Equity capital | 1.00 | 1.00 | 1.00 |
| Reserves and surplus (excluding revaluation reserves) | 15.92 | (3.12) | (0.09) |
| Sales | 166.38 | 44.58 | 0.99 |
| Profit/(Loss) after tax | 19.05 | (3.03) | (0.09) |
| Earnings per share (Basic) | 190.48 | (30.32) | (9.23) |
| Earnings per share (Diluted) | 190.48 | (30.32) | (9.23) |
| Net asset value per share | 169.23 | (21.25) | 0.77 |

Significant notes of auditors of Lahanti in the audited financial statements of Lahanti for the last three Financial Years

There are no significant notes of auditors of Lahanti in the audited financial statements of Lahanti for the last three Financial Years.

Loss making Group Entities

None of our Group Entities have made losses in the preceding Fiscal Year.

Nature and extent of interest of our Group Entities

a. *In the promotion of our Bank*

Our Group Entities do not have any interest in the promotion of our Bank.

b. *In the properties acquired by our Bank or proposed to be acquired by our Bank in the preceding three years before filing this Draft Red Herring Prospectus*

Our Group Entities are not interested in the properties acquired by our Bank in the three years preceding the filing of this Draft Red Herring Prospectus or proposed to be acquired by our Bank.

However, our Bank and ESAF Homes have entered into a deed of lease dated April 1, 2017 for leasing of office space for our Registered and Corporate Office.

c. *In transactions for acquisition of land, construction of building and supply of machinery*

Our Group Entities are not interested in any transactions for the acquisition of land, construction of building or supply of machinery.

Defunct Group Entities

Our Group Entities are not defunct and no applications have been made to the relevant registrar of companies for striking off their names during the five years preceding the date of filing the Draft Red Herring Prospectus with SEBI.

Group Entities which are a sick industrial company or are under winding up/ insolvency proceedings

Our Group Entities do not fall under the definition of sick companies under the erstwhile Sick Industrial Companies (Special Provisions) Act, 1985 and are not under any winding up or insolvency proceedings.

Common Pursuits between our Group Entities and our Bank

As of the date of this Draft Red Herring Prospectus, there are no common pursuits between our Group Entities and our Bank. However, some of our group entities have certain business interests in our Bank. For details, see “ – *Business interest of our Group Entities in our Bank*” on page 176.

Related Business Transactions within the Group and significance on the financial performance of our Bank

Except (i) lease rentals paid to ESAF Homes in respect of our Registered and Corporate Office taken on lease from it by our Bank; (ii) commission/fees paid to ESMACO and Lahanti for their services as business correspondents of our Bank; (iii) amounts paid to CEDAR Retail and ESAF Swasraya Producers in respect of purchases of, *inter alia*, stationery, gifts and goods for office consumption; (iv) amounts paid to ESMACO in respect of the corporate facility management services provided by it to our Bank; and (v) other transactions disclosed in the section “*Other Financial Information – Related Party Transactions*” on page 247, there are no other related business transactions with the Group Entities.

Business interest of our Group Entities in our Bank

Except for (i) provision of services as business correspondents of our Bank by ESMACO and Lahanti, (ii) corporate facility management services provided by ESMACO, and (iii) lease rentals paid to ESAF Homes in respect of our Registered and Corporate Office taken on lease from it by our Bank, our Group Entities have no business interest in our Bank.

Litigation

Our Group Entities are not party to any pending litigation which will have material impact on our Bank.

Other confirmations

The equity shares of our Group Entities are not listed on any stock exchange and our Group Entities have not made any public or rights issue of securities in the preceding three years.

DIVIDEND POLICY

The declaration and payment of dividends will be recommended by the Board of Directors and approved by the Shareholders, at their discretion, subject to the provisions of the Banking Regulation Act and regulations made thereunder, the RBI Act and the regulations and guidelines made thereunder, the Articles of Association and other applicable laws, including the Companies Act, 2013. The dividend, if any, will depend on a number of factors, including but not limited to, the future expansion plans and capital requirements, profit earned during the Fiscal, past dividend trends, liquidity and applicable taxes including dividend distribution tax payable by our Bank, optimal capital adequacy ratio subject to regulatory minimum of total and tier I capital adequacy ratio, additional regulatory requirements of capital in near future cost of raising funds from alternate sources, reinvestment opportunities and any other applicable criteria from the legal or regulatory framework applicable to our Bank. In addition, our ability to pay dividends may be impacted by a number of factors, including restrictive covenants under loan or financing arrangements our Bank is currently availing of or may enter into to finance our fund requirements for our business activities.

As per the Articles of Association, the Bank may pay dividend by cheque or warrant or ECS or RTGS or any other mode as may be permissible under the Companies Act, 2013 or may send through post to the registered address of the member or person entitled, or in the case of joint holders, to the registered address of the person first named in the register.

Our Bank has not declared any dividends for Fiscals 2017, 2018 and 2019 and for the six months ended September 30, 2019. Further, our Bank has not declared any dividend from October 1, 2019 till the date of this Draft Red Herring Prospectus. In terms of Section 15 of the Banking Regulation Act, a banking company is permitted to declare dividends only upon all of its capitalised expenses being written off. Our Bank has no formal dividend policy.

SELECTED STATISTICAL INFORMATION

This section should be read together with the Restated Financial Statements, including the notes thereto, in “Financial Statements” on page 196 and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” on page 248.

Our Bank’s fiscal year commences on April 1 and ends on March 31 of the immediately subsequent year, and references to a particular Fiscal are to the 12 months ended March 31 of that year. Unless otherwise indicated or the context otherwise requires, the financial information included herein is derived from our Restated Financial Statements included in this Draft Red Herring Prospectus. Our Bank was incorporated on May 5, 2016. However, we began our operations on March 10, 2017. As a result, our restated summary statements of profit and loss and cash flows for Fiscal 2017 reflect only 22 days of operations. Accordingly, the financial and statistical data for Fiscal 2017 is not comparable with the financial and statistical data for Fiscals 2019 and 2018 and for the six months ended September 30, 2019 and 2018 and, as such, we have not included such information in this section. However, the restated summary statement of assets and liabilities as at March 31, 2017 is comparable to the restated summary statement of assets and liabilities as at September 30, 2019 and 2018 and March 31, 2019 and 2018, as our Bank bought the assets and took over the liabilities of our Corporate Promoter’s business undertaking pursuant to the Business Transfer Agreement dated February 22, 2017. Therefore, we have included such information and other financial and statistical data as at March 31, 2017 in this section. For further information, see “History and Certain Other Corporate Matters” on page 139.

The following information is included for analytical purposes. Certain non-GAAP financial measures and certain other statistical information relating to our operations and financial performance have been included in this section and elsewhere in this Draft Red Herring Prospectus. We compute and disclose such non-GAAP financial measures and such other statistical information relating to our operations and financial performance as we consider such information to be useful measures of our business and financial performance, and because such measures are frequently used by securities analysts, investors and others to evaluate the operational performance of financial services businesses, many of which provide such non-GAAP financial measures and other statistical and operational information when reporting their financial results. Such non-GAAP measures are not measures of operating performance or liquidity defined by generally accepted accounting principles. These non-GAAP financial measures and other statistical and other information relating to our operations and financial performance may not be computed on the basis of any standard methodology that is applicable across the industry and therefore may not be comparable to financial measures and statistical information of similar nomenclature that may be computed and presented by other banks in India or elsewhere. For more details, see “Certain Non-GAAP Measures” on page 193.

Average Balance Sheet, Interest Earned/Expended and Yield/Cost

The tables below presents our average balances for total interest-earning assets and total interest-bearing liabilities together with the related interest earned and interest expended, resulting in the presentation of the yield and cost for each period. The average balances are calculated as the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period. The average balances of advances include NPAs and are net of provisions for NPAs. The average balances of investments are net of depreciation or provision for investments, if any. Yield and cost are non-GAAP measures.

(₹ in million, except percentages)

| | As at and for the six months ended September 30, | | | | | |
|---|--|--|--|--|--|--|
| | 2019 | | | 2018 | | |
| | Average Balance ⁽¹⁾ [A] | Interest Earned/ Expended [B] | Yield/ Cost (%) ⁽²⁾ [C = B/A] | Average Balance ⁽¹⁾ [A] | Interest Earned/ Expended [B] | Yield/ Cost (%) ⁽²⁾ [C = B/A] |
| Interest-earning assets: | | | | | | |
| Advances | 49,194.58 | 5,679.01 | 11.54% | 34,551.60 | 4,198.77 | 12.15% |
| Investments | 17,224.86 | 679.93 | 3.95% | 11,055.38 | 416.76 | 3.77% |
| Others ⁽³⁾ | 6,705.89 | 247.89 | 3.70% | 2,595.37 | 107.05 | 4.12% |
| Total interest-earning assets | 73,125.33 | 6,606.83 | 9.03% | 48,202.35 | 4,722.58 | 9.80% |
| Non-interest-earning assets: | | | | | | |
| Fixed assets | 936.05 | - | - | 720.29 | - | - |
| Other assets ⁽⁴⁾ | 4,623.12 | - | - | 4,992.87 | - | - |
| Total non-interest-earning assets | 5,559.17 | - | - | 5,713.16 | - | - |
| Total assets | 78,684.50 | - | - | 53,915.51 | - | - |
| Interest-bearing liabilities: | | | | | | |
| Deposits ⁽⁵⁾ | 51,792.20 | 2,194.73 | 4.24% | 27,477.65 | 1,191.08 | 4.33% |
| Borrowings ⁽⁶⁾ | 15,321.42 | 752.61 | 4.91% | 19,354.69 | 953.93 | 4.93% |
| Total interest-bearing liabilities | 67,113.62 | 2,947.34 | 4.39% | 46,832.34 | 2,145.01 | 4.58% |

(₹ in million, except percentages)

| | As at and for the six months ended September 30, | | | | | |
|---|--|-------------------------------|--|------------------------------------|-------------------------------|--|
| | 2019 | | | 2018 | | |
| | Average Balance ⁽¹⁾ [A] | Interest Earned/ Expended [B] | Yield/ Cost (%) ⁽²⁾ [C = B/A] | Average Balance ⁽¹⁾ [A] | Interest Earned/ Expended [B] | Yield/ Cost (%) ⁽²⁾ [C = B/A] |
| Non-interest-bearing liabilities: | | | | | | |
| Capital and reserves | 9,384.88 | - | - | 5,028.53 | - | - |
| Other liabilities ⁽⁷⁾ | 2,186.00 | - | - | 2,054.64 | - | - |
| Total non-interest bearing liabilities | 11,570.88 | - | - | 7,083.17 | - | - |
| Total liabilities | 78,684.50 | - | - | 53,915.51 | - | - |

Notes:

1. Average balances are calculated as the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period.
2. Non-annualised. yield/cost on average balance is a non-GAAP measure and is calculated as interest earned/expended divided by average balance.
3. Includes balances with banks in other deposits accounts and money at call and short notice ("Interest-Earning Balance with Reserve Bank of India and other Inter-Bank Funds").
4. Includes cash in hand, balance with the Reserve Bank of India in current accounts, balances with banks in current accounts and other assets.
5. Includes savings bank deposits and term deposits.
6. Borrowings include borrowing from other banks, other institutions and agencies, subordinated debt and perpetual debt instruments.
7. Includes demand deposits and other liabilities and provisions. Demand deposits are current account deposits. We do not pay interest on demand deposits.

(₹ in million, except percentages)

| | As at and for the year ended March 31, | | | | | |
|---|--|-------------------------------|--|------------------------------------|-------------------------------|--|
| | 2019 | | | 2018 | | |
| | Average Balance ⁽¹⁾ [A] | Interest Earned/ Expended [B] | Yield/ Cost ⁽⁷⁾ (%) [C = B/A] | Average Balance ⁽¹⁾ [A] | Interest Earned/ Expended [B] | Yield/ Cost ⁽⁷⁾ (%) [C = B/A] |
| Interest-earning assets: | | | | | | |
| Advances | 38,614.43 | 9,146.08 | 23.69% | 23,870.92 | 5,367.00 | 22.48% |
| Investments | 12,622.13 | 970.06 | 7.69% | 6,101.50 | 493.37 | 8.09% |
| Others ⁽²⁾ | 2,914.07 | 200.25 | 6.87% | 1,801.62 | 108.02 | 6.00% |
| Total interest-earning assets | 54,150.63 | 10,316.39 | 19.05% | 31,774.04 | 5,968.39 | 18.78% |
| Non-interest-earning assets: | | | | | | |
| Fixed assets | 768.78 | - | - | 468.59 | - | - |
| Other assets ⁽³⁾ | 4,558.58 | - | - | 4,760.78 | - | - |
| Total non-interest-earning assets | 5,327.36 | - | - | 5,229.37 | - | - |
| Total assets | 59,477.99 | - | - | 37,003.41 | - | - |
| Interest-bearing liabilities: | | | | | | |
| Deposits ⁽⁴⁾ | 31,914.85 | 2,659.07 | 8.33% | 12,168.71 | 1,067.51 | 8.77% |
| Borrowings ⁽⁵⁾ | 19,011.69 | 1,923.75 | 10.12% | 20,113.18 | 2,080.69 | 10.34% |
| Total interest-bearing liabilities | 50,926.54 | 4,582.82 | 9.00% | 32,281.89 | 3,148.20 | 9.75% |
| Non-interest-bearing liabilities: | | | | | | |
| Capital and reserves | 6,512.43 | - | - | 2,893.40 | - | - |
| Other liabilities ⁽⁶⁾ | 2,039.02 | - | - | 1,828.12 | - | - |
| Total non-interest-bearing liabilities | 8,551.45 | - | - | 4,721.52 | - | - |
| Total liabilities | 59,477.99 | - | - | 37,003.41 | - | - |

Notes:

1. Average balances are calculated as the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period.
2. Includes balances with banks in other deposits accounts and money at call and short notice ("Interest-Earning Balance with Reserve Bank of India and other Inter-Bank Funds").
3. Includes cash in hand, balance with the Reserve Bank of India in current accounts, balances with banks in current accounts and other assets.
4. Includes savings bank deposits and term deposits.
5. Borrowings include borrowing from other banks, other institutions and agencies, subordinated debt and perpetual debt instruments.
6. Includes demand deposits and other liabilities and provisions. Demand deposits are current account deposits. We do not pay interest on demand deposits.
7. Yield/Cost on average balance is a non-GAAP measure and is calculated as interest earned/expended divided by average balance.

Analysis of Changes in Interest Earned and Interest Expended by Volume and Rate

The following tables set forth, for the periods indicated, the analysis of the changes in our interest earned and interest expended between average volume and changes in rates.

(₹ in million)

| | Six months ended September 30, 2019 vs. Six months ended September 30, 2018 | | |
|------------------------------------|--|---|--------------------------------|
| | Net Changes in Interest ⁽¹⁾ | Change in Average Volume ⁽²⁾ | Change in Rates ⁽³⁾ |
| Interest earned: | | | |
| Advances | 1,480.24 | 1,690.38 | (210.14) |
| Investments | 263.17 | 243.54 | 19.64 |
| Others | 140.84 | 151.95 | (11.11) |
| Total interest earned [A] | 1,884.25 | 2,085.87 | (201.61) |
| Interest expended: | | | |
| Deposits | 1,003.65 | 1,030.35 | (26.70) |
| Borrowings | (201.32) | (198.12) | (3.20) |
| Total interest expended [B] | 802.33 | 832.23 | (29.90) |
| Net Interest Income [A-B] | 1,081.92 | 1,253.64 | (171.71) |

(₹ in million)

| | Year ended March 31, 2019 vs. Year ended March 31, 2018 | | |
|------------------------------------|--|---|---------------------------------------|
| | Net Changes in Interest ⁽¹⁾ | Change in Average Volume ⁽²⁾ | Change in Average Rate ⁽³⁾ |
| Interest earned: | | | |
| Advances | 3,779.08 | 3,492.10 | 286.98 |
| Investments | 476.69 | 501.14 | (24.45) |
| Others | 92.23 | 76.45 | 15.78 |
| Total interest earned [A] | 4,348.00 | 4,069.69 | 278.31 |
| Interest expended: | | | |
| Deposits | 1,591.56 | 1,645.20 | (53.64) |
| Borrowings | (156.94) | (111.46) | (45.48) |
| Total interest expended [B] | 1,434.62 | 1,533.74 | (99.12) |
| Net Interest Income [A-B] | 2,913.38 | 2,535.95 | 377.43 |

Notes:

1. The changes in interest earned, interest expended and net interest income between periods have been reflected as attributed either to volume or rate changes. For purposes of this table, changes that are due to both volume and rate have been allocated solely to changes in rate.
2. Change in average volume is computed as increase in average balances for the period/year multiplied by yield/cost for Fiscal 2019 and the six months ended September 30, 2019, as the case may be.
3. Change in average rate represents the average balance for Fiscal 2019 and the six months ended September 30, 2019, as the case may be, multiplied by change in rates during the respective periods during the relevant period.

Yields, Spread, Cost of Funds and Net Interest Margin

The following table sets forth, for the periods indicated, the yields, spread and net interest margins on our interest-earning assets and cost of funds on our interest-bearing liabilities.

(₹ in million, except percentages)

| | As at and for the six months ended September 30 ⁽¹⁾ , | | As at and for the year ended March 31, | |
|--|---|-----------|---|-----------|
| | 2019 | 2018 | 2019 | 2018 |
| Interest earned [A] | 6,606.83 | 4,722.58 | 10,316.39 | 5,968.39 |
| <i>Of which:</i> | | | | |
| Interest/discount earned on advances/bills, [B] | 5,679.01 | 4,198.77 | 9,146.08 | 5,367.00 |
| Interest expended [C] | 2,947.34 | 2,145.01 | 4,582.82 | 3,148.20 |
| Net Interest Income ^{(1)(*)} [D = A-C] | 3,659.49 | 2,577.57 | 5,733.57 | 2,820.19 |
| Average Interest-Earning Advances ⁽²⁾ [E] | 49,194.58 | 34,551.60 | 38,614.43 | 23,870.92 |
| Average Total Interest-Earning Assets ⁽³⁾ [F] | 73,125.33 | 48,202.35 | 54,150.63 | 31,774.04 |
| Average Total Assets ⁽⁴⁾ [G] | 78,684.50 | 53,915.51 | 59,477.99 | 37,003.41 |
| Average Total Interest-Bearing Liabilities ⁽⁵⁾ [H] | 67,113.62 | 46,832.34 | 50,926.54 | 32,281.89 |
| Average Total Interest-Earning Assets as a percentage of Average Total Interest-Bearing Liabilities ^(*) (%) [I = F/H] | 108.96 | 102.93 | 106.33 | 98.43 |
| Average Interest-Earning Advances as a percentage of Average Total Assets ^(*) (%) [J = E/G] | 62.52 | 64.08 | 64.92 | 64.51 |
| Average Total Interest-Earning Assets as a percentage of Average Total Assets ^(*) (%) [K = F/G] | 92.93 | 89.40 | 91.04 | 85.87 |

| | As at and for the six months ended September 30 ⁽¹¹⁾ , | | As at and for the year ended March 31, | |
|---|--|-------|---|-------|
| | 2019 | 2018 | 2019 | 2018 |
| Average Total Interest-Bearing Liabilities as a percentage of Average Total Assets ⁽⁹⁾ (%) [L = H/G] | 85.29 | 86.86 | 85.62 | 87.24 |
| Yield on Average Total Interest-Earning Assets ^{(6)(*)} (%) [M = A/F] | 9.03 | 9.80 | 19.05 | 18.78 |
| Yield on Average Interest-Earning Advances ^{(7)(*)} (%) [N = B/E] | 11.54 | 12.15 | 23.69 | 22.48 |
| Cost of funds ^{(8)(*)} (%) [O = C/H] | 4.39 | 4.58 | 9.00 | 9.75 |
| Spread ^{(9)(*)} (%) [P = M-O] | 4.64 | 5.22 | 10.05 | 9.03 |
| Net Interest Margin ^{(10)(*)} (%) [Q = D/F] | 5.00 | 5.35 | 10.59 | 8.88 |

Notes:

1. Net Interest Income is interest earned minus interest expended (“Net Interest Income”).
2. Average Interest-Earning Advances are interest-earning assets (advances) calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period (“Average Interest-Earning Advances”).
3. Average Total Interest-Earning Assets are total interest-earning assets calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period (“Average Total Interest-Earning Assets”).
4. Average Total Assets are total assets calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period (“Average Total Assets”).
5. Average Total Interest-Bearing Liabilities are total interest-bearing liabilities calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period (“Average Total Interest-Bearing Liabilities”).
6. Yield on Average Total Interest-Earning Assets is calculated as the ratio of interest earned to Average Total Interest-Earning Assets.
7. Yield on Average Interest-Earning Advances is calculated as ratio of interest earned on advances divided by Average Interest-Earning Advances.
8. Cost of funds is the ratio of interest expended to Average Total Interest-Bearing Liabilities (“Cost of Funds”).
9. Spread is the difference between Yield on Average Total Interest-Earning Assets and Cost of Funds.
10. Net Interest Margin is the ratio of Net Interest Income to Average Total Interest-Earning Assets.
11. Percentages relating to the six-month period are not annualised.

* Non-GAAP measure.

Return on Equity and Assets and Other Financial Ratios

The following table presents selected financial ratios for the periods indicated.

(₹ in million, except percentages)

| | As at and for the six months ended September 30, | | As at and for the year ended March 31, | |
|---|---|---------------------|---|-----------|
| | 2019 | 2018 | 2019 | 2018 |
| Net Interest Income ^(*) [A] | 3,659.49 | 2,577.57 | 5,733.57 | 2,820.19 |
| Other Income [B] | 681.92 | 606.71 | 1,091.50 | 1,018.60 |
| Operating Income ^(*) [C=A+B] | 4,341.41 | 3,184.28 | 6,825.07 | 3,838.79 |
| Operating expenses [D] | 2,813.39 | 2,002.73 | 4,533.94 | 3,062.87 |
| Net Profit [E] | 924.40 | 240.60 | 902.84 | 269.94 |
| Average Total Assets [F] | 78,684.50 | 53,915.51 | 59,477.99 | 37,003.41 |
| Average Shareholders' Funds ^{(1)(*)} [G] | 9,384.88 | 5,028.53 | 6,512.43 | 2,893.40 |
| Return on Equity ^(*) (%) [H=E/G] | 9.85 ⁽⁹⁾ | 4.78 ⁽⁹⁾ | 13.86 | 9.33 |
| Return on Assets ^(*) (%) [I=E/F] | 1.17 ⁽⁹⁾ | 0.45 ⁽⁹⁾ | 1.52 | 0.73 |
| Average Shareholders' Funds as a percentage of Average Total Assets ^{(2)(*)} (%) [J=G/F] | 11.93 | 9.33 | 10.95 | 7.82 |
| Cost to income ratio ^{(3)(*)} (%) [K=D/C] | 64.80 | 62.89 | 66.43 | 79.79 |
| Operating expenses to Average Total Assets ^(*) (%) [L=D/F] | 3.58 | 3.71 | 7.62 | 8.28 |
| Provision for NPAs (excluding provisions on standard assets) [M] | 629.31 | 1,155.64 | 388.09 | 362.49 |
| Provisions towards Standard Assets [N] | 238.92 | 154.95 | 215.14 | 122.81 |
| Average Interest-Earning Advances [O] | 49,194.58 | 34,551.60 | 38,614.43 | 23,870.92 |
| Provisions to Average Interest-Earning Advances ^{(4)(*)} (%) [P=(M+N)/O] | 1.76 | 3.79 | 1.56 | 2.03 |
| Retail deposits to total deposit ratio ⁽⁵⁾ (%) | 95.11 | 81.73 | 92.43 | 62.44 |
| CASA to total deposits ratio ^{(6)(*)} (%) | 12.23 | 9.70 | 13.55 | 10.01 |
| Total deposit to credit ratio ^{(7)(*)} (%) | 110.76 | 76.41 | 94.11 | 79.06 |
| Operating expenses to net interest income ^(*) (8) (%) [Q=D/A] | 76.88 | 77.70 | 79.08 | 108.61 |

Notes:

1. Average Shareholders' Funds is share capital and reserves and surplus calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period (“Average Shareholders' Funds”).
2. Average Shareholders' Funds as a percentage of Average Total Assets is calculated as Average Shareholders' Funds divided by Average Total Assets.

3. Cost to income ratio is calculated as a ratio of operating expenses divided by operating income.
 4. Provision to Average Interest-Earning Advances is calculated as a ratio of provisions (provision towards non-performing advances and provision towards standard advances) divided by Average Interest-Earning Advances.
 5. Retail deposits represents total outstanding deposits less bulk deposits. Bulk deposits are deposits exceeding ₹ 20 million.
 6. CASA to total deposits ratio is calculated as (demand deposits from banks plus demand deposits from others plus savings bank deposits) divided by total deposits.
 7. Total deposit to credit ratio is calculated as a ratio of total deposits divided by gross advances.
 8. Calculated as operating expense divided by net interest income.
 9. Non-annualised.
- * Non-GAAP measure

Investment Portfolio

The following table sets forth, as at the dates indicated, information related to our total net investment portfolio.

(₹ in million)

| | As at September 30, 2019 | | | |
|-----------------------|--------------------------|------------------|--------------------|------------------|
| | Book Value | Held to Maturity | Available for Sale | Held for Trading |
| Government securities | 12,206.72 | 11,109.29 | 1,097.43 | - |
| Shares | - | - | - | - |
| Debentures and bonds | - | - | - | - |
| Others ⁽¹⁾ | 5,580.47 | - | 5,580.47 | - |
| Total | 17,787.19 | 11,109.29 | 6,677.90 | - |

(₹ in million)

| | As at March 31, 2019 | | | | As at March 31, 2018 | | | | As at March 31, 2017 | | | |
|-----------------------|----------------------|------------------|--------------------|------------------|----------------------|------------------|--------------------|------------------|----------------------|------------------|--------------------|------------------|
| | Book Value | Held to Maturity | Available for Sale | Held for Trading | Book Value | Held to Maturity | Available for Sale | Held for Trading | Book Value | Held to Maturity | Available for Sale | Held for Trading |
| Government securities | 8,864.09 | 7,047.75 | 1,568.56 | 247.78 | 6,739.44 | 5,741.96 | 997.48 | - | 5,791.95 | 4,399.78 | 1,392.17 | - |
| Shares | - | - | - | - | - | - | - | - | - | - | - | - |
| Debentures and bonds | - | - | - | - | - | - | - | - | - | - | - | - |
| Others ⁽¹⁾ | 6,443.41 | - | 4,948.47 | 1,494.94 | 579.20 | - | 579.20 | - | - | - | - | - |
| Total | 15,307.50 | 7,047.75 | 6,517.04 | 1,742.72 | 7,318.64 | 5,741.96 | 1,576.68 | - | 5,791.95 | 4,399.78 | 1,392.17 | - |

Note:

1. Others include investment in pass-through certificates, commercial papers and certificate of deposits.

Residual Maturity Profile

In computing the below information only the book value of investments is considered. Depreciation and NPI provisioning for the investments is not considered.

Available for Sale

The following table sets forth, as at the date indicated, an analysis of the residual maturity profile of our investments in securities classified as available for sale securities and their weighted average market yields.

(₹ in million, excluding percentages)

| | As at September 30, 2019 | | | | | | | | | |
|-----------------------|--------------------------|--------------|-------------------|----------|-------------------|----------|---------------------|----------|-----------------|--------------|
| | Up to One Year | | One to Five Years | | Five to Ten Years | | More than Ten Years | | Total | |
| | Amount | Yield | Amount | Yield | Amount | Yield | Amount | Yield | Amount | Yield |
| Government securities | 1,097.42 | 6.55% | - | - | - | - | - | - | 1,097.42 | 6.55% |
| Shares | - | - | - | - | - | - | - | - | - | - |
| Debentures and bonds | - | - | - | - | - | - | - | - | - | - |
| Others | 5,580.47 | 7.40% | - | - | - | - | - | - | 5,580.47 | 7.40% |
| Total | 6,677.90 | 7.26% | - | - | - | - | - | - | 6,677.90 | 7.26% |

Note: Provisions towards depreciation and non-performing investments have been deducted from book value of respective categories. Therefore, total book value will match with net balance of balance sheet as at the respective dates.

Held to Maturity

The following table sets forth, as at the date indicated, an analysis of the residual maturity profile of our investments in securities

classified as held to maturity securities and their weighted average market yields.

(₹ in million, except percentages)

| | As at September 30, 2019 | | | | | | | | | |
|-----------------------|--------------------------|----------|-------------------|----------|-------------------|--------------|---------------------|--------------|------------------|--------------|
| | Up to One Year | | One to Five Years | | Five to Ten Years | | More than Ten Years | | Total | |
| | Amount | Yield | Amount | Yield | Amount | Yield | Amount | Yield | Amount | Yield |
| Government securities | - | - | - | - | 7,055.92 | 7.70% | 4,053.37 | 8.16% | 11,109.29 | 7.87% |
| Shares | - | - | - | - | - | - | - | - | - | - |
| Debentures and bonds | - | - | - | - | - | - | - | - | - | - |
| Others | - | - | - | - | - | - | - | - | - | - |
| Total | - | - | - | - | 7,055.92 | 7.70% | 4,053.37 | 8.16% | 11,109.29 | 7.87% |

Held for Trading

We did not have any investments held for trading as at September 30, 2019.

Deposits

Cost of Interest-Bearing Deposits

The non-annualised Cost of Average Interest-Bearing Deposits was 4.24% and 4.33%, for the six months ended September 30, 2019 and 2018, respectively, and the Cost of Average Interest-Bearing Deposits was 8.33% and 8.77% for Fiscal 2019 and 2018, respectively. The non-annualised Cost of Average Savings Bank Deposits was 2.55% and 2.76% for the six months ended September 30, 2019 and 2018, respectively, and the Cost of Average Savings Bank Deposit was 4.80% and 5.28% for Fiscal 2019 and 2018, respectively. The non-annualised Cost of Average Term Deposits was 4.46% and 4.50% for the six months ended September 30, 2019 and 2018, respectively, and the Cost of Average Term Deposits was 8.76% and 9.24% for Fiscal 2019 and 2018, respectively.

Cost of Deposits

The non-annualised Cost of Average Total Deposits was 4.21% and 4.30% for the six months ended September 30, 2019 and 2018, respectively. The Cost of Average Total Deposits was 8.26% and 8.66% for Fiscals 2019 and 2018, respectively. We do not pay interest on demand deposits. The non-annualised Cost of Average Savings Bank Deposits was 2.55% and 2.76% for the six months ended September 30, 2019 and 2018, respectively, and the Cost of Average Savings Bank Deposit was 4.79% and 5.28% for Fiscal 2019 and 2018, respectively. The non-annualised Cost of Average Term Deposits was 4.46% and 4.50% for the six months ended September 30, 2019 and 2018, respectively, and the Cost of Average Term Deposits was 8.76% and 9.24% for Fiscal 2019 and 2018, respectively.

Deposits by Type

The following table sets forth, for as at the dates indicated, deposits and the percentage composition by each category of deposits.

(₹ in million, except percentages)

| | As at September 30, | | | | As at March 31, | | | |
|---------------------------|---------------------|----------------|------------------|----------------|------------------|----------------|------------------|----------------|
| | 2019 | | 2018 | | 2019 | | 2018 | |
| | Amount | % of total | Amount | % of total | Amount | % of total | Amount | % of total |
| Demand Deposits | 554.91 | 0.92% | 142.14 | 0.47% | 339.74 | 0.79% | 471.89 | 1.87% |
| Savings Bank Deposits | 6,862.22 | 11.32% | 2,818.46 | 9.24% | 5,510.50 | 12.76% | 2,052.60 | 8.14% |
| Term Deposits | 53,216.59 | 87.77% | 27,551.41 | 90.30% | 37,319.84 | 86.45% | 22,706.43 | 89.99% |
| <i>of which:</i> | | | | | | | | |
| <i>Retail deposits</i> | 50,251.70 | 82.88% | 21,976.82 | 72.03% | 34,050.92 | 78.88% | 13,230.71 | 52.44% |
| <i>Wholesale deposits</i> | 2,964.88 | 4.89% | 5,574.59 | 18.27% | 3,268.92 | 7.57% | 9,475.82 | 37.56% |
| Total | 60,633.72 | 100.00% | 30,512.01 | 100.00% | 43,170.08 | 100.00% | 25,230.92 | 100.00% |

Category of Deposits Based on Location of Branches

| | As at September 30 | | As at March 31 | | | | | |
|--------------|--------------------|----------------|------------------|----------------|------------------|----------------|-----------------|----------------|
| | 2019 | | 2019 | | 2018 | | 2017 | |
| | Amount | % of total | Amount | % of total | Amount | % of total | Amount | % of total |
| Urban | 27,793.11 | 45.84% | 21,106.80 | 48.89% | 16,281.93 | 64.53% | 4,088.81 | 99.89% |
| Semi Urban | 25,493.00 | 42.04% | 17,280.90 | 40.03% | 7,671.38 | 30.40% | 4.58 | 0.11% |
| Rural | 3,674.32 | 6.06% | 2,370.90 | 5.49% | 551.25 | 2.18% | 0.02 | 0.00% |
| Metro | 3,673.29 | 6.06% | 2,411.48 | 5.59% | 726.36 | 2.88% | - | 0.00% |
| Total | 60,633.72 | 100.00% | 43,170.08 | 100.00% | 25,230.92 | 100.00% | 4,093.41 | 100.00% |

Balance to maturity for Deposits exceeding ₹ 7.0 million

As at September 30, 2019, our individual domestic term deposits in excess of ₹ 7.0 million had balance to maturity profiles as set out below.

(₹ in million)

| | As at September 30, 2019 | | | | |
|--|--------------------------|---------------------------------|-----------------------------|---------------|-----------------|
| | Up to Three Months | Over Three Months to Six Months | Over Six Months to One Year | Over One Year | Total |
| Balance to maturity for deposits exceeding ₹ 7.0 million | 398.96 | 549.96 | 1900.86 | 6,971.14 | 9,820.91 |

Concentration of Deposits

The following table presents an analysis of our domestic deposits by region as at the dates indicated.

(₹ in million)

| Geographical Distribution | State / Union Territory | As at September 30, 2019 | As at March 31, | | |
|--------------------------------|-------------------------|--------------------------|------------------|------------------|-----------------|
| | | | 2019 | 2018 | 2017 |
| Eastern | Bihar | 0.41 | - | - | - |
| | Jharkhand | 174.73 | 118.10 | 0.05 | - |
| | Odisha | 88.91 | 24.90 | - | - |
| | West Bengal | 151.51 | 38.00 | - | - |
| | Subtotal | 415.56 | 181.00 | 0.05 | - |
| Western | Gujarat | 1.25 | - | - | - |
| | Maharashtra | 463.94 | 251.40 | - | - |
| | Subtotal | 465.19 | 251.40 | - | - |
| Northern | Chhattisgarh | 45.70 | 21.50 | - | - |
| | Delhi | 52.32 | 12.70 | 579.12 | - |
| | Madhya Pradesh | 1,639.30 | 1,240.80 | 102.88 | - |
| | Rajasthan | 3.47 | - | - | - |
| | Subtotal | 1,740.80 | 1,275.00 | 682.00 | - |
| Southern | Andhra Pradesh | 25.28 | 17.60 | - | - |
| | Karnataka | 669.75 | 497.50 | 44.35 | - |
| | Kerala | 56,404.14 | 40,490.58 | 24,465.83 | 4,093.41 |
| | Puducherry | 912.78 | 457.00 | 38.67 | - |
| | Tamil Nadu | 0.22 | - | - | - |
| | Subtotal | 58,012.17 | 41,462.68 | 24,548.86 | 4,093.41 |
| Total domestic deposits | | 60,633.72 | 43,170.08 | 25,230.92 | 4,093.41 |

Total Borrowings

The following table sets forth, for the periods indicated, information related to our borrowings, which are comprised primarily of borrowings from banks, refinances and subordinated debt.

(₹ in million, except percentages)

| | As at and for the six months ended September 30, | |
|--|--|-----------|
| | 2019 | 2018 |
| Period end balance | 13,374.99 | 21,884.76 |
| Average balance during the period ⁽¹⁾ | 15,321.42 | 19,354.69 |
| Interest expended during the period | 752.61 | 953.93 |
| Cost of average borrowings ^{(2)(3)(*)} (%) | 4.91 | 4.93 |
| Average interest rate per annum at period end ⁽⁴⁾ (%) | 9.80 | 9.76 |
| Average cost of subordinated debt (including perpetual debt) ⁽³⁾⁽⁵⁾ (%) | 6.49 | 6.52 |
| Cost of average refinance borrowings ^{(3)(6)(*)} (%) | 4.62 | 4.56 |

Notes:

- Average is calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period.
- Represents the ratio of interest expended on borrowings to average borrowings calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period. All of the borrowings are interest-bearing.
- Non-annualised.
- Average interest per annum is calculated as the sum of interest rate of the borrowings multiplied by the closing balance of the borrowings divided by the sum of closing balance of the borrowings
- Average cost of subordinated debt represents the ratio of interest expended on subordinated to average subordinated debt calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period.

6. Cost of average refinance borrowings represents the ratio of interest expended on refinance borrowings to average refinance borrowings (which represents borrowings from Mudra, SIDBI and NABARD) calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period.

* Non-GAAP measure.

(₹ in million, except percentages)

| | As at and for the Year ended March 31, | |
|---|--|-----------|
| | 2019 | 2018 |
| Year-end balance | 17,023.60 | 16,746.50 |
| Average balance during the year ⁽¹⁾ | 19,011.69 | 20,113.18 |
| Interest expended during the year | 1,923.75 | 2,080.69 |
| Cost of average borrowings ^{(2) (*)} (%) | 10.12 | 10.34 |
| Average interest rate at year end ⁽³⁾ (%) | 9.77 | 10.06 |
| Average cost of subordinated debt (including perpetual debt) ⁽⁴⁾ (%) | 13.05 | 12.60 |
| Cost of average refinance borrowings ^{(5) (*)} (%) | 9.54 | 10.24 |

Notes:

1. Average is calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period.
2. Represents the ratio of interest expended on borrowings to average borrowings calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period. All of the borrowings are interest-bearing.
3. Average interest per annum is calculated as the sum of interest rate of the borrowings multiplied by the closing balance of the borrowings divided by the sum of closing balance of the borrowings
4. Average cost of subordinated debt represents the ratio of interest expended on subordinated to average subordinated debt calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period.
5. Cost of average refinance borrowings represents the ratio of interest expended on refinance borrowings to average refinance borrowings (which represents borrowings from Mudra, SIDBI and NABARD) calculated on the basis of the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period.

* Non-GAAP measure.

Interest Sensitivity Analysis

The following table sets forth the interest rate sensitivity analysis of certain items of assets and liabilities as at September 30, 2019, which is prepared/compiled based on guidelines provided by the RBI.

(₹ in million)

| | As at September 30, 2019 | | | | |
|----------------------------------|--------------------------|-------------------------------|-----------------------------|------------------|------------------|
| | Up to Three Months | Over Three Months to One Year | Over One Year to Five Years | Over Five Years | Total |
| Cash and Balances with RBI | 1,008.88 | 1,011.76 | 980.15 | 293.96 | 3,294.74 |
| Balances with Other Banks | 4,271.40 | 3,621.82 | 2.00 | 1.25 | 7,896.46 |
| Investments | 603.61 | 5,523.47 | 423.74 | 11,236.38 | 17,787.19 |
| Advances | 13,445.58 | 26,204.03 | 14,111.34 | 352.10 | 54,113.04 |
| Other Assets ⁽¹⁾ | 177.49 | 414.15 | 0.00 | 2,597.17 | 3,188.82 |
| Total Assets | 19,506.95 | 36,775.22 | 15,517.22 | 14,480.86 | 86,280.25 |
| Capital and Reserves | - | 1,180.42 | - | 8,236.49 | 9,416.91 |
| Borrowings | 872.30 | 3,888.97 | 7,133.72 | 1,000.00 | 12,894.99 |
| Deposits | 7,147.17 | 27,422.61 | 26,019.65 | 44.29 | 60,633.72 |
| Other Liabilities ⁽²⁾ | 565.83 | 1,896.98 | 161.15 | 710.67 | 3,334.63 |
| Total Liabilities | 8,585.31 | 34,388.97 | 33,314.53 | 9,991.45 | 86,280.25 |

Notes:

1. Other assets include, among others, fixed assets, net inter-office adjustments, interest accrued, net tax paid in advance/tax deducted at source and net deferred tax assets.
2. Other liabilities include, among others, bills payable, net inter-office adjustments, interest accrued and others, including provisions for standard assets.

Asset Liability Gap

The following table sets forth the maturity pattern of certain items of assets and liabilities as at September 30, 2019, which is prepared/compiled based on guidelines provided by the RBI.

(₹ in million, except percentages)

| | 1-30 Days | 30-90 Days | 3-6 Months | 6-12 Months | 1-3 Years | 3-5 Years | Over 5 Years | Total |
|-----------------------|-----------|------------|------------|-------------|-----------|-----------|--------------|-----------|
| Cash and Bank Balance | 3,868.53 | 1,411.74 | 1,901.40 | 2,732.18 | 954.48 | 27.67 | 295.21 | 11,191.20 |
| Advances | 5,736.02 | 7,709.56 | 10,351.97 | 15,852.06 | 13,424.83 | 686.50 | 352.10 | 54,113.04 |
| Investments | 35.02 | 568.59 | 2,095.20 | 3,428.28 | 412.64 | 11.10 | 11,236.38 | 17,787.19 |
| Fixed Assets | - | - | - | - | - | - | 983.67 | 983.67 |
| Other Assets | 118.33 | 59.16 | 59.17 | 354.99 | - | - | 1,613.50 | 2,205.14 |

(₹ in million, except percentages)

| | 1-30 Days | 30-90 Days | 3-6 Months | 6-12 Months | 1-3 Years | 3-5 Years | Over 5 Years | Total |
|--|-----------------|-----------------|------------------|------------------|------------------|---------------|------------------|------------------|
| Total Assets | 9,757.89 | 9,749.06 | 14,407.73 | 22,367.49 | 14,791.95 | 725.27 | 14,480.86 | 86,280.25 |
| Capital & Reserve | - | - | - | 1,180.42 | - | - | 8,236.49 | 9,416.91 |
| Deposits | 2,111.98 | 5,035.19 | 9,730.43 | 17,692.18 | 25,992.10 | 27.55 | 44.29 | 60,633.72 |
| Borrowings | 105.97 | 766.34 | 1,873.27 | 2,015.70 | 6,288.72 | 845.00 | 1,000.00 | 12,894.99 |
| Other Liabilities | 535.08 | 30.75 | 30.75 | 1,866.23 | 161.15 | - | 710.67 | 3,334.63 |
| Total Liabilities | 2,753.03 | 5,832.28 | 11,634.45 | 22,754.52 | 32,441.98 | 872.55 | 9,991.45 | 86,280.25 |
| Liquidity Gap | 7,004.87 | 3,916.78 | 2,773.28 | (387.02) | (17,650.03) | (147.28) | 4,489.41 | 0.00 |
| Cumulative Liquidity Gap | 7,004.87 | 10,921.64 | 13,694.92 | 13,307.90 | (4,342.13) | 4,489.41 | 0.00 | 0.00 |
| Cumulative Liabilities | 2,753.03 | 8,585.31 | 20,219.76 | 42,974.27 | 75,416.25 | 76,288.80 | 86,280.25 | 86,280.25 |
| Cumulative Liquidity Gap as a percentage of Cumulative Liabilities (%) | 254.44 | 127.21 | 67.73 | 30.97 | (5.76) | (5.88) | 0.00 | 0.00 |

Note: Grouping of future Rupee cash flows in the above table is in accordance with the guidelines issued by RBI under its circular PBOD.NO.BP.BC.38/21.04.098/2007. The numbers for certain line items in the above table are different from those appearing in the same line item in the Restated Financial Statement as the above table was prepared as per RBI guidelines, which requires (a) perpetual bonds to be considered as Capital, (b) the table to be prepared on a gross basis without the netting of certain items, such as provisions relating to tax, prepaid taxes and advances set off, and (c) the accumulated profit for the six months ended September 30, 2019 to be classified in other liabilities.

Advances Portfolio

The table set forth below sets forth our gross advances by product groups as at the dates indicated.

| Classification of Advances | As at September 30, 2019 | | As at March 31, | | | | | |
|----------------------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------|
| | Advances (₹ in million) | % of Total | 2019 | | 2018 | | 2017 | |
| | | | Advances (₹ in million) | % of Total | Advances (₹ in million) | % of Total | Advances (₹ in million) | % of Total |
| Microfinance loans | 52,415.95 | 95.75% | 44,177.71 | 96.31% | 31,411.15 | 98.43% | 14,521.35 | 97.48% |
| Retail loans | 1,781.76 | 3.25% | 1,492.92 | 3.25% | 502.19 | 1.57% | 375.99 | 2.52% |
| Corporate loans | 544.64 | 0.99% | 200.0 | 0.44% | - | - | - | - |
| Total | 54,742.35 | 100.00% | 45,870.63 | 100.00% | 31,913.34 | 100.00% | 14,897.34 | 100.00% |

The table set forth below the disbursement of our advances by product groups for the periods indicated.

(₹ in million)

| | Six months ended September 30, | | Year ended March 31, | | | |
|--------------------|--------------------------------|------------|----------------------------|------------|----------------------------|------------------|
| | 2019 | | 2018 | | 2018 | |
| | Advances (₹ in million) | % of Total | Advances (₹ in million) | % of Total | Advances (₹ in million) | % of Total |
| Microfinance loans | 30,380.45 | | 22,670.84 | | 52,615.74 | 46,189.46 |
| Retail loans | 1,417.08 | | 308.83 | | 1,379.35 | 521.08 |
| Corporate loans | 350.00 | | - | | 310.00 | - |
| Total | 32,147.53 | | 22,979.67 | | 54,305.09 | 46,710.54 |

The table set forth below represents our cycle-wise outstanding assets under management, which is equal to gross advances plus off-balance sheet advances (i.e., securitisation/ assignment and inter-bank participation certificate) (“**Assets Under Management**”), of microfinance loans.

(₹ in million)

| Cycle | As at September 30, 2019 | | As at March 31, | | | |
|--------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------|
| | Advances (₹ in million) | % of Total | 2019 | | 2018 | |
| | | | Advances (₹ in million) | % of Total | Advances (₹ in million) | % of Total |
| 1 | 4.28 | 0.01% | 5.87 | 0.01% | 4.84 | 0.01% |
| 2 | 10,306.66 | 19.51% | 13,113.08 | 27.12% | 12,941.98 | 32.05% |
| 3 | 17,245.67 | 32.64% | 14,903.25 | 30.82% | 12,825.97 | 31.76% |
| 4 | 12,230.79 | 23.15% | 9,526.93 | 19.70% | 6,288.45 | 15.57% |
| 5 | 5,518.47 | 10.44% | 4,054.23 | 8.38% | 2,532.85 | 6.27% |
| >5 | 7,528.39 | 14.25% | 6,754.59 | 13.97% | 5,789.88 | 14.34% |
| Total | 52,834.26 | 100.00% | 48,357.95 | 100.00% | 40,383.97 | 100.00% |

The table set forth below represents the asset under management of microfinance loans break up in terms of collection cycle

for the periods indicated.

(₹ in million)

| | As at September 30, | | As at March 31, | |
|--------------|---------------------|------------------|------------------|------------------|
| | 2019 | 2018 | 2019 | 2018 |
| Weekly | 38,159.37 | 32,524.13 | 35,187.94 | 32,792.11 |
| Fortnightly | 6,081.68 | 4,562.69 | 5,792.32 | 4,011.26 |
| Monthly | 8,593.20 | 5,609.19 | 7,377.68 | 3,580.61 |
| Total | 52,834.25 | 42,696.01 | 48,357.94 | 40,383.98 |

The following table presents our sector-wise outstanding gross advances and the proportion of these advances to our outstanding domestic advances, as at the dates indicated.

(₹ in million, except percentages)

| | As at September 30, 2019 | | As at March 31, | | | | | |
|------------------------------------|--------------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
| | | | 2019 | | 2018 | | 2017 | |
| | Advances | % of Total | Advances | % of Total | Advances | % of Total | Advances | % of Total |
| Agricultural and Allied Activities | 28,893.30 | 52.78 | 25,906.58 | 56.48 | 18,332.92 | 57.45 | 10,241.76 | 68.75 |
| Advances to Industry Sector | 9,209.00 | 16.82 | 5,775.19 | 12.59 | 4,568.53 | 14.32 | 198.42 | 1.33 |
| Advances to Services Sector | 9,969.29 | 18.21 | 7,762.51 | 16.92 | 2,729.75 | 8.55 | 1,753.81 | 11.77 |
| Personal Loan and Others | 6,670.76 | 12.19 | 6,426.35 | 14.01 | 6,282.14 | 19.68 | 2,703.35 | 18.15 |
| Total Gross Advances | 54,742.35 | 100.00 | 45,870.63 | 100.00 | 31,913.34 | 100.00 | 14,897.34 | 100.00 |

Note: The above categorization is based on the sectoral classification as reported under RBI DSB Risk Based Supervision Returns. The above figures reported are the same as reported under RBI DSB Risk Based Supervision Returns.

Maturity and Interest Rate Sensitivity of Advances

The following table sets forth, for the periods indicated, the interest rate sensitivity of our variable rates and fixed rates advances as at September 30, 2019.

(₹ in million)

| Interest rate classification of advances by maturity | Due in One Year or less | Due in One Year to Five Years | Due after Five Years | Total |
|--|-------------------------|-------------------------------|----------------------|------------------|
| Variable rates | 320.41 | 226.41 | - | 546.82 |
| Fixed rates | 39,329.20 | 13,884.92 | 352.10 | 53,566.22 |
| Total | 39,649.60 | 14,111.34 | 352.10 | 54,113.04 |

Regional Concentration of Advances (Gross)

The following table presents an analysis of our domestic advances by region as at the dates indicated.

(₹ in million)

| Geographical Distribution | State / Union Territory | As at September 30, 2019 | As at March 31, | | |
|---------------------------|-------------------------|--------------------------|------------------|------------------|------------------|
| | | | 2019 | 2018 | 2017 |
| Eastern | Assam | 242.71 | 109.91 | - | - |
| | Bihar | 498.72 | 427.33 | 219.71 | 40 |
| | Jharkhand | 885.71 | 599.02 | 359.84 | 136.29 |
| | Odisha | 34.06 | 7.69 | - | - |
| | West Bengal | 101.58 | 170.94 | 50.61 | 19.43 |
| | Subtotal | 1,762.78 | 1,314.89 | 630.16 | 195.72 |
| Western | Maharashtra | 2,719.91 | 2,271.00 | 2,224.98 | 1,221.92 |
| | Subtotal | 2,719.91 | 2,271.00 | 2,224.98 | 1,221.92 |
| Northern | Chhattisgarh | 1,608.14 | 1,219.16 | 958.25 | 453.15 |
| | Delhi | 9.16 | 1.73 | - | - |
| | Madhya Pradesh | 2,528.91 | 2,262.70 | 1,607.71 | 625.66 |
| | Uttar Pradesh | 0.27 | - | - | - |
| | Subtotal | 4,146.48 | 3,483.59 | 2,565.96 | 1,078.81 |
| Southern | Andhra Pradesh | 5.94 | 4.95 | - | - |
| | Karnataka | 1,736.59 | 1,287.95 | 777.28 | 185.83 |
| | Kerala | 29,277.88 | 24,068.82 | 18,312.54 | 9,376.18 |
| | Puducherry | 396.82 | 323.13 | 226.3 | 97.48 |
| | Tamil Nadu | 14,695.95 | 13,116.30 | 7,176.12 | 2,741.40 |
| | Subtotal | 46,113.18 | 38,801.15 | 26,492.24 | 12,400.89 |

| Geographical Distribution | State / Union Territory | As at September 30, 2019 | As at March 31, | | |
|---------------------------|-------------------------|--------------------------|------------------|------------------|------------------|
| | | | 2019 | 2018 | 2017 |
| | Total | 54,742.35 | 45,870.63 | 31,913.34 | 14,897.34 |

Concentration of Advances and Credit Substitutes by Industry/ Economic Activity

Pursuant to RBI guidelines, exposure ceilings are 15.00% of capital funds in the case of a single borrower and 40.00% in the case of a borrower group. The single borrower exposure limit is extendable by another 5.00%, up to 20.00% of capital funds. The borrower group exposure limit is extendable by another 10.00%, up to 50.00% of capital funds, provided that the additional exposure is for the purpose of financing infrastructure projects. In addition, a bank may, in exceptional circumstances and with the approval of its board of directors, consider increasing its exposure to a single borrower up to a maximum of an additional 5.00% of capital funds, subject to the borrower consenting to us making appropriate disclosure about the borrower in our annual report. There are generally no restrictions in India on exposure to a particular industry. RBI norms specify exposure to capital market, real estate, sensitive commodities listed by the RBI, venture capital funds, stockbrokers, financing for acquisition of overseas entities, and credit to overseas joint ventures. For further information, see “Key Regulations and Policies” on page 129.

The following table sets forth, at the dates indicated, our gross fund-loans outstanding categorized by borrower industry or economic activity.

(₹ in million, except percentages)

| Subsector | As at September 30, 2019 | | As at March 31, 2019 | | As at March 31, 2018 | | As at March 31, 2017 | |
|------------------------------|--------------------------|---------------|----------------------|---------------|----------------------|---------------|----------------------|---------------|
| | Amount | % of total | Amount | % of total | Amount | % of total | Amount | % of total |
| Agriculture-Land Development | 177.14 | 0.32 | 328.3 | 0.72 | 397.21 | 1.24 | - | - |
| Agri-Farm Mechanisation | 273.27 | 0.50 | 461.66 | 1.01 | 549.26 | 1.72 | 0.23 | 0.00 |
| Animal Husbandry | 20,084.49 | 36.69 | 12,192.13 | 26.58 | 1,345.10 | 4.21 | 738.58 | 4.96 |
| Crop Loans | 4,876.93 | 8.91 | 10,108.04 | 22.04 | 16,074.87 | 50.37 | 4,454.61 | 29.90 |
| Fisheries | 1,281.63 | 2.34 | 1,279.94 | 2.79 | 146.53 | 0.46 | 6.06 | 0.04 |
| Others | 1,040.63 | 1.90 | 758.99 | 1.65 | - | - | - | - |
| Poultry | 1,159.22 | 2.12 | 774.33 | 1.69 | 200.88 | 0.63 | 13.64 | 0.09 |
| Consumer Durables | 1,436.15 | 2.62 | 1,384.97 | 3.02 | 778.67 | 2.44 | 316.8 | 2.13 |
| Education | 345.21 | 0.63 | 234.92 | 0.51 | 191.49 | 0.60 | 19.63 | 0.13 |
| Housing | 459.35 | 0.84 | 295.76 | 0.64 | 151.59 | 0.48 | 69.66 | 0.47 |
| Micro Food Processing | 9,210.79 | 16.83 | 5,775.19 | 12.59 | 994.35 | 3.12 | 51.42 | 0.35 |
| Service | 6,232.28 | 11.38 | 4,591.75 | 10.01 | 3,060.19 | 9.59 | 1,335.43 | 8.96 |
| Trade | 3,735.23 | 6.82 | 3,171.25 | 6.91 | 3,378.25 | 10.59 | 7,546.07 | 50.65 |
| Personal and Others | 4,430.03 | 8.09 | 4,513.40 | 9.84 | 4644.95 | 14.55 | 345.21 | 2.32 |
| Total | 54,742.35 | 100.00 | 45,870.63 | 100.00 | 31,913.34 | 100.00 | 14,897.34 | 100.00 |

Priority Sector Lending

Commercial banks in India are required to lend, through advances or investment, 40% of their adjusted net bank credit (“ANBC”) or credit equivalent amount of off-balance sheet exposures, whichever is higher, to specified sectors known as “priority sectors”, subject to certain exemptions permitted by RBI from time to time. Priority sector advances include advances to agriculture sector, micro and small enterprises, weaker sections, housing and education finance up to certain ceilings.

We are required to comply with the priority sector lending requirements on a quarterly basis. Any shortfall in the amount required to be lent to the priority sectors is required to be deposited with the Rural Infrastructure Development Fund established by NABARD or funds with other financial institutions as specified by the RBI, which generally provide for lower than market interest rate. Therefore, if we are unable to meet the priority sector conditions requirements, it could have an adverse effect on our results of operations.

The tables below set out our outstanding Priority Sector advances (as defined by the Government and the RBI) by sector, our ANBC and each sector as a percentage of our ANBC as at the dates indicated,

(₹ in million, except percentages)

| | As at September 30, | | | |
|------------------------------------|---------------------|--------------------------|-----------|--------------------------|
| | 2019 | | 2018 | |
| | Advances | % of ANBC ⁽¹⁾ | Advances | % of ANBC ⁽¹⁾ |
| Agricultural and Allied Activities | 28,893.30 | 75.77 | 22,316.43 | 151.58 |
| Advances to Industry Sector | 4,209.00 | 11.04 | 2,481.72 | 16.86 |
| Advances to Services Sector | 9,969.29 | 26.14 | 6,713.13 | 45.60 |

(₹ in million, except percentages)

| | As at September 30, | | | |
|--|---------------------|--------------------------|------------------|--------------------------|
| | 2019 | | 2018 | |
| | Advances | % of ANBC ⁽¹⁾ | Advances | % of ANBC ⁽¹⁾ |
| Personal Loans and others | 4,723.07 | 12.39 | 5,457.26 | 37.07 |
| Gross advances to the priority sector | 47,794.66 | 125.33 | 36,968.54 | 251.09 |

(₹ in million, except percentages)

| | As at March 31, | | | | | |
|--|------------------|--------------------------|------------------|--------------------------|------------------|------------------------------|
| | 2019 | | 2018 | | 2017 | |
| | Advances | % of ANBC ⁽¹⁾ | Advances | % of ANBC ⁽¹⁾ | Advances | % of ANBC ^{(1) (2)} |
| Agricultural and Allied Activities | 23,906.58 | 87.80% | 18,332.92 | 123.06% | 10,241.76 | N/A |
| Advances to Industry Sector | 5,775.19 | 21.21% | 4,568.53 | 30.67% | 198.42 | N/A |
| Advances to Services Sector | 7,762.51 | 28.51% | 2,729.75 | 18.32% | 1,753.81 | N/A |
| Personal Loans and others | 4,995.98 | 18.35% | 5,866.48 | 39.38% | 2,289.70 | N/A |
| Gross advances to the priority sector | 42,440.26 | 155.86% | 31,497.68 | 115.68% | 14,483.69 | N/A |

Notes:

- (1) ANBC represents gross advances less bills re-discounted and other permissible reductions as per RBI guidelines, and increased by bonds/debentures in investments eligible by priority sectors.
- (2) ANBC was not applicable to us during our first fiscal year of operations.

Capital to Risk-Weighted Assets Ratios

The RBI monitors capital to risk-weighted assets ratios based on financial information. The following table sets forth our capital to risk-weighted assets ratios for the periods indicated:

(₹ in million, except for percentages)

| | As at September 30, 2019 | As at March 31, | | |
|---|--------------------------|-----------------|--------------|--------------|
| | | 2019 | 2018 | 2017 |
| Tier I Capital | 10,317.22 | 9,393.97 | 3,901.28 | 3,051.99 |
| <i>Of which</i> | | | | |
| <i>Perpetual Debt Instruments</i> | 480.00 | 480.00 | 480.00 | - |
| Tier II Capital | 1,734.25 | 1,730.48 | 1,422.81 | 655.17 |
| <i>Of which</i> | | | | |
| <i>Subordinated Debt</i> | 1,490.00 | 1,510.00 | 1,300.00 | 650.00 |
| Total Capital | 12,051.47 | 11,124.45 | 5,324.09 | 3,707.16 |
| Total risk weighted assets | 46,910.59 | 40,331.45 | 31,484.36 | 22,785.67 |
| Tier I Capital Adequacy Ratio (%) | 21.99 | 23.30 | 12.40 | 13.39 |
| Tier II Capital Adequacy Ratio (%) | 3.70 | 4.29 | 4.52 | 2.88 |
| Total Capital Adequacy Ratio (%) | 25.69 | 27.59 | 16.92 | 16.27 |

Non-Performing Advances

As at September 30, 2019, our gross NPAs as a proportion of gross advances were 1.76% and net NPAs as a proportion of net advances were 0.62%. As at September 30, 2019, we had in effect a provision coverage ratio of 81.53% of our gross NPAs.

The following table sets forth information about our NPA portfolio as at and for the periods indicated.

(₹ in million, except percentages)

| | As at and for the six months ended September 30, 2019 | As at and for the six months ended September 30, 2018 | As at and for the year ended March 31, | |
|--|---|---|--|----------|
| | | | 2019 | 2018 |
| Opening balance of Gross NPAs at the beginning of the period | 740.14 | 1,210.47 | 1,210.47 | 78.49 |
| Additions during the period | 389.22 | 307.74 | 760.80 | 1,146.77 |
| Less: Reductions during the period on account of recovery | 62.83 | 55.09 | 30.44 | 14.79 |
| Less: Reductions during the period on account of upgradations | 103.12 | 117.10 | 306.99 | - |
| Less: Reductions during the period on account of write-offs (including Technical | - | - | 893.70 | - |

(₹ in million, except percentages)

| | As at and for the six months ended September 30, 2019 | As at and for the six months ended September 30, 2018 | As at and for the year ended March 31, | |
|--------------------------------------|---|---|--|-------------|
| | | | 2019 | 2018 |
| write-offs) | | | | |
| Gross NPAs | 963.41 | 1,346.02 | 740.14 | 1,210.47 |
| Net NPAs | 334.10 | 190.38 | 352.05 | 847.98 |
| Gross Advances | 54,742.35 | 39,931.89 | 45,870.63 | 31,913.34 |
| Net Advances | 54,113.04 | 38,776.25 | 45,482.54 | 31,550.85 |
| Gross NPAs/Gross Advances (%) | 1.76 | 3.37 | 1.61 | 3.79 |
| Net NPAs/Net Advances (%) | 0.62 | 0.49 | 0.77 | 2.69 |

Recognition of Non-Performing Advances

We classify our advances in accordance with the RBI guidelines. Under these guidelines, an advance is classified as non-performing if any amount of interest or principal remains overdue for more than 90 days with respect to term loans. In respect of overdraft and cash credit, an advance is classified as non-performing if the account remains out of order for a continuous period of 90 days, and in respect of bills purchased and discounted, if the account remains overdue for more than 90 days.

Substandard Advances

In accordance with RBI guidelines, a substandard advance is an advance that has remained non-performing for a period less than or equal to 12 months.

Doubtful Advances

In accordance with RBI guidelines, a doubtful advance is an advance that has remained in the sub-standard category for a period of 12 months. Further, these doubtful advances are to be classified into the following three categories, depending on the period for which such advances have been classified as doubtful:

- Advances which have remained in the doubtful category for a period of up to one year;
- Advances which have remained in the doubtful category for a period of more than one year but less than three years; and
- Advances which have remained in the doubtful category for a period of more than three years.

Loss Advances

In accordance with the RBI guidelines, a loss advance is an advance where loss has been identified by us or internal or external auditors or the RBI at the time of inspection but the amount has not been written off / provided for wholly.

In cases of serious credit impairment, an advance is required to be immediately classified as doubtful or as a loss advance, as appropriate. Further, erosion in the value of the security provided may also be considered significant when the realisable value of the security is less than 50.0% of the value as assessed by us or as accepted by the RBI at the time of the last inspection of the security, as the case may be. In such a case, the advance secured by such impaired security may immediately be classified as doubtful and provisioning should be made as applicable to doubtful advance. If the realisable value of the security, as assessed by us or approved valuers or by the RBI, is less than 10.0% of the outstanding in the borrower's accounts, the existence of security should be ignored and the advance should be immediately classified as a loss asset and it may be either written off or fully provided for by us.

The table below sets forth our NPA position as at the dates specified:

(₹ in million, except percentages)

| Non-Performing Assets | As at September 30, 2019 | As at March 31, | | |
|--|--------------------------|-----------------|-----------|-----------|
| | | 2019 | 2018 | 2017 |
| Standard | 53,778.94 | 45,130.49 | 30,702.79 | 14,818.85 |
| Sub-standard | 683.32 | 571.87 | 1,130.64 | 47.93 |
| Doubtful | 280.09 | 168.25 | 79.83 | 30.56 |
| Loss | - | - | - | - |
| Total provision towards NPAs[A] | 629.31 | 388.09 | 362.49 | 42.54 |
| Gross Advances [B] | 54,742.35 | 45,870.63 | 31,913.34 | 14,897.34 |
| Gross NPAs [C] | 963.41 | 740.14 | 1,210.47 | 78.49 |
| Total provisions (including provision towards standard assets) [D] | 868.23 | 603.23 | 485.30 | 147.71 |
| Total provisions (including provision towards standard assets) held as percentage of gross advances (%) [E=D/B]* | 1.59 | 1.32 | 1.52 | 0.99 |

(₹ in million, except percentages)

| Non-Performing Assets | As at September 30, 2019 | As at March 31, | | |
|--|-----------------------------|-----------------|-------|-------|
| | | 2019 | 2018 | 2017 |
| Total provision towards NPAs held as percentage of gross NPAs (%) [F=A/C]* | 65.32 | 52.43 | 29.95 | 54.20 |
| Provision coverage ratio (%) | 81.53 | 78.45 | 29.94 | 54.14 |

* Non-GAAP measure.

Non-accrual Policy

Once a loan account is identified as non-performing, interest and other fees charged in the account, if uncollected, are reversed. In accordance with RBI guidelines, interest realised on NPAs may be credited to a bank's income account provided that such credited interest is not out of fresh or additional credit facilities sanctioned to the borrower. The RBI has also stipulated that in the absence of a clear agreement between us and the borrower for the purpose of appropriating recoveries in NPAs (i.e. towards principal or interest due), banks should adopt an accounting principle and exercise the right of appropriation of recoveries in a uniform and consistent manner.

In the case of NPAs where recoveries are effected, our policy is to appropriate the same against the demand of the customers. If any of a borrower's advances are classified as an NPA, all advances to such borrower are classified as NPAs. For more information on the recognition and provisioning of NPAs, see the section "Management's Discussion and Analysis of Financial Condition and Results of Operations – Factors Affecting our Results of Operations – Critical Accounting Policies" on page 253.

Policy for Making Provisions for Non-Performing Advances

Our policy for making provisions for non-performing advances, which is in accordance with the RBI's policy on provisioning, described below:

Provisions for Standard Advances

In accordance with RBI guidelines, a general provision is made on all standard advances based on the category of advances identified in the RBI's guidelines.

Substandard Advances

The general provisioning requirement for substandard advances is 15.0% of the amount outstanding without making any allowance for ECGC guarantee cover and securities available and in respect of "unsecured exposures" identified as "substandard", an additional provision of 10.0% of the amount outstanding (i.e., a total of 25.0% in the outstanding balance).

As at September 30, 2019, 96.31% of our advances were unsecured. As per our Board approved policy, unsecured loans that are classified as 'substandard' and 'doubtful' attract a total of 25.00% and 100.00% provisioning on the day of slippages, respectively.

Accordingly, the provisioning on the substandard category, as approved by the Board, is as follows:

| Period for which the advance has remained in 'Substandard' category | Provision requirement (%) (secured loan) | Provision requirement (%) (unsecured loan) |
|---|--|--|
| On classification | 15 | 25 |
| After the end of Quarter 1 | 15 | 40 |
| After the end of Quarter 2 | 15 | 60 |
| After the end of Quarter 3 | 15 | 80 |

Doubtful Advances

The following provisions are made for doubtful advances.

- Doubtful "up to one year" – 100.0% of the unsecured portion and 25.0% of the secured portion;
- Doubtful "one to three years" – 100.0% of the unsecured portion and 40.0% of the secured portion; and
- Doubtful "more than three years" – 100.0% of the unsecured portion and, 100.0% of the secured portion.

Loss Advances

Loss are to 100.0% provided for or written off.

The above-mentioned provisions are the minimum provisions that have to be provided for non-performing advances in accordance with the RBI's policy. We provide for more than the stipulated rates if we feel that the credit deterioration of the

customer requires us to do so.

Floating Provisions

We do not carry any floating provision in our books.

Analysis of Non-Performing Advances by Industry Sector

The table below sets forth, for the periods indicated, our non-performing advances, by the borrower's industry or economic activity.

(₹ in million, except percentages)

| Sector | As at September 30, 2019 | | |
|------------------------------|--------------------------|---------------|----------------------|
| | Gross NPA | Provision | % of NPA in Industry |
| Agriculture-Land Development | 15.38 | 9.37 | 1.60 |
| Agri-Farm Mechanisation | 18.21 | 11.33 | 1.89 |
| Animal Husbandry | 117.30 | 72.83 | 12.18 |
| Crop Loans | 364.49 | 229.47 | 37.83 |
| Fisheries | 8.30 | 5.18 | 0.86 |
| Other Agricultural Loan | 8.16 | 5.10 | 0.85 |
| Poultry | 11.03 | 6.17 | 1.15 |
| Consumer Durables | 14.74 | 9.73 | 1.53 |
| Education | 3.90 | 2.60 | 0.40 |
| Housing | 15.85 | 9.48 | 1.65 |
| Micro Manufacturing | 72.49 | 39.99 | 7.52 |
| Service | 66.34 | 40.58 | 6.89 |
| Trade | 68.21 | 42.62 | 7.08 |
| Others | 30.08 | 20.47 | 3.12 |
| Personal | 148.93 | 124.39 | 15.46 |
| Total | 963.41 | 629.31 | 100.00 |

(₹ in million, except percentages)

| Sector | As at March 31, | | | | | | | | |
|------------------------------|-----------------|---------------|----------------------|-----------------|---------------|----------------------|--------------|--------------|----------------------|
| | 2019 | | | 2018 | | | 2017 | | |
| | Gross NPA | Provision | % of NPA in Industry | Gross NPA | Provision | % of NPA in Industry | Gross NPA | Provision | % of NPA in Industry |
| Agriculture-Land Development | - | - | - | 1.70 | 0.46 | 0.14 | - | - | 0.00 |
| Agri-Farm Mechanization | - | - | - | 3.15 | 1.34 | 0.26 | - | - | 0.00 |
| Animal Husbandry | 60.43 | 34.24 | 8.16 | 113.75 | 31.93 | 9.40 | 3.71 | 1.94 | 4.73 |
| Crop Loans | 318.66 | 139.13 | 43.05 | 404.76 | 127.48 | 33.44 | 30.37 | 20.48 | 38.70 |
| Fisheries | 3.69 | 1.60 | 0.50 | 0.62 | 0.21 | 0.05 | 0.05 | 0.01 | 0.06 |
| Other Agricultural Loan | 14.05 | 6.66 | 1.90 | - | - | 0.00 | - | - | 0.00 |
| Poultry | 4.79 | 2.22 | 0.65 | 1.13 | 0.36 | 0.09 | 0.06 | 0.06 | 0.08 |
| Consumer Durables | 14.33 | 7.36 | 1.94 | 10.40 | 4.07 | 0.86 | 2.48 | 1.22 | 3.16 |
| Education | 3.99 | 2.09 | 0.54 | 2.61 | 0.68 | 0.22 | 0.04 | 0.02 | 0.05 |
| Housing | 6.91 | 2.93 | 0.93 | 25.09 | 7.66 | 2.07 | 1.93 | 1.18 | 2.46 |
| Micro Manufacturing | 36.30 | 18.96 | 4.90 | 7.54 | 2.59 | 0.62 | 0.08 | 0.05 | 0.10 |
| Services | 37.56 | 19.19 | 5.08 | 83.45 | 24.18 | 6.89 | 3.68 | 1.54 | 4.69 |
| Trade | 39.59 | 21.53 | 5.35 | 245.27 | 72.19 | 20.26 | 16.88 | 8.14 | 21.50 |
| Other | 6.00 | 3.58 | 0.81 | - | - | 0.00 | - | - | 0.00 |
| Personal | 193.83 | 128.60 | 26.19 | 311.01 | 89.34 | 25.69 | 19.20 | 7.91 | 24.46 |
| Total | 740.14 | 388.09 | 100.00 | 1,210.47 | 362.49 | 100.00 | 78.49 | 42.54 | 100.00 |

Analysis of our NPA Portfolio

(₹ in million, except percentages)

| | As at September 30, 2019 | | As at March 31, | | | | | |
|--------------------|--------------------------|---------------|-----------------|---------------|-----------------|---------------|--------------|---------------|
| | Gross NPAs | % of Total | 2019 | | 2018 | | 2017 | |
| | | | Gross NPAs | % of Total | Gross NPAs | % of Total | Gross NPAs | % of Total |
| Microfinance loans | 867.86 | 90.08 | 660.84 | 89.29 | 1,174.19 | 97.00 | 78.49 | 100.00 |
| Retail loans | 95.55 | 9.92 | 79.30 | 10.71 | 36.28 | 3.00 | - | - |
| Corporate loans | - | - | - | - | - | - | - | - |
| Total | 963.41 | 100.00 | 740.14 | 100.00 | 1,210.47 | 100.00 | 78.49 | 100.00 |

Movement in our Provisions for NPAs

The table below sets forth movement in our provision for NPAs.

(₹ in million)

| | As at September 30, 2019 | As at March 31, | | |
|--|-----------------------------|-----------------|--------|-------|
| | | 2019 | 2018 | 2017 |
| Opening balance at the beginning of the period | 388.09 | 362.49 | 42.54 | - |
| Additions during the period | 322.60 | 1,011.91 | 324.38 | 42.54 |
| Deductions during the period | 81.38 | 986.31 | 4.43 | - |
| Provisions at the close of the period | 629.31 | 388.09 | 362.49 | 42.54 |

Productivity Ratios

The following table sets forth certain information relating to our productivity ratios:

| Particulars | As at and for the six months ended September 30, 2019 | As at and for the year ended | | |
|--|--|------------------------------|----------------|----------------|
| | | March 31, 2019 | March 31, 2018 | March 31, 2017 |
| Branches and Ultra-Small Branches | 421 | 423 | 413 | 321 |
| ATMs | 189 | 126 | 32 | 11 |
| Total number of employees | 2,893 | 2,168 | 993 | 492 |
| Gross Assets Under Management per employee (₹ million) | 19.26 | 23.34 | 41.60 | 47.93 |
| Gross Assets Under Management per Branch and Ultra-Small Branch (combined) (₹ million) | 132.32 | 119.63 | 100.03 | 73.46 |
| Gross advances per employee | 18.92 | 21.16 | 32.14 | 30.28 |
| Lending Accounts (in million) | 2.74 | 2.78 | 2.33 | 1.68 |
| Deposit Accounts (in million) | 3.59 | 3.25 | 2.42 | 1.43 |
| Disbursements per Branch and Ultra-Small Branch (combined) (₹ million) | 76.36 | 128.38 | 113.10 | 0.01 |
| Total disbursements | 32,147.53 | 54,305.09 | 46,710.54 | 4.28 |
| Disbursements per employee (₹ million) | 11.11 | 25.05 | 47.04 | 0.01 |
| Deposits per employee (₹ million) | 20.96 | 19.91 | 25.41 | 8.32 |
| Deposits per Branch and Ultra-Small Branch (combined) (₹ million) | 144.02 | 102.06 | 60.94 | 13.84 |

Certain Non-GAAP Measures

The body of generally accepted accounting principles is commonly referred to as “GAAP.” Our management believes that the presentation of certain non-GAAP measures provides additional useful information to investors regarding our performance and trends related to our results of operations. Accordingly, we believe that when non-GAAP financial information is viewed together with GAAP financial information, investors are provided with a more meaningful understanding of our ongoing operating performance and financial results.

We use a variety of financial and operational performance indicators to measure and analyze its operational performance from period to period, and to manage its business. Our management also uses other information that may not be entirely financial in nature, including statistical and other comparative information commonly used within the Indian banking industry to evaluate our financial and operating performance. For these reasons, we have included certain non-GAAP measures in this section and elsewhere in this Draft Red Herring Prospectus, including, among others: Cost to Income Ratio; Net Interest Income; Net Interest Margin; Yield on Average Interest-Earning Advances; Yield on Average Interest-Earning Investments; Yield on Average Interest-Earning Balance with Reserve Bank of India and other Inter-Bank Funds, Yield on Average Total Interest-Earning Assets; net worth; net asset value per Equity Share; return on net worth; operating expenses to Net Interest Income; operating profit; return on equity; return on assets; Average Total Interest-Earning Assets as a percentage of Average Total Interest-Bearing Liabilities; Average Interest-Earning Advances as a percentage of Average Total Assets; Average Total Interest-Earning Assets as a percentage of Average Total Assets; Average Total Interest-Bearing Liabilities as a percentage of Average Total Assets; Cost of Funds; spread; operating income; Average Shareholders’ Funds as a percentage of Average Total Assets; operating expenses to Average Total Assets; provisions to Average Interest-Earning Advances; CASA to total deposits ratio; total deposits to credit ratio; total provision (including provision towards standard assets) held as percentage of gross advances; total provision towards NPAs held as a percentage of gross NPAs; provision made towards income tax as percentage of Net Profit Before Tax; earnings before interest, tax, depreciation and amortisation (EBITDA); cost of average refinance borrowings, Cost of Average Interest-Bearing Deposits; Cost of Average Borrowings; Cost of Average Total Interest-Bearing Liabilities; Cost of Average Savings Bank Deposits; Cost of Average Term Deposits; Cost of Average Total Deposits; Average CASA to Average Total Deposits; and Cost of Average CASA, as well as certain other metrics based on or derived from those non-GAAP measures. These financial and operational performance indicators have limitations as analytical tools. These non-GAAP measures are not calculated in accordance with Indian GAAP and, therefore, should not be viewed as substitutes for performance or profitability measures under Indian GAAP. As a result, these financial and operational performance indicators should not be considered in isolation from, or as a substitute for, analysis of our historical financial performance, as reported

under Indian GAAP and presented in our Restated Financial Statements. Our use of these terms may vary from the use of similarly-titled measures by other banks due to potential inconsistencies in the method of calculation and differences due to items subject to interpretation and, as such, they may not be comparable to similar financial or performance indicators used by other banks or financial institutions.

Sets forth below are the non-GAAP measures presented in this section that are able to be reconciled to a directly comparable GAAP measure that have not already been reconciled to a directly comparable GAAP measure in the tables above.

CASA to Total Deposits Ratio

(₹ in million, except percentages)

| Particulars | As at September 30, | | As at March 31, | |
|---|---------------------|--------------|-----------------|---------------|
| | 2019 | 2018 | 2019 | 2018 |
| Demand Deposits From Banks [A] | 22.04 | 2.35 | 28.74 | 21.63 |
| Demand Deposits From Others [B] | 532.87 | 139.79 | 311.00 | 450.26 |
| Savings Bank Deposits [C] | 6,862.22 | 2,818.46 | 5,510.50 | 2,052.60 |
| CASA [D] = [A+B+C] | 7,417.13 | 2,960.60 | 5,850.24 | 2,524.49 |
| Deposits [E] | 60,633.72 | 30,512.01 | 43,170.08 | 25,230.92 |
| CASA to Total Deposits Ratio [F=D/E] | 12.23% | 9.70% | 13.55% | 10.01% |

Total Deposit to Credit Ratio

(₹ in million, except percentages)

| Particulars | As at September 30, | | As at March 31, | |
|--|---------------------|---------------|-----------------|---------------|
| | 2019 | 2018 | 2019 | 2018 |
| Total Deposits [A] | 60,633.72 | 30,512.01 | 43,170.08 | 25,230.92 |
| Gross Advances [B] | 54,742.35 | 39,931.89 | 45,870.63 | 31,913.34 |
| Total Deposit to Credit Ratio [A/B = C] | 110.76% | 76.41% | 94.11% | 79.06% |

Cost of Average Saving Bank Deposits

(₹ in million, except percentages)

| Particulars | As at and for the six months ended | | As at and for the year ended | |
|--|------------------------------------|--------------------|------------------------------|----------------|
| | September 30, 2019 | September 30, 2018 | March 31, 2019 | March 31, 2018 |
| Average Savings Bank Deposits [A] | 6,121.97 | 2,588.42 | 3,474.20 | 1,428.50 |
| Interest expended on Saving Banks Deposits [B] | 156.39 | 71.32 | 166.55 | 75.43 |
| Cost of Average Savings Bank Deposits [C=B/A]⁽¹⁾ | 2.55% | 2.76% | 4.79% | 5.28% |

Note:

1. Percentages relating to six-month periods are not annualised.

Cost of Average Term Deposits

(₹ in million, except percentages)

| Particulars | As at and for the six months ended | | As at and for the year ended | |
|--|------------------------------------|--------------------|------------------------------|----------------|
| | September 30, 2019 | September 30, 2018 | March 31, 2019 | March 31, 2018 |
| Average Term Deposits [A] | 45,670.23 | 24,889.24 | 28,440.65 | 10,740.21 |
| Interest expended on Term Deposits [B] | 2,038.34 | 1,119.78 | 2,492.52 | 992.08 |
| Cost of Average Term Deposits [C=B/A]⁽¹⁾ | 4.46% | 4.50% | 8.76% | 9.24% |

Note:

1. Percentages relating to six-month periods are not annualised.

Cost of Average Total Deposits

(₹ in million, except percentages)

| Particulars | As at and for the six months ended | | As at and for the year ended | |
|---|------------------------------------|---------------------|------------------------------|----------------|
| | September 30, 2019* | September 30, 2018* | March 31, 2019 | March 31, 2018 |
| Average Total Deposits [A] | 52,174.23 | 27,719.68 | 32,196.81 | 12,324.82 |
| Interest expended on deposits [B] | 2,194.73 | 1,191.08 | 2,659.07 | 1,067.51 |
| Cost of Average Total Deposits [C=B/A]⁽¹⁾ | 4.21% | 4.30% | 8.26% | 8.66% |

Note:

1. Percentages relating to six-month periods are not annualised.

Cost of Average CASA

(₹ in million, except percentages)

| Particulars | As at and for the six months ended* | | As at and for the year ended | |
|--|-------------------------------------|--------------------|------------------------------|----------------|
| | September 30, 2019 | September 30, 2018 | March 31, 2019 | March 31, 2018 |
| Average CASA [A] | 6,504.01 | 2,830.41 | 3,756.15 | 1,584.49 |
| Interest expended on CASA [B] | 156.39 | 71.32 | 166.55 | 75.43 |
| Cost of Average CASA [C=B/A] ⁽¹⁾ | 2.40% | 2.52% | 4.43% | 4.76% |

Note:

1. Percentages relating to six-month periods are not annualised.

Cost of Average Refinance Borrowings

(₹ in million, except percentages)

| Particulars | As at and for the six months ended* | | As at and for the year ended | |
|--|-------------------------------------|--------------------|------------------------------|----------------|
| | September 30, 2019 | September 30, 2018 | March 31, 2019 | March 31, 2018 |
| Average Refinance Borrowings [A] | 12,554.17 | 13,014.11 | 13,728.77 | 8,127.98 |
| Interest expended on Refinance Borrowings [B] | 579.78 | 593.31 | 1,310.29 | 832.10 |
| Cost of Average Refinance Borrowings [C=B/A] ⁽¹⁾ | 4.62% | 4.56% | 9.54% | 10.24% |

Note:

1. Percentages relating to six-month periods are not annualised.

Average CASA to Average Total Deposits

(₹ in million, except percentages)

| Particulars | As at and for the six months ended* | | As at and for the year ended | |
|---|-------------------------------------|--------------------|------------------------------|----------------|
| | September 30, 2019 | September 30, 2018 | March 31, 2019 | March 31, 2018 |
| Average CASA [A] | 6,504.01 | 2,830.41 | 3,756.15 | 1,584.59 |
| Average Total Deposits[B] | 52,174.23 | 27,719.68 | 32,196.81 | 12,324.82 |
| Average CASA to Average Total Deposits [C=A/B] | 12.47% | 10.21% | 11.67% | 12.86% |

Note:

1. Percentages relating to six-month periods are not annualised.

Provisions made towards Income Tax as a percentage of Net Profit plus Provisions made towards Income Tax (i.e., Net Profit Before Tax)

(₹ in million, except percentages)

| Particulars | For the six months ended | | For the year ended March 31, | |
|---|--------------------------|--------------------|------------------------------|---------------|
| | September 30, 2019 | September 30, 2018 | 2019 | 2018 |
| Current Tax expense [A] | 333.00 | 43.00 | 328.97 | 261.61 |
| Deferred Tax [B] | (11.69) | 68.06 | 40.00 | (93.14) |
| Provision made towards income tax [C=A+B] | 321.31 | 111.06 | 368.97 | 168.47 |
| Net Profit [D] | 924.40 | 240.60 | 902.84 | 269.94 |
| Net Profit before tax [E=C+D] | 1,245.71 | 351.66 | 1,271.81 | 438.41 |
| Provisions made towards Income Tax as a percentage of Net Profit plus Provisions made towards Income Tax (i.e., Net Profit Before Tax) [F=C/E] | 25.79% | 31.58% | 29.01% | 38.43% |

SECTION V: FINANCIAL INFORMATION

FINANCIAL STATEMENTS

In accordance with the SEBI ICDR Regulations, the audited financial statements of our Bank as at and for the Financial Years ended March 31, 2019, March 31, 2018 and March 31, 2017 prepared by our Bank in accordance with the provisions of Section 29 of the Banking Regulation Act 1949, accounting principles generally accepted in India including the Companies (Accounting Standard) Rules 2006 (as amended) specified under Section 133 of the Companies Act, 2013 read with Rule 7 of the Companies (Accounts) Rules, 2014 in so far as they apply to our Bank and circulars, guidelines and directions issued by Reserve Bank of India from time to time (collectively, the “**Audited Financial Statements**”) are available on our website at www.esafbank.com.

Our Bank is providing a link to this website solely to comply with the requirements specified in the SEBI ICDR Regulations. The Audited Financial Statements do not constitute, (i) a part of this Draft Red Herring Prospectus; or (ii) a prospectus, a statement in lieu of a prospectus, an offering circular, an offering memorandum, an advertisement, an offer or a solicitation of any offer or an offer document to purchase or sell any securities under the Companies Act, the SEBI ICDR Regulations, or any other applicable law in India or elsewhere. The Audited Financial Statements should not be considered as part of information that any investor should consider subscribing for or purchase any securities of our Bank and should not be relied upon or used as a basis for any investment decision. None of our Bank or any of its advisors, nor the BRLMs, nor any of their respective employees, directors, affiliates, agents or representatives accept any liability whatsoever for any loss, direct or indirect, arising from any information presented or contained in the Audited Financial Statements, or the opinions expressed therein.

The following pages set forth the Auditor’s Examination Report on the Restated Financial Statements and the Restated Financial Statements.

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Independent Auditor's Examination Report on the restated summary statement of assets and liabilities as at September 30, 2019, September 30, 2018, March 31, 2019, 2018 and 2017 and restated summary statement of profit and loss and cash flows for each of the six month periods ended September 30, 2019 and September 30, 2018 and for each of the years ended March 31, 2019 and 2018 and for the period May 5, 2016 to March 31, 2017, the summary statement of significant accounting policies, and other explanatory information of ESAF Small Finance Bank Limited (collectively, the "Restated Summary Statements")

The Board of Directors
ESAF Small Finance Bank Limited
ESAF Bhavan,
Mannuthy P.O
Thrissur, Kerala- 680651

Dear Sirs / Madams,

1. We have examined the attached Restated Summary Statements of ESAF Small Finance Bank Limited (the "Bank") as at September 30, 2019, September 30, 2018, March 31, 2019, 2018 and 2017 and for each of the six month periods ended September 30, 2019 and September 30, 2018 and for each of the years ended March 31, 2019 and 2018 and for the period May 5, 2016 to March 31, 2017 annexed to this report and prepared by the Bank for the purpose of inclusion in the Draft Red Herring Prospectus, Red Herring Prospectus and Prospectus (collectively referred to as the "Offer Documents") in connection with its proposed offering of equity shares of face value of Rs.10 each of the Bank (the "Offering"). The Restated Summary Statements, which have been approved by the Board of Directors of the Bank, have been prepared by the Bank in accordance with the requirements of:
 - a) Section 26 of Part I of Chapter III of the Companies Act, 2013 (the "Act");
 - b) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (the "ICDR Regulations"); and
 - c) The Guidance Note on Reports in Company Prospectuses (Revised 2019) issued by the Institute of Chartered Accountants of India ("ICAI"), as amended from time to time (the "Guidance Note").

Management's Responsibility for the Restated Summary Statements

2. The Bank's management is responsible for the preparation of the Restated Summary Statements for the purpose of inclusion in the Offer Documents to be filed with Securities and Exchange Board of India ("SEBI"), the BSE Limited ("BSE"), the National Stock Exchange of India Limited ("NSE") and the Registrar of Companies, Kerala at Ernakulam in connection with the Offering. The Restated Summary Statements have been prepared by the management of the Bank on the basis of preparation stated in Note 2 of Annexure 21 to the Restated Summary Statements. The management's responsibility includes designing, implementing and maintaining adequate internal controls relevant to the preparation and presentation of the Restated Summary Statements. The management is also responsible for identifying and ensuring that the Bank complies with the Act, the ICDR Regulations and the Guidance Note.

Auditors' Responsibilities

3. We have examined such Restated Summary Statements taking into consideration:
 - a) the terms of reference and our engagement agreed with you vide our engagement letter dated September 10, 2019 requesting us to carry out work on such Restated Summary Statements, proposed to be included in the Offer Documents of the Bank in connection with the Offering;
 - b) The Guidance Note also requires that we comply with the ethical requirements of the Code of Ethics issued by ICAI;
 - c) Concepts of test checks and materiality to obtain reasonable assurance based on verification of evidence supporting the Restated Summary Statements; and
 - d) the requirements of Section 26 of the Act and the ICDR Regulations.

Our work was performed solely to assist you in meeting your responsibilities in relation to your compliance with the Act, the ICDR Regulations and the Guidance Note in connection with the Offering.

Restated Summary Statements as per audited financial statements

4. The Restated Summary Statements have been compiled by the management from
 - a. the audited interim financial statements as at and for six month periods ended September 30, 2019 and September 30, 2018 (collectively referred to as the "Interim Financial Statements") which have been approved by the Board of Directors at their meetings held on November 5, 2019. These Interim Financial Statements were prepared by the Bank in accordance with the requirements prescribed under the Banking Regulation Act, 1949, accounting principles generally accepted in India, including the Companies (Accounting Standards) Rules, 2006 (as amended) specified under section 133 of the Act, read with the Companies (Accounts) Rules, 2014 in so far as they apply to the Bank and guidelines and directions issued by Reserve Bank of India from time to time.
 - b. the audited financial statements as at and for each of the years ended March 31, 2019 and 2018 and as at March 31, 2017 and for the period May 5, 2016 to March 31, 2017 which have been approved by the Board of Directors at their meetings held on May 10, 2019, May 22, 2018 and June 27, 2017, respectively. These audited financial statements as at and for each of the years ended March 31, 2019, and 2018 and as at March 31, 2017 and for the period May 5, 2016 to March 31, 2017 were prepared by the Bank in accordance with the requirements prescribed under the Banking Regulation Act, 1949, accounting principles generally accepted in India, including the Companies (Accounting Standards) Rules, 2006 (as amended) specified under section 133 of the Act, read with the Companies (Accounts) Rules, 2014 in so far as they apply to the Bank and guidelines and directions issued by Reserve Bank of India from time to time.
5. For the purpose of our examination, we have relied on the Auditors' Report issued by us dated November 5, 2019, May 10, 2019 and May 22, 2018 on the Interim Financial Statements of the Bank as at and for each of the six month periods ended September 30, 2019 and September 30, 2018 and each of the financial statements as at and for the years ended March 31, 2019 and 2018 respectively, and on the Auditors' Report issued by us dated and June 27, 2017 on the financial statements as at March 31, 2017 and for the period May 5, 2016 to March 31, 2017 as referred in Para 4 above.
6. Based on our examination, in accordance with the requirements of Section 26 of Part I of Chapter III of the Act, the ICDR Regulations and the Guidance Note, we report that:
 - a) The Restated Summary Statement of assets and liabilities of the Bank as at September 30, 2019, September 30, 2018, March 31, 2019, 2018 and 2017 examined by us, as set out in Annexure 1 to this report, have been arrived at after making adjustments and regrouping/ reclassifications and more fully described in Annexure 4 - Restated Statement of Material Adjustments and Regroupings.
 - b) The Restated Summary Statement of profit and loss of the Bank for each of the six month periods ended September 30, 2019 and September 30, 2018 and for each of the years ended March 31, 2019 and 2018 and for the period May 5, 2016 to March 31, 2017 examined by us, as set out in Annexure 2 to this report, have been arrived at after making adjustments and regroupings/ reclassifications and more fully described in Annexure 4 - Restated Statement of Material Adjustments and Regroupings.
 - c) The Restated Summary Statement of cash flows of the Bank for each of the six month periods ended September 30, 2019 and September 30, 2018 and for each of the years ended March 31, 2019 and 2018 and for the period May 5, 2016 to March 31, 2017 examined by us, as set out in Annexure 3 to this report, have been arrived at after making adjustments and regroupings/ reclassifications and more fully described in Annexure 4 - Restated Statement of Material Adjustments and Regroupings.
 - d) The Restated Summary Statements have been prepared in accordance with the Act, ICDR Regulations and the Guidance Note.
 - e) Based on the above and according to the information and explanations given to us, we further report that:
 - i) The Restated Summary Statements do not contain any extra-ordinary items that need to be disclosed separately in the Restated Summary Statements;

- ii) There are no qualifications in the auditors' report on the audited financial statements as at and for each of the six month periods ended September 30, 2019 and September 30, 2018 and as at and for each of the years ended March 31, 2019 and 2018 and as at and for the period May 5, 2016 to March 31, 2017, which require any adjustments to the Restated Summary Statements.
7. According to the information and explanations given to us, we report that, the Restated Summary Statements, read with the basis of preparation and Significant Accounting Policies disclosed in Annexure 21, are prepared after making adjustments and regroupings as considered appropriate and disclosed in Annexure 4 and have been prepared in accordance with Section 26 of Part I Chapter III of the Act, the ICDR Regulations and the Guidance Note.
8. We have not audited any financial statements of the Bank as of any date or for any period subsequent to September 30, 2019 and the Restated Summary Statements do not reflect the effects of events that occurred subsequent to the respective dates of the reports on the audited interim financial statement and audited financial statements as mentioned in paragraph 4 above.
9. This report should not in any way be construed as a reissuance or re-dating of any of the previous audit reports issued by us, nor should this report be construed as a new opinion on any of the financial statements referred to herein.
10. We have no responsibility to update our report for events and circumstances occurring after the date of the report.
11. Our report is intended solely for use of the management for inclusion in the Offer Documents to be filed with SEBI, BSE, NSE and the Registrar of Companies, Kerala at Ernakulam in connection with the Offering and is not to be used, referred to or distributed for any other purpose except with our prior consent in writing. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this report is shown or into whose hands it may come without our prior consent in writing.

For S.R. Batliboi & Associates LLP
Chartered Accountants
ICAI Firm Registration number: 101049W/E300004

per Sarvesh Warty
Partner
Membership No.: 121411
UDIN: 19121411AAAAOT2672
Place of Signature: Mumbai
Date: November 30, 2019

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 1 - RESTATED SUMMARY STATEMENT OF ASSETS AND LIABILITIES

Rs. In Million

| Particulars | Annexure | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|---|----------|--|----------------------------------|-------------------------------|---------------------------|---------------------------|
| CAPITAL AND LIABILITIES | | | | | | |
| Capital | 5 | 4,277.96 | 4,277.96 | 4,277.96 | 3,119.45 | 3,015.63 |
| Reserves and Surplus | 6 | 5,583.35 | 3,996.71 | 4,658.95 | 314.02 | 42.00 |
| Deposits | 7 | 60,633.72 | 30,512.01 | 43,170.08 | 25,230.92 | 4,093.41 |
| Borrowings | 8 | 13,374.99 | 21,884.76 | 17,023.60 | 16,746.50 | 20,528.48 |
| Other Liabilities and Provisions | 9 | 1,675.60 | 1,754.40 | 1,453.54 | 1,842.99 | 1,697.63 |
| Total | | 85,545.62 | 62,425.84 | 70,584.13 | 47,253.88 | 29,377.15 |
| ASSETS | | | | | | |
| Cash and Balances with Reserve Bank of India | 10 | 3,294.74 | 1,956.02 | 2,467.41 | 4,384.58 | 1,068.60 |
| Balances with Banks and Money at Call and Short Notice | 11 | 7,896.46 | 5,235.43 | 5,347.15 | 2,593.28 | 4,493.17 |
| Investments | 12 | 17,787.19 | 14,829.97 | 15,307.50 | 7,318.64 | 5,791.95 |
| Advances | 13 | 54,113.04 | 38,776.25 | 45,482.54 | 31,550.85 | 14,854.80 |
| Fixed Assets | 14 | 983.68 | 756.88 | 899.41 | 687.03 | 329.04 |
| Other Assets | 15 | 1,470.51 | 871.29 | 1,080.12 | 719.50 | 2,839.59 |
| Total | | 85,545.62 | 62,425.84 | 70,584.13 | 47,253.88 | 29,377.15 |
| Contingent Liabilities | 16 | 77.69 | 576.82 | 583.26 | 617.20 | 676.06 |
| Bills for collection | | - | - | - | - | - |
| Significant Accounting Policies and notes to accounts forming part of Restated Summary Statements | 21 & 22 | | | | | |
| The accompanying annexures are an integral part of this Statement | | | | | | |
| As per our report of even date attached | | For and on behalf of the Board of Directors | | | | |
| For S.R.Batliboi & Associates LLP | | | | | | |
| Chartered Accountants | | | | | | |
| Firm Registration No. 101049W/E300004 | | | | | | |
| | | Prabha Raveendranathan | | Kadambelil Paul Thomas | | |
| | | Chairman | | Managing Director & CEO | | |
| | | DIN: 01828812 | | DIN: 00199925 | | |
| per Sarvesh Warty | | Asha Morley | | | | |
| Partner | | Director | | | | |
| Membership No. 121411 | | DIN: 02012799 | | | | |
| | | Gireesh C P | | Ranjith Raj P | | |
| | | Chief Financial officer | | Company Secretary | | |
| Place : Mumbai | | Place : Mannuthy | | | | |
| Date : 30 November 2019 | | Date : 30 November 2019 | | | | |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 2 - RESTATED SUMMARY STATEMENT OF PROFIT AND LOSS

Rs. In Million

| Particulars | Annexure | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
|--|----------|--|--|---|--------------------------|------------------------------------|
| I. INCOME | | | | | | |
| Interest Earned | 17 | 6,606.83 | 4,722.58 | 10,316.39 | 5,968.39 | 293.93 |
| Other Income | 18 | 681.92 | 606.71 | 1,091.50 | 1,018.60 | 188.17 |
| Total | | 7,288.75 | 5,329.29 | 11,407.89 | 6,986.99 | 482.10 |
| II. EXPENDITURE | | | | | | |
| Interest Expended | 19 | 2,947.34 | 2,145.01 | 4,582.82 | 3,148.20 | 161.11 |
| Operating Expenses | 20 | 2,813.39 | 2,002.73 | 4,533.94 | 3,062.87 | 234.09 |
| Provisions and Contingencies | | 603.62 | 940.95 | 1,388.29 | 505.98 | 79.27 |
| Total | | 6,364.35 | 5,088.69 | 10,505.05 | 6,717.05 | 474.47 |
| III. PROFIT | | | | | | |
| Net Profit for the year/period (I - II) | | 924.40 | 240.60 | 902.84 | 269.94 | 7.63 |
| Add: Balance in Profit and Loss account brought forward from Previous Year | | 879.96 | 208.17 | 208.17 | 5.72 | - |
| | | 1,804.36 | 448.77 | 1,111.01 | 275.66 | 7.63 |
| IV. APPROPRIATIONS | | | | | | |
| Transfer to Statutory Reserve | | - | - | 225.71 | 67.49 | 1.91 |
| Transfer to Capital Reserve | | - | - | - | - | - |
| Transfer to/(from) Investment Reserve Account | | - | - | 5.34 | - | - |
| Balance carried over to Balance Sheet | | 1,804.36 | 448.77 | 879.96 | 208.17 | 5.72 |
| Total | | 1,804.36 | 448.77 | 1,111.01 | 275.66 | 7.63 |
| Earnings per share (face value of Rs.10/- each) | | | | | | |
| Note B.1 of Annexure 22 | | | | | | |
| Basic | | 2.16 | 0.72 | 2.37 | 0.89 | 0.07 |
| Diluted | | 2.16 | 0.72 | 2.37 | 0.89 | 0.07 |
| Significant Accounting Policies and notes to accounts forming part of Restated Summary Statements | 21 & 22 | | | | | |
| As per our report of even date attached For S.R.Batliboi & Associates LLP Chartered Accountants Firm Registration No. 101049W/E300004 | | For and on behalf of the Board of Directors | | | | |
| | | Prabha Raveendranathan Chairman DIN: 01828812 | | Kadambelil Paul Thomas Managing Director & CEO DIN: 00199925 | | |
| per Sarvesh Warty Partner Membership No. 121411 | | Asha Morley Director DIN: 02012799 | | | | |
| | | Gireesh C P Chief Financial officer Place : Mannuthy Date : 30 November 2019 | | Ranjith Raj P Company Secretary | | |
| Place : Mumbai Date : 30 November 2019 | | | | | | |

ESAF SMALL FINANCE BANK LIMITED

ANNEXURE 3 - RESTATED SUMMARY STATEMENT OF CASH FLOWS

| Particulars | Rs. In Million | | | | |
|---|--|--|--------------------------|--------------------------|------------------------------------|
| | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
| Cash Flows from Operating Activities | | | | | |
| Net Profit before tax | 1,245.71 | 351.66 | 1,271.82 | 438.41 | 21.96 |
| Adjustments for: | | | | | |
| Depreciation on Fixed Assets | 106.99 | 76.19 | 169.06 | 94.26 | 4.42 |
| Amortisation of Premium on HTM Investments | 14.99 | 11.03 | 21.99 | 20.40 | 1.24 |
| Profit on sale of investments (net) | (41.53) | (7.96) | (10.04) | (48.26) | (3.66) |
| Profit on sale of Fixed Assets | (0.38) | - | (0.26) | - | - |
| Provision on Deferment Assets | - | - | - | - | 17.89 |
| Provision for Non Performing Advances | 241.23 | 793.23 | 919.38 | 319.87 | - |
| Provision/ (Reversal) for Standard Advances | 23.77 | 32.15 | 92.33 | 17.64 | 46.41 |
| Provision for Depreciation on investments | - | 4.50 | - | - | - |
| Provision for Other Contingencies | 17.31 | - | 7.61 | - | 0.64 |
| | 1,608.09 | 1,260.80 | 2,471.89 | 842.32 | 88.90 |
| Adjustments for :- | | | | | |
| (Increase)/ Decrease in Investments (other than HTM Investments) | 1,623.38 | (7,289.85) | (6,673.03) | (136.25) | (1,388.51) |
| (Increase)/ Decrease in Advances | (8,871.73) | (8,018.63) | (14,851.06) | (17,015.92) | (14,854.80) |
| (Increase)/ Decrease in Fixed Deposit with Bank (Original Maturity greater than 3 months) | (4,907.28) | 65.93 | (59.31) | (1,102.11) | 556.68 |
| (Increase)/ Decrease in Other Assets | (333.09) | (147.37) | (323.34) | 2,084.01 | (2,703.45) |
| Increase/ (Decrease) in Deposits | 17,463.64 | 5,281.09 | 17,939.16 | 21,137.51 | 4,093.41 |
| Increase/ (Decrease) in Other liabilities and provisions | 180.98 | (120.74) | (489.39) | 127.72 | 1,632.69 |
| Direct taxes paid | (378.62) | (115.48) | (406.26) | (132.39) | (150.47) |
| Net Cash Flows from/(used in) Operating Activities (A) | 6,385.37 | (9,084.25) | (2,391.34) | 5,804.89 | (12,725.55) |
| Cash Flows from/(Used in) Investing Activities | | | | | |
| Purchase of Fixed Assets | (191.44) | (146.04) | (381.46) | (452.25) | (333.46) |
| Proceeds from Sale of Fixed Assets | 0.56 | - | 0.28 | - | - |
| (Increase)/ Decrease in Held to Maturity Investments | (4,076.53) | (229.05) | (1,327.78) | (1,362.58) | (4401.02) |
| Net Cash Used in Investing Activities (B) | (4,267.41) | (375.09) | (1,708.96) | (1,814.83) | (4,734.48) |
| Cash Flows from/(Used in) Financing Activities | | | | | |
| Proceeds from Issue of Share Capital (including Share Premium) | - | 4,642.13 | 4,642.13 | 105.90 | 3,050.00 |
| Share Issue Expenses | - | (41.53) | (41.53) | - | - |
| Increase/(Decrease) in Borrowings | (3,648.61) | 5,138.26 | 277.09 | (3,781.98) | 20,528.49 |
| Cash Flows from/(Used in) Financing Activities (C) | (3,648.61) | 9,738.86 | 4,877.69 | (3,676.08) | 23,578.49 |
| Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C) | (1,530.65) | 279.52 | 777.39 | 313.98 | 6,118.46 |

ESAF SMALL FINANCE BANK LIMITED

ANNEXURE 3 - RESTATED SUMMARY STATEMENT OF CASH FLOWS

| Particulars | Rs. In Million | | | | |
|--|--|--|--|--------------------------|------------------------------------|
| | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
| Cash and Cash Equivalents at the beginning of year | 7,209.83 | 6,432.44 | 6,432.44 | 6,118.46 | - |
| Cash and Cash Equivalents at the end of year/period (refer note below) | 5,679.18 | 6,711.96 | 7,209.83 | 6,432.44 | 6,118.46 |
| Note: | | | | | |
| Cash in Hand (Refer Annexure 10 I) | 505.43 | 209.04 | 202.04 | 113.04 | 12.31 |
| Balance with RBI in Current Account (Refer Annexure 10 II (i)) | 2,789.31 | 1,746.98 | 2,265.37 | 4,271.54 | 1,056.29 |
| Balance with Banks in India in Current Account (Refer Annexure 11 I (i) (a)) | 554.44 | 2,575.94 | 892.42 | 1,047.86 | 1,273.34 |
| Balance with Banks in India in Fixed Deposit | 150.00 | 930.00 | 850.00 | - | 2,576.52 |
| Money at Call and Short Notice | 700.00 | 1,250.00 | 2,200.00 | 1,000.00 | 1,200.00 |
| Lending Under Reverse Repo | 980.00 | - | 800.00 | - | - |
| Cash and cash equivalents at the end of the year/period | 5,679.18 | 6,711.96 | 7,209.83 | 6,432.44 | 6,118.46 |
| The above Cash Flow Statement has been prepared under the indirect method as set out in Accounting Standard (AS) 3 - Cash Flow Statements specified under Section 133 of the Companies Act, 2013 read with the Companies (Account) Rules, 2014 and Companies (Accounting Standards) Amendment Rules, 2016. | | | | | |
| As per our report of even date attached | | | For and on behalf of the Board of Directors | | |
| For S.R.Batliboi & Associates LLP | | | | | |
| Chartered Accountants | | | | | |
| Firm Registration No. 101049W/E300004 | | | | | |
| | | | Prabha Raveendranathan | | |
| | | | Chairman | | |
| | | | DIN: 01828812 | | |
| | | | Kadambelil Paul Thomas | | |
| | | | Managing Director & CEO | | |
| | | | DIN: 00199925 | | |
| per Sarvesh Warty | | | Asha Morley | | |
| Partner | | | Director | | |
| Membership No. 121411 | | | DIN: 02012799 | | |
| | | | Gireesh C P | | |
| | | | Chief Financial officer | | |
| | | | Ranjith Raj P | | |
| | | | Company Secretary | | |
| Place : Mumbai | | | Place : Mannuthy | | |
| Date : 30 November 2019 | | | Date : 30 November 2019 | | |

ESAF SMALL FINANCE BANK LIMITED**ANNEXURE 4 - Restated Statement of Material Adjustments and Regroupings**

Appropriate adjustments have been made in the restated summary statement of assets and liabilities, restated summary statement of profit and loss and restated summary statement of cash flows in accordance with the requirements of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (as amended), by reclassification of the corresponding items of income, expense, assets, liabilities and cash flows in order to bring them in line with the groupings as per the audited interim financial statements of the Bank as at and for the six month period ended 30 September 2019.

Regrouping for the year ended 31 March 2019**Rs. in Million**

| Particulars | As per Audited Financial Statements | Changes due to Regrouping | As per Restated Summary Statements |
|-------------------------------|--|----------------------------------|---|
| Assets and Liabilities | | | |
| Other Assets | 1,070.86 | 9.26 | 1,080.12 |
| Other Liabilities | 1,444.28 | 9.26 | 1,453.54 |

Regrouping for the year ended 31 March 2018**Rs. in Million**

| Particulars | As per Audited Financial Statements | Changes due to Regrouping | As per Restated Summary Statements |
|------------------------------|--|----------------------------------|---|
| Other Liabilities | 1,830.44 | 12.55 | 1,842.99 |
| Other Assets | 706.95 | 12.55 | 719.50 |
| Operating Expenses | 3,044.78 | 18.09 | 3,062.87 |
| Provisions and Contingencies | 524.07 | (18.09) | 505.98 |

Regrouping for the year ended 31 March 2017**Rs. in Million**

| Particulars | As per Audited Financial Statements | Changes due to Regrouping | As per Restated Summary Statements |
|--------------------|--|----------------------------------|---|
| Other Liabilities | 1,705.19 | (7.56) | 1,697.63 |
| Advances | 14,817.24 | 37.56 | 14,854.80 |
| Other Assets | 2,884.71 | (45.12) | 2,839.59 |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURES FORMING PART OF THE RESTATED SUMMARY STATEMENTS

Rs. In Million

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|---|----------------------------------|----------------------------------|---------------------------|---------------------------|---------------------------|
| ANNEXURE 5 - RESTATED STATEMENT OF CAPITAL | | | | | |
| Authorised Capital | | | | | |
| Number of Equity Shares (in Million) of Rs. 10/- each | 450.00 | 450.00 | 450.00 | 350.00 | 350.00 |
| Equity Share Capital (Authorised) | 4,500.00 | 4,500.00 | 4,500.00 | 3,500.00 | 3,500.00 |
| Issued, Subscribed and Paid up Capital # | | | | | |
| Number of Equity Shares (in Million) | 427.79 | 427.79 | 427.79 | 311.94 | 301.56 |
| Face Value per Equity Share | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 |
| Equity Share Capital | 4,277.96 | 4,277.96 | 4,277.96 | 3,119.45 | 3,015.63 |
| Total | 4,277.96 | 4,277.96 | 4,277.96 | 3,119.45 | 3,015.63 |
| ANNEXURE 6 - RESTATED STATEMENT OF RESERVES AND SURPLUS * | | | | | |
| I. Statutory Reserve | | | | | |
| Opening balance | 295.11 | 69.40 | 69.40 | 1.91 | - |
| Additions during the year/period | - | - | 225.71 | 67.49 | 1.91 |
| | 295.11 | 69.40 | 295.11 | 69.40 | 1.91 |
| II. Capital Reserves | | | | | |
| (a) Revaluation Reserve | | | | | |
| Opening balance | - | - | - | - | - |
| Additions during the year/period | - | - | - | - | - |
| | - | - | - | - | - |
| (b) Others | | | | | |
| Opening balance | - | - | - | - | - |
| Additions during the year/period | - | - | - | - | - |
| | - | - | - | - | - |
| III. Share premium # | | | | | |
| Opening balance | 3,478.54 | 36.45 | 36.45 | 34.37 | |
| Additions during the year/period | - | 3,483.62 | 3,483.62 | 2.08 | 34.37 |
| Less : Capital Raise expenses (Refer Note A.14 of Annexure 22) | - | 41.53 | 41.53 | - | - |
| | 3,478.54 | 3,478.54 | 3,478.54 | 36.45 | 34.37 |
| IV. Revenue and Other Reserves | | | | | |
| a) Revenue Reserve | | | | | |
| Opening Balance | - | - | - | - | - |
| Additions during the year/period | - | - | - | - | - |
| Deductions during the year/period | - | - | - | - | - |
| | - | - | - | - | - |
| b) Investment Fluctuation Reserve | | | | | |
| Opening Balance | 5.34 | - | - | - | - |
| Additions during the year/period | - | - | 5.34 | - | - |
| | 5.34 | - | 5.34 | - | - |
| V. Balance in Profit and Loss Account | | | | | |
| | 1,804.36 | 448.77 | 879.96 | 208.17 | 5.72 |
| Total (I to V) | 5,583.35 | 3,996.71 | 4,658.95 | 314.02 | 42.00 |
| # During six month period ended 30 September 2018, the Bank has raised Tier I capital for Rs.4,642.12 Million through private placement of 115.85 Million Equity Shares having the face value of Rs.10/- each at an issue price of Rs.40.07 per Equity Share. The related issue expenses amounting to Rs.41.53 Million has been drawn from Share Premium. | | | | | |
| * Appropriation of reserves | | | | | |
| The Bank appropriates net profit towards various reserves only at year end. For six month periods ended 30 September 2019 and 30 September 2018, appropriations required by RBI guidelines would have been Rs. 231.10 Million and Rs. 68.15 Million towards Statutory reserve, and Rs. 23.31 Million and Rs. Nil towards Investment Fluctuation Reserve respectively. | | | | | |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURES FORMING PART OF THE RESTATED SUMMARY STATEMENTS

Rs. In Million

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|--|----------------------------------|----------------------------------|---------------------------|---------------------------|---------------------------|
| ANNEXURE 7 - RESTATED STATEMENT OF DEPOSITS | | | | | |
| A. I. Demand Deposits | | | | | |
| i. From Banks | 22.04 | 2.35 | 28.74 | 21.63 | - |
| ii. From Others | 532.87 | 139.79 | 311.00 | 450.26 | 4.15 |
| | 554.91 | 142.14 | 339.74 | 471.89 | 4.15 |
| II. Savings Bank Deposits | 6,862.22 | 2,818.46 | 5,510.50 | 2,052.60 | 739.71 |
| III. Term Deposits | | | | | |
| i. From Banks | 5,805.56 | 5,427.79 | 5,205.94 | 8,983.47 | 370.00 |
| ii. From Others | 47,411.03 | 22,123.62 | 32,113.90 | 13,722.96 | 2,979.55 |
| | 53,216.59 | 27,551.41 | 37,319.84 | 22,706.43 | 3,349.55 |
| Total (I to III) | 60,633.72 | 30,512.01 | 43,170.08 | 25,230.92 | 4,093.41 |
| B. I. Deposits of branches in India | 60,633.72 | 30,512.01 | 43,170.08 | 25,230.92 | 4,093.41 |
| II. Deposits of branches outside India | - | - | - | - | - |
| Total (I to II) | 60,633.72 | 30,512.01 | 43,170.08 | 25,230.92 | 4,093.41 |
| ANNEXURE 8 - RESTATED STATEMENT OF BORROWINGS | | | | | |
| I. Borrowings in India | | | | | |
| i. Reserve Bank of India | - | - | - | - | - |
| ii. Other Banks | 32.10 | 2,485.24 | 859.93 | 4,686.16 | 11,811.78 |
| iii. Other institutions and agencies | 10,962.89 | 17,019.52 | 13,783.67 | 10,080.34 | 8,066.70 |
| iv. Subordinated Debt | 1,900.00 | 1,900.00 | 1,900.00 | 1,500.00 | 650.00 |
| v. Perpetual Debt Instrument | 480.00 | 480.00 | 480.00 | 480.00 | - |
| | 13,374.99 | 21,884.76 | 17,023.60 | 16,746.50 | 20,528.48 |
| II. Borrowings outside India | - | - | - | - | - |
| Total (I to II) | 13,374.99 | 21,884.76 | 17,023.60 | 16,746.50 | 20,528.48 |
| Secured Borrowings included in II and III above | 1,014.99 | 4,679.21 | 2,322.35 | 7,819.10 | 14,591.75 |
| ANNEXURE 9 - RESTATED STATEMENT OF OTHER LIABILITIES AND PROVISIONS | | | | | |
| I. Bills Payable | 7.82 | 2.90 | 7.72 | 0.30 | - |
| II. Inter - office adjustments (Net) | - | - | - | - | - |
| III. Interest accrued | 299.62 | 449.70 | 266.91 | 269.72 | 142.23 |
| IV. Provision for Standard Assets | 238.92 | 154.96 | 215.14 | 122.81 | 105.17 |
| V. Provision for Current Tax (Net of Advance Tax and TDS) | - | - | - | - | 13.26 |
| VI. Others (including Provisions) | 1,129.24 | 1,146.84 | 963.77 | 1,450.16 | 1,436.97 |
| Total (I to VI) | 1,675.60 | 1,754.40 | 1,453.54 | 1,842.99 | 1,697.63 |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURES FORMING PART OF THE RESTATED SUMMARY STATEMENTS

Rs. In Million

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|---|----------------------------------|----------------------------------|---------------------------|---------------------------|---------------------------|
| ANNEXURE 10 - RESTATED STATEMENT OF CASH AND BALANCES WITH RESERVE BANK OF INDIA | | | | | |
| I. Cash in hand | 505.43 | 209.04 | 202.04 | 113.04 | 12.31 |
| II. Balance with Reserve Bank of India | | | | | |
| i. in Current Accounts | 2,789.31 | 1,746.98 | 2,265.37 | 4,271.54 | 1,056.29 |
| ii. in Other Accounts | - | - | - | - | - |
| Total (I to II) | 3,294.74 | 1,956.02 | 2,467.41 | 4,384.58 | 1,068.60 |
| ANNEXURE 11 - RESTATED STATEMENT OF BALANCES WITH BANKS AND MONEY AT CALL AND SHORT NOTICE | | | | | |
| I. In India | | | | | |
| i. Balances with Banks | | | | | |
| a. in Current Accounts | 554.44 | 2,575.94 | 892.42 | 1,047.86 | 1,273.33 |
| b. in Other Deposit Accounts | 5,662.02 | 1,409.49 | 1,454.73 | 545.42 | 2,019.84 |
| Total | 6,216.46 | 3,985.43 | 2,347.15 | 1,593.28 | 3,293.17 |
| ii. Money at Call and Short Notice | | | | | |
| a. With Banks | 700.00 | 1,250.00 | 2,200.00 | 1,000.00 | 1,200.00 |
| b. With Other Institutions | - | - | - | - | - |
| c. Lending under Reverse Repo (RBI) | 980.00 | - | 800.00 | - | - |
| Total | 1,680.00 | 1,250.00 | 3,000.00 | 1,000.00 | 1,200.00 |
| Total (I) | 7,896.46 | 5,235.43 | 5,347.15 | 2,593.28 | 4,493.17 |
| II. Outside India | | | | | |
| i. in Current Accounts | - | - | - | - | - |
| ii. in Other Deposit Accounts | - | - | - | - | - |
| iii. Money at call and short notice | - | - | - | - | - |
| Total (II) | - | - | - | - | - |
| Total (I to II) | 7,896.46 | 5,235.43 | 5,347.15 | 2,593.28 | 4,493.17 |
| ANNEXURE 12 - RESTATED STATEMENT OF INVESTMENTS (NET OF PROVISIONS) | | | | | |
| I. Investments in India in : | | | | | |
| i. Government Securities | 12,206.72 | 9,271.92 | 8,864.09 | 6,739.44 | 5,791.95 |
| ii. Other approved Securities | - | - | - | - | - |
| iii. Shares | - | - | - | - | - |
| iv. Debentures and Bonds | - | - | - | - | - |
| v. Subsidiaries/ Joint Ventures | - | - | - | - | - |
| vi. Others [Certificate of Deposits (CDs), Pass Through Certificates (PTCs) etc.] | 5,580.47 | 5,558.05 | 6,443.41 | 579.20 | - |
| Total (I) | 17,787.19 | 14,829.97 | 15,307.50 | 7,318.64 | 5,791.95 |
| II. Investments outside India | - | - | - | - | - |
| Total (II) | - | - | - | - | - |
| Total (I to II) | 17,787.19 | 14,829.97 | 15,307.50 | 7,318.64 | 5,791.95 |
| Gross Investments | 17,787.19 | 14,834.47 | 15,307.50 | 7,318.64 | 5,791.95 |
| Less: Depreciation/ Provision for Investments | - | 4.50 | - | - | - |
| Net Investments | 17,787.19 | 14,829.97 | 15,307.50 | 7,318.64 | 5,791.95 |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURES FORMING PART OF THE RESTATED SUMMARY STATEMENTS

Rs. In Million

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|---|----------------------------------|----------------------------------|---------------------------|---------------------------|---------------------------|
| ANNEXURE 13 - RESTATED STATEMENT OF ADVANCES (NET OF PROVISIONS) | | | | | |
| A. i. Bills purchased and discounted | - | - | - | - | - |
| ii. Cash credits, overdrafts and loans repayable on demand | 161.62 | 98.35 | 126.56 | - | - |
| iii. Term loans | 53,951.42 | 38,677.90 | 45,355.98 | 31,550.85 | 14,854.80 |
| Total | 54,113.04 | 38,776.25 | 45,482.54 | 31,550.85 | 14,854.80 |
| B. i. Secured by tangible assets | 1,997.44 | 875.65 | 1,496.21 | 182.45 | 4.04 |
| ii. Covered by Bank/Government guarantees | - | - | - | - | - |
| iii. Unsecured | 52,115.60 | 37,900.60 | 43,986.33 | 31,368.40 | 14,850.76 |
| Total | 54,113.04 | 38,776.25 | 45,482.54 | 31,550.85 | 14,854.80 |
| C. I. Advances in India | | | | | |
| i. Priority Sectors | 47,226.40 | 35,850.30 | 42,100.01 | 31,143.20 | 14,814.00 |
| ii. Public Sector | - | - | - | - | - |
| iii. Banks | - | - | - | - | - |
| iv. Others | 6,886.64 | 2,925.95 | 3,382.53 | 407.65 | 40.80 |
| Total (I) | 54,113.04 | 38,776.25 | 45,482.54 | 31,550.85 | 14,854.80 |
| II. Advances outside India | | | | | |
| i. Due from Banks | - | - | - | - | - |
| ii. Due from Others | - | - | - | - | - |
| a) Bills purchased and discounted | - | - | - | - | - |
| b) Syndicated Loans | - | - | - | - | - |
| c) Others | - | - | - | - | - |
| Total (II) | - | - | - | - | - |
| Total (I to II) | 54,113.04 | 38,776.25 | 45,482.54 | 31,550.85 | 14,854.80 |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURES FORMING PART OF THE RESTATED SUMMARY STATEMENTS

Rs. In Million

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 * |
|--|----------------------------------|----------------------------------|---------------------------|---------------------------|-----------------------------|
| ANNEXURE 14 - RESTATED STATEMENT OF FIXED ASSETS | | | | | |
| I OWNED ASSETS | | | | | |
| a. fixed assets | | | | | |
| (including furniture and fixtures) | | | | | |
| Gross Block | | | | | |
| At the beginning of the year | 1,124.20 | 701.66 | 701.66 | 313.03 | - |
| Additions during the year/period | 186.00 | 219.44 | 422.84 | 388.63 | 313.03 |
| Deductions during the year/period | 0.48 | - | 0.30 | - | - |
| Closing Balance | 1,309.72 | 921.10 | 1,124.20 | 701.66 | 313.03 |
| Depreciation | | | | | |
| As at the beginning of the year | 267.46 | 98.68 | 98.68 | 4.42 | - |
| Charge for the year/period | 106.99 | 76.19 | 169.06 | 94.26 | 4.42 |
| Deductions during the year/period | 0.30 | - | 0.28 | - | - |
| Depreciation to date | 374.15 | 174.87 | 267.46 | 98.68 | 4.42 |
| Net Block | 935.57 | 746.23 | 856.74 | 602.98 | 308.61 |
| II. Capital Work in progress (Including Capital Advances) | 48.11 | 10.65 | 42.67 | 84.05 | 20.43 |
| Total (I & II) | 983.68 | 756.88 | 899.41 | 687.03 | 329.04 |

* Refer note B.18 of Annexure 22

ESAF SMALL FINANCE BANK LIMITED
ANNEXURES FORMING PART OF THE RESTATED SUMMARY STATEMENTS

Rs. In Million

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|--|----------------------------------|----------------------------------|---------------------------|---------------------------|---------------------------|
| ANNEXURE 15 - RESTATED STATEMENT OF OTHER ASSETS | | | | | |
| I. Inter - office adjustments (net) | - | - | - | - | - |
| II. Interest accrued | 591.65 | 349.55 | 409.34 | 269.01 | - |
| III. Tax paid in advance/Tax Deducted at source (Net of provision) | 124.19 | 73.76 | 78.57 | 1.28 | 130.50 |
| IV. Stationery and Stamps | 0.25 | 0.11 | 0.11 | 0.06 | - |
| V. Non-banking assets acquired in satisfaction of claims | - | - | - | - | - |
| VI. Others | 683.97 | 417.15 | 533.33 | 350.37 | 2,703.45 |
| VII. Deferred tax asset (net) | 70.45 | 30.72 | 58.77 | 98.78 | 5.64 |
| Total (I to VII) | 1,470.51 | 871.29 | 1,080.12 | 719.50 | 2,839.59 |
| ANNEXURE 16 - RESTATED STATEMENT OF CONTINGENT LIABILITIES | | | | | |
| I. Claims against the Bank not acknowledged as debts | - | - | - | - | - |
| II. Liability on account of outstanding forward exchange contracts | - | - | - | - | - |
| III. Guarantees given on behalf of constituents - in India | 13.04 | - | 6.44 | - | - |
| IV. Acceptances, endorsements and other obligations | - | - | - | - | - |
| V. Other items for which the Bank is contingently liable | 64.65 | 576.82 | 576.82 | 617.20 | 676.06 |
| Total (I to V) | 77.69 | 576.82 | 583.26 | 617.20 | 676.06 |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURES FORMING PART OF THE RESTATED SUMMARY STATEMENTS

Rs. In Million

| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
|---|--|--|--------------------------|--------------------------|------------------------------------|
| ANNEXURE 17 - RESTATED STATEMENT OF INTEREST EARNED | | | | | |
| I. Interest/discount on advances/bills | 5,679.01 | 4,198.77 | 9,146.08 | 5,367.00 | 213.45 |
| II. Income on investments | 679.93 | 416.76 | 970.06 | 493.37 | 21.40 |
| III. Interest on balances with Reserve Bank of India and other inter-bank funds | 247.89 | 107.05 | 200.25 | 108.02 | 59.08 |
| IV. Others | - | - | - | - | - |
| Total (I to IV) | 6,606.83 | 4,722.58 | 10,316.39 | 5,968.39 | 293.93 |
| ANNEXURE 18 - RESTATED STATEMENT OF OTHER INCOME | | | | | |
| I. Commission, exchange and brokerage | 427.98 | 213.06 | 542.16 | 410.81 | 12.82 |
| II. Profit on sale of investments (Net) | 41.53 | 7.96 | 10.04 | 48.26 | 3.66 |
| III. Profit on revaluation of investments (Net) | - | - | - | - | - |
| IV. Profit on sale of land, buildings and other assets (Net) | 0.38 | - | 0.26 | - | - |
| V. Profit on foreign exchange transactions (Net) | 1.00 | 0.03 | 0.23 | 0.01 | - |
| VI. Income earned by way of dividends etc. from companies | - | - | - | - | - |
| VII. Miscellaneous income | 211.03 | 385.66 | 538.81 | 559.52 | 171.69 |
| Total (I to VII) | 681.92 | 606.71 | 1,091.50 | 1,018.60 | 188.17 |
| ANNEXURE 19 - RESTATED STATEMENT OF INTEREST EXPENDED | | | | | |
| I. Interest on deposits | 2,194.73 | 1,191.08 | 2,659.07 | 1,067.51 | 29.75 |
| II. Interest on Reserve Bank of India/Inter bank borrowings | 18.13 | 182.62 | 266.26 | 891.47 | 71.41 |
| III. Others | 734.48 | 771.31 | 1,657.49 | 1,189.22 | 59.95 |
| Total (I to III) | 2,947.34 | 2,145.01 | 4,582.82 | 3,148.20 | 161.11 |
| ANNEXURE 20 - RESTATED STATEMENT OF OPERATING EXPENSES | | | | | |
| I. Payments to and provisions for employees | 653.81 | 284.11 | 771.04 | 395.16 | 18.15 |
| II. Rent, taxes and lighting | 167.47 | 132.13 | 267.83 | 208.96 | 31.83 |
| III. Printing and stationery | 28.65 | 25.38 | 53.60 | 51.02 | 0.72 |
| IV. Advertisement and publicity | 10.52 | 31.51 | 80.41 | 124.22 | 29.11 |
| V. Depreciation | 106.99 | 76.19 | 169.06 | 94.26 | 4.42 |
| VI. Directors' fees, allowances and expenses | 4.60 | 7.10 | 11.50 | 6.32 | 3.08 |
| VII. Auditors' fees and expenses (Refer Note B.13 of Annexure 22) | 4.22 | 3.10 | 8.47 | 4.88 | 1.30 |
| VIII. Law charges | 0.44 | 4.50 | 7.22 | 5.69 | - |
| IX. Postage, Telegrams, Telephones etc. | 25.45 | 14.76 | 38.60 | 31.71 | 1.83 |
| X. Repairs and maintenance | 6.71 | 6.36 | 12.03 | 10.94 | 0.63 |
| XI. Insurance | 23.93 | 9.29 | 25.88 | 4.24 | 2.79 |
| XII. Other expenditure * (Refer Note B.14 of Annexure 22) | 1,780.60 | 1,408.30 | 3,088.30 | 2,125.47 | 140.23 |
| Total (I to XII) | 2,813.39 | 2,002.73 | 4,533.94 | 3,062.87 | 234.09 |

* includes expenditure towards Corporate Social Responsibility (refer table below)

Rs. In Million

| Particulars | Six Months Ended 30 September 2019 | Six Months Ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Year Ended 31 March 2017 |
|---------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|
| Corporate Social Responsibility | - | - | 11.50 | - | - |

ESAF SMALL FINANCE BANK LIMITED

ANNEXURE 21 - SIGNIFICANT ACCOUNTING POLICIES APPENDED TO AND FORMING PART OF RESTATED SUMMARY STATEMENTS

1 Background

ESAF Small Finance Bank Limited ("the Bank") is a public limited company incorporated on 5 May 2016 in India after receiving in principle approval from Reserve Bank of India ("RBI") to establish a small finance bank in the private sector under section 22 of the Banking Regulation Act, 1949 on 16 September 2015. The Bank received the license from the Reserve Bank of India on 18 November 2016 and commenced its banking operations from 10 March 2017. As per RBI approval, the name of Bank is included in the Second Schedule to the Reserve Bank of India Act, 1934 w.e.f 12 November 2018.

2 Basis of Preparation

The Restated Summary Statement of Assets and Liabilities of the Bank as at 30 September 2019, 30 September 2018, 31 March 2019, 31 March 2018 and 31 March 2017 and the related Restated Summary Statement of Profit and Loss and related Restated Summary Statement of Cash Flows for the six month period ended 30 September 2019 and 30 September 2018 and year ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017, the summary statement of significant accounting policies, and other explanatory information (collectively, the "Restated Summary Statements") have been compiled by the management from the audited interim financial statements as at and for each of the six month periods ended September 30, 2019 and 2018 and the audited financial statements as at and for each of the years ended March 31, 2019 and 2018 and as at March 31, 2017 and for the period May 5, 2016 to March 31, 2017. The accounting policies have been consistently applied by the Bank in preparation of the Restated Summary Statements and are consistent with those adopted in the preparation of financial statements for the six month period ended 30 September 2019. The Restated Summary Statements have been prepared by the Bank in accordance with the requirements of:

- a) Section 26 of Part I of Chapter III of the Companies Act, 2013 (the "Act");
- b) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (the "ICDR Regulations"); and
- c) The Guidance Note on Reports in Company Prospectuses (Revised 2019) issued by the Institute of Chartered Accountants of India ("ICAI"), as amended from time to time (the "Guidance Note").

i) The Restated Summary Statement of Assets and Liabilities of the Bank as at 30 September 2019, 30 September 2018, 31 March 2019, 31 March 2018 and 31 March 2017 as set out in Annexure 1, have been arrived at after making adjustments and regrouping/ reclassifications as described in Annexure 4 – Restated Statement of Material Adjustments and Regroupings.

ii) The Restated Summary Statement of Profit and Loss of the Bank for each of the six month periods ended 30 September 2019 and 30 September 2018 and for each of the years ended 31 March 2019, 31 March 2018 for the period 5 May 2016 to 31 March 2017, as set out in Annexure 2, have been arrived at after making adjustments and regroupings/ reclassifications as described in Annexure 4 – Restated Statement of Material Adjustments and Regroupings.

iii) The Restated Summary Statement of Cash Flows of the Bank for each of six month periods ended 30 September 2019 and 30 September 2018 and for each of the years ended 31 March 2019, 31 March 2018 and for the period 5 May 2016 to 31 March 2017, as set out in Annexure 3, have been arrived at after making adjustments and regroupings/ reclassifications as described in Annexure 4 – Restated Statement of Material Adjustments and Regroupings.

These Restated Summary Statements have been prepared specially for inclusion in the offer document to be filed by the Bank with the Securities and Exchange Board of India ("SEBI") to facilitate the management discussion and analysis of the Bank's financial performance in connection with its proposed initial public offering and were approved by the Board on 30 November 2019. These Restated Summary Statements have been prepared by the Bank in accordance with the requirements of relevant provisions of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended from time to time ("SEBI ICDR Regulations") in pursuance of the Securities and Exchange Board of India Act, 1992, to the extent applicable

The audited interim financial statements as at and for each of the six month periods ended September 30, 2019 and 2018 and the audited financial statements as at and for each of the years ended March 31, 2019 and 2018 and as at March 31, 2017 and for the period May 5, 2016 to March 31, 2017 have been prepared in accordance with the requirements prescribed under the Banking Regulation Act, 1949. The accounting and reporting policies of Bank used in the preparation of these financial statements conform in all material aspects with Generally Accepted Accounting Principles in India ("Indian GAAP"), the circulars and guidelines issued by Reserve Bank of India from time to time and the Accounting Standards prescribed under Section 133 of the Companies Act, 2013 (as amended), read with the Companies (Accounts) Rules, 2014 and the Companies (Accounting Standards) Amendment Rules 2016 to the extent applicable and other relevant provisions of the Companies Act, 2013 ("Act") and current practices prevailing within the Banking industry in India. The Bank follows historical cost convention and accrual method of accounting in the preparation of the financial statements, except otherwise stated.

3 Use of Estimation

The preparation of restated summary statements requires the management to make estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) as of the date of the financial statements and the reported income and expenses during the reporting period. The Bank's management believes that the estimates used in the preparation of the restated summary statements are prudent and reasonable. Actual results could differ from this estimate. Any revision to accounting estimates is recognized prospectively in current and future periods.

ANNEXURE 21 - SIGNIFICANT ACCOUNTING POLICIES APPENDED TO AND FORMING PART OF RESTATED SUMMARY STATEMENTS

4 Significant Accounting Policies

4.1 Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

- i. Interest Income is recognized in the Restated Summary Statement of Profit and Loss on accrual basis, except in the case of non-performing assets. Interest on non-performing assets is recognized upon realization basis as per the prudential norms issued by the RBI.
- ii. Profit or Loss on sale of investments is recognised in the Restated Summary Statement of Profit and Loss. However, the profit on sale of investments in the 'Held to Maturity' category is appropriated (net of applicable taxes and amount required to be transferred to statutory reserve) to 'Capital Reserve Account'.
- iii Income on non-coupon bearing discounted instruments is recognized over the tenure of the instrument on a straight line basis. In case of coupon bearing discounted instruments, discount income is recognized over the tenor of the instrument on yield basis.
- iv Dividend on Investments in shares and units of Mutual Funds are accounted when the Bank's right to receive the dividend is established.
- v Processing Fee/ upfront fee, handling charges or income by way of similar charges collected at the time of sanctioning or renewal of loan/ facility is recognised at the inception/ renewal of loan.
- vi Other fees and Commission income (including commission income on third party products) are recognised when due, except in cases where the bank is uncertain of ultimate collection.
- vii Interest income on deposits with banks and other financial institutions are recognised on a time proportion accrual basis taking into account the amount outstanding and the rate applicable.
- viii. Guarantee commission are recognised on a straight line basis over the period of contract.
- ix. Locker rent is recognised on realisation basis.
- x. In accordance with the RBI guidelines on Securitisation Transactions, gains arising from assignment / securitisation are amortised over the life of the underlying portfolio loans. In case of any loss, the same is recognised in the Restated Summary Statement of Profit and Loss immediately. Income from interest strip (excess interest spread) is recognized in the Restated Summary Statement of Profit and Loss net of any losses when redeemed in cash in line with the relevant Reserve Bank of India guidelines.
- xi. Fees received on sale of priority sector lending certificates is considered as Miscellaneous income, while fees paid for purchase is expended as other expenses in accordance with the guidelines issued by RBI on the date of purchase/ sale.

4.2 Investments

i. Classification:

Investments are classified in to three categories, viz Held to Maturity ("HTM") , Available for Sale ("AFS") and held for Trading ("HFT") at the time of purchase as per guidelines issued by RBI.

However for disclosure in the Balance Sheet, for Investments in India are classified under six groups - Government Securities, Other Approved Securities, Shares, Debentures and Bonds, Investments in Subsidiaries / Joint Ventures and Others.

Purchase and sale transactions in securities are recorded under 'Settlement Date' accounting.

ii. Basis of classification:

Investments that the Bank intends to hold till maturity are classified as HTM category.

Investments that are held principally for resale within 90 days from the date of purchase are classified under HFT category.

Investments which are not classified in either of the above two categories are classified under AFS category.

iii. Acquisition Cost :

The Cost of investments is determined on the weighted average basis. Broken period interest in debt instruments and government securities is treated as a revenue item. The transaction cost including brokerage commission etc. paid at the time of acquisition of investments are charged to the Restated Summary Statement of Profit and Loss.

iv. Disposal of investments:

Investments classified as HFT or AFS - Profit or loss on sale or redemption is recognised in the Restated Summary Statement of Profit and Loss.

Investments classified as HTM - Profit on sale or redemption of investments is recognised in the Restated Summary Statement of Profit and Loss and is appropriated to Capital Reserve after adjustments for tax and transfer to Statutory Reserve. Loss on sale or redemption is recognised in the Restated Summary Statement of Profit and Loss.

ESAF SMALL FINANCE BANK LIMITED

ANNEXURE 21 - SIGNIFICANT ACCOUNTING POLICIES APPENDED TO AND FORMING PART OF RESTATED SUMMARY STATEMENTS

v. Valuation:

HTM securities are carried at their acquisition cost. Any premium on acquisition of government securities are amortised over the remaining maturity of the security on a straight line basis. Any diminution, other than temporary, in the value of such securities is provided for.

AFS and HFT securities are valued periodically as per RBI guidelines.

The market/ fair value for the purpose of periodical valuation of quoted investments included in the AFS and HFT categories are the market price of the scrip as available from the trades/ quotes on the stock exchanges, SGL account transactions, price list of RBI, prices declared by Primary Dealers Association of India jointly with Fixed Income Money Market and Derivatives Association ("FIMMDA") / Financials Benchmark India Private Limited (FBIL) as at the year end.

The market/ fair value of other than quoted SLR securities for the purpose of periodical valuation of investments included in the AFS and HFT categories are as per the rates put out by Fixed Income Money Market and Derivatives Association (FIMMDA).

The valuation of non-SLR securities, other than those quoted on the stock exchanges, wherever linked to the YTM rates, are taken with a mark-up (reflecting associated credit risk) over the YTM rates for government securities put out by FIMMDA/FBIL. Securities are valued scrip wise and depreciation/appreciation aggregated for each category. Net appreciation in each basket if any, being unrealised, are ignored, while net depreciation are provided for.

Treasury bills and Certificate of Deposits being discounted instruments, are valued at carrying cost.

Pass through Certificates are valued as per RBI guidelines.

Non Performing investments are identified and valued based on RBI guidelines.

Transfer of Securities between categories of Investments is accounted as per RBI guidelines.

vi. Repo Reverse Repo transactions

In accordance with the RBI guidelines repo and reverse repo transactions in government securities are reflected as borrowing and lending transactions respectively. Borrowing cost on repo transaction is accounted for as interest expense and revenue on reverse repo is accounted for as interest income.

vii. Investment Fluctuation Reserve

With a view to building up of adequate reserves to protect against increase in yields, RBI through circular number RBI/2017-18/147 DBR.No.BP. BC.102/21.04.048/2017-18 dated April 2, 2018, advised all banks to create an IFR with effect from the FY 2018-19.

Transferred to IFR not less than lower of the following:

- (i) net profit on sale of investments during the year or
- (ii) net profit for the year less mandatory appropriations, until the amount of IFR is at least 2 percent of the HFT and AFS portfolio, on a continuing basis.

4.3 Advances

i. Advances are classified into performing assets (Standard) and non-performing assets ('NPAs') as per the RBI guidelines and are stated net of interest in suspense for non performing advances and specific provisions made towards NPAs. Interest on Non-performing advances is not recognised in Restated Summary Statement of Profit and Loss and transferred to an unrealised interest account till the actual realisation. Further, NPAs are classified into sub-standard, doubtful and loss assets based on the criteria stipulated by the RBI. Provisions for NPAs are made at /or above the minimum required level in accordance with the provisioning policy adopted by the Bank and as per the guidelines and circulars of the RBI on matters relating to prudential norms.

ii Amounts recovered against debts written off are recognised in the Restated Summary Statement of Profit and Loss and included under "Other Income".

iii. Provision for standard advances are made as per the extant RBI guidelines.

iv. The Bank transfers advances through interbank participation with and without risk. In accordance with the RBI guidelines, in the case of participation with risk, the aggregate amount of the participation issued by the Bank is reduced from advances and where bank is participating; the aggregate amount of participation is classified under advances. In the case of participation without risk, the aggregate amount of participation issued by the Bank is classified under borrowings and where the bank is participating, the aggregate amount of participation is shown as due from banks under advances.

ANNEXURE 21 - SIGNIFICANT ACCOUNTING POLICIES APPENDED TO AND FORMING PART OF RESTATED SUMMARY STATEMENTS

4.4 Fixed Assets (Property Plant & Equipment and Intangible) and Depreciation / Amortization

Fixed Assets have been stated at cost less accumulated depreciation and amortisation and adjusted for impairment, if any.

Cost includes cost of purchase inclusive of freight, duties, incidental expenses and all expenditure like site preparation, installation costs and professional fees incurred on the asset before it is ready to put to use.

Gain or losses arising from the retirement or disposal of a Fixed Asset are determined as the difference between the net disposal proceeds and the carrying amount of assets and recognised as income or expense in the Restated Summary Statement of Profit and Loss.

Depreciation is charged over the estimated useful life of the fixed asset on a straight-line basis. The management believes that the useful life of assets assessed by the Bank, pursuant to the Companies Act, 2013, taking into account changes in environment, changes in technology, the utility and efficacy of the asset in use, fairly reflects its estimate of useful lives of the fixed assets. The estimated useful lives of key fixed assets are given below:

| Class of Asset (Tangible and Intangible) | Estimated useful life as assessed by the Bank (in years) | Estimated useful life specified under Schedule II of the Companies Act, 2013 (In years) |
|---|---|--|
| Office Equipment's | 5 | 5 |
| Computers | 3 | 3 |
| Furniture & Fixtures | 10 | 10 |
| Motor Vehicles | 4 | 8 |
| Servers | 5 | 6 |

An intangible asset is recognised only when its cost can be measured reliably and it is probable that the expected future economic benefits that are attributable to it will flow to the Company.

Intangible assets acquired separately are measured on initial recognition at cost. The cost of an intangible asset comprises its purchase price including after deducting trade discounts and rebates, any directly attributable cost of bringing the item to its working condition for its intended use following initial recognition. Intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

Intangible assets comprising of software is amortised on straight line basis over a period of 4 years, unless it has a shorter useful life.

For assets purchased/ sold during the year, depreciation is being provided on pro rata basis by the Bank.

Capital work-in-progress includes costs incurred towards creation of fixed assets that are not ready for their intended use and also includes advances paid to acquire fixed assets.

4.5 Impairment of Assets

The carrying amounts of assets are reviewed at each balance sheet date to determine if there is any indication of impairment based on internal/external factors. An impairment loss is recognised wherever the carrying amount of an asset exceeds its recoverable amount which is the greater of the asset's net selling price and value in use. In assessing the value in use, the estimated future cash flows are discounted to their present value using pre-tax discount rate that reflects current market assessment of the time value of money and risks specific to the asset.

After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining useful life.

4.6 Retirement and employee benefits

i. Short Term Employee Benefit

The undiscounted amount of short-term employee benefits including performance incentive which are expected to be paid in exchange for the services rendered by employees are recognised during the period when the employee renders the service.

ii. Long Term Employee Benefit

a. Defined Contribution Plan:

Provident Fund: In accordance with law, all employees of the Bank are entitled to receive benefits under the provident fund, a defined contribution plan in which both the employee and the Bank contribute monthly at a pre-determined rate. Contribution to provident fund are recognized as expense as and when the services are rendered. The Bank has no liability for future provident fund benefits other than its annual contribution.

ESAF SMALL FINANCE BANK LIMITED

ANNEXURE 21 - SIGNIFICANT ACCOUNTING POLICIES APPENDED TO AND FORMING PART OF RESTATED SUMMARY STATEMENTS

b. Defined Benefit Plan:

Gratuity: The Bank provides for Gratuity, covering employees in accordance with the Payment of Gratuity Act, 1972, Service regulations and Service awards as the case may be. The Bank's liability is actuarially determined (using Projected Unit Credit Method) at the Balance Sheet date. The actuarial gain or loss arising during the year is recognised in the Restated Summary Statement of Profit and Loss. The Bank makes contribution to gratuity funds administered by trustees and managed by the life insurance companies.

Compensated Absences: The Bank accrues the liability for compensated absences based on the actuarial valuation as at the Balance Sheet date conducted by an independent actuary which includes assumptions about demographics, early retirement, salary increases, interest rates and leave utilisation. The net present value of the Banks' obligation is actuarially determined using the Projected Unit Credit Method as at the Balance Sheet date. Actuarial gains / losses are recognised in the Restated Summary Statement of Profit and Loss in the year in which they arise.

4.7 Share Issue expenses

Share issue expenses are adjusted from Securities Premium Account as permitted by Section 52 of the Companies Act, 2013.

4.8 Income Taxes

Tax expense comprises current and deferred tax. Current income-tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income Tax Act, 1961. Deferred tax assets and liabilities are recognised for the future tax consequences of timing differences being the difference between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent period.

Deferred tax assets on account of timing differences are recognised only to the extent there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised. In case of carry forward losses and unabsorbed depreciation, under tax laws, the deferred tax assets are recognised only to the extent there is virtual certainty supported by convincing evidence that sufficient future taxable income will be available against which such deferred tax assets can be realised.

Deferred tax assets and liabilities are reassessed at each reporting date, based upon the Management's judgement as to whether realisation is considered as reasonably certain. Deferred tax assets and liabilities are measured using tax rates and tax laws that have been enacted or substantively enacted at the Balance Sheet date. Changes in deferred tax assets / liabilities on account of changes in enacted tax rates are given effect to in the Restated Summary Statement of Profit and Loss in the period of the change.

4.9 Cash and Cash equivalents

Cash and cash equivalents include cash in hand, balances with RBI, balances with other banks and money at call and short notice with an original maturity of three months or less (including the effect of changes in exchange rates on cash and cash equivalents in foreign currency).

4.10 Segment Information

In accordance with guidelines issued by RBI vide DBOD.No.BP.BC.81/21.01.018/2006-07 dated 18th April, 2007 and Accounting Standard 17 (AS-17) on "Segment Reporting", the Banks' business has been segregated into Treasury, Wholesale Banking, Retail Banking Segments and other Banking Operations.

Segment revenues consist of earnings from external customers and inter-segment revenues based on a transfer pricing mechanism. Segment expenses consist of interest expenses including allocated operating expenses and provisions. Segment results are net of segment revenues and segment expenses.

Segment assets include assets related to segments and exclude tax related assets. Segment liabilities include liabilities related to the segment excluding net worth and proposed dividend and dividend tax thereon.

Since the business operations of the Bank are primarily concentrated in India, the Bank is considered to operate only in the domestic segment.

4.11 Earnings Per Share

Basic earnings per share are calculated by dividing the net profit or loss for the year/ period attributable to equity shareholders (after deducting/adjusting for attributable taxes) by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for events of bonus issue, bonus element in a rights issue to existing shareholders and share split.

For the purpose of calculating diluted earnings per share, the net profit or loss for the year/ period attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares. Diluted earnings per share reflect the potential dilution that could occur if securities or other contracts to issue equity shares were exercised or converted during the year.

4.12 Provisions and contingent assets/liabilities

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Bank or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Bank does not generally recognize a contingent liability but discloses its existence in the Restated Summary Statements.

ESAF SMALL FINANCE BANK LIMITED

ANNEXURE 21 - SIGNIFICANT ACCOUNTING POLICIES APPENDED TO AND FORMING PART OF RESTATED SUMMARY STATEMENTS

The Bank creates a provision when there is a present obligation as a result of a past event that probably requires an outflow of resources and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources would be required to settle the obligation, the provision is reversed.

Contingent assets are not recognized in the Restated Summary Statements.

4.13 Leases

Leases where the lessor effectively retains substantially all the risks and benefits of ownership of the leased item are classified as operating lease. Operating lease payments are recognised as an expense in the Restated Summary Statement of Profit and Loss on a straight line basis over the lease term.

4.14 Transactions involving Foreign Exchange

All transactions in foreign currency are recognised at the exchange rate prevailing on the date of the transfer.

Foreign currency monetary items are reported using the exchange rate prevailing at the Balance Sheet date.

Non-monetary items which are measured in terms of historical cost denominated in foreign currency are reported using the exchange rate at the date of transaction. Non-monetary items which are measured at Fair Value or other similar value denominated in a foreign currency are translated using the exchange rate at the date when such value is determined.

Exchange differences arising on settlement of monetary items or on reporting of such monetary items at rates different from those at which they were initially recorded during the year, or reported in previous financial statements, are recognised as income or expense in the year/period in which they arise.

4.15 Accounting of Priority Sector Lending Certificate (PSLC)

The Bank vide RBI circular FIDD.CO.Plan.BC.23/ 04.09.01/2015-16 dated April 7, 2016 trades in priority sector portfolio by selling or buying PSLC, without transfer of risks or loan assets in these transactions. The fee paid for purchase of the PSLC is treated as an 'Expense' and the fee received from the sale of PSLCs is treated as "Other Income".

4.16 Securitisation Transactions and direct assignments

The Bank transfers its loan receivables through Direct Assignment and Inter Bank Participation Certificate (IBPC) route as well as transfer to Special Purpose Vehicle (SPV).

The Securitisation transactions are without recourse to the Bank. The transferred loans and such securitised receivables are de-recognised as and when these are sold (true sale criteria being fully met) and the consideration has been received by the Bank. Gains/Losses are recognised only if the Bank surrenders the rights to the benefits specified in the loan contracts.

Profit / premium arising at the time of securitisation / assignment of loan portfolio is amortised over the life of the underlying loan portfolio / securities and any loss arising therefrom is accounted for immediately. Income from interest strip (excess interest spread) is recognised in the Restated Summary Statement of Profit and Loss net of any losses when redeemed in cash. Interest retained under assignment of loan receivables is recognised on realisation basis over the life of the underlying loan portfolio.

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

A. DISCLOSURES AS LAID DOWN BY RBI CIRCULARS:

1. Capital Adequacy Ratio:

The Bank is subject to the Basel II Capital Adequacy guidelines (NCAF) stipulated by RBI. The Capital Adequacy Ratio (CRAR) of the Bank is calculated as per the Standardized approach for Credit Risk.

As per RBI circular "DBR.NBD.No. 4502/16.13.218/2017-18" dated November 8, 2017, no separate capital charge is prescribed for market and operational risk.

No Capital Conservation Buffer and Counter - Cyclical Capital Buffer is applicable on Small Finance Bank (SFB) as per operating guidelines issued on SFB by RBI.

| Particulars | (Rs. in Million) | | | | |
|--|-------------------------------|-------------------------------|---------------------------|---------------------------|-----------------------------|
| | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 # |
| Common Equity Tier I Capital | 9,855.97 | 8,034.07 | 8,931.57 | 3,433.48 | 3,051.99 |
| Tier I Capital - A | 10,317.22 | 8,508.12 | 9,393.97 | 3,901.28 | 3,051.99 |
| Tier II Capital - B | 1,734.25 | 1,824.95 | 1,730.48 | 1,422.81 | 655.17 |
| Total Capital (A)+(B) | 12,051.47 | 10,333.07 | 11,124.45 | 5,324.09 | 3,707.16 |
| Total Risk Weighted Assets | 46,910.59 | 36,982.96 | 40,331.45 | 31,484.36 | 22,785.67 |
| Capital Ratios: | | | | | |
| (i) Common Equity Tier I Capital (%) | 20.97% | 21.71% | 22.11% | 10.89% | 13.39% |
| (ii) Tier I Capital (%) | 21.99% | 23.01% | 23.30% | 12.40% | 13.39% |
| (iii) Tier II Capital (%) | 3.70% | 4.94% | 4.29% | 4.52% | 2.88% |
| (iv) Total CRAR (%) | 25.69% | 27.95% | 27.59% | 16.92% | 16.27% |
| (v) Percentage of the shareholding of the Government of India in Public Sector Banks | NA | NA | NA | NA | NA |
| (vi) Amount raised by issue of Equity Shares (Including Share Premium) | - | 4642.12 | 4,642.12 | 105.90 | 305.00 |
| (vii) Amount of Additional Tier I capital raised of which: | | | | | |
| Perpetual Non Cumulative Preference Shares (PNCPS) | - | - | - | - | - |
| Perpetual Debt Instruments (PDI) | - | - | - | 480.00 | - |
| (viii) Amount of Tier II Capital raised of which: | | | | | |
| Debt capital instruments | - | 400.00 | 400.00 | 850.00 | 650.00 |
| Preference share capital instruments | - | - | - | - | - |

also refer Note B.12 of Annexure 22

2. Investments

2.1 Category-wise details of Investments (Net of provision for depreciation):

| Sl.No | Particulars | As at 30 September 2019 | | | | As at 30 September 2018 | | | |
|--------------------------------|------------------|----------------------------|-----------|------------------|-----------------|----------------------------|----------|------------------|-------|
| | | HTM | AFS | HFT | Total | HTM | AFS | HFT | Total |
| | | (i) Government securities | 11,109.29 | 1,097.43 | - | 12,206.72 | 5,959.98 | 3,311.94 | - |
| (ii) Other approved securities | - | - | - | - | - | - | - | - | |
| (iii) Shares | - | - | - | - | - | - | - | - | |
| (iv) Debentures and bonds | - | - | - | - | - | - | - | - | |
| (v) Others | - | 5,580.47 | - | 5,580.47 | - | 5,558.05 | - | 5,558.05 | |
| Total | 11,109.29 | 6,677.90 | - | 17,787.19 | 5,959.98 | 8,869.99 | - | 14,829.97 | |

| Sl.No | Particulars | As at 31 March 2019 | | | | As at 31 March 2018 | | | |
|--------------------------------|-----------------|---------------------------|-----------------|------------------|-----------------|------------------------|----------|-----------------|-------|
| | | HTM | AFS | HFT | Total | HTM | AFS | HFT | Total |
| | | (i) Government securities | 7,047.75 | 1,568.56 | 247.78 | 8,864.09 | 5,741.96 | 997.48 | - |
| (ii) Other approved securities | - | - | - | - | - | - | - | - | |
| (iii) Shares | - | - | - | - | - | - | - | - | |
| (iv) Debentures and bonds | - | - | - | - | - | - | - | - | |
| (v) Others | - | 4,948.47 | 1,494.94 | 6,443.41 | - | 579.20 | - | 579.20 | |
| Total | 7,047.75 | 6,517.03 | 1,742.72 | 15,307.50 | 5,741.96 | 1,576.68 | - | 7,318.64 | |

| Sl.No | Particulars | As at 31 March 2017 | | | |
|--------------------------------|-----------------|---------------------------|----------|-----------------|-------|
| | | HTM | AFS | HFT | Total |
| | | (i) Government securities | 4,399.78 | 1,392.17 | - |
| (ii) Other approved securities | - | - | - | - | |
| (iii) Shares | - | - | - | - | |
| (iv) Debentures and bonds | - | - | - | - | |
| (v) Others | - | - | - | - | |
| Total | 4,399.78 | 1,392.18 | - | 5,791.95 | |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

Securities kept as margin

The details of securities that are kept as margin are under:

| | | (Rs. in Million) | | | | |
|-------|---|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Sl.No | Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| 1 | Securities kept as margin with Clearing Corporation of India towards Collateral and funds management - Securities segment | 71.00 | - | 51.00 | - | - |

2.2 The details of investments of Bank :

| | | (Rs. in Million) | | | | |
|-------------|---|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Particulars | | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| 1. | Value of Investments | | | | | |
| i. | Gross value of Investments | | | | | |
| a. | In India | 17,787.19 | 14,834.47 | 15,307.50 | 7,318.64 | 5,791.95 |
| b. | Outside India | - | - | - | - | - |
| ii. | Provision for Depreciation | | | | | |
| a. | In India | - | 4.50 | - | - | - |
| b. | Outside India | - | - | - | - | - |
| iii. | Net value of Investments | | | | | |
| a. | In India | 17,787.19 | 14,829.97 | 15,307.50 | 7,318.64 | 5,791.95 |
| b. | Outside India | - | - | - | - | - |
| 2 | Movement of provisions held towards depreciation on investments | | | | | |
| i. | Opening Balance | - | - | - | - | - |
| ii. | Add : Provisions made during the year/period | - | 4.50 | 4.50 | - | - |
| iii. | Less : Write off/ Write back of excess provisions made during the year/period | - | - | 4.50 | - | - |
| iv. | Closing Balance | - | 4.50 | - | - | - |

3. Details of Repo /Reverse Repos including Liquidity Adjustment Facility (LAF) Transactions in (face value terms) as at 30 September 2019:

| (Rs. in Million) | | | | |
|--|---------------------------------------|---------------------------------------|---|-------------------------------------|
| Particulars | Minimum outstanding during the Period | Maximum outstanding during the period | Daily Average outstanding during the period * | Outstanding as at 30 September 2019 |
| Securities sold under repos | | | | |
| i. Government securities | - | - | - | - |
| ii. Corporate debt securities | - | - | - | - |
| Securities purchased under reverse repos | | | | |
| i. Government securities | - | 2,580.00 | 364.97 | 980.00 |
| ii. Corporate debt securities | - | - | - | - |

* daily average is considered for entire period including the days when outstanding were nil

As at 30 September 2018

| (Rs. in Million) | | | | |
|--|---------------------------------------|---------------------------------------|---|-------------------------------------|
| Particulars | Minimum outstanding during the Period | Maximum outstanding during the period | Daily Average outstanding during the period * | Outstanding as at 30 September 2018 |
| Securities sold under repos | | | | |
| i. Government securities | - | - | - | - |
| ii. Corporate debt securities | - | - | - | - |
| Securities purchased under reverse repos | | | | |
| i. Government securities | - | - | - | - |
| ii. Corporate debt securities | - | - | - | - |

* daily average is considered for entire period including the days when outstanding were nil

As at 31 March 2019

| (Rs. in Million) | | | | |
|--|-------------------------------------|-------------------------------------|---|---------------------------------|
| Particulars | Minimum outstanding during the year | Maximum outstanding during the year | Daily Average outstanding during the year * | Outstanding as at 31 March 2019 |
| Securities sold under repos | | | | |
| i. Government securities | - | - | - | - |
| ii. Corporate debt securities | - | - | - | - |
| Securities purchased under reverse repos | | | | |
| i. Government securities | - | 800.00 | 11.80 | 800.00 |
| ii. Corporate debt securities | - | - | - | - |

* daily average is considered for entire year including the days when outstanding were nil

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

As at 31 March 2018

(Rs. in Million)

| Particulars | Minimum outstanding during the year | Maximum outstanding during the year | Daily Average outstanding during the year | Outstanding as at 31 March 2018 |
|--|-------------------------------------|-------------------------------------|---|---------------------------------|
| Securities sold under repos | | | | |
| i. Government securities | - | - | - | - |
| ii. Corporate debt securities | - | - | - | - |
| Securities purchased under reverse repos | | | | |
| i. Government securities | - | - | - | - |
| ii. Corporate debt securities | - | - | - | - |

As at 31 March 2017

(Rs. in Million)

| Particulars | Minimum outstanding during the year | Maximum outstanding during the year | Daily Average outstanding during the year | Outstanding as at 31 March 2017 |
|--|-------------------------------------|-------------------------------------|---|---------------------------------|
| Securities sold under repos | | | | |
| i. Government securities | - | - | - | - |
| ii. Corporate debt securities | - | - | - | - |
| Securities purchased under reverse repos | | | | |
| i. Government securities | - | - | - | - |
| ii. Corporate debt securities | - | - | - | - |

4. Disclosure in respect of Non-SLR Investment Portfolio:

(i) a. Issuer Composition of Non SLR Investments as at 30 September 2019

(Rs. in Million)

| S.No | Issuer | Amount | Extent of Private placement | Extent of 'Below Investment grade' Securities | Extent of 'Unrated' Securities | Extent of 'Unlisted' Securities |
|------|-------------------------------------|----------|-----------------------------|---|--------------------------------|---------------------------------|
| [1] | [2] | [3] | [4] 1 | [5] 1 | [6] 1 2 | [7] 1 2 |
| 1 | PSUs | - | - | - | - | - |
| 2 | FIs | 1,435.07 | - | - | - | - |
| 3 | Banks | 4,145.40 | - | - | - | - |
| 4 | Private Corporates | - | - | - | - | - |
| 5 | Subsidiaries / Joint ventures | - | - | - | - | - |
| 6 | Others | - | - | - | - | - |
| 7 | Provision held towards depreciation | - | - | - | - | - |
| | Total | 5,580.47 | - | - | - | - |

1 Amount reported under Columns 4,5,6 and 7 above are not mutually exclusive

2 Excludes Investments in Certificate of Deposits / Equity Shares in line with extant RBI guidelines

b. Issuer Composition of Non SLR Investments as at 30 September 2018

(Rs. in Million)

| S.No | Issuer | Amount | Extent of Private placement | Extent of 'Below Investment grade' Securities | Extent of 'Unrated' Securities | Extent of 'Unlisted' Securities |
|------|-------------------------------------|----------|-----------------------------|---|--------------------------------|---------------------------------|
| [1] | [2] | [3] | [4] 1 | [5] 1 | [6] 1 2 | [7] 1 2 |
| 1 | PSUs | - | - | - | - | - |
| 2 | FIs | 934.25 | - | - | - | - |
| 3 | Banks | 4,546.36 | - | - | - | - |
| 4 | Private Corporates | - | - | - | - | - |
| 5 | Subsidiaries / Joint ventures | - | - | - | - | - |
| 6 | Others | 80.02 | 80.02 | - | - | 80.02 |
| 7 | Provision held towards depreciation | (2.58) | - | - | - | - |
| | Total | 5,558.05 | 80.02 | - | - | 80.02 |

1 Amount reported under Columns 4,5,6 and 7 above are not mutually exclusive

2 Excludes Investments in Certificate of Deposits / Equity Shares in line with extant RBI guidelines

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

c. Issuer Composition of Non SLR Investments as at 31 March 2019

(Rs. in Million)

| S.No | Issuer | Amount | Extent of Private placement | Extent of 'Below Investment grade' Securities | Extent of 'Unrated' Securities | Extent of 'Unlisted' Securities |
|------|-------------------------------------|----------|-----------------------------|---|--------------------------------|---------------------------------|
| [1] | [2] | [3] | [4] 1 | [5] 1 | [6] 1 2 | [7] 1 2 |
| 1 | PSUs | - | - | - | - | - |
| 2 | FIs | 1,919.80 | - | - | - | - |
| 3 | Banks | 4,443.59 | - | - | - | - |
| 4 | Private Corporates | - | - | - | - | - |
| 5 | Subsidiaries / Joint ventures | - | - | - | - | - |
| 6 | Others | 80.02 | 80.02 | - | - | 80.02 |
| 7 | Provision held towards depreciation | - | - | - | - | - |
| | Total | 6,443.41 | 80.02 | - | - | 80.02 |

1 Amount reported under Columns 4,5,6 and 7 above are not mutually exclusive

2 Excludes Investments in Certificate of Deposits / Equity Shares in line with extant RBI guidelines

d. Issuer Composition of Non SLR Investments as at 31 March 2018

(Rs. in Million)

| S.No | Issuer | Amount | Extent of Private placement | Extent of 'Below Investment grade' Securities | Extent of 'Unrated' Securities | Extent of 'Unlisted' Securities |
|------|-------------------------------------|--------|-----------------------------|---|--------------------------------|---------------------------------|
| [1] | [2] | [3] | [4] 1 | [5] 1 | [6] 1 2 | [7] 1 2 |
| 1 | PSUs | - | - | - | - | - |
| 2 | FIs | - | - | - | - | - |
| 3 | Banks | 499.18 | - | - | - | - |
| 4 | Private Corporates | - | - | - | - | - |
| 5 | Subsidiaries / Joint ventures | - | - | - | - | - |
| 6 | Others | 80.02 | 80.02 | - | - | 80.02 |
| 7 | Provision held towards depreciation | - | - | - | - | - |
| | Total | 579.20 | 80.02 | - | - | 80.02 |

1 Amount reported under Columns 4,5,6 and 7 above are not mutually exclusive

2 Excludes Investments in Certificate of Deposits / Equity Shares in line with extant RBI guidelines

e. Issuer Composition of Non SLR Investments as at 31 March 2017

(Rs. in Million)

| S.No | Issuer | Amount | Extent of Private placement | Extent of 'Below Investment grade' Securities | Extent of 'Unrated' Securities | Extent of 'Unlisted' Securities |
|------|-------------------------------------|--------|-----------------------------|---|--------------------------------|---------------------------------|
| [1] | [2] | [3] | [4] 1 | [5] 1 | [6] 1 | [7] 1 |
| 1 | PSUs | - | - | - | - | - |
| 2 | FIs | - | - | - | - | - |
| 3 | Banks | - | - | - | - | - |
| 4 | Private Corporates | - | - | - | - | - |
| 5 | Subsidiaries / Joint ventures | - | - | - | - | - |
| 6 | Others | - | - | - | - | - |
| 7 | Provision held towards depreciation | - | - | - | - | - |
| | Total | - | - | - | - | - |

1 Amount reported under Columns 4,5,6 and 7 above are not mutually exclusive

(ii) Non-performing Non-SLR investments:

The Bank does not have any non performing non-SLR Investments as on 30 September 2019, 30 September 2018, 31 March 2019, 31 March 2018 and 31 March 2017.

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ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

5. Sale/ transfer of securities to/from HTM category

During the six month periods ended 30 September 2019 and 30 September 2018 and years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017 there was no sale/transfer of securities to/from HTM category in excess of 5% of book value of investments held in HTM category at the beginning of the year.

In accordance with the RBI guidelines, sales from, and transfers to / from, HTM category exclude the following from the 5% cap

- one-time transfer of securities permitted to be undertaken by banks at the beginning of the accounting year with approval of the Board of Directors;
- sales to the RBI under pre-announced open market operation auctions;
- repurchase of Government securities by Government of India from banks;
- additional shifting of securities explicitly permitted by the RBI from time to time; and
- direct sales from HTM for bringing down SLR holdings in the HTM category.

6. Derivatives:

The Bank did not have any transactions in derivative instruments. Hence the disclosure is not applicable

7. Asset Quality

a. Non Performing Assets:

(Rs. in Million)

| Particulars | As at | As at | As at | As at | As at |
|--|----------------------|----------------------|------------------|------------------|------------------|
| | 30 September 2019 | 30 September 2018 | 31 March 2019 | 31 March 2018 | 31 March 2017 |
| (i) Net NPAs to Net Advances (%) | 0.62% | 0.49% | 0.77% | 2.69% | 0.25% |
| (ii) Movement of Gross NPAs | | | | | |
| (a) Opening balance | 740.14 | 1,210.47 | 1,210.47 | 78.49 | - |
| (b) Additions during the year # | 389.22 | 307.74 | 760.80 | 1,146.77 | 78.49 |
| (c) Reductions during the year | | | | | |
| i) Recoveries (excluding recoveries made from upgraded accounts) | 62.83 | 55.09 | 30.44 | 14.79 | - |
| ii) Upgradations | 103.12 | 117.10 | 306.99 | - | - |
| iii) Technical / Prudential Write-offs | - | - | 893.70 | - | - |
| iv) Write-offs other than those under (iii) above | - | - | - | - | - |
| (d) Closing balance | 963.41 | 1,346.02 | 740.14 | 1,210.47 | 78.49 |
| (iii) Movement of Net NPAs | | | | | |
| (a) Opening balance | 352.05 | 847.98 | 847.98 | 35.95 | - |
| (b) Additions during the year # | 229.61 | 264.56 | 351.64 | 822.39 | 35.95 |
| (c) Reductions during the year | 247.56 | 922.16 | 847.57 | 10.36 | - |
| (d) Closing balance | 334.10 | 190.38 | 352.05 | 847.98 | 35.95 |
| (iv) Movement of provision for NPAs (excluding provisions on standard assets) | | | | | |
| (a) Opening balance | 388.09 | 362.49 | 362.49 | 42.54 | - |
| (b) Additions during the year # | 322.60 | 834.97 | 1,011.91 | 324.38 | 42.54 |
| (c) Reductions during the year | 81.38 | 41.82 | 986.31* | 4.43 | - |
| (d) Closing balance | 629.31 | 1,155.64 | 388.09 | 362.49 | 42.54 |

* includes provision withdrawn for technical write off of Rs. 893.70 Million

Additions include NPA advances and Provisions acquired as a part of the Business Transfer Agreement for the year ended 31 March 2017 (Refer Note B.18 of Annexure 22)

b. Divergence in asset Classification and provisioning

The Bank has not been subject to assessment by the RBI as on date from the Inception of the Bank in relation to compliance with Prudential norms on income recognition, asset classification and provisioning. Accordingly, the disclosure on divergence in Asset classification and provisioning as per RBI Circular: DBR.BP.BC.No. 63/21.04.018/2016-17 dated April 18, 2017 is not applicable.

c. Particulars of Accounts Restructured

The Bank does not have any restructured account as on and for the six month period ended 30 September 2019 and 30 September 2018, the year ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

d. Details of Financial Assets sold to Securitization/Reconstruction Company for Asset Reconstruction

There was no sale of non-performing financial assets to Securitisation Company/ Reconstruction Company for asset reconstruction during the six month period ended 30 September 2019 and 30 September 2018, the year ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

e. Details of book value of investments in Security Receipt

The Bank has not invested in Security receipts during the six month periods ended 30 September 2019 and 30 September 2018, the years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

f. Details of Non Performing Assets Purchased/Sold

The Bank did not sell/purchase any non-performing asset during the six month periods ended 30 September 2019 and 30 September 2018 and Years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

g. Provisions on Standard Assets

(Rs. in Million)

| Particulars | As at | As at | As at | As at | As at |
|------------------------------------|----------------------|----------------------|------------------|------------------|------------------|
| | 30 September 2019 | 30 September 2018 | 31 March 2019 | 31 March 2018 | 31 March 2017 |
| Provisions towards Standard Assets | 238.92 | 154.95 | 215.14 | 122.81* | 105.17 |

* During the Financial Year 2017-18 the Bank has changed its estimate on provisioning for standard assets from earlier 1% to 0.40%. Had the Bank continued with its earlier standard asset provision of 1% of its standard advances, the profit of the Bank would have been lower by Rs.181.40 Million for the year ended 31 March 2018.

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8. Business ratios / information:

| Particulars | As at | As at | As at | As at | As at |
|---|-----------------------|-----------------------|------------------|------------------|------------------|
| | 30 September 2019@ | 30 September 2018@ | 31 March 2019 | 31 March 2018 | 31 March 2017 |
| Interest income as a percentage of Working Funds* | 16.52% | 17.69% | 17.34% | 15.85% | 11.90% |
| Non interest income as a percentage of Working Funds* | 1.70% | 2.27% | 1.83% | 2.71% | 1.60% |
| Operating profit # as a percentage of Working Funds* | 3.82% | 4.43% | 3.85% | 2.06% | (2.50%) |
| Return on assets (Based on Working Fund*) | 2.31% | 0.90% | 1.52% | 0.72% | 0.30% |
| Business ^ (deposit plus advance) per employee (Rs. in Million)\$ | 37.65 | 45.74 | 38.48 | 48.11 | 38.44 |
| Profit per employee \$ (Rs. in Million) | 0.32 | 0.17 | 0.42 | 0.28 | 0.02 |

* For the purpose of computing the ratio, Working Fund represents the average of total assets as reported in Form X to RBI under Section 27 of the Banking Regulation Act, 1949

#For the purpose of this ratio, Operating profit is net profit for the year/ period before provisions and contingencies

\$For the purpose of computing the ratio, number of employees (excluding part-time employees) as on Balance Sheet Date is considered.

^ Business is average of net advances and deposits as reported to the RBI under section 27 of the Banking Regulation Act, 1949. Interbank deposits are excluded for the purposes of computation of this ratio.

@ Ratio / Percentages relating to Six month period is annualised

9. Asset Liability Management

Maturity Pattern of certain items of assets and liabilities as at 30 September 2019:

(Rs. in Million)

| Particulars | Day - 1 | 2-7 Days | 8-14 Days | 15-30 Days | 31 Days & up to 2 months | More than 2 months and up to 3 months | Over 3 Months and up to 6 months | Over 6 Months and up to 1 year | Over 1 Year and up to 3 years | Over 3 Year and up to 5 years | Over 5 years | Total |
|------------------------------|---------|----------|-----------|------------|--------------------------|---------------------------------------|----------------------------------|--------------------------------|-------------------------------|-------------------------------|--------------|-----------|
| Advances | 191.20 | 1,147.20 | 1,338.41 | 3,059.21 | 3,854.78 | 3,854.78 | 10,351.97 | 15,852.06 | 13,424.83 | 686.50 | 352.10 | 54,113.04 |
| Investments | 0.97 | 7.98 | 10.92 | 15.14 | 280.27 | 288.32 | 2,095.20 | 3,428.27 | 412.64 | 11.10 | 11,236.38 | 17,787.19 |
| Deposits | 72.42 | 587.70 | 708.99 | 742.87 | 2,458.71 | 2,576.48 | 9,730.43 | 17,692.18 | 25,992.10 | 27.55 | 44.29 | 60,633.72 |
| Borrowings | 0.26 | - | 105.70 | - | 96.27 | 670.07 | 1,873.27 | 2,015.70 | 6,288.72 | 845.00 | 1,480.00 | 13,374.99 |
| Foreign Currency Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Foreign Currency Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |

Maturity Pattern of certain items of assets and liabilities as at 30 September 2018:

(Rs. in Million)

| Particulars | Day - 1 | 2-7 Days | 8-14 Days | 15-30 Days | 31 Days & up to 2 months | More than 2 months and up to 3 months | Over 3 Months and up to 6 months | Over 6 Months and up to 1 year | Over 1 Year and up to 3 years | Over 3 Year and up to 5 years | Over 5 years | Total |
|------------------------------|---------|----------|-----------|------------|--------------------------|---------------------------------------|----------------------------------|--------------------------------|-------------------------------|-------------------------------|--------------|-----------|
| Advances | 172.91 | 1,037.44 | 1,210.35 | 2,766.53 | 2,967.54 | 2,967.54 | 7,769.32 | 11,765.03 | 7,601.63 | 354.44 | 163.52 | 38,776.25 |
| Investments | 3.67 | 2,189.71 | 235.14 | 88.89 | 541.08 | 114.75 | 834.48 | 2,941.51 | 1,250.33 | 161.66 | 6,468.75 | 14,829.97 |
| Deposits | 59.37 | 657.90 | 343.51 | 341.40 | 1,714.75 | 1,077.64 | 4,127.25 | 6,126.68 | 15,683.44 | 374.25 | 5.82 | 30,512.01 |
| Borrowings | 9.62 | - | 198.92 | 170.22 | 298.69 | 1,191.03 | 2,805.27 | 3,417.81 | 9,208.95 | 2,854.25 | 1,730.00 | 21,884.76 |
| Foreign Currency Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Foreign Currency Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |

Maturity Pattern of certain items of assets and liabilities as at 31 March 2019:

(Rs. in Million)

| Particulars | Day - 1 | 2-7 Days | 8-14 Days | 15-30 Days | 31 Days & up to 2 months | More than 2 months and up to 3 months | Over 3 Months and up to 6 months | Over 6 Months and up to 1 year | Over 1 Year and up to 3 years | Over 3 Year and up to 5 years | Over 5 years | Total |
|------------------------------|---------|----------|-----------|------------|--------------------------|---------------------------------------|----------------------------------|--------------------------------|-------------------------------|-------------------------------|--------------|-----------|
| Advances | 161.54 | 969.25 | 1,130.79 | 2,584.67 | 3,437.14 | 3,437.14 | 9,326.38 | 13,196.62 | 10,421.05 | 585.26 | 232.70 | 45,482.54 |
| Investments | 1.96 | 1,267.43 | 767.26 | 19.51 | 28.28 | 786.13 | 2,901.63 | 1,469.43 | 721.36 | 37.86 | 7,306.65 | 15,307.50 |
| Deposits | 73.87 | 570.94 | 483.43 | 445.06 | 942.58 | 993.95 | 3,432.56 | 15,559.50 | 20,628.71 | 23.33 | 16.15 | 43,170.08 |
| Borrowings | 0.27 | - | 115.29 | 27.15 | 149.20 | 803.53 | 2,197.46 | 3,029.42 | 7,514.78 | 1,456.49 | 1,730.01 | 17,023.60 |
| Foreign Currency Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Foreign Currency Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |

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Maturity Pattern of certain items of assets and liabilities as at 31 March 2018:

(Rs. in Million)

| Particulars | Day - 1 | 2-7 Days | 8-14 Days | 15-30 Days | 31 Days & up to 2 months | More than 2 months and up to 3 months | Over 3 Months and up to 6 months | Over 6 Months and up to 1 year | Over 1 Year and up to 3 years | Over 3 Year and up to 5 years | Over 5 years | Total |
|------------------------------|---------|----------|-----------|------------|--------------------------|---------------------------------------|----------------------------------|--------------------------------|-------------------------------|-------------------------------|--------------|-----------|
| Advances | 73.90 | 443.50 | 517.40 | 1,182.70 | 1,408.30 | 1,408.30 | 6,237.90 | 10,772.50 | 8,386.10 | 984.50 | 135.75 | 31,550.85 |
| Investments | 0.6 | 511.50 | 13.10 | 19.20 | 60.90 | 36.50 | 134.80 | 217.50 | 413.00 | 64.50 | 5,847.04 | 7,318.64 |
| Deposits | 25.3 | 291.00 | 323.50 | 137.90 | 2,502.30 | 908.70 | 3,835.80 | 6,355.30 | 10,421.60 | 426.40 | 3.12 | 25,230.92 |
| Borrowings | 0.2 | 14.20 | 223.10 | 109.40 | 387.10 | 879.80 | 2,557.60 | 3,329.50 | 5,272.20 | 2,643.40 | 1,330.00 | 16,746.50 |
| Foreign Currency Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Foreign Currency Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |

Maturity Pattern of certain items of assets and liabilities as at 31 March 2017:

(Rs. in Million)

| Particulars | Day - 1 | 2-7 Days | 8-14 Days | 15-30 Days | 31 Days & up to 2 months | More than 2 months and up to 3 months | Over 3 Months and up to 6 months | Over 6 Months and up to 1 year | Over 1 Year and up to 3 years | Over 3 Year and up to 5 years | Over 5 years | Total |
|------------------------------|---------|----------|-----------|------------|--------------------------|---------------------------------------|----------------------------------|--------------------------------|-------------------------------|-------------------------------|--------------|-----------|
| Advances | - | 443.10 | 365.50 | 745.40 | 1,620.80 | 630.70 | 2,882.20 | 3,913.90 | 3,947.10 | 2.50 | 303.60 | 14,854.80 |
| Investments | - | 799.40 | - | - | - | 592.77 | - | - | - | - | 4,399.78 | 5,791.95 |
| Deposits | 24.90 | 25.90 | 25.70 | 2.40 | 53.8 | - | 280.9 | 150.6 | 2619.2 | 496.5 | 413.51 | 4,093.41 |
| Borrowings | - | 112.40 | 130.10 | 251.00 | 380.21 | 737.19 | 5,348.10 | 3,983.50 | 8,642.20 | 779.78 | 164.00 | 20,528.48 |
| Foreign Currency Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Foreign Currency Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |

Classification of assets and liabilities under the maturity buckets is based on the same estimates and assumptions as used by the Bank for compiling the returns submitted to RBI, which has been relied upon by the auditors.

10. Lending to Sensitive Sectors

a. Exposure to Real Estate Sector:

(Rs. in Million)

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|---|-------------------------|-------------------------|---------------------|---------------------|---------------------|
| Direct exposure | | | | | |
| i Residential Mortgages – Lending fully secured by mortgages on residential property that is or will be occupied by the borrower or that is rented; <i>of which individual Housing loans eligible for inclusion in priority sector advances</i> | 546.77 | 237.22 | 354.72 | 127.10 | - |
| ii Commercial Real Estate - Lending secured by mortgages on commercial real estate's (office buildings, retail space, multi-purpose commercial premises, multi-family residential buildings, multi-tenanted commercial premises, industrial or warehouse space, hotels, land acquisition, development and construction, etc.). Exposure also includes non-fund based (NFB) limits | - | - | - | - | - |
| li Investments in Mortgage Backed Securities (MBS) and other securitized exposures | | | | | |
| - Residential | - | - | - | - | - |
| - Commercial Real Estate | - | - | - | - | - |
| Indirect Exposure | | | | | |
| Fund based and non-fund based exposures on National Housing Bank (NHB) and Housing Finance Companies (HFCs). | - | - | - | - | - |
| Total Exposure to Real Estate Sector | 546.77 | 237.22 | 354.72 | 127.10 | - |

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b. Exposure to Capital Market

(Rs. in Million)

| Particulars | | As at | As at | As at | As at | As at |
|---|--|----------------------|----------------------|------------------|------------------|------------------|
| | | 30 September 2019 | 30 September 2018 | 31 March 2019 | 31 March 2018 | 31 March 2017 |
| i | Direct investment in equity shares, convertible bonds, convertible debentures and units of equity-oriented mutual funds the corpus of which is not exclusively invested in corporate debt; | - | - | - | - | - |
| ii | Advances against shares / bonds / debentures or other securities or on clean basis to individuals for investment in shares (including IPOs / ESOPs), convertible bonds, convertible debentures, and units of equity-oriented mutual funds; | - | - | - | - | - |
| iii | Advances for any other purposes where shares or convertible bonds or convertible debentures or units of equity oriented mutual funds are taken as primary security; | - | - | - | - | - |
| iv | Advances for any other purposes to the extent secured by the collateral security of shares or convertible bonds or convertible debentures or units of equity oriented mutual funds i.e. where the primary security other than shares / convertible bonds / convertible debentures / units of equity oriented mutual funds does not fully cover the advances; | - | - | - | - | - |
| v | Secured and unsecured advances to stockbrokers and guarantees issued on behalf of stockbrokers and market makers; | - | - | - | - | - |
| vi | Loans sanctioned to corporates against the security of shares / bonds / debentures or other securities or on clean basis for meeting promoter's contribution to the equity of new companies in anticipation of raising resources; | - | - | - | - | - |
| vii | Bridge loans to companies against expected equity flows / issues; | - | - | - | - | - |
| viii | Underwriting commitments taken up by the banks in respect of primary issue of shares or convertible bonds or convertible debentures or units of equity oriented mutual funds; | - | - | - | - | - |
| ix | Financing to stockbrokers for margin trading; | - | - | - | - | - |
| x | All exposures to Venture Capital Funds (both registered and unregistered) will be deemed to be on par with equity and hence will be reckoned for compliance with the capital market exposure ceilings (both direct and indirect) | - | - | - | - | - |
| xi | Others (Financial Guarantees) | - | - | - | - | - |
| Total Exposure to Capital Market | | - | - | - | - | - |

c. Risk category wise country exposure

The Bank does not have any country exposure other than "home country" exposures and accordingly, no provision is maintained with regard to country risk exposure.

d. Details of Single Borrower Limit (SBL)/ Group Borrower Limit

The Bank has not exceeded the prudential credit exposure limit as prescribed by the Reserve Bank of India in respect of Single Borrower and Group Borrower during the six month periods ended 30 September 2019 and 30 September 2018 and Years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017

e. Unsecured Advances

The bank has not extended any advances where the collateral is an intangible asset such as a charge over rights, licenses, authorisations, etc. during the six month periods ended 30 September 2019 and 30 September 2018 and Years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017

11. Disclosure of penalties imposed by RBI

No penalty had been imposed by Reserve Bank of India on the Bank under the provision of Section 47 A read with section 46(4) of the Banking Regulation Act, 1949 during the six month periods ended 30 September 2019 and 30 September 2018 and years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

12. Provisions and Contingencies

Breakup of "Provisions and Contingencies" (including write-offs; net of write-backs) shown under the head Expenditure in Restated Summary Statement of Profit and Loss:

(Rs. in Million)

| Particulars | Six month period | Six month period | Year | Year | Period 5 |
|---|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------------|
| | ended 30 September 2019 | ended 30 September 2018 | Ended 31 March 2019 | Ended 31 March 2018 | May 2016 to 31 March 2017 |
| Provision towards NPA * | 241.23 | 793.23 | 919.38 | 319.87 | - |
| Provision towards Standard Assets | 23.77 | 32.15 | 92.33 | 17.64 | 46.41 |
| Provision made towards income tax | | | | | |
| -Current Tax expense | 333.00 | 43.00 | 328.97 | 261.61 | 19.97 |
| -Deferred Tax | (11.69) | 68.06 | 40.00 | (93.14) | (5.64) |
| Other Provision and Contingencies | 17.31 | 4.51 | 7.61 | - | 18.53 |
| Total Provisions and Contingencies | 603.62 | 940.95 | 1,388.29 | 505.98 | 79.27 |

* The Bank has changed the estimate relating to minimum provision of unsecured substandard assets to incremental additional provision on quarterly basis during the 4th Quarter of year 2018-19. The impact by way of additional provision during the year on account of the above change in estimate is increase in provision towards NPA by Rs.76.80 Million and reduction in the Profit after Tax by Rs. 54.50 Million for the year ended 31 March 2019.

13 Floating Provisions

The bank does not have any floating provisions during the six month periods ended 30 September 2019 and 30 September 2018 and Years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

14 Drawdown from Reserves

The Bank has not drawn down any amount from its opening reserves during six month periods ended 30 September 2019 and 30 September 2018 and the years ended 31 March 2019 and 31 March 2018 and Period 5 May 2016 to 31 March 2017. An amount of Rs.41.53 Million, being the expenditure in connection with further Issue of shares has been charged against Share Premium account in accordance with the accounting policy and as permitted under section 52 of the Companies Act, 2013 during the period ended 30 September 2018.

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15. Disclosure of Complaints

a. Customer Complaints

| S.No | Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|------|---|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| (a) | No. of complaints pending at the beginning of the year | 5 | - | - | - | - |
| (b) | No. of complaints received during the period/year | 2,949 | 43 | 194 | 48 | - |
| (c) | No. of complaints redressed during the period/year | 2,909 | 43 | 189 | 48 | - |
| (d) | No. of complaints pending at the end of the period/year | 45 | - | 5 | - | - |

b. Awards passed by the Banking Ombudsman:

| S.No | Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|------|---|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| (a) | No. of complaints pending at the beginning of the year | - | - | - | - | - |
| (b) | No. of complaints received during the period/year | - | - | - | - | - |
| (c) | No. of complaints redressed during the period/year | - | - | - | - | - |
| (d) | No. of complaints pending at the end of the period/year | - | - | - | - | - |

c. Details of Shareholder Complaints:

| S.No | Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|------|---|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| (a) | No. of complaints pending at the beginning of the year | - | - | - | - | - |
| (b) | No. of complaints received during the period/year | - | - | - | - | - |
| (c) | No. of complaints redressed during the period/year | - | - | - | - | - |
| (d) | No. of complaints pending at the end of the period/year | - | - | - | - | - |

16 Disclosures of Letter of Comfort (LOC) issued by Bank

The Bank has not issued any LOC during the six month periods ended 30 September 2019 and 30 September 2018 and Years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

17. Provisioning Coverage Ratio

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|--------------------------------|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Provision Coverage Ratio (PCR) | 81.53% | 85.86% | 78.45% | 29.94% | 54.14% |

18. Bancassurance Business

(Rs. in Million)

| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
|--|---|---|-----------------------------------|-----------------------------------|---|
| Commission earned on Selling of Insurance Policies and pension plans | 37.96 | NA | 3.68 | NA | NA |

The Bank has commenced Bancassurance business only from January, 2019. Hence prior period numbers are not applicable.

19. Concentration of deposits, advances, exposures and NPAs

a. Concentration of deposits:

(Rs. in Million)

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|---|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Total deposits of twenty largest depositors | 7,762.50 | 8,274.41 | 7,072.46 | 11,687.99 | 3,237.30 |
| Percentage of deposits of twenty largest depositors to total deposits of the Bank | 12.80% | 27.12% | 16.38% | 46.32% | 79.09% |

b. Concentration of advances:

(Rs. in Million)

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|--|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Total advances to twenty largest borrowers | 729.00 | 606.92 | 343.93 | 60.95 | 67.65 |
| Percentage of advances to twenty largest borrowers to total advances of the bank | 1.34% | 1.54% | 0.76% | 0.19% | 0.45% |

Note: Advance is computed as per the definition of Credit Exposure in RBI Master Circular on Exposure Norms DBOD. No. Dir.BC.12/13.03.00/2015-16 dated July1, 2015.

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c. Concentration of exposures:

(Rs. in Million)

| Particulars | As at | As at | As at | As at | As at |
|--|----------------------|----------------------|------------------|------------------|------------------|
| | 30 September 2019 | 30 September 2018 | 31 March 2019 | 31 March 2018 | 31 March 2017 |
| Total exposure to twenty largest borrowers/customers | 953.91 | 692.82 | 422.43 | 638.30 | 67.65 |
| Percentage of exposures to twenty largest borrowers/customers to total exposure of the bank on borrowers/customers | 1.75% | 1.76% | 0.93% | 1.96% | 0.45% |

Note: Exposure is computed as per the definition of Credit and Investment Exposure in RBI Master Circular on Exposure Norms DBOD. No. Dir.BC.12/13.03.00/ 2015-16 dated July 1, 2015.

The bank has compiled the data for the purpose of disclosure in Note No. 19.a to 19.c from its internal MIS system and has been furnished by the management, which has been relied upon by the auditors.

d. Concentration of NPAs:

(Rs. in Million)

| Particulars | As at | As at | As at | As at | As at |
|--|----------------------|----------------------|------------------|------------------|------------------|
| | 30 September 2019 | 30 September 2018 | 31 March 2019 | 31 March 2018 | 31 March 2017 |
| Total Exposure to top Four NPA Accounts | 5.01 | 2.92 | 4.46 | 1.42 | 0.37 |
| Total Exposure to top four NPA accounts to Gross NPA | 0.52% | 0.22% | 0.61% | 0.12% | 0.47% |

20. Sector-wise Advances

(Rs. in Million)

| Sl. No | Sector | 30 September 2019 | | |
|----------|------------------------------------|-------------------|---------------|---|
| | | Gross Advances | Gross NPAs | Percentage of Gross NPAs to Gross Advances in that Sector |
| A | Priority Sector | | | |
| 1 | Agricultural and Allied Activities | 28,893.30 | 542.87 | 1.88% |
| 2 | Advances to Industry Sector | 4,209.00 | 72.49 | 1.72% |
| 3 | Advances to Services Sector | 9,969.29 | 134.54 | 1.35% |
| 4 | Personal Loans and others | 4,723.07 | 140.47 | 2.97% |
| | Sub-Total (A) | 47,794.66 | 890.37 | 1.86% |
| B | Non Priority Sector | | | |
| 1 | Agricultural and Allied Activities | - | - | - |
| 2 | Advances to Industry Sector | 5,000.00 | - | - |
| 3 | Advances to Services Sector | - | - | - |
| 4 | Personal Loans and others | 1,947.69 | 73.04 | 3.75% |
| | Sub-Total (B) | 6,947.69 | 73.04 | 1.05% |
| | Total (A+B) | 54,742.35 | 963.41 | 1.76% |

(Rs. in Million)

| Sl. No | Sector | 30 September 2018 | | |
|----------|------------------------------------|-------------------|-----------------|---|
| | | Gross Advances | Gross NPAs | Percentage of Gross NPAs to Gross Advances in that Sector |
| A | Priority Sector | | | |
| 1 | Agricultural and Allied Activities | 22,316.43 | 606.16 | 2.72% |
| 2 | Advances to Industry Sector | 2,481.72 | 14.26 | 0.57% |
| 3 | Advances to Services Sector | 6,713.13 | 359.24 | 5.35% |
| 4 | Personal Loans and others | 5,457.26 | 297.21 | 5.45% |
| | Sub-Total (A) | 36,968.54 | 1,276.87 | 3.45% |
| B | Non Priority Sector | | | |
| 1 | Agricultural and Allied Activities | 2,000.00 | - | - |
| 2 | Advances to Industry Sector | - | - | - |
| 3 | Advances to Services Sector | - | - | - |
| 4 | Personal Loans and others | 963.35 | 69.15 | 7.18% |
| | Sub-Total (B) | 2,963.35 | 69.15 | 2.33% |
| | Total (A+B) | 39,931.89 | 1,346.02 | 3.37% |

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| (Rs. in Million) | | | | |
|------------------|------------------------------------|------------------|---------------|---|
| Sl. No | Sector | 31 March 2019 | | |
| | | Gross Advances | Gross NPAs | Percentage of Gross NPAs to Gross Advances in that Sector |
| A | Priority Sector | | | |
| 1 | Agricultural and Allied Activities | 23,906.58 | 401.63 | 1.68% |
| 2 | Advances to Industry Sector | 5,775.19 | 36.30 | 0.63% |
| 3 | Advances to Services Sector | 7,762.51 | 77.15 | 0.99% |
| 4 | Personal Loans and others | 4,995.98 | 157.24 | 3.15% |
| | Sub-Total (A) | 42,440.26 | 672.32 | 1.58% |
| B | Non Priority Sector | | | |
| 1 | Agricultural and Allied Activities | 2,000.00 | - | - |
| 2 | Advances to Industry Sector | - | - | - |
| 3 | Advances to Services Sector | - | - | - |
| 4 | Personal Loans and others | 1,430.37 | 67.82 | 4.74% |
| | Sub-Total (B) | 3,430.37 | 67.82 | 1.98% |
| | Total (A+B) | 45,870.63 | 740.14 | 1.61% |

| (Rs. in Million) | | | | |
|------------------|------------------------------------|------------------|-----------------|---|
| Sl. No | Sector | 31 March 2018 | | |
| | | Gross Advances | Gross NPAs | Percentage of Gross NPAs to Gross Advances in that Sector |
| A | Priority Sector | | | |
| 1 | Agricultural and Allied Activities | 18,332.92 | 502.09 | 2.74% |
| 2 | Advances to Industry Sector | 4,568.53 | 252.13 | 5.52% |
| 3 | Advances to Services Sector | 2,729.75 | 75.91 | 2.78% |
| 4 | Personal Loans and others | 5,866.48 | 354.55 | 6.04% |
| | Sub-Total (A) | 31,497.68 | 1,184.68 | 3.76% |
| B | Non Priority Sector | | | |
| 1 | Agricultural and Allied Activities | - | - | - |
| 2 | Advances to Industry Sector | - | - | - |
| 3 | Advances to Services Sector | - | - | - |
| 4 | Personal Loans and others | 415.66 | 25.79 | 6.21% |
| | Sub-Total (B) | 415.66 | 25.79 | 6.20% |
| | Total (A+B) | 31,913.34 | 1,210.47 | 3.79% |

| (Rs. in Million) | | | | |
|------------------|------------------------------------|------------------|--------------|---|
| Sl. No | Sector | 31 March 2017 | | |
| | | Gross Advances | Gross NPAs | Percentage of Gross NPAs to Gross Advances in that Sector |
| A | Priority Sector | | | |
| 1 | Agricultural and Allied Activities | 10,241.76 | 55.90 | 0.55% |
| 2 | Advances to Industry Sector | 198.42 | 0.96 | 0.48% |
| 3 | Advances to Services Sector | 1,753.81 | 3.35 | 0.19% |
| 4 | Personal Loans and others | 2,289.70 | 18.28 | 0.80% |
| | Sub-Total (A) | 14,483.69 | 78.49 | 0.54% |
| B | Non Priority Sector | | | |
| 1 | Agricultural and Allied Activities | - | - | - |
| 2 | Advances to Industry Sector | - | - | - |
| 3 | Advances to Services Sector | - | - | - |
| 4 | Personal Loans and others | 413.65 | - | 0.00% |
| | Sub-Total (B) | 413.65 | - | 0.00% |
| | Total (A+B) | 14,897.34 | 78.49 | 0.53% |

The Bank has compiled the data for the purpose of this disclosure (from its internal MIS system and has been furnished by the management) which has been relied upon by the auditors.

21. Movement of Technical / Prudential Written off Accounts:

| (Rs. in Million) | | | | | |
|---|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Opening balance of Technical/Prudential written-off accounts | 893.70 | - | - | - | - |
| Add: Technical/Prudential write-offs during the year/ period | - | - | 893.70 | - | - |
| Sub-total (A) | 893.70 | - | 893.70 | - | - |
| Less: Reduction due to recovery made from previously technical/prudential written-off accounts during the year/ period | 47.80 | - | - | - | - |
| Less: Reduction due to sale of NPAs to ARCs from previously technical/prudential written-off accounts during the year/ period | - | - | - | - | - |
| Less: Sacrifice made from previously technical/prudential written-off accounts during the year/ period | - | - | - | - | - |
| Sub-total (B) | 47.80 | - | - | - | - |
| Closing balance (A-B) | 845.90 | - | 893.70 | - | - |

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ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

22. Overseas Assets, NPAs and Revenue:

The Bank does not have any overseas Assets during the six month periods ended 30 September 2019 and 30 September 2018 and years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

23. Off Balance Sheet SPVs sponsored

There are no Off-Balance Sheet SPVs sponsored (which are required to be consolidated as per accounting norms) during the six month periods ended 30 September 2019 and 30 September 2018 and Years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

24. Disclosures on Remuneration

A. Qualitative Disclosures:

a) Information relating to the composition and mandate of the Remuneration Committee:

The Nomination & Remuneration committee comprises of independent directors of the Bank. Key mandate of the Nomination & Remuneration committee is to oversee the overall design and operation of the compensation policy of the Bank, formalising criteria for appointment of Directors based on qualification, experience, track record and integrity.

b) Information relating to the design and structure of remuneration processes and the key features and objectives of remuneration policy:

Objective of Banks' Compensation Policy is:

- to establish guidelines for the fair and equitable administration of salary and benefits in accordance with the policies of the Bank
- To ensure effective governance of compensation and alignment of compensation practices with prudent risk taking;
- To have mechanisms in place for effective supervisory oversight and Board engagement in compensation. The remuneration process is aligned to the Bank's Compensation Policy objectives.

c) Description of the ways in which current and future risks are taken into account in the remuneration processes. It should include the nature and type of the key measures used to take account of these risks:

In order to manage current and future risk and allow a fair amount of time to measure and review both quality and quantity of the delivered outcomes, a significant portion of senior and middle management compensation is variable.

In addition, remuneration process provides for 'malus' and 'clawback' option to take care of any disciplinary issue or future drop in performance of individual/ business/ company.

d) Description of the ways in which the bank seeks to link performance during a performance measurement period with levels of remuneration:

All bonus (performance linked pay) pay-outs are capped at 70% of the fixed pay for top management and at 60% for the rest of the levels. The Head of Control functions will be evaluated independent of business results by the Chairman of the respective Board Committee and their compensation and rewards will be approved by the Board Nomination & Remuneration Committee. The Bank will not have any guaranteed bonus as part of any contract with employees or any severance pay other than what is stipulated by Law; however, any bonus at the time of joining/ sign on bonus will be limited only to the first year and would need to be approved by the Board Nomination and Remuneration Committee

e) A discussion of the banks' policy on deferral and vesting of variable remuneration and a discussion of the bank's policy and criteria for adjusting deferred remuneration before vesting and after vesting:

Nil

f) Description of the different forms of variable remuneration (i.e. cash, shares, ESOPs and other forms) that the bank utilizes and the rationale for using these different forms:

Variable remuneration in the form of Cash is paid at intervals ranging from Monthly, Quarterly, Annual

The form of variable remuneration depends on the job level of individual, risk involved, the time horizon for review of quality and longevity of the assignments performed.

B. Quantitative Disclosures

a) Number of meetings held by the Remuneration Committee during the financial year and remuneration paid to its members.

Details of Meetings of Nomination and Remuneration committee is given below

| Particulars | Six month period | Six month period | Year | Year | Period 5 |
|---|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------------|
| | ended 30 September 2019 | ended 30 September 2018 | Ended 31 March 2019 | Ended 31 March 2018 | May 2016 to 31 March 2017 |
| Number of Meetings of Nomination and Remuneration Committee | 4 | 4 | 8 | 5 | 3 |

Each Member of the Nomination and Remuneration committee is paid a sitting fee of Rs. 30,000 per meeting.

b) Number of employees having received a variable remuneration award during the financial year.

| Particulars | Six month period | Six month period | Year | Year | Period 5 |
|----------------------|-------------------------------|---|--|---------------------------|---------------------------------|
| | ended 30 September 2019 | ended 30 September 2018 | Ended 31 March 2019 | Ended 31 March 2018 | May 2016 to 31 March 2017 |
| Details of Employees | 4 [MD & CEO and 3 EVPs] | Five - MD & CEO and 4 EVPs [1 EVPs resigned during the period] [1 EVP joined during the year] | Five - MD & CEO and 4 EVPs [2 EVPs resigned during the year] | 4 [MD & CEO and 3 EVPs] | 4 [MD & CEO and 3 EVPs] |

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ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

c) Number and total amount of sign-on awards made during the financial year

Not Applicable

d) Details of guaranteed bonus, if any, paid as joining / sign on bonus.

Not Applicable

e) Details of severance pay, in addition to accrued benefits, if any.

Nil

f) Total amount of outstanding deferred remuneration, split into cash, shares and share-linked instruments and other forms

Nil

g) Total amount of deferred remuneration paid out in the financial year.

Nil

h) Breakdown of amount of remuneration awards for the financial year to show fixed and variable, deferred and non-deferred.

Rs. In Million

| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
|-----------------------------|--|--|--------------------------|--------------------------|------------------------------------|
| Total Fixed Salary Paid | 12.00 | 10.54 | 23.46 | 30.38 | 1.59 |
| Variable Pay and Bonus Paid | 1.10 | 0.10 | 10.51 | 0.06 | - |

i) Total amount of outstanding deferred remuneration and retained remuneration exposed to ex post explicit and / or implicit adjustments.

Nil

j) Total amount of reductions during the financial year due to ex- post explicit adjustments.

Nil

25. Disclosures relating to Securitization

(Rs. in Million)

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|---|-------------------------|-------------------------|---------------------|---------------------|---------------------|
| 1 No. of SPVs sponsored by the bank for securitization transactions | 1 | 6 | 6 | 8 | 14 |
| 2 Total amount of Securitized assets as per books of the SPVs sponsored by the bank | 1.92 | 2,791.75 | 900.90 | 4,384.86 | 3,961.40 |
| 3 Total | | | | | |
| A Off Balance Sheet exposures | | | | | |
| First Loss | - | 31.20 | 31.20 | 31.20 | - |
| Others | - | - | - | - | - |
| B On Balance Sheet exposures | | | | | |
| First Loss (Cash Collateral) | 62.66 | 368.51 | 368.51 | 411.06 | 454.26 |
| Others (Credit Enhancement) | 42.17 | 175.11 | 175.11 | 172.90 | 221.80 |
| 4 Amount of exposures to securitization transactions other than MRR as on the date of balance sheet | | | | | |
| A Off Balance Sheet Exposures | | | | | |
| Exposure to own Securitization | | | | | |
| First Loss (Subordination of Interest Strip) | - | - | - | - | 247.01 |
| Others | - | - | - | - | - |
| Exposure to Third Party Securitization | | | | | |
| First Loss | - | - | - | - | - |
| Others | - | - | - | - | - |
| B On Balance Sheet Exposures | | | | | |
| Exposure to own securitizations | | | | | |
| First Loss | - | 80.02 | 80.02 | 80.02 | - |
| Others | - | - | - | - | - |
| Exposure to third party securitization | | | | | |
| First Loss | - | - | - | - | - |
| Others | - | - | - | - | - |

26. Credit Default Swaps

The Bank has not entered into any Credit Default Swap transactions during the Six month periods ended 30 September 2019 and 30 September 2018, the years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

27. Intra Group Exposures

The Bank does not have any intra group exposures during the six month periods ended 30 September 2019 and 30 September 2018 and Years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

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28. Transfer to Depositor Education and Awareness Fund (DEAF)

(Rs. in Million)

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|--|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Opening balance of amounts transferred to DEAF | - | - | - | - | - |
| Add: Amounts transferred to DEAF during the year/ period | - | - | - | - | - |
| Less: Amounts reimbursed by DEAF towards claim | - | - | - | - | - |
| Closing balance of amounts transferred to DEAF | - | - | - | - | - |

29. Unhedged foreign currency exposure

The Bank does not have any unhedged foreign currency exposure during the six month periods ended 30 September 2019 and 30 September 2018 and Years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017.

30. Priority sector lending certificates

The amount of PSLCs (Category wise) sold/ purchased

(Rs. in Million)

| Sl No. | Type of PSLCs | Six month period ended 30 September 2019 | | Six month period ended 30 September 2018 | | Year Ended 31 March 2019 | | Year Ended 31 March 2018 | | Period 5 May 2016 to 31 March 2017 | |
|--------|-------------------------|--|-------|--|-------|--------------------------|-------|--------------------------|------|------------------------------------|------|
| | | Purchase | Sale | Purchase | Sale | Purchase | Sale | Purchase | Sale | Purchase | Sale |
| 1 | PSLC- Agriculture | - | - | - | 2,000 | - | 2,000 | - | - | - | - |
| 2 | PSLC- SF/MF | - | - | - | - | - | - | - | - | - | - |
| 3 | PSLC- Micro enterprises | - | 5,000 | - | - | - | - | - | - | - | - |
| 4 | PSLC- General | - | - | - | - | - | - | - | - | - | - |

31. Provisioning Pertaining to Fraud Accounts

The Bank has reported cases and amount involved as per the table given below. Adequate provision after recovery has provided for the same in the books of account. Bank does not have any unamortised loss in this regard.

Rs. In Million

| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
|--------------------|--|--|--------------------------|--------------------------|------------------------------------|
| Number of cases | 7 | 2 | 6 | 1 | - |
| Amount of Involved | 4.67 | 1.24 | 1.95 | 0.42 | - |

32. Inter-bank participation with risk sharing

The aggregate amount of participation issued by the Bank and reduced from advances as per regulatory guidelines is as follows:

Rs. In Million

| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
|---------------------------------------|-------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Inter Bank Participation Certificates | - | 1,500 | 3,000 | 4,450 | - |

33. Disclosures relating to Flexible structuring, Strategic Debt Restructuring and Sustainable structuring of Stressed Assets (S4A)

The Bank does not have any Flexible structuring, Strategic Debt Restructuring and Sustainable structuring of Stressed Assets (S4A) during the six month periods ended 30 September 2019 and 30 September 2018 and Years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017. Hence the disclosures relating to the same is not applicable to the Bank.

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ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

34. A. Liquidity Coverage Ratio (Rs. in Million)

| | | Three Month period ended 30 June 2019 | | Three Month period ended 30 September 2019 | |
|-----------------------------------|--|--|-----------------|---|-----------------|
| | | Unwei- ghted | Weig- hted | Unwei- ghted | Weig- hted |
| High Quality Liquid Assets | | | | | |
| 1 | Total High Quality Liquid Assets (HQLA) | 9,079.32 | 9,079.32 | 11,020.36 | 11,020.36 |
| Cash Outflows | | | | | |
| 2 | Retail deposits and deposits from small business | | | | |
| | i Stable deposits | 35,281.98 | 1,764.10 | 42,520.90 | 2,126.04 |
| | ii Less stable deposits | 1,005.50 | 100.55 | 1,406.43 | 140.64 |
| 3 | Unsecured wholesale funding, of which | | | | |
| | i Operational deposits (all counterparties) | - | - | - | - |
| | ii Non-operational deposits (all counterparties) | - | - | - | - |
| | iii Unsecured debt | 4,830.35 | 3,094.38 | 6,428.67 | 4,498.70 |
| 4 | Secured wholesale funding | 442.94 | 442.94 | 116.64 | 116.64 |
| 5 | Additional requirements, of which | | | | |
| | i Outflows related to derivative exposures and | - | - | - | - |
| | ii Outflows related to loss of funding on debt | - | - | - | - |
| | iii liabilities from maturing ABCP, SIV's, SPV's | 222.37 | 222.37 | 65.94 | 65.94 |
| 6 | Other contractual funding obligations | 1,327.07 | 1,327.07 | 1,745.39 | 1,745.39 |
| 7 | Other contingent funding obligations | - | - | 33.84 | 1.02 |
| 8 | Total Cash Outflows | 43,110.21 | 6,951.41 | 52,317.81 | 8,694.37 |
| Cash Inflows | | | | | |
| 9 | Secured lending (e.g. reverse repos) | - | - | - | - |
| 10 | Inflows from fully performing exposures | 5,940.82 | 2,970.41 | 6,396.72 | 3,198.36 |
| 11 | Other cash inflows | 3,100.23 | 3,100.23 | 3,339.40 | 3,339.40 |
| 12 | Total Cash Inflows | 9,041.05 | 6,070.64 | 9,736.12 | 6,537.76 |
| 13 | Total HQLA (a) | 9,079.32 | 9,079.32 | 11,020.36 | 11,020.36 |
| 14 | Total Net Cash Outflows | | 880.77 | | 2,156.61 |
| 15 | 25% of Total cash flow | | 1,737.85 | | 2,173.59 |
| 16 | Total Net Cash inflows [Higher of 13 or 14] (b) | | 1,737.85 | | 2,173.59 |
| 17 | Liquidity Coverage Ratio (%) (a/b) | | 522.44% | | 507.01% |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

34. A. Liquidity Coverage Ratio

(Rs. in Million)

| | | Three Month period ended 30 June 2018 | | Three Month period ended 30 September 2018 | | Three Month period ended 31 December 2018 | | Three Month period ended 31 March 2019 | |
|-----------------------------------|--|--|------------------|---|-----------------|--|-----------------|---|-----------------|
| | | Unwei- ghted | Weig- hted | Unwei- ghted | Weig- hted | Unwei- ghted | Weig- hted | Unwei- ghted | Weig- hted |
| High Quality Liquid Assets | | | | | | | | | |
| 1 | Total High Quality Liquid Assets (HQLA) | 5,152.60 | 5,152.60 | 6,651.63 | 6,651.63 | 7,837.27 | 7,837.27 | 7,255.87 | 7,255.87 |
| Cash Outflows | | | | | | | | | |
| 2 | Retail deposits and deposits from small business customers, of which: | | | | | | | | |
| | i Stable deposits | 11,490.93 | 574.50 | 15,784.40 | 789.19 | 23,288.17 | 1,164.39 | 28,561.97 | 1,428.10 |
| | ii Less stable deposits | 1,244.70 | 124.43 | 642.33 | 64.25 | 1,133.37 | 113.34 | 865.10 | 86.51 |
| 3 | Unsecured wholesale funding, of which | | | | | | | | |
| | i Operational deposits (all counterparties) | - | - | - | - | - | - | - | - |
| | ii Non-operational deposits (all counterparties) | - | - | - | - | - | - | - | - |
| | iii Unsecured debt | 10,221.23 | 6,958.30 | 7,382.77 | 5,862.90 | 4,524.13 | 3,370.70 | 3,516.30 | 1,913.57 |
| 4 | Secured wholesale funding | 789.37 | 789.37 | 413.50 | 413.50 | 1,045.10 | 1,045.10 | 178.10 | 178.10 |
| 5 | Additional requirements, of which | | | | | | | | |
| | i Outflows related to derivative exposures and other collateral requirements | - | - | - | - | - | - | - | - |
| | ii Outflows related to loss of funding on debt products | - | - | - | - | - | - | - | - |
| | iii liabilities from maturing ABCP, SIV's, SPV's etc. assignments | 677.40 | 677.40 | 434.37 | 434.37 | 399.10 | 399.10 | 345.60 | 345.60 |
| 6 | Other contractual funding obligations | 1,116.43 | 1,116.43 | 1,324.17 | 1,324.17 | 839.87 | 839.87 | 667.13 | 667.13 |
| 7 | Other contingent funding obligations | - | - | - | - | - | - | - | - |
| 8 | Total Cash Outflows | 25,540.06 | 10,240.43 | 25,981.54 | 8,888.38 | 31,229.74 | 6,932.50 | 34,134.20 | 4,619.01 |
| Cash Inflows | | | | | | | | | |
| 9 | Secured lending (e.g. reverse repos) | - | - | - | - | - | - | - | - |
| 10 | Inflows from fully performing exposures | 3,923.93 | 1,961.97 | 5,211.20 | 2,605.58 | 5,706.70 | 2,853.35 | 5,681.53 | 2,840.77 |
| 11 | Other cash inflows | 4,298.94 | 4,298.94 | 5,750.00 | 5,750.00 | 4,268.47 | 4,268.47 | 3,738.00 | 3,738.00 |
| 12 | Total Cash Inflows | 8,222.87 | 6,260.91 | 10,961.20 | 8,355.58 | 9,975.17 | 7,121.82 | 9,419.53 | 6,578.77 |
| 13 | Total HQLA (a) | 5,152.60 | 5,152.60 | 6,651.63 | 6,651.63 | 7,837.27 | 7,837.27 | 7,255.87 | 7,255.87 |
| 14 | Total Net Cash Outflows | | 3,979.52 | | 532.80 | | (189.32) | | (1,959.76) |
| 15 | 25% of Total cash flow | | 2,560.11 | | 2,222.10 | | 1,733.13 | | 1,154.75 |
| 16 | Total Net Cash inflows [Higher of 13 or 14] (b) | | 3,979.52 | | 2,222.10 | | 1,733.13 | | 1,154.75 |
| 17 | Liquidity Coverage Ratio (%) (a/b) | | 129.48% | | 299.34% | | 452.20% | | 628.35% |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

| | | (Rs. in Million) | | | | | | | |
|-----------------------------------|--|---------------------------------------|-----------------|--|-----------------|---|-----------------|--|------------------|
| | | Three Month period ended 30 June 2017 | | Three Month period ended 30 September 2017 | | Three Month period ended 31 December 2017 | | Three Month period ended 31 March 2018 | |
| | | Unwei-ghted | Weig-hted | Unwei-ghted | Weig-hted | Unwei-ghted | Weig-hted | Unwei-ghted | Weig-hted |
| High Quality Liquid Assets | | | | | | | | | |
| 1 | Total High Quality Liquid Assets (HQLA) | 4,542.20 | 4,542.20 | 6,021.79 | 6,021.79 | 4,673.03 | 4,673.03 | 6,697.61 | 6,697.61 |
| Cash Outflows | | | | | | | | | |
| 2 | Retail deposits and deposits from small business customers, of which: | | | | | | | | |
| | i Stable deposits | 2,157.39 | 107.87 | 2,681.48 | 134.07 | 5,342.53 | 267.13 | 8,466.22 | 423.31 |
| | ii Less stable deposits | 189.90 | 18.99 | 618.83 | 61.88 | 771.94 | 77.19 | 583.04 | 58.30 |
| 3 | Unsecured wholesale funding, of which | | | | | | | | |
| | i | | | | | | | | |
| | Operational deposits (all counterparties) | - | - | - | - | - | - | - | - |
| | ii | | | | | | | | |
| | Non-operational deposits (all counterparties) | - | - | - | - | - | - | - | - |
| | iii Unsecured debt | 3,707.60 | 559.38 | 5,382.56 | 1,791.64 | 7,749.48 | 3,217.05 | 13,114.79 | 7,864.27 |
| 4 | Secured wholesale funding | 978.65 | 978.75 | 468.64 | 468.64 | 643.01 | 643.01 | 467.55 | 467.55 |
| 5 | Additional requirements, of which | | | | | | | | |
| | i | | | | | | | | |
| | Outflows related to derivative exposures and other collateral requirements | - | - | - | - | - | - | - | - |
| | ii | | | | | | | | |
| | Outflows related to loss of funding on debt products | - | - | - | - | - | - | - | - |
| | iii liabilities from maturing ABCP, SIV's, SPV's etc. assignments | 772.89 | 772.89 | 624.42 | 624.42 | 256.26 | 256.26 | 699.81 | 699.81 |
| 6 | Other contractual funding obligations | 636.50 | 636.50 | 1,095.27 | 1,095.27 | 941.82 | 941.82 | 1,337.13 | 1,337.13 |
| 7 | Other contingent funding obligations | - | - | - | - | - | - | - | - |
| 8 | Total Cash Outflows | 8,442.93 | 3,074.38 | 10,871.20 | 4,175.92 | 15,705.04 | 5,402.46 | 24,668.54 | 10,850.37 |
| Cash Inflows | | | | | | | | | |
| 9 | Secured lending (e.g. reverse repos) | - | - | - | - | - | - | - | - |
| 10 | Inflows from fully performing exposures | 1,136.02 | 1,136.02 | - | - | - | - | - | - |
| 11 | Other cash inflows | 2,609.02 | 1,982.79 | 3,769.48 | 2,764.74 | 3,543.25 | 2,138.29 | 3,684.99 | 2,139.16 |
| 12 | Total Cash Inflows | 3,745.04 | 3,118.81 | 3,769.48 | 2,764.74 | 3,543.25 | 2,138.29 | 3,684.99 | 2,139.16 |
| 13 | Total HQLA (a) | 4,542.20 | 4,542.20 | 6,021.79 | 6,021.79 | 4,673.03 | 4,673.03 | 6,697.61 | 6,697.61 |
| 14 | Total Net Cash Outflows | | (44.43) | | 1,411.18 | | 3,264.17 | | 8,711.21 |
| 15 | 25% of Total Cash Flow | | 768.60 | | 1,043.98 | | 1,350.62 | | 2,712.59 |
| 16 | Total Net Cash inflows [Higher of 13 or 14] (b) | | 768.60 | | 1,411.18 | | 3,264.17 | | 8,711.21 |
| 17 | Liquidity Coverage Ratio (%) (a/b) | | 590.97% | | 426.72% | | 143.16% | | 76.88% |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22 - NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

| | | (Rs. in Million) | |
|-----------------------------------|--|---|-----------------|
| | | Three Month period ended 31 March 2017 | |
| | | Unwei- ghted | Weig- hted |
| High Quality Liquid Assets | | | |
| 1 | Total High Quality Liquid Assets (HQLA) | 3,163.30 | 3,163.30 |
| Cash Outflows | | | |
| 2 | Retail deposits and deposits from small business customers, of which: | | |
| | i Stable deposits | 740.00 | 37.00 |
| | ii Less stable deposits | 160.00 | 16.00 |
| 3 | Unsecured wholesale funding, of which | | |
| | i Operational deposits (all counterparties) | 4.30 | 0.22 |
| | ii Non-operational deposits (all counterparties) | - | - |
| | iii Unsecured debt | 439.50 | 439.50 |
| 4 | Secured wholesale funding | 575.00 | 575.00 |
| 5 | Additional requirements, of which | | |
| | i Outflows related to derivative exposures and other collateral requirements | - | - |
| | ii Outflows related to loss of funding on debt products | - | - |
| | iii liabilities from maturing ABCP, SIV's, SPV's etc. assignments | 932.30 | 932.30 |
| 6 | Other contractual funding obligations | 140.00 | 140.00 |
| 7 | Other contingent funding obligations | - | - |
| 8 | Total Cash Outflows | 2,991.10 | 2,140.02 |
| Cash Inflows | | | |
| 9 | Secured lending (e.g. reverse repos) | - | - |
| 10 | Inflows from fully performing exposures | 2,051.40 | 1,025.70 |
| 11 | Other cash inflows | 2,550.00 | 2,550.00 |
| 12 | Total Cash Inflows | 4,601.40 | 3,575.70 |
| 13 | Total HQLA (a) | 3,163.30 | 3,163.30 |
| 14 | Total Net Cash Outflows | | (1,435.68) |
| 15 | 25% of Total Cash Flow | | 535.01 |
| 16 | Total Net Cash inflows [Higher of 13 or 14] (b) | | 535.01 |
| 17 | Liquidity Coverage Ratio (%) (a/b) | | 591.30% |

B. Qualitative disclosure around LCR

The Reserve Bank of India has prescribed monitoring of sufficiency of Bank's liquid assets using Basel III – Liquidity Coverage Ratio (LCR). The LCR is aimed at measuring and promoting short-term resilience of Banks to potential liquidity disruptions by ensuring maintenance of sufficient High Quality Liquid Assets (HQLAs) to survive an acute stress scenario lasting for 30 days.

The LCR requirement has been introduced in a phased manner with banks required to maintain minimum LCR of 60% till Dec 2017 and the 70% from Jan 2018 onwards. The requirement will be increasing by 10% annually to 100% by Jan 2021. LCR requirement is currently at 80% effective Jan 2019.

The ratio comprises of High Quality Liquid Assets (HQLAs) as numerator and net cash outflows in 30 days as denominator. HQLA has been divided into two parts i.e. Level 1 HQLA which comprises of primarily cash, excess CRR, SLR securities in excess of minimum SLR requirement and a portion of mandatory SLR as permitted by RBI (under MSF) and Level 2 HQLA which comprises of investments in highly rated non-financial corporate bonds and listed equity investments considered at prescribed haircuts. Cash outflows are calculated by multiplying the outstanding balances of various categories or types of liabilities by the outflow run-off rates and cash inflows are calculated by multiplying the outstanding balances of various categories of contractual receivables by the rates at which they are expected to flow in.

The bank has implemented the LCR and has maintained LCR well above the regulatory threshold. As on 30 September , the LCR stood at 506.37%

Asset Liability Committee (ALCO) of the Bank is the primary governing body for Liquidity Risk Management, Risk Management Department (RMD), Finance and Treasury. Treasury is the central repository of funds within the Bank and is vested with the responsibility of managing liquidity risk within the risk appetite of the Bank. Bank has incorporated Basel Liquidity Standards - LCR for liquidity risk.

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22- NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

B. OTHER DISCLOSURES:

1. Earnings per Equity Share:

| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
|---|--|--|--------------------------|--------------------------|------------------------------------|
| Net Profit attributable to equity share holders (Rs. in Million) | 924.40 | 240.60 | 902.84 | 269.94 | 7.63 |
| Weighted average number of equity shares used in computation of basic and diluted earnings per share (in Million) | 427.80 | 334.36 | 380.95 | 303.27 | 104.18 |
| Nominal value per share (Rs.) | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 |
| Basic and diluted earnings per share (Rs.) | 2.16 | 0.72 | 2.37 | 0.89 | 0.07 |

2. Segment Reporting:

| (Rs. in Million) | | | | | |
|--|------------------|-------------------|------------------|---------------|------------------|
| As at and six month period ended 30 September 2019 | | | | | |
| Segment Revenue | Treasury | Wholesale Banking | Retail Banking | Other Banking | Total |
| Segment Revenue | 970.37 | 27.83 | 6,214.01 | 76.54 | 7,288.75 |
| Segment Results | 30.09 | 9.33 | 1,138.47 | 67.82 | 1,245.71 |
| Income Tax Expenses | | | | | 321.31 |
| Net Profit | | | | | 924.40 |
| Segment Assets | 28,770.25 | 546.14 | 55,050.92 | - | 84,367.31 |
| Unallocated Assets | | | | | 1,178.31 |
| Total Assets | | | | | 85,545.62 |
| Segment Liabilities | 15,299.62 | 2.18 | 59,245.46 | - | 74,547.26 |
| Unallocated Liabilities | | | | | 1,137.05 |
| Share Capital and Reserves and Surplus | | | | | 9,861.31 |
| Total Liabilities | | | | | 85,545.62 |

| (Rs. in Million) | | | | | |
|--|------------------|-------------------|------------------|---------------|------------------|
| As at and six month period ended 30 September 2018 | | | | | |
| Segment Revenue | Treasury | Wholesale Banking | Retail Banking | Other Banking | Total |
| Segment Revenue | 531.88 | - | 4,775.54 | 21.87 | 5,329.29 |
| Segment Results | 28.33 | - | 305.17 | 18.16 | 351.66 |
| Income Tax Expenses | | | | | 111.06 |
| Net Profit | | | | | 240.60 |
| Segment Assets | 21,977.68 | - | 39,586.80 | - | 61,564.48 |
| Unallocated Assets | | | | | 861.36 |
| Total Assets | | | | | 62,425.84 |
| Segment Liabilities | 8,890.74 | - | 44,110.69 | - | 53,001.43 |
| Unallocated Liabilities | | | | | 1,149.74 |
| Share Capital and Reserves and Surplus | | | | | 8,274.67 |
| Total Liabilities | | | | | 62,425.84 |

| (Rs. in Million) | | | | | |
|--|------------------|-------------------|------------------|---------------|------------------|
| As at and year ended 31 March 2019 | | | | | |
| Segment Revenue | Treasury | Wholesale Banking | Retail Banking | Other Banking | Total |
| Segment Revenue | 1,180.69 | 6.98 | 10,202.35 | 17.87 | 11,407.89 |
| Segment Results | 50.15 | 5.15 | 1,206.01 | 10.50 | 1,271.81 |
| Income Tax Expenses | | | | | 368.97 |
| Net Profit | | | | | 902.84 |
| Segment Assets | 23,082.56 | 310.13 | 46,154.69 | - | 69,547.38 |
| Unallocated Assets | | | | | 1,036.75 |
| Total Assets | | | | | 70,584.13 |
| Segment Liabilities | 11,137.54 | 0.12 | 49,547.29 | - | 60,684.95 |
| Unallocated Liabilities | | | | | 962.27 |
| Share Capital and Reserves and Surplus | | | | | 8,936.91 |
| Total Liabilities | | | | | 70,584.13 |

| (Rs. in Million) | | | | | |
|--|------------------|-------------------|------------------|---------------|------------------|
| As at and year ended 31 March 2018 | | | | | |
| Segment Revenue | Treasury | Wholesale Banking | Retail Banking | Other Banking | Total |
| Segment Revenue | 795.78 | - | 6,190.00 | 1.21 | 6,986.99 |
| Segment Results | 118.45 | - | 320.73 | (0.77) | 438.41 |
| Income Tax Expenses | | | | | 168.47 |
| Net Profit | | | | | 269.94 |
| Segment Assets | 14,284.17 | | 32,262.75 | - | 46,546.92 |
| Unallocated Assets | | | | | 706.96 |
| Total Assets | | | | | 47,253.88 |
| Segment Liabilities | 5,020.38 | - | 37,362.14 | - | 42,382.52 |
| Unallocated Liabilities | | | | | 1,437.89 |
| Share Capital and Reserves and Surplus | | | | | 3,433.47 |
| Total Liabilities | | | | | 47,253.88 |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22- NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

| (Rs. in Million) | | | | | |
|--|----------------|-------------------|------------------|--------------------------|------------------|
| As at and year ended 31 March 2017 | | | | | |
| Segment Revenue | Treasury | Wholesale Banking | Retail Banking | Other Banking Operations | Total |
| Segment Revenue | 27.57 | - | 454.53 | - | 482.10 |
| Segment Results | 7.50 | - | 14.46 | - | 21.96 |
| Income Tax Expenses | | | | | 14.33 |
| Net Profit | | | | | 7.63 |
| Segment Assets | 9398.24 | - | 19,513.73 | - | 28,911.97 |
| Unallocated Assets | | | | | 465.18 |
| Total Assets | | | | | 29,377.15 |
| Segment Liabilities | 3063.63 | | 21,818.92 | - | 24,882.55 |
| Unallocated Liabilities | | | | | 1,436.97 |
| Share Capital and Reserves and Surplus | | | | | 3,057.63 |
| Total Liabilities | | | | | 29,377.15 |

Segmental information is provided as per the MIS available for internal reporting purposes, which included certain estimates and assumptions

3. Lease Disclosures:

The Bank has taken on rent branch premises for periods ranging from 11 months to 120 months. The lease payments recognised in the profit and loss account is as below:

| (Rs. in Million) | | | | | |
|------------------|--|--|--------------------------|--------------------------|------------------------------------|
| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
| Lease payments | 138.8 | 113.79 | 232.75 | 154.08 | 8.20 |

The future minimum lease payments under non cancellable operating is given below:

| (Rs. in Million) | | | | | |
|---|--|--|--------------------------|--------------------------|------------------------------------|
| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
| not later than one year | 258.76 | 230.1 | 252.20 | 151.05 | 96.14 |
| later than one year but not later than five years | 1,035.49 | 997.63 | 1,089.36 | 639.30 | 503.43 |
| later than five years | 175.99 | 264.33 | 227.16 | 195.92 | 109.01 |

4. Deferred Taxes:

| (Rs. in Million) | | | | | |
|--|-------------------------|-------------------------|---------------------|---------------------|---------------------|
| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Deferred Tax Asset (A) | | | | | |
| Provision for Employee Benefits | 11.52 | 8.84 | 13.31 | 10.31 | 1.02 |
| Provision for Standard assets and NPA | 33.66 | 17.34 | 32.02 | 91.73 | 16.06 |
| Fixed Assets : on differences between book balances and tax balance of fixed asset | 5.94 | - | - | - | - |
| other Provisions | 19.33 | 9.99 | 14.81 | 6.66 | 8.50 |
| Total A | 70.45 | 36.17 | 60.14 | 108.70 | 25.58 |
| Deferred Tax Liabilities (B) | | | | | |
| Fixed Assets : on differences between book balances and tax balance of fixed asset | - | 5.45 | 1.37 | 9.92 | 19.94 |
| Total B | - | 5.45 | 1.37 | 9.92 | 19.94 |
| Deferred Tax Asset (net) (A)-(B) | 70.45 | 30.72 | 58.77 | 98.78 | 5.64 |

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ANNEXURE 22- NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

The Bank has elected to exercise the option permitted under Section 115 BAA of the Income Tax Act, 1961 as introduced by the Taxation Laws (Amendment) Ordinance 2019. Accordingly, the Bank has recognised Provision for Income Tax for the six month period ended 30 September 2019 and re-measured its deferred tax assets based on the rates prescribed in the aforesaid section and recognised the effect of change in the Restated Summary Statement of Profit and Loss. The re-measurement has resulted in an additional charge to the net profit during the six month period ended 30 September 2019 and a write down of the net deferred tax assets pertaining to earlier years by Rs. 8.00 Million.

5. Credit card reward points:

The Bank does not have credit card products. Hence reward points are not applicable.

6. Fixed Assets as per Annexure 14 include intangible assets relating to purchased software and system development expenditure which are as follows:

| Particulars | (Rs. in Million) | | | | |
|---|-------------------------|-------------------------|---------------------|---------------------|---------------------|
| | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Gross Block | | | | | |
| At cost on 31 March of the preceding year | 126.28 | 113.57 | 113.57 | 106.10 | - |
| Additions during the period | 0.21 | 7.80 | 12.71 | 7.47 | 106.1 |
| Deductions during the period | - | - | - | - | - |
| Total | 126.49 | 121.37 | 126.28 | 113.57 | 106.10 |
| Depreciation / Amortization | | | | | |
| As at 31 March of the preceding year | 58.98 | 29.07 | 29.07 | 2.12 | - |
| Charge for the period | 15.57 | 14.85 | 29.91 | 26.95 | 2.12 |
| Deductions during the period | - | - | - | - | - |
| Depreciation to date | 74.55 | 43.92 | 58.98 | 29.07 | 2.12 |
| Net Block | 51.94 | 77.45 | 67.30 | 84.50 | 103.98 |

7. Related Party Disclosures:

| Related Party | Nature of Relationship |
|---|---|
| ESAF Financial Holdings Private Limited ("erstwhile ESAF Microfinance and Investments Private Ltd.") ("EFHL") | Significant Investor * |
| CEDAR Retail Private Ltd. ("ESAF Retail")("erstwhile ESAF Retail Private Limited | Entities in which Key Managerial Person (KMP) is a member (shareholder) |
| ESAF Homes and Infrastructure Private Ltd. ("ESAF Homes & Infrastructure") | Entities in which Key Managerial Person (KMP) is a member (shareholder) |
| ESAF Swasraya Producers Company Ltd. ("ESAF Producer Company") | Entities in which Key Managerial Person (KMP) is a member (shareholder) |
| K. Paul Thomas | Key Managerial Person (MD and CEO) |
| Mereena Paul | Spouse of Key managerial person |
| Emy Acha Paul | Daughter of Key managerial person |
| Alok Paul Thomas | Son of Key managerial person |
| ESAF Swasraya Multi State Agro Co operative Society Ltd. (formerly known as Esaf Swasraya Multi State Co-operative Credit Society Ltd) ("ESCO") | Enterprises over which KMP has significant influence through relative |
| Lahanti Last Mile Service Limited ("LLMS") | Enterprises over which KMP has significant influence through relative |
| Evangelical Social Action Forum ("ESAF Society") | Enterprises over which KMP has significant influence |

*EFHL holds 65.93% of the equity share capital of the bank. However, since the voting rights of any investor in Banks are restricted to 26% pursuant to the provisions of RBI guidelines, EFHL has been considered as Significant Investor.

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22- NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

Transactions during the year/period with the Related Party

| Nature of Transaction | Related Party | (Rs. in Million) | | | | |
|--|-----------------------------|--|--|--------------------------|--------------------------|------------------------------------|
| | | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
| Liabilities | | | | | | |
| Term Deposit placed | ESAF Retail | - | - | 439.14 | - | - |
| | ESCO | 400.00 | - | - | - | 500.00 |
| | EFHL | - | - | - | - | 2,800.00 |
| | ESAF Society | 5.00 | - | 6.00 | - | - |
| | LLMS | 5.00 | - | - | - | - |
| | K. Paul Thomas | 2.50 | - | - | - | - |
| Term Deposit Matured | EFHL | - | 400.00 | 1,333.70 | 616.30 | 500.00 |
| | ESCO | - | 500.00 | 500.00 | - | - |
| | ESAF Retail | 23.00 | - | 416.14 | - | - |
| Deposit Transfer | ESCO | - | - | - | - | 877.62 |
| Transactions in Demand Deposit [Net] | ESCO | (9.38) | (363.18) | (368.05) | 377.43 | - |
| | ESAF Retail | 12.54 | (7.95) | 23.51 | 19.42 | - |
| | EFHL | 0.09 | 23.35 | (24.65) | 26.68 | 2.12 |
| | LLMS | (21.74) | - | 22.50 | - | - |
| | ESAF Society | (0.01) | - | 0.03 | - | - |
| Transactions in Savings Deposit (Net) | K. Paul Thomas | (4.13) | (2.38) | 3.25 | 2.42 | * |
| | Mereena Paul | 0.58 | 0.32 | 0.60 | * | - |
| | ESCO | (571.20) | (74.49) | 1,027.62 | 101.28 | 3.07 |
| | Emy Acha Paul | (0.01) | * | * | * | - |
| | Alok Paul Thomas | * | 0.02 | 0.02 | * | - |
| | ESAF Society | 9.02 | 2.79 | 17.37 | 10.25 | - |
| Interest accrued and due on Deposits | ESCO | 27.08 | 28.57 | 37.77 | 83.00 | 3.41 |
| | EFHL | 26.19 | 113.35 | 150.03 | 266.90 | 22.63 |
| | ESAF Retail | 0.49 | - | 1.95 | - | - |
| | ESAF Society | 1.52 | 0.37 | 0.81 | * | - |
| | K. Paul Thomas | 0.18 | 0.04 | 0.08 | 0.10 | - |
| | LLMS | 0.05 | - | - | - | - |
| | Mereena Paul | 0.02 | * | - | 0.03 | - |
| | Emy Acha Paul | * | * | - | - | - |
| | Alok Paul Thomas | * | 0.02 | - | - | - |
| Subordinate Debt | ESCO | - | 400.00 | 400.00 | 450.00 | - |
| Perpetual Debt | ESCO | - | - | - | 480.00 | - |
| Interest Accrued & Payable on PDI | ESCO | 28.16 | 28.16 | 87.69 | 47.40 | - |
| Interest Accrued & Payable on Sub Debt | ESCO | 17.83 | 17.44 | 62.40 | 21.20 | - |
| Issue of Equity Shares | EFHL | - | - | - | - | 2,807.50 |
| | ESCO | - | 213.47 | 213.47 | - | - |
| | K Paul Thomas | - | - | - | 103.80 | 208.00 |
| Share Premium | ESCO | - | 641.90 | 641.90 | - | - |
| | EFHL | - | - | - | - | 31.50 |
| | K. Paul Thomas | - | - | - | 2.10 | 3.00 |
| Collections as per Agency agreement | ESAF Retail | 0.01 | 0.35 | 0.43 | 15.65 | 4.54 |
| Payment of Collections as per Agency agreement | ESAF Retail | - | 3.34 | 3.34 | 17.02 | - |
| Assets | | | | | | |
| Assignment of Loans | ESCO | - | - | - | - | 309.99 |
| Receivables | ESCO | - | - | - | - | 4.00 |
| | EFHL | - | - | - | - | 2,083.60 |
| Loan against Fixed Deposit | EFHL | - | - | 35.00 | 85.00 | - |
| | ESAF Retail | - | - | 30.00 | - | - |
| Loan against Fixed Deposit - Repaid | EFHL | - | - | - | 85.00 | - |
| | ESAF Retail | - | - | 30.00 | - | - |
| Rent Deposit | EFHL | - | - | - | 0.20 | - |
| | K. Paul Thomas | - | - | - | 0.70 | - |
| | ESAF Homes & Infrastructure | - | - | - | - | 15.20 |
| Vehicle Purchased | EFHL | - | - | 3.54 | - | - |
| Rent Deposit Repaid | EFHL | - | - | 0.23 | - | - |
| Consideration for slump sale- Issue of Equity Shares # | EFHL | - | - | - | - | 49.00 |
| Consideration for slump sale- Securities Premium | EFHL | - | - | - | - | 1.00 |
| Consideration for slump sale- Cash/Bank | EFHL | - | - | - | - | 20.00 |

Refer Note B.18 of Annexure 22 for assets and liabilities taken over as part of BTA.

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22- NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

| Expenses | | | | | | | | | | |
|---|-----------------------------|----------|----------|----------|----------|-------|--|--|--|--|
| Rent paid | ESAF Homes & Infrastructure | 10.49 | 9.12 | 18.24 | 18.24 | 1.52 | | | | |
| | EFHL | - | 0.23 | 0.41 | 0.63 | - | | | | |
| | K. Paul Thomas | 0.73 | 0.72 | 1.44 | 1.26 | - | | | | |
| | ESAF Society | 0.10 | 0.10 | 0.19 | 0.03 | - | | | | |
| Interest paid on deposits | ESCO | 27.08 | 28.57 | 37.77 | 83.00 | 3.41 | | | | |
| | EFHL | 26.19 | 113.35 | 150.03 | 266.90 | 22.63 | | | | |
| | LLMS | 0.05 | - | - | - | - | | | | |
| | ESAF Retail | 0.49 | - | 1.95 | - | - | | | | |
| | K. Paul Thomas | 0.18 | 0.04 | 0.08 | 0.10 | * | | | | |
| | Mereena Paul | 0.02 | * | * | 0.03 | * | | | | |
| | Emy Acha Paul | * | * | * | * | * | | | | |
| | ESAF Society | 1.52 | 0.37 | 0.81 | * | - | | | | |
| | Alok Paul Thomas | * | 0.02 | * | * | * | | | | |
| Interest paid on PDI | ESCO | 31.29 | 31.29 | 62.40 | 47.36 | - | | | | |
| Interest paid on Sub Debt | ESCO | 47.88 | 40.07 | 70.24 | 21.29 | - | | | | |
| Office stationery | ESAF Retail | 0.10 | 0.20 | 0.44 | 1.53 | - | | | | |
| Gifts & Conference kit | ESAF Producer Company | 0.01 | 0.30 | 0.26 | 2.87 | - | | | | |
| BC Servicer Fee | ESCO | 1,183.23 | 1,094.15 | 2,349.43 | 1,585.41 | 63.73 | | | | |
| | LLMS | 98.16 | - | - | - | - | | | | |
| Corporate Facility Management service charges | ESCO | 39.56 | 28.91 | 69.22 | 29.15 | - | | | | |
| Commission for client acquisition | ESCO | - | - | - | - | 52.63 | | | | |
| Remuneration and Sitting Fees | K. Paul Thomas | 7.08 | 2.00 | 12.89 | 14.00 | 0.70 | | | | |
| Corporate Social Responsibility Expenses | ESAF Society | - | - | 11.50 | - | - | | | | |
| Project cost for rebuilding of houses in relation to flood relief | ESAF Society | - | - | 4.95 | - | - | | | | |
| Income | | | | | | | | | | |
| Interest received on Loan against Fixed Deposit | ESAF Retail | - | - | 0.09 | - | - | | | | |
| Interest received on Loan against Fixed Deposit | EFHL | 2.81 | - | - | 6.08 | - | | | | |

Figures in brackets indicate net outflow

* Amounts are below the rounding off limits adopted by the bank

Balance outstanding as at : (Rs. in Million)

| Items/Related Party | Significant Investor | | | | | KMP and Enterprises over which KMP/Relative of KMP have control / significant influence | | | | |
|---------------------|-------------------------|-------------------------|---------------------|---------------------|---------------------|---|-------------------------|---------------------|---------------------|---------------------|
| | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Term Deposits | 352.60 | 1,236.30 | 352.60 | 1,683.70 | 2,320.10 | 422.85 | - | 29.00 | 500.00 | 503.40 |
| Demand Deposit | 4.24 | 52.14 | 4.15 | 28.79 | 2.10 | 656.42 | 55.99 | 1,240.20 | 513.90 | 3.10 |
| Equity Shares | 2,839.00 | 2,839.00 | 2,839.00 | 2,839.00 | 2,839.00 | 1,172.27 | 1,172.27 | 1,172.27 | 316.90 | - |
| Borrowings | - | - | - | - | - | 1,330.00 | 1,330.00 | 1,330.00 | 930.00 | - |
| Other Liabilities | - | 0.99 | 0.10 | 3.78 | - | 345.04 | 144.61 | 29.60 | 152.19 | 74.60 |
| Assets | | | | | | | | | | |
| Advances | 35.00 | - | 35.00 | - | - | - | - | - | - | - |
| Others | 3.62 | - | - | 0.20 | 2,083.60 | 17.06 | - | 15.90 | 15.90 | 19.20 |

Maximum Balance outstanding during the year (Rs. in Million)

| Items/Related Party | Significant Investor | | | | | KMP and Enterprises over which KMP/Relative of KMP have control / significant influence | | | | |
|---------------------|--|--|--------------------------|--------------------------|------------------------------------|---|--|--------------------------|--------------------------|------------------------------------|
| | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
| Liabilities | | | | | | | | | | |
| Term Deposits | 357.04 | 2,320.10 | 1,683.70 | 2,320.10 | 2,322.60 | 446.91 | 500.00 | 506.00 | 503.40 | 503.40 |
| Demand Deposits | 8.87 | 248.66 | 567.50 | 28.80 | 2.50 | 1,240.20 | 513.90 | 1,240.20 | 513.90 | 3.10 |
| Equity Shares | 2,839.00 | 2,839.00 | 2,839.00 | 2,839.00 | 2,839.00 | 1,172.27 | 1,172.27 | 1,172.27 | 316.90 | - |
| Borrowings | - | - | - | - | - | 1,330.00 | 1,330.00 | 1,330.00 | 930.00 | - |
| Assets | | | | | | | | | | |
| Advances | 35.00 | - | 35.00 | 85.00 | - | - | - | 30.00 | - | - |

* Amounts are below the rounding off limits adopted by the bank

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ANNEXURE 22- NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

8. Employee Share Based Payments

The Bank has not made any share based payments during six month periods ended 30 September 2019 and 30 September 2018, the years ended 31 March 2019 and 31 March 2018 and period 5 May 2016 to 31 March 2017

9. Advances securitized by the Bank:

| Particulars | (Rs. in Million) | | | | |
|--|--|--|--------------------------|--------------------------|------------------------------------|
| | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
| Book value of advances securitized | 1,162.70 | 6,560.10 | 6,560.07 | 5,397.32 | 9,823.00 |
| Number of accounts | 11,156 | 3,95,389 | 3,95,389 | 5,01,256 | 6,79,619 |
| Sale consideration received for the accounts securitized | 1,162.70 | 6,560.10 | 6,560.07 | 5,397.32 | 9,823.00 |
| Interest spread on securitisation during the year | 74.30 | 284.60 | 411.22 | 409.66 | 13.10 |
| Credit enhancement, liquidity support provided | 193.78 | 545.62 | 576.82 | 615.20 | 676.06 |
| Provision on securitized assets | - | - | 16.32 | 32.00 | - |
| Number of accounts as on date | - | 19,16,420 | 1,32,056 | 3,72,072 | 3,59,047 |
| Outstanding as on date | 1.92 | 2,616.64 | 725.79 | 4,118.24 | 3,961.40 |
| Nature of post securitization support | - | - | - | - | - |

The Bank has compiled the data for the purpose of this disclosure (from its internal MIS system and has been furnished by the management) which has been relied upon by the auditors.

10. Employee Benefits

i. The Bank has recognized the following amounts in the Profit and Loss Account towards contributions to Provident Fund and Other Funds:

| Particulars | (Rs. in Million) | | | | |
|----------------|--|--|--------------------------|--------------------------|------------------------------------|
| | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
| Provident Fund | 25.58 | 6.83 | 20.57* | 10.15 | 0.36 |

* Honourable supreme court vide their judgement dated February 28, 2019 clarified the scope of definition of "Basic Salary" for provident fund component. Based on the legal opinion, the Bank believes that the liability on account of this decision is prospective and has provided for the incremental liability with effect from 1st March 2019.

ii. Gratuity

The gratuity plan provides a lump sum payment to vested employees at retirement or on termination of employment based on respective employee's salary and years of employment with the Bank subject to maximum of Rs.2.00 Million.

Reconciliation of opening and closing balance of present value of defined benefit obligation for gratuity benefits is given below.

| Particulars | (Rs. in Million) | | | | |
|--|-------------------------|-------------------------|---------------------|---------------------|---------------------|
| | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Present value of DBO at start of year | 35.44 | 20.66 | 20.66 | 12.41 | |
| Transfer In/(Out)* | | | | - | 9.48 |
| Current Service Cost | 9.23 | 3.35 | 11.02 | 4.16 | 0.19 |
| Interest Cost | 1.28 | 0.77 | 1.53 | 0.87 | 0.06 |
| Benefits Paid | (0.11) | (0.05) | (0.41) | - | - |
| Past Service Cost | - | - | - | 2.57 | 1.59 |
| Actuarial (Gain)/Loss | 0.05 | (4.17) | 2.64 | 0.65 | 1.09 |
| Present value of DBO at end of year | 45.89 | 20.56 | 35.44 | 20.66 | 12.41 |

* Refer Note B.18 of Annexure 22

Reconciliation of Fair Value of Plan Assets

| Particulars | (Rs. in Million) | | | | |
|---|-------------------------|-------------------------|---------------------|---------------------|---------------------|
| | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Fair value of Plan assets at start of year | 13.07 | 12.52 | 12.52 | - | - |
| Contributions by employer | 28.35 | - | - | 12.41 | - |
| Benefits Paid | (0.11) | (0.05) | (0.41) | - | - |
| Expected return on plan assets | 0.50 | 0.46 | 0.92 | 0.10 | - |
| Actuarial Gain/(Loss) | 0.01 | 0.01 | 0.04 | 0.01 | - |
| Fair value of Plan assets at end of year | 41.82 | 12.95 | 13.07 | 12.52 | - |
| Actual Return on plan assets | 0.51 | 0.47 | 0.96 | 0.12 | - |
| Expected Employer Contributions for the coming Year | 10.00 | 7.00 | 7.00 | 7.00 | - |

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22- NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

| Expense recognized in the Profit and Loss account | | | | | | (Rs. in Million) |
|---|--|--|--------------------------|--------------------------|------------------------------------|------------------|
| Particulars | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 | |
| Current Service Cost | 9.23 | 3.35 | 11.02 | 4.16 | 0.19 | |
| Interest Cost | 1.28 | 0.77 | 1.53 | 0.87 | 0.06 | |
| Past Service Cost | - | - | - | 2.57 | 1.59 | |
| Expected return on plan assets | (0.50) | (0.46) | (0.92) | (0.10) | | |
| Actuarial (Gain)/Loss | 0.06 | (4.18) | 2.60 | 0.64 | 1.09 | |
| Employer Expense/(Income) | 10.07 | (0.52) | 14.23 | 8.14 | 2.93 | |

| Net Liability/(Asset) recognized in the Balance Sheet | | | | | | (Rs. in Million) |
|--|-------------------------|-------------------------|---------------------|---------------------|---------------------|------------------|
| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 | |
| Present value of DBO | 45.89 | 20.56 | 35.44 | 20.66 | 12.41 | |
| Fair value of plan assets | 41.82 | 12.95 | 13.07 | 12.52 | - | |
| Net liability/(Asset) | 4.07 | 7.61 | 22.37 | 8.14 | 12.41 | |
| Less: Unrecognized Past Service Cost | - | - | - | - | - | |
| Liability/(Asset) recognized in the Balance sheet | 4.07 | 7.61 | 22.37 | 8.14 | 12.41 | |

| Category of Plan Assets | | | | | |
|------------------------------------|-------------------------|-------------------------|---------------------|---------------------|---------------------|
| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Insurer managed fund (traditional) | 32% | 100% | 100% | 100% | 0% |
| Bank Balance | 68% | 0% | 0% | 0% | 0% |

| Actuarial assumptions used | | | | | |
|---|-------------------------|-------------------------|---------------------|---------------------|---------------------|
| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Salary Growth Rate | 7.5% p.a | 7.5% p.a | 7.5% p.a | 7.5% p.a | 5% p.a |
| Discount Rate | 6.6% P.a. | 8.2% p.a | 7.2% p.a | 7.4% p.a | 7% p.a |
| Withdrawal/Attrition Rate | 10% p.a | 10% p.a | 10% p.a | 10% p.a | 10% p.a |
| Expected return on plan assets | 7.20% p.a. | 7.40% p.a. | 7.40% p.a. | 7% p.a | NA |
| Mortality Rate | IALM 2012-14 (Ult) | IALM 2006-08 (Ult) | IALM 2012-14 (Ult) | IALM 2006-08 (Ult) | IALM 2006-08 (Ult) |
| Expected average remaining working lives of employees | 7 Years | 7 years | 7 years | 6years | 8years |

| Experience adjustments | | | | | | (Rs. in Million) |
|---|-------------------------|-------------------------|---------------------|---------------------|---------------------|------------------|
| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 | |
| Defined benefit obligation | 45.89 | 20.56 | 35.44 | 20.66 | 12.41 | |
| Fair value of Plan assets | 41.82 | 12.95 | 13.07 | 12.52 | - | |
| Surplus / (Deficit) | (4.07) | (7.61) | (22.37) | (8.10) | (12.41) | |
| Experience adjustment on plan liabilities : (gain)/loss | (2.25) | 2.84 | 2.12 | (2.01) | NA | |
| Experience adjustment on plan assets : gain/(loss) | (0.02) | 0.04 | 0.09 | NA | NA | |

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors.

The overall expected rate of return on assets is determined based on the market prices prevailing on that date, applicable to the period over which the obligation is to be settled.

iii. Leave Encashment

The employees of the Bank are entitled to compensated absence. The employees can carry forward a portion of the unutilized accrued compensated absence and utilize it in future periods or receive cash compensation at retirement or termination of employment for the unutilized accrued compensated absence for a maximum of 30 days. The Bank records an obligation for compensated absences in the period in which the employee renders the services that increase this entitlement. The Bank measures the expected cost of compensated absence as the additional amount that the Bank expects to pay as a result of the unused entitlement that has accumulated at the balance sheet date based on actuarial valuations.

The Actuarial liability of compensated absences of accumulated privilege leave of the employees of the Bank is given below:

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ANNEXURE 22- NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

| Assumptions | (Rs. in Million) | | | | |
|--|----------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Privilege leave | 30 days | 30 days | 30 days | 30 days | 30 days |
| Sick leave | 30 days | 30 days | 30 days | 30 days | 30 days |
| Discount rate (Privilege/ Sick leave) | 6.60% | 8.20% | 7.20% | 7.40% | 7.00% |
| Salary escalation rate (Privilege/ Sick leave) | 7.50% | 7.50% | 7.50% | 7.50% | 5% |
| Attrition Rate (Privilege/ Sick leave) | 10.00% | 10% | 10% | 10% | 10% |
| Actuarial liability - Privilege leave | 24.25 | 4.30 | 15.09 | 4.37 | 1.31 |
| Charged in Profit and Loss account - Privilege Leave | 9.16 | (0.07) | 10.72 | 3.10 | * |
| Actuarial liability - Sick Leave | 18.78 | 6.25 | 9.57 | 5.82 | 1.87 |
| Charged in Profit and Loss account - Sick leave | 9.21 | 0.43 | 3.75 | 7.00 | * |

* Amounts are below the rounding off limits adopted by the bank

The discount rate is based on the prevailing market yields of Government of India securities as at the Balance Sheet date for the estimated term of the obligations.

The estimate of future salary increases, takes into account the inflation, seniority, promotion, increments and other relevant factors. The above information is as certified by the actuary and relied upon by the auditors.

11. Corporate Social Responsibility (CSR)

As per the provisions of Section 135 of the Companies Act, 2013, the Bank shall spend, in every financial year, at least two per cent of the average net profits made during the three immediately preceding financial years. The Bank completed three financial years since Incorporation in financial year ended March 31, 2019 and the Bank is not required to contribute towards CSR expenditure for the year ended 31 March 2018 and 31 March 2017 and accordingly disclosure relating to CSR is not made for the year ended 31 March 2018 and period 5 May 2016 to 31 March 2018.

Operating expenses include Rs 11.50 Million for the year ended 31 March 2019 towards corporate Social Responsibility (CSR) in accordance with the Companies Act, 2013 paid to M/s Evangelical Social Action Forum ("ESAF Society").

Gross Amount required to be spend 31 March 2019- Rs. 4.60 Million

Details of amount Spent during the year towards CSR are as under

| Particulars | (Rs. in Million) | | |
|--|------------------|----------------|-------|
| | Paid | Yet to be paid | Total |
| i) Construction/ Acquisition of any assets | - | - | - |
| ii) For purpose other than (i) above | 11.50 | - | 11.50 |

The Bank has contributed the amount for CSR for the FY 2018-19 only during Second half of the year and disclosure for six month period ended 30 September 2018 is not applicable. During six months period ended 30 September 2019, the Bank has not contributed any amount towards CSR. As a responsible bank, the Bank will fulfil the guidelines prescribed for the Corporate Social Responsibility under the Companies Act, 2013 before the year ending 31 March 2020.

12. Subordinated Debt

a The Bank has an outstanding subordinated debt as follows:

| Particulars | (Rs. in Million) | | | | |
|-------------------------------|--|---|-----------------------------------|-----------------------------------|--|
| | Six month period ended 30 September 2019 | Six month period ended 30 September 2018 | Year Ended 31 March 2019 | Year Ended 31 March 2018 | Period 5 May 2016 to 31 March 2017 |
| Subordinated Debt Outstanding | 1,900.00 | 1,900.00 | 1,900.00 | 1,500.00 | 650.00 |

Out of the above, Rs.650 Million has been taken over by the Bank as per the BTA entered into with ESAF Financial Holdings Private Limited ("erstwhile ESAF Microfinance and Investments Private Ltd.") during the year ended 31 March 2017. This has been considered as part of Tier 2 Capital for capital adequacy computation after subjecting to discounting in accordance with RBI guidelines.

b. Interest Expended-Others includes interest of on Subordinated Debt

| Particulars | (Rs. in Million) | | | | |
|----------------------------------|----------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Interest on Sub - Ordinated Debt | 123.16 | 115.29 | 237.84 | 127.04 | 6.40 |

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13. Details of payments of audit fees (Exclusive of Goods and Service Tax)

| (Rs. in Million) | | | | | |
|------------------------|----------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Statutory Audit fees | 4.00 | 3.08 | 4.50 | 4.00 | 1.00 |
| Other Attestation work | - | - | 2.00 | - | - |
| Other Certification | 0.22 | 0.02 | 1.20 | 0.50 | 0.10 |
| Out of pocket expenses | - | - | 0.16 | 0.20 | 0.02 |
| Total | 4.22 | 3.10 | 7.86 | 4.70 | 1.12 |

14. Other expenses includes

| (Rs. in Million) | | | | | |
|---------------------------------|----------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|
| Particulars | As at 30 September 2019 | As at 30 September 2018 | As at 31 March 2019 | As at 31 March 2018 | As at 31 March 2017 |
| Business Correspondent Expenses | 1,362.72 | 1,096.91 | 2,382.30 | 1,585.41 | 63.70 |

15. Description of Contingent Liabilities:

The Bank has contingent liability of Rs. 64.65 Million as at 30 September 2019, Rs. 576.82 Million as at 30 September 2018 Rs.576.82 Million as at 31 March 2019, Rs. 617.20 Million as at 31 March 2018 and Rs. 676.06 Million as at 31 March 2017 for securitization transactions and guarantee given to Pension Fund Regulatory Development Authority (PFRDA) and Rs. 13.04 Million as at 30 September 2019, Rs. Nil as at 30 September 2018 Rs.6.44 Million as at 31 March 2019, Rs. Nil as at 31 March 2018 and Rs. Nil as at 31 March 2017 with respect to guarantees given on behalf of constituents in India.

16. The Bank has a process whereby periodically all long term contracts are assessed for material foreseeable losses. As at 30 September 2019, the Bank has reviewed and recorded adequate provision as required under any law /accounting standards for material foreseeable losses on such long term contracts in the books of account and disclosed the same under the relevant notes in the Restated Summary Statements.

17. The Bank has received few intimations from "suppliers" regarding their status under the Micro, Small and Medium Enterprises Development Act, 2006 and there is no outstanding against those suppliers as on 30 September 2019, 30 September 2018, 31 March 2019, 31 March 2018 and 31 March 2017, hence disclosures, if any, relating to amounts unpaid as at the year end together with interest paid / payable as required under the said Act have not been given. The above is based on information available with the Bank and relied upon by the Auditors.

18. Business Transfer

During the year ended 31 March 2017, pursuant to the approval received from RBI for commencement of banking operations, all the assets and liabilities pertaining to the lending activities of ESAF Microfinance and Investments (P) Ltd. ("ESAF-MFI") were transferred to the Bank on a slump sale basis. The consideration has been determined as per the Business Transfer Agreement (BTA) dated 22 February, 2017 entered into between the Bank and ESAF-MFI. In the books of the Bank the acquired assets and liabilities are recorded in accordance with the Purchase Price Allocation performed by an Independent Chartered Accountant. The consideration for slump sale was discharged by issue of 49,01,960 equity shares of Rs. 10 each at a premium of Rs 0.20 per share amounting to Rs. 50 Million and Rs. 20 Million was discharged in the form of cash. The summary of purchase price allocation of assets and liabilities acquired is as follows:

| Description | Rs. In Million |
|---|------------------|
| Fixed Assets | 130.07 |
| Investments | 4,515.97 |
| Cash and Bank Balances | 2,357.76 |
| Advances | 14,884.20 |
| Other Assets | 937.00 |
| Total Assets | 22,824.99 |
| Other Liabilities and Provisions | 22,754.99 |

Further, RBI in it's approval had specified that all the deposits and outstanding loans of ESAF Swasraya Multi State Cooperative Credit Society ("ESMACO") must be folded in to Bank before the date of commencement of the business. Accordingly Bank entered in to Assignment Agreement with ESCo. dated 23 February 2017 to transfer the below mentioned assets to the Bank.

| Description | Rs. In Million |
|-------------|----------------|
| Assets | 309.99 |
| Deposits | 877.62 |

19. Disclosure of Specified Bank Notes (SBNs)

Since the bank began its operations from 10 March 2017, disclosures relating to SBNs is not applicable to the Bank.

ESAF SMALL FINANCE BANK LIMITED
ANNEXURE 22- NOTES TO ACCOUNTS FORMING PART OF RESTATED SUMMARY STATEMENTS

20. Previous Year's/ Period's figures

Previous year's/period's figures have been regrouped/reclassified wherever necessary to correspond with the current period's classification/disclosure.

As per our Report of even date attached

For and on Behalf of Board of Directors

For S.R. Batliboi & Associates LLP
Chartered Accountants
Firm Registration No. 101049W/E300004

Prabha Raveendranathan
Chairman
DIN: 01828812

Kadambelil Paul Thomas
Managing Director & CEO
DIN: 00199925

per Sarvesh Warty
Partner
Membership No. 121411

Asha Morley
Director
DIN: 02012799

Place: Mumbai
Date : 30 November 2019

Gireesh C P
Chief Financial Officer
Place: Mannuthy
Date : 30 November 2019

Ranjith Raj P
Company Secretary

OTHER FINANCIAL INFORMATION

The accounting ratios required under Clause 11 of Part A of Schedule VI of the SEBI ICDR Regulations are given below:

Accounting Ratios and Certain Financial Measures

(₹ in million other than percentages and per share values)

| Particulars | As at and for six-month period ended September 30, 2019* | As at and for six-month period ended September 30, 2018* | As at and for Year ended March 31, 2019 | As at and for Year ended March 31, 2018 | As at 31 March 2017 and for the period May 5, 2016 to March 31, 2017 |
|--|--|--|---|---|--|
| Basic earnings per share [Refer Note (a)(i) and (c) below] | 2.16 | 0.72 | 2.37 | 0.89 | 0.07 |
| Diluted earnings per share [Refer Note (a)(i) and (c) below] | 2.16 | 0.72 | 2.37 | 0.89 | 0.07 |
| Net Worth [Refer Note(e) below] [A] | 9,861.31 | 8,274.67 | 8,936.91 | 3,433.47 | 3,057.63 |
| Return on Net Worth [Refer Note(a)(ii) and (e) below] | 9.37% | 2.91% | 10.10% | 7.86% | 0.25% |
| Number of Equity Shares [in millions] [B] | 427.79 | 427.79 | 427.79 | 311.94 | 301.56 |
| Net Asset Value per Equity Share [Refer Note (a)(iii) below] [A/B] | 23.05 | 19.34 | 20.89 | 11.01 | 10.14 |
| EBITDA [Refer Note (b) and (f) below] | 2,105.31 | 1,381.78 | 3,364.62 | 2,613.36 | 157.74 |

* Non-annualised

The figures disclosed in this section are derived from the Restated Financial Statements

Note

(a) Ratios have been computed as per the following formulas

(i) Basic/ diluted earnings per share = $\frac{\text{Net Profit, as restated, attributable to equity shareholders}}{\text{Weighted average number of Equity Shares outstanding during the period/year}}$

(ii) Return on Net Worth (%) = $\frac{\text{Net Profit, as restated, attributable to equity shareholders}}{\text{Net worth at the end of the period/year}}$

(iii) Net asset value per equity share = $\frac{\text{Net worth at the end of the period/year}}{\text{Total number of Equity Shares outstanding at the end of period/year}}$

(b) Earnings before interest, tax, depreciation and amortisation (EBITDA) has been arrived at by adding back depreciation, tax expense and Interest on Borrowings.

(c) Earnings per share calculations are done in accordance with Accounting Standard 20 “Earnings Per Share” (“AS 20”) as notified under Section 133 of the Companies Act 2013, read together with paragraph 7 of the Companies (Accounts) Rules 2014.

(d) “Net worth” represents the sum of Capital and Reserves and Surplus.

(e) Return on Net Worth

(₹ in million other than percentages)

| Particulars | As at and for the six-months ended | | As at and for the year ended | | As at March 31, 2017 and for the period May 5, 2016 to 31 March 2017 |
|--|------------------------------------|---------------------|------------------------------|----------------|--|
| | September 30, 2019* | September 30, 2018* | March 31, 2019 | March 31, 2018 | |
| Net Profit [A] | 924.40 | 240.60 | 902.84 | 269.94 | 7.63 |
| Capital [B] | 4,277.96 | 4,277.96 | 4,277.96 | 3,119.45 | 3,015.63 |
| Reserves and Surplus | | | | | |
| Statutory Reserve [C] | 295.11 | 69.40 | 295.11 | 69.40 | 1.91 |
| Share Premium [D] | 3,478.54 | 3,478.54 | 3,478.54 | 36.45 | 34.37 |
| Investment Fluctuation Reserve [E] | 5.34 | - | 5.34 | - | - |
| Balance in Profit and Loss Account [F] | 1,804.36 | 448.77 | 879.96 | 208.17 | 5.72 |
| Net Worth [G=B+C+D+E+F] | 9,861.31 | 8,274.67 | 8,936.91 | 3,433.47 | 3,057.63 |
| Return on Net Worth [H=A/G] | 9.37% | 2.91% | 10.10% | 7.86% | 0.25% |

* Non-annualised

(f) EBITDA

(₹ in million other than percentages)

| Particulars | As at and for the six-months ended | | As at and for the year ended | | For the period May 5, 2016 to March 31, 2017 |
|--|------------------------------------|-----------------------|------------------------------|-------------------|--|
| | September 30, 2019 | September 30, 2018 | March 31, 2019 | March 31, 2018 | |
| Net Profit [A] | 924.40 | 240.60 | 902.84 | 269.94 | 7.63 |
| Add: | | | | | |
| Provision made towards current tax expense [B] | 333.00 | 43.00 | 328.97 | 261.61 | 19.97 |
| Provision made towards deferred tax [C] | (11.69) | 68.06 | 40.00 | (93.14) | (5.64) |
| Depreciation [D] | 106.99 | 76.19 | 169.06 | 94.26 | 4.42 |
| Interest on Reserve Bank of India/inter bank borrowings and others [E] | 752.61 | 953.93 | 1,923.75 | 2,080.69 | 131.36 |
| EBITDA [F=A+B+C+D+E] | 2,105.31 | 1,381.78 | 3,364.62 | 2,613.36 | 157.74 |

- (g) Certain non-GAAP financial measures and certain other statistical information relating to our operations and financial performance have been included in this section and elsewhere in this Draft Red Herring Prospectus. We compute and disclose such non-GAAP financial measures and such other statistical information relating to our operations and financial performance as we consider such information to be useful measures of our business and financial performance, and because such measures are frequently used by securities analysts, investors and others to evaluate the operational performance of financial services businesses, many of which provide such non-GAAP financial measures and other statistical and operational information when reporting their financial results. Such non-GAAP measures are not measures of operating performance or liquidity defined by generally accepted accounting principles. These non-GAAP financial measures and other statistical and other information relating to our operations and financial performance may not be computed on the basis of any standard methodology that is applicable across the industry and therefore may not be comparable to financial measures and statistical information of similar nomenclature that may be computed and presented by other banks in India or elsewhere. These non-GAAP financial measures have been reconciled to their nearest GAAP measure in this section.

RELATED PARTY TRANSACTIONS

For details of the related party transactions, as per the requirements under applicable Accounting Standards, i.e., AS 18 'Related Party Disclosures' issued by the Institute of Chartered Accountants of India, read with the SEBI ICDR Regulations, during the six-month period ended September 30, 2019, Fiscal 2019, 2018 and 2017, see "Financial Statements – Annexure 22 – Note 7" on page 238.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

An investment in the Equity Shares involves a high degree of risk. Prospective investors should carefully consider all the information in this Draft Red Herring Prospectus, including the risks and uncertainties described below, before making an investment in our Equity Shares. This section should be read in conjunction with "Risk Factors", "Industry Overview", "Our Business", "Selected Statistical Information", and "Financial Statements" on pages 23, 81, 110, 178 and 196, respectively, before making an investment decision in relation to the Equity Shares.

Our Bank's fiscal year commences on April 1 and ends on March 31 of the immediately subsequent year, and references to a particular Fiscal are to the 12 months ended March 31 of that year. Unless otherwise indicated or the context requires otherwise, the financial information included herein is derived from our Restated Financial Statements included in this Draft Red Herring Prospectus. Our Bank was incorporated on May 5, 2016. However, we began our operations on March 10, 2017. As a result, our restated summary statements of profit and loss and cash flows for Fiscal 2017 reflect only 22 days of operations. Accordingly, the financial and statistical data for Fiscal 2017 is not comparable with the financial and statistical data for Fiscals 2019 and 2018 and for the six months ended September 30, 2019 and 2018 and, as such, we have not included such information in this section. However, the restated summary statement of assets and liabilities as at March 31, 2017 is comparable to the restated summary statement of assets and liabilities as at September 30, 2019 and 2018 and March 31, 2019 and 2018, as our Bank bought the assets and took over the liabilities of our Corporate Promoter's business undertaking pursuant to the Business Transfer Agreement dated February 22, 2017. Therefore, we have included such information and other financial and statistical data as at March 31, 2017 in this section. For further information, see "History and Certain Other Corporate Matters" on page 139.

Certain non-GAAP financial measures and certain other statistical information relating to our operations and financial performance have been included in this section and elsewhere in this Draft Red Herring Prospectus. We compute and disclose such non-GAAP financial measures and such other statistical information relating to our operations and financial performance as we consider such information to be useful measures of our business and financial performance, and because such measures are frequently used by securities analysts, investors and others to evaluate the operational performance of financial services businesses, many of which provide such non-GAAP financial measures and other statistical and operational information when reporting their financial results. Such non-GAAP measures are not measures of operating performance or liquidity defined by generally accepted accounting principles. These non-GAAP financial measures and other statistical and other information relating to our operations and financial performance may not be computed on the basis of any standard methodology that is applicable across the industry and therefore may not be comparable to financial measures and statistical information of similar nomenclature that may be computed and presented by other banks in India or elsewhere. For more details, see "Selected Statistical Information-Certain Non-GAAP Measures" on page 193. All information regarding cost and yield, which are non-GAAP measures, is based on the average of the opening balance at the start of the relevant period and the closing balance as at quarter end for all quarters in the relevant period.

This section also contains forward-looking statements that involve risks and uncertainties. Our results could differ materially from such forward-looking statements as a result of certain factors, including the considerations described below and elsewhere in this Draft Red Herring Prospectus. For details, see "Forward-Looking Statements" on page 21.

Overview

We are one of the leading small finance banks in terms of yield on advances, AUM growth rate and share of retail deposits. (Source: CRISIL Research Report). Along with our Promoters, we have a history of more than 25 years of primarily serving the unserved and underserved, with a focus on financial inclusion. Our business model focuses on the principles of responsible banking, providing customer-centric products and services through the extensive application of technology. As at November 30, 2019, we had operations in 16 states and one union territory, 403 Branches, 38 Ultra-Small Branches and we served over 3.73 million customers.

We follow a social business strategy with a triple bottom line approach, emphasising people, the planet and prosperity. Our goal is to become one of India's leading banks in the microfinance sector that offers equal opportunities through universal financial access and inclusion and livelihood and economic development. We can trace our roots back to 1992, when Kadambelil Paul Thomas, our Managing Director and Chief Executive Officer, along with others, founded ESAF Society, a society focused on the development of microenterprises, community development, and community health development. ESAF Society started its microfinance activities in 1995. In 2006, Kadambelil Paul Thomas along with others acquired our Corporate Promoter. Thereafter, ESAF Society transferred its microfinance business undertaking to our Corporate Promoter in 2008 pursuant to a business transfer agreement dated March 31, 2008. Our Corporate Promoter was awarded NBFC-MFI status in 2014. Our Corporate Promoter transferred its business undertaking, comprising its lending and financing business, to our Bank on March 10, 2017 pursuant to a Business Transfer Agreement dated February 22, 2017. We commenced our business as a small finance bank on March 10, 2017. For more details on our history and our major events and milestones, see "History and Certain Corporate Matters" on page 139.

Our asset products comprise microfinance loans, retail loans and other loans and advances. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our total gross advances were ₹ 54,742.35 million, ₹ 45,870.63 million, ₹ 31,913.34 million

and ₹ 14,897.34 million, respectively and the percentage of our gross NPAs to gross advances was 1.76%, 1.61%, 3.79% and 0.53%, respectively. Our non-annualised Yield on Average Interest-Earning Advances was 11.54% and 12.15% for the six months ended September 30, 2019 and 2018, respectively, and our Yield on Average Interest-Earning Advances was 23.69% and 22.48% for Fiscals 2019 and 2018, respectively. As at September 30, 2019 and March 31, 2019, 2018 and 2017, our gross microfinance loans represented 95.75%, 96.31%, 98.43% and 97.48% of our total gross advances. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our total advances (net of provisions) were ₹ 54,113.04 million, ₹ 45,482.54 million, ₹ 31,550.85 million and ₹ 14,854.80 million, respectively, and the percentage of our net NPAs to net advances was 0.62%, 0.77%, 2.69% and 0.25%, respectively. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our provision coverage ratio was 81.53%, 78.45%, 29.94% and 54.14%, respectively.

Our liability products comprise current accounts, savings accounts, fixed deposits and recurring deposits. We also serve NRI customers and offer NRE and NRO saving accounts fixed deposits and recurring deposits. Our total deposits were ₹ 60,633.72 million, ₹ 43,170.08 million, ₹ 25,230.92 million and ₹ 4,093.41 million as at September 30, 2019, and as at March 31, 2019, 2018 and 2017, respectively. Our retail deposits (including CASA) as at September 30, 2019, and as at March 31, 2019, 2018 and 2017 represented 95.11%, 92.43%, 62.44% and 22.11% of our total deposits, respectively. We began offering NRI deposits in June 2018. Our deposits from NRIs represented 16.98% and 10.83% of our total deposits as at September 30, 2019 and as at March 31, 2019, respectively.

Further, we distribute third-party life and general insurance policies, government pension products and point of sales (“POS”) terminals. We also provide foreign exchange services, which include currency exchange and outward and inward remittances.

We deliver our products and services through our business correspondents, Branches, Ultra-Small Branches, ATMs, ATM cum debit cards, mobile banking platforms, SMS alerts, internet banking portals and unified payment interface facilities. We have a strong focus on leveraging technology to deliver products and services.

We use business correspondent entities for sourcing and servicing of customers for microfinance loans, select deposit products and select third-party products. As at September 30, 2019 and as at March 31, 2019, 2018 and 2017, our business correspondents were responsible for sourcing and/or servicing customers for 95.75%, 96.31%, 98.43% and 97.48% of our gross advances, respectively. As at September 30, 2019 and as at March 31, 2019 and 2018, our business correspondents were responsible for sourcing customers for 2.09%, 2.55% and 4.92% of our deposits, respectively. As at March 31, 2017, our business correspondents sourced nil of our deposits.

Significant Factors Affecting Our Financial Condition, Results of Operations and Cash Flows

Our financial condition, results of operations and cash flows have been, and are expected to be influenced by numerous factors. The following factors are of particular importance.

Expansion of our Business

Since we began our operations on March 10, 2017, we have increased our presence from nine states and one union territory to 16 states and one union territory as at November 30, 2019 and we have increased our Branches and Ultra-Small Branches (combined) and business correspondents from 321 and one, respectively, to 441 and 12, respectively, as at November 30, 2019. For more details, see “*Our Business – Delivery Channels*” on page 120. The expansion of business has enabled us to increase our advances and our deposits. We plan to continue expanding our business. For details, see “*Our Business – Strategies – Expand our geographic presence and penetrate deeper into our existing geographies*” on page 114.

Our advances increased from ₹ 14,854.80 million as at March 31, 2017 to ₹ 45,482.54 million as at March 31, 2019, a CAGR of 74.98%, and further increased to ₹ 54,113.04 million as at September 30, 2019. Our total deposits increased from ₹ 4,093.41 million as at March 31, 2017 to ₹ 43,170.08 million as at March 31, 2019, a CAGR of 224.75%, and further increased to ₹ 60,633.72 million as at September 30, 2019.

Performance of our Business Correspondents

Our results of operations and financial condition depends significantly on the performance of our business correspondents and in particular on ESMACO’s performance.

Our business correspondent entities are responsible for, among other things, sourcing and servicing of customers for microfinance loans, select deposit products and select third-party products. As at September 30, 2019 and March 31, 2019, 2018 and 2017 our business correspondents were responsible for sourcing and/or servicing customers for 95.75%, 96.31%, 98.43% and 97.48% of our gross advances, respectively. As at September 30, 2019 and March 31, 2019 and 2018, our business correspondents were responsible for sourcing customers for 2.09%, 2.55% and 4.92% of our deposits, respectively. As at March 31, 2017, our business correspondents sourced nil of our deposits.

ESMACO has been acting as a business correspondent for us on a non-exclusive basis since we began our operations. We have an agreement with ESMACO, which is valid until December 31, 2028. As at September 30, 2019 and March 31, 2019, 2018 and 2017, ESMACO was responsible for sourcing and/or servicing customers for 88.64%, 94.02%, 98.78% and 97.43% of our gross advances, respectively. As at September 30, 2019 and March 31, 2019 and 2018, ESMACO was responsible for sourcing

and servicing customers for 2.09%, 2.55% and 4.92% of our deposits, respectively. As at March 31, 2017, ESMACO sourced nil of our deposits.

Changes in Interest Rates

Interest rate changes have a significant impact on our profitability. Interest rates are sensitive to many factors, including the RBI's monetary policy, deregulation of the financial services sector in India, domestic and international economic and political conditions and other factors.

In August 2016, the RBI adopted an inflation target of 4% (with an upper limit of 6% and lower limit of 2%) for the next five years under its monetary policy framework. The RBI sets interest rates in an effort to keep inflation within the target range, and Indian banks generally follow the direction of interest rates set by the RBI and adjust both their deposit rates and lending rates upwards or downwards accordingly. The RBI's return to a monetary policy designed to combat inflation and to increase growth has resulted in a decrease in lending rates in line with the declining trend in the inflation.

The following table sets forth the RBI's bank rate, the reverse repo rate and the repo rate as at the dates indicated:

| As at | Bank Rate | Reverse Repo Rate | Repo Rate |
|--------------------|------------------|--------------------------|------------------|
| March 31, 2017 | 6.75 | 5.75 | 6.25 |
| March 31, 2018 | 6.25 | 5.75 | 6.00 |
| March 31, 2019 | 6.50 | 6.00 | 6.25 |
| September 30, 2019 | 5.65 | 5.15 | 5.40 |

(Source: <https://www.rbi.org.in/>)

Generally, an increase in interest rates tends to increase our interest earned as a result of higher Yield on Average Interest-Earning Advances, however, such an increase can also adversely affect our Yield on Average Interest-Earning Advances as a result of a decrease in the volume of advances due to reduced overall demand for advances. In addition, an increase in interest rates affect our Cost of Average Borrowings and can adversely affect our profitability if we are unable to pass on our increased funding costs to our customers. Finally, higher interest rates can increase the risk of default by our customers.

Conversely, a decrease in interest rates can reduce our interest earned as a result of lower yields on our advances. This reduction in interest earned may eventually be offset by an increase in the volume of advances that we make due to increased demand for our advances and/or a decrease in our Cost of Average Borrowings.

Net Interest Income

Our results of operations are substantially dependent upon the amount of our net interest income, which we define as income earned less interest expended ("**Net Interest Income**").

Our Net Interest Income is dependent on: (a) the amount of our (i) average interest-earning advances and the yield thereon; (ii) average interest-earning investments and the yield thereon, and (iii) average interest-earning balance with Reserve Bank of India and other inter-bank funds and the yield thereon; and (b) the amount of our (i) average total deposits and the cost thereon and (ii) average borrowings and the cost thereon. For details, see "*Selected Statistical Information -Average Balance Sheet, Interest Earned/Expended and Yield/Cost*" on page 178.

Average Interest-Earning Advances and Yield on Average Interest-Earning Advances

Our Average Interest-Earning Advances increased by 42.38% to ₹ 49,194.58 million for the six months ended September 30, 2019 from ₹ 34,551.60 million for the six months ended September 30, 2018. Our Average Interest-Earning Advances increased by 61.76% to ₹ 38,614.43 million for Fiscal 2019 from ₹ 23,870.92 million for Fiscal 2018. Our Average Interest-Earning Microfinance Advances increased by 37.45% to ₹ 47,709.13 million for the six months ended September 30, 2019 from ₹ 34,709.11 million for the six months ended September 30, 2018. Our Average Interest-Earning Microfinance Advances increased by 62.01% to ₹ 38,509.57 million for Fiscal 2019 from ₹ 23,769.16 million for Fiscal 2018.

The interest rates on our microfinance loans are fixed. The interest rates we charge on our retail loans are fixed or floating depending on the product.

The interest rates on our floating rate retail loans made on or after April 1, 2016 and on or before September 30, 2019 were based on our marginal cost of funds based lending rate ("**MCLR**"). With effect from 1 April 2016, RBI guidelines required bank loans in India to be priced by reference to the bank's MCLR. Banks must review and publish their MCLR of different maturities every month. The table below sets forth our Bank's one-months, six-month, three-month and one-year MCLR rates as at the dates indicated:

(Interest rate per annum)

| MCLR | As at September 30, 2019 | As at March 31, 2019 | As at September 30, 2018 | As at March 31, 2018 |
|-------------|--------------------------|----------------------|--------------------------|----------------------|
| One-month | 14.64 | 15.30 | 14.40 | 14.92 |
| Three-month | 14.68 | 15.39 | 14.61 | 15.12 |
| Six-month | 14.86 | 15.39 | 14.87 | 15.31 |
| One-year | 15.01 | 15.42 | 15.24 | 15.47 |

The RBI issued a circular on September 4, 2019 making it mandatory for banks to link all floating rate personal or retail loans and floating rate loans to MSME borrowers to an external benchmark with effect from October 1, 2019. Banks are free to choose one of the several benchmarks indicated in the circular. Banks are also free to choose their spread over the benchmark rate, subject to the condition that the credit risk premium may undergo a change only when a borrower's credit assessment undergoes a substantial change, as agreed upon in the loan contract. Our floating rate loans are based on the RBI's Repo rate. Our non-annualised Yield on Average Interest-Earning Advances was 11.54% and 12.15% for the six months ended September 30, 2019 and 2018, respectively. Our Yield on Average Interest-Earning Advances was 23.69% and 22.48% for Fiscals 2019 and 2018, respectively.

Average Interest-Earning Investments and Yield on Average Interest-Earning Investments

Our Average Interest-Earning Investments increased by 55.81% to ₹ 17,224.86 million for the six months ended September 30, 2019 from ₹ 11,055.38 million for the six months ended September 30, 2018. Our Average Interest-Earning Investments increased by 106.87% to ₹ 12,622.13 million for Fiscal 2019 from ₹ 6,101.50 million for Fiscal 2018.

All scheduled commercial banks (other than regional rural banks), including us, are required to comply with the statutory reserve requirements prescribed by the RBI. Currently, scheduled commercial banks are required to maintain a CRR of 4% of their demand and time liabilities with the RBI, on which no interest is paid. Further, scheduled commercial banks are currently required to maintain a SLR equivalent to 18.25% of their net demand and time liabilities to be invested in cash and Government or other RBI-approved securities. As our demand and time liabilities (excluding inter-bank deposits) have been increasing, the amount of investments we have held to satisfy the SLR requirement have increased. Our Average Investments in Government Securities increased by 24.52% to ₹ 10,594.34 million for the six months ended September 30, 2019 from ₹ 8,507.92 million for the six months ended September 30, 2018. Our Average Investments in Government Securities increased by 44.05% to ₹ 8,535.63 million for Fiscal 2019 from ₹ 5,925.66 million for Fiscal 2018.

The non-annualised Yield on Average Interest-Earning Investments was 3.95% and 3.77% for the six months ended September 30, 2019 and 2018, respectively. The Yield on Average Interest-Earning Investments was 7.69% and 8.09% and for Fiscals 2019 and 2018, respectively.

Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds and the Yield on Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds

Our Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds increased by 158.38% to ₹ 6,705.89 million for the six months ended September 30, 2019 from ₹ 2,595.37 million for the six months ended September 30, 2018, respectively. Our Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds increased by 61.75% to ₹ 2,914.07 million for Fiscal 2019 from ₹ 1,801.62 million for Fiscal 2018.

The non-annualised Yield on Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds was 3.70% and 4.12% for the six months ended September 30, 2019 and 2018, respectively. The Yield on Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds was 6.87% and 6.00% for Fiscals 2019 and 2018, respectively.

Average Interest-Bearing Deposits and Cost of Average Interest-Bearing Deposits and Average Borrowings and Cost of Average Borrowings

Our interest-bearing liabilities are our deposits and our borrowings. The cost of our interest-bearing liabilities depend on many external factors, including competitive factors and developments in the Indian credit markets and, in particular, interest rate movements and the existence of adequate liquidity in the inter-bank markets. Internal factors that can affect our Cost of Funds include changes in our credit ratings, available credit limits and our ability to mobilize low-cost deposits, particularly from retail customers and balances in current accounts.

Our Average Interest-Bearing Deposits increased by 88.49% to ₹ 51,792.20 million for the six months ended September 30, 2019 from ₹ 27,477.65 million for the six months ended September 30, 2018. Our Average Interest-Bearing Deposits increased by 162.27% to ₹ 31,914.85 million for Fiscal 2019 from ₹ 12,168.71 million for Fiscal 2018.

The non-annualised Cost of Average Interest-Bearing Deposits was 4.24% and 4.33%, for the six months ended September 30, 2019 and 2018, respectively, and the Cost of Average Interest-Bearing Deposits was 8.33% and 8.77% for Fiscal 2019 and 2018, respectively. The non-annualised Cost of Average Savings Bank Deposits was 2.55% and 2.76% for the six months ended September 30, 2019 and 2018, respectively, and the Cost of Average Savings Bank Deposit was 4.80% and 5.28% for Fiscal

2019 and 2018, respectively. The non-annualised Cost of Average Term Deposits was 4.46% and 4.50% for the six months ended September 30, 2019 and 2018, respectively, and the Cost of Average Term Deposits was 8.76% and 9.24% for Fiscal 2019 and 2018, respectively.

Our primary source of funding is our relatively low-cost deposit base, which is primarily derived from retail depositors in India. We currently enjoy a relatively low-cost deposit base achieved through targeted branch network expansion and customized product offerings. Our target depositor base consists of individuals, including women, senior citizens, NRIs, HNIs, trust associations, societies and clubs, children above 10 years, our staff, salaried employees of corporates, farmers and MSMEs. Our distribution network, which includes our branch network, business correspondents and alternative delivery channels, provides us with access to these depositors, which in turn allows us to maintain low-cost funding through customer deposits. We do not pay interest on current accounts, so demand deposits are not included in Average Interest-Bearing Deposits. However, average demand deposits reduce the interest expense we would have incurred but for those deposits.

Our Average Total Deposits increased by 88.22% to ₹ 52,174.23 million for the six months ended September 30, 2019 from ₹ 27,719.67 million for the six months ended September 30, 2018. Our Average Total Deposits increased by 161.24% to ₹ 32,196.81 million for Fiscal 2019 from ₹ 12,324.82 million for Fiscal 2018.

The non-annualised Cost of Average Total Deposits was 4.21% and 4.30% for the six months ended September 30, 2019 and 2018, respectively. The Cost of Average Total Deposits was 8.26% and 8.66% for Fiscals 2019 and 2018, respectively. While the Cost of Average Total Deposits has largely been driven by interest rate movements, the Cost of Average Total Deposits is lower than it otherwise would have been but for the increasing percentage of our current or demand and savings accounts (“CASA”) in relation to total deposits. The ratio of Average CASA to Average Total Deposits, expressed as a percentage, was 12.47% and 10.21% for the six months ended September 30, 2019 and 2018, respectively, and 11.67% and 12.86% for Fiscals 2019 and 2018, respectively. The non-annualised Cost of Average CASA was 2.40% and 2.52% for the six months ended September 30, 2019 and 2018, respectively. The Cost of Average CASA was 4.44% and 4.76% for Fiscals 2019 and 2018, respectively. To continue to source low-cost funding through deposits, we must provide customers with convenient banking services that compensate them for the lower returns on deposits. However, the increasing sophistication of customers, competition for funding, increases in interest rates and changes to the RBI’s liquidity and reserve requirements may increase the rates we have to pay on our deposits.

Our borrowings comprise borrowings from institutional agencies, subordinated debt, borrowings from other banks and perpetual debt instruments. Our Average Borrowings decreased by 20.84% to ₹ 15,321.42 million for the six months ended September 30, 2019 from ₹ 19,354.69 million for the six months ended September 30, 2018, respectively. Our Average Borrowings decreased by 5.48% to ₹ 19,011.69 million for Fiscal 2019 from ₹ 20,113.18 million for Fiscal 2018, respectively. The non-annualised Cost of Average Borrowings was 4.91% and 4.93% for the six months ended September 30, 2019 and 2018, respectively. The Cost of Average Borrowings was 10.12% and 10.34% for Fiscals 2019 and 2018, respectively.

Operating Expenses

The amount of our operating expenses has a bearing on our net profit. Our operating expenses primarily comprise (a) payments to and provisions for employees and (b) other operating expenses, including, among others, (i) expenses related to rent, taxes and lighting, (ii) depreciation on fixed assets, (iii) repairs and maintenance, (iv) insurance, and (v) other expenditure, which includes business correspondent expenses. Our operating expenses represented 76.88% and 77.70% of Net Interest Income for the six months ended September 30, 2019 and 2018, respectively, and 79.08% and 108.61% of Net Interest Income for the Fiscals 2019 and 2018, respectively.

Non-Performing Loans and Provisioning Policies

Our ability to manage the credit quality of our loans, which we measure in part through NPAs, is a key driver of our results of operations. In addition to requiring us to make a provision on standard assets, the RBI requires us to classify and, depending on the duration of non-payment, make a provision on loans that become NPAs, which are further sub-classified as sub-standard, doubtful and loss assets. As the number of our loans that become NPAs increases, the credit quality of our loan portfolio decreases. As a small finance bank, RBI norms require classifying loans that are over 90 days past due as an NPA. For details, see “*Selected Statistical Information – Non-Performing Advances*” on page 189.

As at September 30, 2019 and March 31, 2019 and 2018, our gross NPAs were ₹ 963.41 million, ₹ 740.14 million and ₹ 1,210.47 million, respectively, and our net NPAs were ₹ 334.10 million, ₹ 352.05 million and ₹ 847.98 million, respectively. As at September 30, 2019 and 2018 our gross NPAs were 1.76% and 3.37% of gross advances, respectively and our net NPAs were 0.62% and 0.49% of net advances, respectively. As at March 31, 2019 and 2018, our gross NPAs were 1.61% and 3.79% of gross advances, respectively, and our net NPAs were 0.77% and 2.69% of net advances, respectively.

We believe that our ability to control our NPAs and maintain the credit quality of our portfolio is a function of our strong risk management policies and credit evaluation framework, and a well-functioning collection mechanism. We have put in place well documented procedures regarding credit appraisal and loan disbursement and have instituted ongoing monitoring mechanisms in order to strengthen our credit quality. We have also implemented advanced analytics and automated credit scoring solutions for credit evaluation. For an overview of our credit appraisal and loan disbursement processes, see “*Our Business – Credit*

Appraisal and Disbursement Process” on page 118.

The Macroeconomic Environment in India

Our financial condition and results of operations, in the past, have been, and will continue to be, significantly affected by factors influencing the Indian economy, which would include any downturn in the global economy. Any slowdown in economic growth in India could adversely affect our ability to grow our asset portfolio, the quality of our assets and our ability to implement our strategies. The Government’s monetary policy is heavily influenced by the condition of the Indian economy, and changes in the monetary policy affect the interest rates of our advances and borrowings. The RBI responds to fluctuating levels of economic growth, liquidity concerns and inflationary pressures in the economy by adjusting monetary policy. For a summary of the recent macroeconomic environment in India, see “*Industry Overview*” on page 81.

Competition

The Indian finance industry is intensely competitive. We face intense competition in all our principal products and services.

There are multiple players in the microfinance sector with varied organisational structures. Loans in the microfinance sector are provided by banks, small finance banks, NBFC-MFIs, other non-banking finance companies, and non-profit organisations. Banks provide loans under the self-help group model. However, they also give microfinance loans directly or through business correspondents to meet their priority-sector lending targets. NBFC-MFIs and non-profit MFIs are the only two players with loan portfolios exclusively focused towards microfinance. (Source: *CRISIL Research Report*). For more details, see “*Risk Factors – The Indian finance industry is intensely competitive and if we are unable to compete effectively it would adversely affect our business, financial condition, results of operations and cash flows*” and “*Our Business – Competition*” on pages 30 and 127, respectively.

Changes in Laws, Rules and Regulations or the Introduction of New Laws, Rules and Regulations

We operate in a highly regulated industry and have to adhere to various laws, rules and regulations. For a description of the material laws, rules and regulations applicable to us, see “*Key Regulations and Policies*” on page 129. Any changes in the regulatory environment under which we operate could adversely affect our results of operations and financial condition. In addition, changes in laws and the introduction of new laws applicable to all businesses in India could also adversely affect the results of operation and financial condition. The following has adversely affected our financial condition, results of operation and cash flows.

Demonetisation

On November 8, 2016, the Government announced the demonetization of all ₹ 500 and ₹ 1,000 banknotes of the Mahatma Gandhi Series and the issuance of new ₹ 500 and ₹ 2,000 banknotes in exchange for the demonetised banknotes. The unavailability of currency in circulation resulting from demonetisation severely affected the repayment of our loans by many of our customers, which led to increased NPAs and provisions for NPAs for Fiscals 2017 and 2018. We believe demonetisation also adversely affected demand for new loans in Fiscals 2017 and 2018. For information on the effect of demonetisation on the small finance bank sector, see “*Industry Overview*” on page 81.

Reduction of Corporate Income Tax Rate for Fiscal 2020

As we commenced operations on March 10, 2017 and our turnover was below ₹ 2,500 million, we were subject to a reduced corporate income tax rate of 29.12%, 28.84% and 28.84% for Fiscals 2019, 2018 and 2017, respectively. The Taxation Laws (Amendment) Ordinance 2019 has revised downward the corporate income tax rate for domestic companies from 34.94% (including applicable surcharges and cess) for Fiscal 2019 to 25.17% (including applicable surcharges and cess) for Fiscal 2020. Domestic companies have an option to either transition to the new corporate income tax rate of 22% (not including applicable surcharges and cess), which is an effective corporate income tax rate of 25.17% (including applicable surcharges and cess), subject to their forgoing certain specified exemptions and deductions or continue to avail the specified exemptions/ deductions and continue to pay tax at earlier rate of 29.12%. The Taxation Laws (Amendment) Ordinance 2019 stipulates that once a company opts for the lower income tax rate, it forgoes the option to claim specified exemptions and deductions. We have selected the option of the reduced corporate income tax rate of 22% (not including applicable surcharges and cess) available under Section 115BAA of the Income Tax Act, 1961 and our effective corporate income tax rate is 25.17% (including applicable surcharges and cess) for Fiscal 2020.

Accordingly, our Restated Financial Statements for the six months ended September 30, 2019 are prepared after provision made towards income tax for the six months ended September 30, 2019 and the deferred tax assets is re-measured as at March 31, 2019 based on the prescribed rate. The re-measurement of accumulated deferred tax asset has resulted in an additional charge to the net profit during the six months ended September 30, 2019 and a write down of the net deferred tax assets pertaining to the earlier years by ₹ 8.00 million.

Critical Accounting Policies

The preparation of our financial statements requires our management to make use of estimates and judgments. In view of the

inherent uncertainties and a level of subjectivity involved in measurement of items, it is possible that the outcomes in the subsequent financial years/periods could differ from those on which the management's estimates are based. The notes to the Restated Financial Statements in "*Financial Information*" on page 196 contain a summary of our significant accounting policies. Certain of these policies are critical to the portrayal of our financial condition and results of operations, since they require management to make subjective judgments, some of which may relate to matters that are inherently uncertain. Below is a discussion of these critical accounting policies:

Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

Interest Income is recognized in the Restated Summary Statement of Profit and Loss on accrual basis, except in the case of non-performing assets. Interest on non-performing assets is recognized upon realization basis as per the prudential norms issued by the RBI.

Profit or Loss on sale of investments is recognised in the Restated Summary Statement of Profit and Loss. However, the profit on sale of investments in the 'Held to Maturity' category is appropriated (net of applicable taxes and amount required to be transferred to statutory reserve) to 'Capital Reserve Account'.

Income on non-coupon bearing discounted instruments is recognized over the tenure of the instrument on a straight line basis. In case of coupon bearing discounted instruments, discount income is recognized over the tenor of the instrument on yield basis.

Dividend on Investments in shares and units of Mutual Funds are accounted when the Bank's right to receive the dividend is established.

Processing Fee/ upfront fee, handling charges or income by way of similar charges collected at the time of sanctioning or renewal of loan/ facility is recognised at the inception/ renewal of loan.

Other fees and Commission income (including commission income on third party products) are recognised when due, except in cases where the bank is uncertain of ultimate collection.

Interest income on deposits with banks and other financial institutions are recognised on a time proportion accrual basis taking into account the amount outstanding and the rate applicable.

Guarantee commission are recognised on a straight line basis over the period of contract.

Locker rent is recognised on realisation basis.

In accordance with the RBI guidelines on Securitisation Transactions, gains arising from assignment / securitisation are amortised over the life of the underlying portfolio loans. In case of any loss, the same is recognised in the Restated Summary Statement of Profit and Loss immediately. Income from interest strip (excess interest spread) is recognized in the Restated Summary Statement of Profit and Loss net of any losses when redeemed in cash in line with the relevant Reserve Bank of India guidelines.

Fees received on sale of priority sector lending certificates is considered as Miscellaneous income, while fees paid for purchase is expended as other expenses in accordance with the guidelines issued by RBI on the date of purchase/ sale.

Investments

Classification:

Investments are classified in to three categories: Held to Maturity ("**HTM**"); Available for Sale ("**AFS**"); and Held for Trading ("**HFT**") at the time of purchase as per guidelines issued by RBI. However, for disclosure in the Balance Sheet, for Investments in India are classified under six groups: Government Securities; Other Approved Securities; Shares; Debentures and Bonds; and Investments in Subsidiaries / Joint Ventures and Others.

Purchase and sale transactions in securities are recorded under 'Settlement Date' accounting

Basis of classification:

- Investments that the Bank intends to hold till maturity are classified as HTM category.
- Investments that are held principally for resale within 90 days from the date of purchase are classified under HFT category.

- Investments which are not classified in either of the above two categories are classified under AFS category.

Acquisition Cost:

The cost of investments is determined on the weighted average basis. Broken period interest in debt instruments and government securities is treated as a revenue item. The transaction cost including brokerage commission, etc., paid at the time of acquisition of investments are charged to the Restated Summary Statement of Profit and Loss.

Disposal of investments:

Investments classified as HFT or AFS - Profit or loss on sale or redemption is recognised in the Restated Summary Statement of Profit and Loss. Investments classified as HTM - Profit on sale or redemption of investments is recognised in the Restated Summary Statement of Profit and Loss and is appropriated to Capital Reserve after adjustments for tax and transfer to Statutory Reserve. Loss on sale or redemption is recognised in the Restated Summary Statement of Profit and Loss.

Valuation:

- HTM securities are carried at their acquisition cost. Any premium on acquisition of government securities are amortised over the remaining maturity of the security on a straight line basis. Any diminution, other than temporary, in the value of such securities is provided for.
- AFS and HFT securities are valued periodically as per RBI guidelines.
- The market/ fair value for the purpose of periodical valuation of quoted investments included in the AFS and HFT categories are the market price of the scrip as available from the trades/ quotes on the stock exchanges, SGL account transactions, price list of RBI, prices declared by Primary Dealers Association of India jointly with Fixed Income Money Market and Derivatives Association (“FIMMDA”) / Financials Benchmark India Private Limited (“FBIL”) as at the year end.
- The market/ fair value of other than quoted SLR securities for the purpose of periodical valuation of investments included in the AFS and HFT categories are as per the rates put out by FIMMDA.
- The valuation of non-SLR securities, other than those quoted on the stock exchanges, wherever linked to the YTM rates, are taken with a mark-up (reflecting associated credit risk) over the YTM rates for government securities put out by FIMMDA/FBIL. Securities are valued scrip wise and depreciation/appreciation aggregated for each category. Net appreciation in each basket if any, being unrealised, are ignored, while net depreciation are provided for.
- Treasury bills and Certificate of Deposits being discounted instruments, are valued at carrying cost.
- Pass through Certificates are valued as per RBI guidelines.
- Non-performing investments are identified and valued based on RBI guidelines.
- Transfer of Securities between categories of Investments is accounted as per RBI guidelines.

Repo Reverse Repo transactions:

In accordance with the RBI guidelines repo and reverse repo transactions in government securities are reflected as borrowing and lending transactions, respectively. Borrowing cost on repo transaction is accounted for as interest expense and revenue on reverse repo is accounted for as interest income.

Investment Fluctuation Reserve

- With a view to building up of adequate reserves to protect against increase in yields, RBI through circular number RBI/2017-18/147 DBR.No.BP. BC.102/21.04.048/2017-18 dated April 2, 2018, advised all banks to create an IFR with effect from the FY 2018-19.
- Transferred to IFR not less than lower of the following:
 - i. net profit on sale of investments during the year or
 - ii. net profit for the year less mandatory appropriations, until the amount of IFR is at least 2 percent of the HFT and AFS portfolio, on a continuing basis.

Advances

- Advances are classified into performing assets (Standard) and non-performing assets (“NPAs”) as per the RBI guidelines and are stated net of interest in suspense for non performing advances and specific provisions made towards NPAs. Interest on Non-performing advances is not recognised in Restated Summary Statement of Profit and Loss and transferred to an unrealised interest account till the actual realisation. Further, NPAs are classified into sub-standard, doubtful and loss assets based on the criteria stipulated by the RBI. Provisions for NPAs are made at /or above the minimum required level in accordance with the provisioning policy adopted by the Bank and as per the guidelines and circulars of the RBI on matters relating to prudential norms.
- Amounts recovered against debts written off are recognised in the Restated Summary Statement of Profit and Loss and included under “Other Income”.
- Provision for standard advances are made as per the extant RBI guidelines.
- The Bank transfers advances through interbank participation with and without risk. In accordance with the RBI guidelines, in the case of participation with risk, the aggregate amount of the participation issued by the Bank is reduced from advances and where bank is participating; the aggregate amount of participation is classified under advances. In the case of participation without risk, the aggregate amount of participation issued by the Bank is classified under borrowings and where the bank is participating, the aggregate amount of participation is shown as due from banks under advances.

Employee Benefits

Short Term Employee Benefit

The undiscounted amount of short-term employee benefits including performance incentive which are expected to be paid in exchange for the services rendered by employees are recognised during the period when the employee renders the service.

Long Term Employee Benefit

a. Defined Contribution Plan:

Provident Fund: In accordance with law, all employees of the Bank are entitled to receive benefits under the provident fund, a defined contribution plan in which both the employee and the Bank contribute monthly at a pre-determined rate. Contribution to provident fund are recognized as expense as and when the services are rendered. The Bank has no liability for future provident fund benefits other than its annual contribution.

b. Defined Benefit Plan:

Gratuity: The Bank provides for Gratuity, covering employees in accordance with the Payment of Gratuity Act, 1972, Service regulations and Service awards as the case may be. The Bank’s liability is actuarially determined (using Projected Unit Credit Method) at the Balance Sheet date. The actuarial gain or loss arising during the year is recognised in the Restated Summary Statement of Profit and Loss. The Bank makes contribution to gratuity funds administered by trustees and managed by the life insurance companies.

Compensated Absences: The Bank accrues the liability for compensated absences based on the actuarial valuation as at the Balance Sheet date conducted by an independent actuary which includes assumptions about demographics, early retirement, salary increases, interest rates and leave utilisation. The net present value of the Banks’ obligation is actuarially determined using the Projected Unit Credit Method as at the Balance Sheet date. Actuarial gains / losses are recognised in the Restated Summary Statement of Profit and Loss in the year in which they arise.

Fixed Assets (Property Plant and Equipment and Intangible) and Depreciation / Amortization Components of Income and Expenditure

- Fixed Assets have been stated at cost less accumulated depreciation and amortisation and adjusted for impairment, if any.
- Cost includes cost of purchase inclusive of freight, duties, incidental expenses and all expenditure like site preparation, installation costs and professional fees incurred on the asset before it is ready to put to use.
- Gain or losses arising from the retirement or disposal of a Fixed Asset are determined as the difference between the net disposal proceeds and the carrying amount of assets and recognised as income or expense in the Restated Summary Statement of Profit and Loss.
- Depreciation is charged over the estimated useful life of the fixed asset on a straight-line basis. The management believes that the useful life of assets assessed by the Bank, pursuant to the Companies Act, 2013, taking into account changes in

environment, changes in technology, the utility and efficacy of the asset in use, fairly reflects its estimate of useful lives of the fixed assets. The estimated useful lives of key fixed assets are given below:

| Class of Asset (Tangible and Intangible) | Estimated useful life as assessed by our Bank (in years) | Estimated useful life specified under Schedule II of the Companies Act, 2013 (In years) |
|---|---|--|
| Office Equipment's | 5 | 5 |
| Computers | 3 | 3 |
| Furniture & Fixtures | 10 | 10 |
| Motor Vehicles | 4 | 8 |
| Servers | 5 | 6 |

- An intangible asset is recognised only when its cost can be measured reliably and it is probable that the expected future economic benefits that are attributable to it will flow to our Bank.
- Intangible assets acquired separately are measured on initial recognition at cost. The cost of an intangible asset comprises its purchase price including after deducting trade discounts and rebates, any directly attributable cost of bringing the item to its working condition for its intended use following initial recognition, Intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.
- Intangible assets comprising of software is amortised on straight line basis over a period of four years, unless it has a shorter useful life.
- For assets purchased/ sold during the year, depreciation is being provided on pro rata basis by the Bank.
- Capital work-in-progress includes costs incurred towards creation of fixed assets that are not ready for their intended use and also includes advances paid to acquire fixed assets.

Changes in Critical Accounting Policies

There have been no changes in our accounting policies for all periods covered in the Restated Financial Statements.

Components of our Profit and Loss Account

Income

- Our income consists of interest earned and other income.
- Interest earned comprises (a) interest or discounts on advances or bills, (b) income on investments and (c) interest on balances with the Reserve Bank of India and other inter-bank funds. Our investments consist of (i) government securities, and (ii) others (which includes certificate of deposits and pass through certificates).
- Our other income primarily comprises (a) commission, exchange and brokerage, (b) net profit on sale of investments, and (c) miscellaneous income.

Expenditure

- Our total expenditure consists of (a) interest expended, (b) operating expenses and (c) provisions and contingencies.
- Our interest expended comprises (a) interest on deposits and (b) interest on Reserve Bank of India and other inter-bank borrowing and (c) others.
- Our operating expenses primarily comprises (a) payments to and provisions for employees, and (b) other operating expenses, including, among others, (i) expenses related to rent, taxes and lighting, (ii) depreciation on fixed assets, (iii) repairs and maintenance, (iv) insurance, and (v) other expenditure, which includes business correspondent expenses, which are the fees and commissions payable by us to our business correspondents.

Provisions and Contingencies

Our provisions and contingencies consist of (i) provision towards NPAs, (ii) provision towards standard assets, (iii) provisions made towards taxes, and (iv) other provisions and contingencies, which includes provision for overdue rent deposits and sundry receivable overdue for more than six months.

Results of Operations

Six Months Ended September 30, 2019 Compared to Six Months Ended September 30, 2018

The following table sets forth a summary of our restated summary statement of profit and loss for the six months ended September 30, 2019 and 2018:

| | Six months ended September 30, | | | |
|----------------------------------|--------------------------------|----------------------|--------------------------|----------------------|
| | 2019 | | 2018 | |
| | Amount (₹ in million) | % of Total Income | Amount (₹ in million) | % of Total Income |
| Income: | | | | |
| Interest Earned | 6,606.83 | 90.64 | 4,722.58 | 88.62 |
| Other Income | 681.92 | 9.36 | 606.71 | 11.38 |
| Total Income | 7,288.75 | 100.00 | 5,329.29 | 100.00 |
| Expenditure: | | | | |
| Interest Expended | 2,947.34 | 40.44 | 2,145.01 | 40.25 |
| Operating Expenses | 2,813.39 | 38.60 | 2,002.73 | 37.58 |
| Provisions and Contingencies | 603.62 | 8.28 | 940.95 | 17.66 |
| Total | 6,364.35 | 87.32 | 5,088.69 | 95.49 |
| Net Profit for the period | 924.40 | 12.68 | 240.60 | 4.51 |

Total Income

Our total income increased by ₹ 1,959.46 million, or 36.77%, to ₹ 7,288.75 million for the six months ended September 30, 2019 from ₹ 5,329.29 million for the six months ended September 30, 2018 as a result of a ₹ 1,884.25 million, or 39.90%, increase in interest earned and a ₹ 75.21 million, or 12.40%, increase in other income.

Interest Earned

The table set forth below shows details in relation to our interest earned for the six months ended September 30, 2019 and September 30, 2018.

(₹ in million, except percentages)

| Particulars | Six months ended September 30, 2019 | Six months ended September 30, 2018 | Percentage increase /(decrease) |
|--|--|--|------------------------------------|
| Interest/discount on advances/bills | 5,679.01 | 4,198.77 | 35.25 |
| Income on investments | 679.93 | 416.76 | 63.15 |
| Interest on balances with Reserve Bank of India and other inter-bank funds | 247.89 | 107.05 | 131.56 |
| Total | 6,606.83 | 4,722.58 | 39.90 |

Our interest earned increased by ₹ 1,884.25 million, or 39.90%, to ₹ 6,606.83 million for the six months ended September 30, 2019 from ₹ 4,722.58 million for the six months ended September 30, 2018. The primary reasons for this increase are discussed below.

- Interest/discount on advances and bills increased by ₹ 1,480.24 million, or 35.25%, to ₹ 5,679.01 million for the six months ended September 30, 2019 from ₹ 4,198.77 million for the six months ended September 30, 2018. This increase was primarily due to a ₹ 14,642.98 million, or 42.38%, increase in Average Interest-Earning Advances to ₹ 49,194.58 million for the six months ended September 30, 2019 from ₹ 34,551.60 million for the six months ended September 30, 2018. This increase was partially offset by a decrease in the non-annualised Yield on Average Interest-Earning Advances to 11.54% for the six months ended September 30, 2019 from 12.15% for the six months ended September 30, 2018.
- Income from investments increased by ₹ 263.17 million, or 63.15%, to ₹ 679.93 million for the six months ended September 30, 2019 from ₹ 416.76 million for the six months ended September 30, 2018. This increase was primarily due to a 55.81% increase in Average Interest-Earning Investments to ₹ 17,224.86 million for the six months ended September 30, 2019 from ₹ 11,055.38 million for the six months ended September 30, 2018 and an increase in the non-annualised Yield on Average Interest-Earning Investments to 3.95% for the six months ended September 30, 2019 from 3.77% for the six months ended September 30, 2018.
- Interest on balances with Reserve Bank of India and other inter-bank funds increased by ₹ 140.84 million, or 131.56%, to ₹ 247.89 million for the six months ended September 30, 2019 from ₹ 107.05 million for the six months ended September 30, 2018. This increase was primarily due to a ₹ 4,110.52 million, or 158.38%, increase in Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds to ₹ 6,705.89 million for the six months ended September 30, 2019 from ₹ 2,595.37 million for the six months ended September 30, 2018.

Other Income

The table set forth below shows details in relation to our other income for the six months ended September 30, 2019 and September 30, 2018.

(₹ in million, except percentages)

| Particulars | Six months ended September 30, 2019 | Six months ended September 30, 2018 | Percentage increase /(decrease) | Recurring / Non- recurring |
|--|--|--|------------------------------------|-------------------------------|
| Commission, exchange and brokerage | 427.98 | 213.06 | 100.87 | Recurring |
| Profit on sale of investments (Net) | 41.53 | 7.96 | 421.73 | Recurring |
| Profit on sale of land, buildings and other assets (Net) | 0.38 | - | N.C. ⁽¹⁾ | Non-Recurring |
| Profit on foreign exchange transactions (Net) | 1.00 | 0.03 | 3,233.33 | Recurring |
| Miscellaneous income | 211.03 | 385.66 | (45.28) | Recurring |
| Total | 681.92 | 606.71 | 12.40 | |

Note:

(1) Not comparable.

Our other income increased by ₹ 75.21 million, or 12.40%, to ₹ 681.92 million for the six months ended September 30, 2019 from ₹ 606.71 million for the six months ended September 30, 2018. The primary reason for this increase was a ₹ 214.92 million, or 100.87%, increase in income from commissions, exchanges and brokerage, which increased to ₹ 427.98 million for the six months ended September 30, 2019 from ₹ 213.06 million for the six months ended September 30, 2018. This increase was primarily due to a ₹ 172.34 million, or 96.31%, increase in processing fees for advances to ₹ 351.29 million for the six months ended September 30, 2019 from ₹ 178.95 million for the six months ended September 30, 2018, which was due to an increase on the processing fee percentage on microfinance loans from 1% of a loan disbursed during the six months ended September 30, 2018 to 1.50% of the loan disbursed during the six months ended September 30, 2019 and a 39.00% increase in loan disbursement to ₹ 32,150 million for the six months ended September 30, 2019 from ₹ 23,080.00 million for the six months ended September 30, 2018.

The increase in income from commissions, exchanges and brokerage was partially offset by a ₹ 174.63 million, or 45.28%, decrease in miscellaneous income to ₹ 211.03 million for the six months ended September 30, 2019 from ₹ 385.66 million for the six months ended September 30, 2018, which was primarily due to a ₹ 210.34 million, or 73.90%, decrease of interest spread on securitisation and assignment transaction to ₹ 74.30 million for the six months ended September 30, 2019 from ₹ 290.32 million for the six months ended September 30, 2018. This was primarily due to the maturity and closure of six tranches of securitisation transactions during the six months ended September 30, 2019, which were outstanding during the six months ended September 30, 2018.

Total Expenditure

Our total expenditure increased by ₹ 1,275.66 million, or 25.07%, to ₹ 6,364.35 million for the six months ended September 30, 2019 from ₹ 5,088.69 million for the six months ended September 30, 2018. The primary reasons for this increase are discussed below.

Interest Expended

Our interest expended increased by ₹ 802.33 million, or 37.40%, to ₹ 2,947.34 million for the six months ended September 30, 2019 from ₹ 2,145.01 million for the six months ended September 30, 2018. The primary reasons for this increase was a ₹ 1,003.65 million, or 84.26%, increase in interest on deposits to ₹ 2,194.73 million for the six months ended September 30, 2019 from ₹ 1,191.08 million for the six months ended September 30, 2018, which was primarily due to a 88.49% increase in Average Interest-Bearing Deposits to ₹ 51,792.20 million for the six months ended September 30, 2019 from ₹ 27,477.65 million for the six months ended September 30, 2018., which was partially offset by a decrease in the non-annualised Cost of Average Interest-Bearing Deposits from 4.33% for the six months ended September 30, 2018 to 4.24%, for the six months ended September 30, 2019.

The increase in interest on deposits was partially offset by a ₹ 201.32 million, or 21.10%, decrease in interest on Reserve Bank of India / inter-bank borrowings and others to ₹ 752.61 million for the six months ended September 30, 2019 from ₹ 953.93 million for the six months ended September 30, 2018. This was primarily due to a ₹ 4,033.27 million, or 20.84%, decrease in Average Borrowings to ₹ 15,321.42 million for the six months ended September 30, 2019 from ₹ 19,354.69 million for the six months ended September 30, 2018.

Operating Expenses

The table set forth below shows details in relation to our operating expenses for the six months ended September 30, 2019 and September 30, 2018.

(₹ in million, except percentages)

| Particulars | Six months ended September 30, 2019 | Six months ended September 30, 2018 | Percentage increase /(decrease) |
|--|--|--|------------------------------------|
| Payments to and provisions for employees | 653.81 | 284.11 | 130.13 |
| Rent, taxes and lighting | 167.47 | 132.13 | 26.75 |
| Printing and stationery | 28.65 | 25.38 | 12.88 |
| Advertisement and publicity | 10.52 | 31.51 | (66.61) |
| Depreciation | 106.99 | 76.19 | 40.43 |
| Directors' fees, allowances and expenses | 4.60 | 7.10 | (35.21) |
| Auditors' fees and expenses | 4.22 | 3.10 | 36.13 |
| Law charges | 0.44 | 4.50 | (90.22) |
| Postage, Telegrams, Telephones etc | 25.45 | 14.76 | 72.43 |
| Repairs and maintenance | 6.71 | 6.36 | 5.50 |
| Insurance | 23.93 | 9.29 | 157.59 |
| Other expenditure | 1,780.60 | 1,408.30 | 26.44 |
| <i>Of which:</i> | | | |
| <i>Business correspondent expenses</i> | 1,362.72 | 1,096.91 | 24.23 |
| Total | 2,813.39 | 2,002.73 | 40.48 |

Our operating expenses increased by ₹ 810.66 million, or 40.48%, to ₹ 2,813.39 million for the six months ended September 30, 2019 from ₹ 2,002.73 million for the six months ended September 30, 2018. The primary reasons for this increase are discussed below.

- Other expenditure increased by ₹ 372.30 million, or 26.44%, to ₹ 1,780.60 million for the six months ended September 30, 2019 from ₹ 1,408.30 million for the six months ended September 30, 2018, which was primarily due to a ₹ 265.81 million, or 24.23%, increase in our business correspondent expenses to ₹ 1,362.72 million for the six months ended September 30, 2019 from ₹ 1,096.91 million for the six months ended September 30, 2018, which was primarily due to a ₹ 13,000.02 million, or 37.45%, increase in our Average Microfinance Loans to ₹ 47,709.13 million six months ended September 30, 2019 from ₹ 34,709.11 million for the six months ended September 30, 2018.
- Payments to and provisions for employees increased by ₹ 369.70 million, or 130.13%, to ₹ 653.81 million for the six months ended September 30, 2019 from ₹ 284.11 million for the six months ended September 30, 2018, which was primarily due to 107.23% increase in employees from 1,396 as at September 30, 2018 to 2,892 as at September 30, 2019.
- Expenses for rent, taxes and lighting increased by ₹ 35.34 million, or 26.75%, to ₹ 167.47 million for the six months ended September 30, 2019 from ₹ 132.13 million for the six months ended September 30, 2018, which was primarily due to an increase in the number of our Branches and Ultra-Small Branches (combined) to 421 as at September 30, 2019 from 332 as at September 30, 2018.
- Depreciation increased by ₹ 30.80 million, or 40.43%, to ₹ 106.99 million for the six months ended September 30, 2019 from ₹ 76.19 million for the six months ended September 30, 2018, which was primarily due to a 29.97% increase in fixed assets to ₹ 983.68 million as at September 30, 2019 from ₹ 756.88 million as at September 30, 2018.

Provisions and Contingencies. The table set forth below shows details in relation to our provisions and contingencies for the six months ended September 30, 2019 and September 30, 2018.

(₹ in million, except percentages)

| Particulars | Six months ended September 30, 2019 | Six months ended September 30, 2018 | Percentage increase /(decrease) |
|---|--|--|------------------------------------|
| Provision towards NPA | 241.23 | 793.23 | (69.59) |
| Provision towards Standard Assets | 23.77 | 32.15 | (26.07) |
| Provision made towards income tax: | | | |
| Current Tax expense | 333.00 | 43.00 | 674.42 |
| Deferred Tax | (11.69) | 68.06 | (117.18) |
| Other Provision and Contingencies | 17.31 | 4.51 | 283.81 |
| Total Provisions and Contingencies | 603.62 | 940.95 | (35.85) |

Our provisions and contingencies decreased by ₹ 337.33 million, or 35.85%, to ₹ 603.62 million for the six months ended September 30, 2019 from ₹ 940.95 million for the six months ended September 30, 2018. The primary reasons for this decrease are discussed below.

- Provision towards NPA decreased by ₹ 552.00 million, or 69.59%, to ₹ 241.23 million for the six months ended September 30, 2019 from ₹ 793.23 million for the six months ended September 30, 2018. The primary reasons for this decrease was on account of additional provision of 75% made during the six months ended September 30, 2018 for NPAs classified during June 2017 on account of demonetisation, loan waivers and political intervention in Maharashtra.

- Provision towards standard assets decreased by ₹ 8.38 million, or 26.07%, to ₹ 23.77 million for the six months ended September 30, 2019 from ₹ 32.15 million for the six months ended September 30, 2018 although there was a ₹ 8,648.45 million, or 19.16%, increase in standard assets to ₹ 53,778.94 million for the six months ended September 30, 2019 from ₹ 45,130.49 million for the six months ended September 30, 2018. We made provisions of ₹ 34.59 million during the six months ended September 30, 2019, which was offset by a reversal of ₹ 10.82 million of provisions for loans given to customers affected by widespread flooding in Kerala during the six months ended September 30, 2018. As per RBI guidelines, Master Direction – Reserve Bank of India (Relief Measures by Banks in areas affected by Natural Calamities) Directions 2017, we were required to make a higher standard provisioning of 5.00% on these loans as compared to 0.40% on loans as at March 31, 2019. There was a recovery of ₹ 235.20 million of these loans during the six months ended September 30, 2019, resulting in the reversal of standard provisioning of ₹ 10.82 million provided as at March 31, 2019 on these loans made during the six months ended 30 September 2019

The above decreases were partially offset by a ₹ 290.00 million, or 674.42%, increase in our provision made towards current tax expenses to ₹ 333.00 million for the six months ended September 30, 2019 from ₹ 43.00 million for the six months ended September 30, 2018. This increase was primarily due to a 254.24% increase in our net profit plus provisions made towards income tax (“**Net Profit Before Tax**”) to ₹ 1,245.71 million for the six months ended September 30, 2019 from ₹ 351.66 million for the six months ended September 30, 2018. We had a deferred tax credit of ₹ 11.69 million for the six months ended September 30, 2019 compared to a deferred tax charge of ₹ 68.06 million for the six months ended September 30, 2018. Our deferred tax charge for the six months ended September 30, 2018 was primarily due to provisions towards standard advances. As a result of the foregoing, our provisions made towards income tax increased by ₹ 210.25 million, or 189.31%, to ₹ 321.31 million for the six months ended September 30, 2019 from ₹ 111.06 million for the six months ended September 30, 2018. Our provisions made towards income tax as a percentage of Net Profit Before Tax was 25.79% and 31.58% for the six months ended September 30, 2019 and September 30, 2018, respectively, compared to the corporate income tax of 25.17% (including applicable surcharges and cess) for Fiscal 2020 and the corporate income tax rate of 29.12% for Fiscal 2019 (including applicable surcharge and cess).

Net Profit

As a result of the above, our net profit increased by ₹ 683.80 million, or 284.21%, to ₹ 924.40 million for the six months ended September 30, 2019 from ₹ 240.60 million for the six months ended September 30, 2018.

Fiscal 2019 Compared to Fiscal 2018

The following table sets forth a summary of our restated summary statement of profit and loss for Fiscals 2019 and 2018:

| | Fiscal | | | |
|--------------------------------|--------------------------|----------------------|--------------------------|----------------------|
| | 2019 | | 2018 | |
| | Amount (₹ in million) | % of Total Income | Amount (₹ in million) | % of Total Income |
| Income: | | | | |
| Interest Earned | 10,316.39 | 90.43% | 5,968.39 | 85.42% |
| Other Income | 1,091.50 | 9.57% | 1,018.60 | 14.58% |
| Total Income | 11,407.89 | 100.00% | 6,986.99 | 100.00% |
| Expenditure: | | | | |
| Interest Expended | 4,582.82 | 40.17% | 3,148.20 | 45.06% |
| Operating Expenses | 4,533.94 | 39.74% | 3,062.87 | 43.84% |
| Provisions and Contingencies | 1,388.29 | 12.17% | 505.98 | 7.24% |
| Total | 10,505.05 | 92.09% | 6,717.05 | 96.14% |
| Net Profit for the year | 902.84 | 7.91% | 269.94 | 3.86% |

Total Income

Our total income increased by ₹4,420.90 million, or 63.27%, to ₹ 11,407.89 million for Fiscal 2019 from ₹ 6,986.99 million for Fiscal 2018 as a result of a ₹ 4,348.00 million, or 72.85%, increase in interest earned and a ₹ 72.90 million, or 7.16%, increase in other income.

Interest Earned

The table set forth below shows details in relation to our interest earned for Fiscal 2019 and Fiscal 2018.

(₹ in million, except percentages)

| Particulars | Fiscal 2019 | Fiscal 2018 | Percentage increase /(decrease) |
|--|-------------|-------------|------------------------------------|
| Interest/discount on advances/bills | 9,146.08 | 5,367.00 | 70.41 |
| Income on investments | 970.06 | 493.37 | 96.62 |
| Interest on balances with Reserve Bank of India and other inter-bank funds | 200.25 | 108.02 | 85.38 |

| Particulars | Fiscal 2019 | Fiscal 2018 | Percentage increase /(decrease) |
|--------------|------------------|-----------------|------------------------------------|
| Total | 10,316.39 | 5,968.39 | 72.85 |

Our interest earned increased by ₹ 4,348.00 million, or 72.85%, to ₹ 10,316.39 million for Fiscal 2019 from ₹ 5,968.40 million for Fiscal 2018. The primary reasons for this increase are discussed below.

- Interest/discount on advances and bills increased by ₹ 3,779.08 million, or 70.41%, to ₹ 9,146.08 million for Fiscal 2019 from ₹ 5,367.00 million for Fiscal 2018. This increase was primarily due to a ₹ 14,743.51 million, or 61.76%, increase in Average Interest-Earning Advances to ₹ 38,614.43 million for Fiscal 2019 from ₹ 23,870.92 million for Fiscal 2018. The Yield on Average Interest-Earning Advances also increased to 23.69% for Fiscal 2019 from 22.48% for Fiscal 2018.
- Income from investments increased by ₹ 476.69 million, or 96.62%, to ₹ 970.06 million for Fiscal 2019 from ₹ 493.37 million for Fiscal 2018. This increase was primarily due to a ₹ 6,520.63 million, or 106.87%, increase in Average Interest-Earning Investments to ₹ 12,622.13 million for Fiscal 2019 from ₹ 6,101.50 million for Fiscal 2018, which was partially offset by a decrease in the Yield on Average Interest-Earning Investments to 7.69% for Fiscal 2019 from 8.09% for Fiscal 2018.
- Interest on balances with RBI and other inter-bank funds increased by 85.38% to ₹ 200.25 million for Fiscal 2019 from ₹ 108.02 million for Fiscal 2018. This increase was primarily due to a ₹ 1,112.45 million, or 61.75%, increase in Average Interest-Earning Balances with Reserve Bank of India and other Inter-Bank Funds to ₹ 2,914.07 million for Fiscal 2019 from ₹ 1,801.62 million for Fiscal 2018.

Other Income

The table set forth below shows details in relation to our other income for Fiscal 2019 and Fiscal 2018.

(₹ in million, except percentages)

| Particulars | Fiscal 2019 | Fiscal 2018 | Percentage increase /(decrease) | Recurring / Non- Recurring |
|--|-----------------|-----------------|------------------------------------|-------------------------------|
| Commission, exchange and brokerage | 542.16 | 410.81 | 31.97 | Recurring |
| Profit on sale of investments (Net) | 10.04 | 48.26 | (79.20) | Recurring |
| Profit on sale of land, buildings and other assets (Net) | 0.26 | - | N.C. ⁽¹⁾ | Non-recurring |
| Profit on foreign exchange transactions (Net) | 0.23 | 0.01 | 2,200.00 | Recurring |
| Miscellaneous income | 538.81 | 559.52 | (3.70) | Recurring |
| Total | 1,091.50 | 1,018.60 | 7.16 | |

Note:

(1) Not comparable.

Our other income increased by ₹ 72.90 million, or 7.16%, to ₹ 1,091.50 million for Fiscal 2019 from ₹ 1,018.60 million for Fiscal 2018. The primary reason for this increase was a ₹ 131.35 million, or 31.97%, increase in income from commissions, exchanges and brokerage to ₹ 542.16 million for Fiscal 2019 from ₹ 410.81 million for Fiscal 2018. This increase was primarily due to ₹ 235.22 million, or 99.17%, increase in processing fees on advances to ₹ 472.40 million for Fiscal 2019 from ₹ 237.18 million for Fiscal 2018, which was partially offset by a ₹ 110.83 million decrease in commission for acting as a business correspondent/collection agent to ₹ 13.40 million for Fiscal 2019 from ₹ 124.23 million for Fiscal 2018. We do not expect any material commission from acting as a business correspondent/collection agent in the future.

The increase in income from commissions, exchanges and brokerage was partially offset by a ₹ 20.71 million, or 3.70%, decrease in miscellaneous income to ₹ 538.81 million for Fiscal 2019 from ₹ 559.52 million for Fiscal 2018, which was primarily due to a ₹ 136.38 million, or 24.65%, decrease in interest spread on securitisation and assignment transaction to ₹ 416.92 million for Fiscal 2019 from ₹ 553.30 million for Fiscal 2018, which was primarily due to the closure of two tranches of securitized loans during Fiscal 2019.

Total Expenditure

Our total expenditure increased by ₹ 3,788.00 million, or 56.39%, to ₹ 10,505.05 million for Fiscal 2019 from ₹ 6,717.05 million for Fiscal 2018. The primary reasons for this increase are discussed below:

Interest Expended

Our interest expended increased by ₹ 1,434.62 million, or 45.57%, to ₹ 4,582.82 million for Fiscal 2019 from ₹ 3,148.20 million for Fiscal 2018. The primary reasons for this increase are discussed below.

- Interest on deposits increased by ₹ 1,591.56 million, or 149.09%, to ₹ 2,659.07 million for Fiscal 2019 from ₹ 1,067.51 million for Fiscal 2018, which was due to a 162.27% increase in Average Interest-Bearing Deposits to ₹ 31,914.85 million

for Fiscal 2019 from ₹ 12,168.71 million for Fiscal 2018, which was partially offset by a decrease in the Cost of Average Interest-Bearing Deposits to 8.33% for Fiscal 2019 from 8.77% for Fiscal 2018.

- Interest on Reserve Bank of India / inter-bank borrowings and others decreased by ₹ 156.94 million, or 7.54%, to ₹ 1,923.75 million for Fiscal 2019 from ₹ 2,080.69 million for Fiscal 2018. This was primarily due to a ₹ 1,101.49 million, or 5.48%, decrease in Average Borrowings to ₹ 19,011.69 million for Fiscal 2019 from ₹ 20,113.18 million for Fiscal 2018 and a decrease in the Cost of Average Borrowings to 10.12% for Fiscal 2019 from 10.34% for Fiscal 2018.

Operating Expenses

The table set forth below shows details in relation to our operating expenses for the Fiscal 2019 and Fiscal 2018.

| <i>(₹ in million, except percentages)</i> | | | |
|---|-----------------|-----------------|------------------------------------|
| Particulars | Fiscal 2019 | Fiscal 2018 | Percentage increase /(decrease) |
| Payments to and provisions for employees | 771.04 | 395.16 | 95.12 |
| Rent, taxes and lighting | 267.83 | 208.96 | 28.17 |
| Printing and stationery | 53.60 | 51.02 | 5.06 |
| Advertisement and publicity | 80.41 | 124.22 | (35.27) |
| Depreciation | 169.06 | 94.26 | 79.35 |
| Directors' fees, allowances and expenses | 11.50 | 6.32 | 81.96 |
| Auditors' fees and expenses | 8.47 | 4.88 | 73.57 |
| Law charges | 7.22 | 5.69 | 26.89 |
| Postage, Telegrams, Telephones etc | 38.60 | 31.71 | 21.73 |
| Repairs and maintenance | 12.03 | 10.94 | 9.96 |
| Insurance | 25.88 | 4.24 | 510.38 |
| Other expenditure | 3,088.30 | 2,125.47 | 45.30 |
| <i>Of which:</i> | | | |
| <i>Business correspondent expenses</i> | 2,382.30 | 1,585.41 | 50.26 |
| Total | 4,533.94 | 3,062.87 | 48.03 |

Our operating expenses increased by ₹ 1,471.07 million, or 48.03%, to ₹ 4,533.94 million for Fiscal 2019 from ₹ 3,062.87 million for Fiscal 2018. The primary reasons for this increase are discussed below.

- Other expenditure increased by ₹ 962.83 million, or 45.30% to ₹ 3,088.30 million for Fiscal 2019 from ₹ 2,125.47 million for Fiscal 2018, which was primarily due a ₹ 796.89 million, or 50.26%, increase in our business correspondent expenses to ₹ 2,382.30 million for Fiscal 2019 from ₹ 1,585.41 million for Fiscal 2018, which was primarily due to a ₹ 14,740.41 million, or 62.01%, increase in our Average Microfinance Loans to ₹ 38,509.57 million for Fiscal 2019 from ₹ 23,769.16 million for Fiscal 2018.
- Payments to and provisions for employees increased by ₹ 375.88 million, or 95.12%, to ₹ 771.04 million for Fiscal 2019 from ₹ 395.16 million for Fiscal 2018, which was primarily due to 118.32% increase in employees to 2,168 as at March 31, 2019 from 993 as at March 31, 2018.

Provisions and Contingencies

The table set forth below shows details in relation to our provisions and contingencies for Fiscal 2019 and Fiscal 2018.

| <i>(₹ in million, except percentages)</i> | | | |
|---|-----------------|---------------|------------------------------------|
| Particulars | Fiscal 2019 | Fiscal 2018 | Percentage increase /(decrease) |
| Provision towards NPA | 919.38 | 319.87 | 187.42 |
| Provision towards Standard Assets | 92.33 | 17.64 | 423.41 |
| Provision made towards income tax: | | | |
| Current Tax expense | 328.97 | 261.61 | 25.75 |
| Deferred Tax | 40.00 | (93.14) | (142.95) |
| Other Provision and Contingencies | 7.61 | - | N.C. ⁽¹⁾ |
| Total Provisions and Contingencies | 1,388.29 | 505.98 | 174.38 |

Note: (1) Not comparable

Our provisions and contingencies increased by ₹ 882.31 million, or 174.38%, to ₹ 1,388.29 million for Fiscal 2019 from ₹ 505.98 million for Fiscal 2018. The primary reasons for this increase are discussed below.

- Provision towards NPA increased by ₹ 599.51 million, or 187.42%, to ₹ 919.38 million for Fiscal 2019 from ₹ 319.87 million for Fiscal 2018. The primary reasons for this increase was an increase in NPAs which was primarily due to demonetisation, loan waivers and political intervention in Maharashtra. We have changed the estimate relating to minimum provision of unsecured substandard assets to incremental additional provision on a quarterly basis during the fourth quarter

of Fiscal 2019. The impact by way of additional provision during Fiscal 2019 on account of the above change in estimate is an increase in provision towards NPA of ₹ 76.80 million.

- Provision towards standard assets was ₹ 92.33 million for Fiscal 2019 compared to ₹ 17.64 million for Fiscal 2018. This increase was primarily due to ₹ 34.62 million of additional provisions on loans made for Fiscal 2019 to customers affected by the Kerala floods. As per RBI guidelines, Master Direction – Reserve Bank of India (Relief Measures by Banks in areas affected by Natural Calamities) Directions 2017, we were required to make a higher standard provisioning of 5.00% on these loans as compared to 0.40% on loans as at March 31, 2019. In addition, there was also an increase in our advances (net of provisions) to ₹ 45,482.54 million as at March 31, 2019 from ₹ 31,550.85 million as at March 31, 2018.
- Provision made towards current tax expenses increased by ₹ 67.36 million, or 25.75%, to ₹ 328.97 million for Fiscal 2019 from ₹ 261.61 million for Fiscal 2018. The primary reasons for this increase was an increase in our profit before provision made for income tax and the fact that we had a deferred tax charge of ₹ 40.00 million in Fiscal 2019 compared to a deferred tax credit of ₹ 93.14 million in Fiscal 2018. Our deferred tax asset in Fiscal 2018 was primarily due to provisions towards standard advances. As a result of the foregoing, our provisions made towards income tax increased by ₹200.50 million, or 119.01%, to ₹ 368.97 million for Fiscal 2019 from ₹ 168.47 million for Fiscal 2018. Our provisions made towards income tax as a percentage of Net Profit Before Tax was 29.01% and 38.43% for Fiscal 2019 and Fiscal 2018, respectively, compared to the applicable corporate income tax of 29.12% (including applicable surcharges and cess) and 28.84% (including applicable surcharges and cess) for Fiscal 2019 and Fiscal 2018, respectively.

Net Profit

As a result of the above, our net profit increased by ₹ 632.90 million, or 234.46%, to ₹ 902.84 million for Fiscal 2019 from ₹ 269.94 million for Fiscal 2018.

Financial Condition

Statement of Assets and Liabilities

Our assets as at the specified dates are set out below:

| Particulars | As at September 30, 2019 | As at March 31 | | |
|---|--------------------------|------------------|------------------|------------------|
| | | 2019 | 2018 | 2017 |
| Cash and Balances with the Reserve Bank of India | 3,294.74 | 2,467.41 | 4,384.58 | 1,068.60 |
| Balance with Banks and Money at Call and Short Notice | 7,896.46 | 5,347.15 | 2,593.28 | 4,493.17 |
| Investments | 17,787.19 | 15,307.50 | 7,318.64 | 5,791.95 |
| Advances | 54,113.04 | 45,482.54 | 31,550.85 | 14,854.80 |
| Fixed Assets | 983.68 | 899.41 | 687.03 | 329.04 |
| Other Assets | 1,470.51 | 1,080.12 | 719.50 | 2,839.59 |
| Total Assets | 85,545.62 | 70,584.13 | 47,253.88 | 29,377.15 |

Capital and Liabilities

Our capital and liabilities as at the specified dates are set out below:

| Particulars | As at September 30, 2019 | As at March 31 | | |
|---|--------------------------|------------------|------------------|------------------|
| | | 2019 | 2018 | 2017 |
| Capital | 4,277.96 | 4,277.96 | 3,119.45 | 3,015.63 |
| Reserves and Surplus | 5,583.35 | 4,658.95 | 314.02 | 42.00 |
| Deposits | 60,633.72 | 43,170.08 | 25,230.92 | 4,093.41 |
| Borrowings | 13,374.99 | 17,023.60 | 16,746.50 | 20,528.48 |
| Other Liabilities and Provisions | 1,675.60 | 1,453.54 | 1,842.99 | 1,697.63 |
| Total Liabilities and Provisions | 85,545.62 | 70,584.13 | 47,253.88 | 29,377.15 |

During the six months ended September 30, 2018, we issued a total of 115.85 million Equity Shares at an issue price of ₹ 40.07 per Equity Share, raising gross proceeds from issue of equity shares of ₹ 4,642.12 million. The related capital raising expenses amounting to ₹ 41.53 million were deducted from our share premium account. As a result of the issuances of the foregoing Equity Shares, our capital increased by ₹ 1,158.51 million to ₹ 4,277.96 million as at March 31, 2019 from ₹ 3,119.45 million as at March 31, 2018 and share premium (net of capital raise expenses) in our reserves and surplus increased by ₹ 3,442.09 million to ₹ 3,478.54 million as at March 31, 2019 from ₹ 36.45 million as at March 31, 2018.

Our Business Segments

We have identified our business segments after taking into account the internal business reporting system and guidelines issued by the RBI through its notification dated April 18, 2007. We operate in the following business segments:

- *Treasury.* The treasury segment primarily consists of interest earnings on our investments portfolio, gains or losses on investment operations and earnings from foreign exchange business. The principal expenses of the segment consist of interest expense on funds borrowed and other expenses.
- *Wholesale Banking.* The wholesale banking segment provides loans to the corporate segment identified based on RBI guidelines. Revenues from this segment consist of interest earned on loans made to corporate customers and the fees earned from other banking services. The principal expenses of the segment consist of interest expense on funds borrowed and other expenses.
- *Retail Banking.* The retail banking segment provides loans to non-corporate customers identified based on RBI guidelines. Revenues of this segment consist of interest earned on loans made to non-corporate customers and the fees earned from other banking services. The principal expenses of the segment consist of interest expense on funds borrowed and other expenses.
- *Other Banking Operations.* This segment includes income earned from debit cards and third-party product distribution and associated costs.

Our segment results and segment revenue for each of our business segments are set forth in the table below for the periods indicated:

(₹ in million)

| | Treasury | | Wholesale Banking | | Retail Banking | | Other Banking Operations | | Total | |
|--------------------------------|-----------------|-----------------|-------------------|-----------------|-----------------|-----------------|--------------------------|-----------------|-----------------|-----------------|
| | Segment Revenue | Segment Results | Segment Revenue | Segment Results | Segment Revenue | Segment Results | Segment Revenue | Segment Results | Segment Revenue | Segment Results |
| Six Months ended Sep. 30, 2019 | 970.37 | 30.99 | 27.83 | 9.33 | 6,214.01 | 1,138.47 | 76.54 | 67.82 | 7,288.75 | 1,245.71 |
| Six Months ended Sep. 30, 2018 | 531.88 | 28.33 | - | - | 4,775.54 | 305.17 | 21.87 | 18.16 | 5,329.29 | 351.66 |
| Fiscal 2019 | 1,180.69 | 50.15 | 6.98 | 5.15 | 10,202.35 | 1,206.01 | 17.87 | 10.50 | 11,407.89 | 1,271.81 |
| Fiscal 2018 | 795.78 | 118.45 | - | - | 6,190.00 | 320.73 | 1.21 | (0.77) | 6,986.99 | 438.41 |

As can be seen from the table above, our Retail Banking and Treasury segments account for the majority of our segment revenue and segment results. Due to the immateriality of our Wholesale Banking and Other Banking Operations segments, we have not included a discussion on the segment revenue and segment results of those segments.

Retail Banking

Six Months Ended September 30, 2019 Compared to the Six Months Ended September 30, 2018

The Retail Banking segment result increased by ₹ 833.30 million, or 273.06%, to ₹ 1,138.47 million in the six months ended September 30, 2019 from ₹ 305.17 million in the six months ended September 30, 2018. This increase was primarily due to:

- a ₹ 1,438.47 million, or 30.12%, increase in total segment revenue for the six months ended September 30, 2019 compared to the six months ended September 30, 2018, which was primarily due to a 42.26% increase in the Average Interest-Earning Advances of the Retail Banking Segment to ₹ 49,154.48 million for the six months ended September 30, 2019 from ₹ 34,551.58 million for the six months ended September 30, 2018; and
- a ₹ 552.00 million, or 69.59%, decrease in our total provision towards NPAs to ₹ 241.23 million for the six months ended September 30, 2019 from ₹ 793.23 million for the six months ended September 30, 2018. The primary reasons for this decrease was because of the additional provision made towards NPAs outstanding as at March 31, 2018.

The above factors were partially offset by a ₹ 1,153.68 million, or 31.69%, increase in total segment expenses to ₹ 4,794.17 million for the six months ended September 30, 2019 from ₹ 3,640.50 million for the six months ended September 30, 2018.

Fiscal 2019 Compared to Fiscal 2018

The Retail Banking segment result increased by ₹ 885.28 million, or 276.02%, to ₹ 1,206.01 million for Fiscal 2019 from ₹

320.73 million for Fiscal 2018. This increase was primarily due to:

- a ₹ 4,012.35 million, or 64.82%, increase in total segment revenue for Fiscal 2019 compared to Fiscal 2018, which was primarily due to a 61.66% increase in Average Interest-Earning Advances of the Retail Banking segment to ₹ 38,588.92 million for Fiscal 2019 from ₹ 23,870.91 million for Fiscal 2018.
- a ₹ 235.46 million, or 99.27%, increase in processing fees on loans in the Retail Banking segment to ₹ 472.62 million for Fiscal 2019 from ₹ 237.18 million for Fiscal 2018.

The above factors were partially offset by a ₹ 2,310.47 million, or 40.77%, increase in total segment expenses to ₹ 7,977.02 million for Fiscal 2019 from ₹ 5,666.55 million for Fiscal 2018.

Treasury

Six Months Ended September 30, 2019 Compared to the Six Months Ended September 30, 2018

The Treasury segment result increased by ₹ 1.76 million, or 6.21%, to ₹ 30.09 million for the six months ended September 30, 2019 from ₹ 28.33 million for the six months ended September 30, 2018. This increase was primarily due to a ₹ 438.49 million, or 82.44%, increase in total segment revenue for the six months ended September 30, 2019 compared to the six months ended September 30, 2018, which was primarily due to a 55.81% increase in Average Interest-Earning Investments to ₹ 17,224.86 million for the six months ended September 30, 2019 from ₹ 11,055.38 million for the six months ended September 30, 2018, and increase in non-annualised Yield on Average Interest-Earning Investments to 3.95% for the six months ended September 30, 2019 from 3.77% for the six months ended September 30, 2018.

Fiscal 2019 Compared to Fiscal 2018

The Treasury segment result decreased by ₹ 68.3 million, or 57.66%, to ₹ 50.15 million for Fiscal 2019 from ₹ 118.45 million for Fiscal 2018. This decrease was primarily due to decrease in Yield on Average Interest-Earning Investments to 7.69% for the Fiscal 2019 from 8.09% for the Fiscal 2018.

Liquidity and Capital Resources

In the past, we have funded our liquidity and capital requirements primarily through shareholder capital and funds generated from deposits, borrowings from other institutions, subordinated debt, borrowings from other banks and perpetual debt instruments.

Cash Flows

The following table summarizes our statements of cash flows for the periods presented:

| Particulars | Six months ended September 30, | | Year ended March 31, | |
|--|---------------------------------------|-------------|-----------------------------|-------------|
| | 2019 | 2018 | 2019 | 2018 |
| Net Cash Flow from / (Used in) Operating Activities | 6,385.37 | (9,084.25) | (2,391.34) | 5,804.89 |
| Net Cash Used in Investing Activities | (4,267.41) | (375.09) | (1,708.96) | (1,814.83) |
| Net Cash Flow from / (Used in) Financing Activities | (3,648.61) | 9,738.86 | 4,877.69 | (3,676.08) |
| Net Increase / (Decrease) in Cash and Cash Equivalents | (1,530.65) | 279.52 | 777.39 | 313.98 |

(₹ in million)

Operating Activities

Net cash from operating activities was ₹ 6,385.37 million for the six months ended September 30, 2019, which was primarily due to an increase in deposits of ₹ 17,463.64 million, which was partially offset by, among others, an increase in advances of ₹ 8,871.73 million and an increase in fixed deposit with Bank (original maturity greater than 3 months) of ₹ 4,907.28 million.

Net cash used in operating activities was ₹ 9,084.25 million for the six months ended September 30, 2018, which was primarily due to an increase in advances of ₹ 8,018.63 million and an increase in investments (other than HTM investments) of ₹ 7,289.85 million, which was partially offset by, among others, an increase in deposits of ₹ 5,281.09 million.

Net cash used in operating activities was ₹ 2,391.34 million for Fiscal 2019, which was primarily due to an increase in advances of ₹ 14,851.06 million and an increase in investments (other than HTM investments) of ₹ 6,673.03 million, which was partially offset by an increase in deposits of ₹ 17,939.16 million.

Net cash from operating activities was ₹ 5,804.89 million for Fiscal 2018, which was primarily due to an increase in deposits of ₹ 21,137.51 million, which was partially offset by, among others, an increase in advances of ₹ 17,015.92 million.

Investing Activities

Net cash used in investing activities was ₹ 4,267.41 million for the six months ended September 30, 2019, which was primarily due to an increase in held to maturity investments of ₹ 4,076.53 million.

Net cash used in investing activities was ₹ 375.09 million for the six months ended September 30, 2018, which was primarily due to an increase in held to maturity investments of ₹ 229.05 million and the purchase of fixed assets of ₹ 146.04 million.

Net cash used in investing activities was ₹ 1,708.96 million for Fiscal 2019, which was primarily due to an increase in held to maturity investments of ₹ 1,327.78 million and the purchase of ₹ 381.46 million of fixed assets.

Net cash used in investing activities was ₹ 1,184.83 million for Fiscal 2018, which was primarily due to an increase in held to maturity investments of ₹ 1,362.58 million and the purchase of ₹ 452.25 million of fixed assets.

Financing Activities

Net cash used in financing activities was ₹ 3,648.61 million for the six months ended September 30, 2019, which was due to a decrease in borrowings of ₹ 3,648.61 million.

Net cash from financing activities was ₹ 9,738.86 million for the six months ended September 30, 2018, which was primarily due to an increase in borrowings of ₹ 5,138.26 million and proceeds from the issue of share capital (including share premium) of ₹ 4,642.13 million.

Net cash from financing activities was ₹ 4,877.69 million for Fiscal 2019, which was primarily due to proceeds from the issue of share capital (including share premium) of ₹ 4,642.13 million.

Net cash used in financing activities was ₹ 3,676.08 million for Fiscal 2018, which was primarily due to a decrease in borrowings of ₹ 3,781.98 million.

Sources of Funding

Our primary source of funding is our relatively low-cost deposit base, which is primarily derived from retail depositors in India. Other sources of funding comprise subordinated debt, perpetual debt instruments and borrowings from other banks.

The following table sets forth the breakdown of our funding profile as at the dates indicated:

(₹ in million, except for percentages)

| Particulars | As at September 30, 2019 | | As at March 31 | | | | | |
|--|--------------------------|------------------------|------------------|------------------------|------------------|------------------------|------------------|------------------------|
| | Amount | % of total liabilities | 2019 | | 2018 | | 2017 | |
| | | | Amount | % of total liabilities | Amount | % of total liabilities | Amount | % of total liabilities |
| Total deposits (D = A+B+C) | 60,633.72 | 70.88 | 43,170.08 | 61.16 | 25,230.92 | 53.39 | 4,093.41 | 13.93 |
| Demand deposits (A) | 554.91 | 0.65 | 339.74 | 0.48 | 471.89 | 1.00 | 4.15 | 0.01 |
| Savings Bank deposits (B) | 6,862.22 | 8.02 | 5,510.50 | 7.81 | 2,052.60 | 4.34 | 739.71 | 2.52 |
| Term deposits (C) | 53,216.59 | 62.2 | 37,319.84 | 52.87 | 22,706.43 | 48.06 | 3,349.55 | 11.40 |
| Total borrowings (E) | 13,374.99 | 15.63 | 17,023.60 | 24.12 | 16,746.50 | 35.44 | 20,528.48 | 69.88 |
| Shareholder's funds (F) ⁽¹⁾ | 9,861.31 | 11.53 | 8,936.91 | 12.66 | 3,433.47 | 7.27 | 3,057.63 | 10.41 |
| Other liabilities and provisions (G) | 1,675.6 | 1.96 | 1,453.54 | 2.06 | 1,842.99 | 3.90 | 1,697.63 | 5.78 |
| Total liabilities (D+E+F+G) | 85,545.62 | 100.00 | 70,584.13 | 100.00 | 47,253.88 | 100.00 | 29,377.15 | 100.00 |

Note:

(1) Shareholders' funds = Capital + Reserves and Surplus.

Subordinated Debt

We obtain funds from the issuance of unsecured non-convertible subordinated debt securities, which qualify as Tier II risk-based capital under the RBI's guidelines for assessing capital adequacy. Our subordinated debt was ₹ 1,900 million, ₹ 1,900.00 million, ₹ 1,500.00 million and ₹ 650.00 million as at September 30, 2019 and March 31, 2019, 2018 and 2017, respectively. We took over ₹ 650.00 million of subordinated debt as per the Business Transfer Agreement. This has been considered as part of Tier II Capital for capital adequacy computation, subject to discounting in accordance with RBI guidelines. We issued five tranches of subordinated debt securities, of which five were outstanding as at September 30, 2019. The following table sets

forth the details of unsecured non-convertible subordinated debt securities issued by us as at September 30, 2019.

(₹ in million, except for percentages)

| Date of Allotment | Rate of Interest (%) | Date of Redemption | Amount |
|--------------------|----------------------|--------------------|--------|
| December 22, 2015 | 16.83 | December 28, 2021 | 250.00 |
| December 18, 2015 | 17.23 | December 22, 2021 | 250.00 |
| March 31, 2016 | 14.00 | March 31, 2023 | 150.00 |
| September 27, 2017 | 11.00 | September 27, 2024 | 250.00 |
| November 29, 2017 | 11.00 | November 29, 2024 | 200.00 |
| June 1, 2018 | 11.50 | June 1, 2025 | 400.00 |
| December 30, 2017 | 10.50 | December 30, 2024 | 200.00 |
| March 28, 2018 | 11.50 | March 28, 2025 | 200.00 |

Perpetual Debt

We issued perpetual debt of ₹ 480.00 million on June 27, 2018 qualifying for Tier I risk-based capital. The following table sets forth the details of perpetual debt instruments issued by us as at September 30, 2019.

(₹ in million, except for percentages)

| Date of Allotment | Number of debentures | Rate of Interest (%) | Date of Redemption | Amount Outstanding as at September 30, 2019 |
|-------------------|----------------------|----------------------|--------------------|---|
| June 27, 2017 | 48 | 13.00 | Perpetual | 480.00 |

Borrowings from Other Banks

Borrowings from other banks consist of funds obtained from credit facilities executed with other financial institutions located inside of India for general corporate purposes or for other purposes.

Restrictive Covenants

Some of the financing arrangements entered into by us include conditions that require us to obtain respective lenders' consent prior to carrying out certain activities and entering into certain transactions and they also provide the lender the right appoint a nominee on the board of directors of our Bank or to send an observer, in the absence of the nominee to attend meetings of the Board of Directors. Further, under certain financing agreements, we are required to maintain specific credit ratings and if we fail to do so, it would result in an event of default. We are also required to maintain certain financial ratios and ensure compliance with regulatory requirements, such as maintenance of CAR, qualifying asset norms and ensure positive net worth. For more details, see "Risk Factors-We are required to comply with certain restrictive covenants under our financing agreements. Any non-compliance may lead to, amongst others, accelerated repayment schedule, securitization of assets charged and suspension of further drawdowns, which may adversely affect our business, financial conditions and results of operations" on page 38.

We are currently in compliance with the financial covenants contained in our financing agreements.

Capital to Risk-Weighted Assets Ratios

The RBI monitors capital to risk-weighted assets ratios based on financial information. The following table sets forth our capital to risk-weighted assets ratios for the periods indicated:

(₹ in million, except for percentages)

| | As at September 30, 2019 | As at March 31, | | |
|--|--------------------------|-----------------|---------------|---------------|
| | | 2019 | 2018 | 2017 |
| Tier I Capital | 10,317.22 | 9,393.97 | 3,901.28 | 3,051.99 |
| <i>Of which</i> | | | | |
| <i>Perpetual Debt Instruments</i> | 480.00 | 480.00 | 480.00 | - |
| Tier II Capital | 1,734.25 | 1,730.48 | 1,422.81 | 655.17 |
| <i>Of which</i> | | | | |
| <i>Subordinated Debt</i> | 1,490.00 | 1,510.00 | 1,300.00 | 650.00 |
| Total Capital | 12,051.47 | 11,124.45 | 5,324.09 | 3,707.16 |
| Total risk weighted assets and contingencies | 46,910.59 | 40,331.45 | 31,484.36 | 22,785.67 |
| Tier I Capital Adequacy Ratio | 21.99% | 23.30% | 12.40% | 13.39% |
| Tier II Capital Adequacy Ratio | 3.70% | 4.29% | 4.52% | 2.88% |
| Total Capital Adequacy Ratio | 25.69% | 27.59% | 16.92% | 16.27% |

Financial Instruments and Off-Balance Sheet Arrangements

Except for securitized advances, we have no off-balance sheet arrangements that materially affect our financial condition or results of operations. For details of our securitized advances as at and for the six months ended September 30, 2019 and 2018 and as at and for the year ended March 31, 2019, 2018 and 2017, see “–Securitized Advances” on page 269.

Contingent Liabilities

The components of our contingent liabilities as per AS 29 - Provisions, Contingent Liabilities and Contingent Assets as at the dates indicated are set forth below:

(₹ in million)

| Particulars | As at September 30, 2019 | As at March 31 | | |
|--|--------------------------|----------------|---------------|---------------|
| | | 2019 | 2018 | 2017 |
| Claims against the Bank not acknowledged as debts | - | - | - | - |
| Liability on account of outstanding forward exchange contracts | - | - | - | - |
| Guarantees given on behalf of constituents - in India | 13.04 | 6.44 | - | - |
| Acceptances, endorsements and other obligations | - | - | - | - |
| Other items for which the Bank is contingently liable | 64.65 | 576.82 | 617.20 | 676.06 |
| Total Contingent Liabilities | 77.69 | 583.26 | 617.20 | 676.06 |

Capital Expenditures

Our capital expenditures are principally for fixed assets including furniture and fixtures. We incurred capital expenditures (additions to fixed assets including furniture and fixtures) of ₹ 186.00 million and ₹ 219.44 million during the six months ended September 30, 2019 and 2018, respectively. We incurred capital expenditures (additions to fixed assets including furniture and fixtures) of ₹ 422.84 million and ₹ 388.63 million during Fiscals 2019 and 2018, respectively.

Related Party Transactions

We have engaged in the past, and may engage in the future, in transactions with related parties. For details of our related party transactions as per AS 18 – ‘Related Party Disclosures’ read with the SEBI ICDR Regulations, see “Other Financial Information - Related Party Transactions” page 247.

Contractual Obligations and Commitments

We have no contractual obligations and commitments as at September 30, 2019.

Securitized Advances

The following table sets forth information regarding our securitized advances as at and for the six months ended September 30, 2019 and 2018 and as at and for the year ended March 31, 2019, 2018 and 2017.

(₹ in million, except number of accounts)

| Particulars | As at and for the six months ended September 30, | | As at and for the year ended March 31, | | |
|--|--|-----------|--|----------|----------|
| | 2019 | 2018 | 2019 | 2018 | 2017 |
| Book value of advances securitized | 1,162.70 | 6,560.10 | 6,560.07 | 5,397.32 | 9,823.00 |
| Number of accounts | 11,156 | 395,389 | 395,389 | 501,256 | 679,619 |
| Sale consideration received for the accounts securitized | 1,162.70 | 6,560.10 | 6,560.07 | 5,397.32 | 9,823.00 |
| Interest spread on securitization during the period/year | 74.30 | 284.60 | 411.22 | 409.66 | 13.10 |
| Credit enhancement, liquidity support provided | 193.78 | 545.62 | 576.82 | 615.20 | 676.06 |
| Provision on securitized assets | - | - | 16.32 | 32.00 | - |
| Number of accounts as on date | - | 1,916,420 | 132,056 | 372,072 | 359,047 |
| Outstanding as on date | 1.92 | 2,616.64 | 725.79 | 4,118.24 | 3,961.40 |
| Nature of post securitization support | - | - | - | - | - |

Borrowings

For details on the maturity pattern of our borrowings as at September 30, 2019 see “*Selected Statistical Information – Asset Liability Gap*” on page 185.

For details in relation to our borrowings as at September 30, 2019, see “*Financial Indebtedness*” on page 273.

Qualitative Disclosure about Market Risks

For details of our qualitative disclosure about market risks, see “*Our Business – Risk Management*” on page 122.

Qualitative Factors

Unusual or Infrequent Events or Transactions

Except as described in this Draft Red Herring Prospectus, to our knowledge, there have been no unusual or infrequent events or transactions that have in the past or may in the future affect our business operations or future financial performance.

Significant Economic Changes that Materially affect or are likely to affect Total Income

Our business has been subject, and we expect it to continue to be subject, to significant economic changes that materially affect or are likely to affect our total income identified above in “*Significant Factors Affecting Our Financial Condition, Results of Operations and Cash Flows*” and the uncertainties described in “*Risk Factors*” on pages 249 and 23, respectively.

Known Trends or Uncertainties

Our business has been subject, and we expect it to continue to be subject, to significant economic changes arising from the trends identified above in “*Significant Factors Affecting Our Financial Condition, Results of Operations and Cash Flows*” and the uncertainties described in “*Risk Factors*” on pages 249 and 23, respectively. To our knowledge, except as discussed in this Draft Red Herring Prospectus, there are no known trends or uncertainties that have or had or are expected to have a material adverse impact on revenues or income of our Bank from total income.

Future Relationship between Cost and Revenue

Other than as described in “*Risk Factors*”, “*Our Business*” and “*Management’s Discussion and Analysis of Financial Condition and Results of Operations*” on pages 23, 110 and 248, respectively, to our knowledge there are no known factors that may adversely affect our business, financial condition and results of operations.

New Products or Business Segments

Other than as disclosed in this section and in “*Our Business*” on page 110, there are no new products or business segments that have or are expected to have a material impact on our business, financial condition and results of operations.

Dependence on a Few Customers or Suppliers

We depend on our business correspondents and in particular on ESMACO to source and service our microfinance customers. For more details, see “– *Performance of our Business Correspondents*”, “*Risk Factors – ESMACO has been acting as a business correspondent for us on a non-exclusive basis since we began our operations and it has sourced a majority of our advances. If ESMACO prefers to promote our competitors’ microfinance loans over our microfinance loans or the agreement between us and ESMACO is terminated or not renewed, it would adversely affect our business, financial condition, results of operations and cash flows*” and “*Risk Factors – Our business correspondents are responsible for, among other things, sourcing and servicing of customers for microfinance loans on a non-exclusive basis. If these business correspondents prefer to promote our competitors’ microfinance loans or our agreements with them are terminated or not renewed it would adversely affect our business, financial condition and results of operations and cash flows*” on page 249, 24 and 24, respectively.

Seasonality of Business

Our business is not seasonal in nature.

Competitive Conditions

We operate in a competitive environment. Please refer to “*Industry Overview*”, “*Risk Factors - The Indian finance industry is intensely competitive and if we are unable to compete effectively it would adversely affect our business, financial condition, results of operations and cash flows*” and “*Our Business – Competition*” on pages 81, 30 and 127, respectively for further information on our industry and competition.

Material Developments after September 30, 2019

In the opinion of the Directors, no circumstances have arisen since September 30, 2019 that would materially and adversely affect or is likely to affect within the next 12 months: (a) our trading or profitability; (b) the value of our assets or (c) our ability to pay our liabilities.

There have been no material developments after September 30, 2019, except as noted below.

We have entered into a trademark licencing agreement dated January 5, 2020 with ESAF Society (the “**Trademark Agreement**”), pursuant to which ESAF Society has granted our Bank an exclusive, irrevocable license and right to use certain trademarks. The consideration for the grant of the license to use the trademarks is 0.30% of the total income (calculated as the sum of interest earned and other income) or 2.50% of our net profit whichever is less (exclusive of applicable indirect taxes), as recorded in the audited financial statements of the respective financial year, payment of which will commence from April 1, 2020, and shall be annually payable on September 30 of the subsequent financial year. For more details, see “*History and Certain Corporate Matters - Key terms of other subsisting material agreements*” on page 143. Prior to entering into the Trademark Agreement, no fee was payable by us for the use of the trademarks licensed to us pursuant to the erstwhile trademark agreement.

CAPITALISATION STATEMENT

The following table sets forth our Bank's capitalization as at September 30, 2019, derived from Restated Financial Information, and as adjusted for the Offer. This table should be read in conjunction with the sections titled "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Risk Factors" on pages 248 and 23, respectively.

(₹ in million)

| Particulars | Pre-Offer as at September 30, 2019 | As adjusted for the proposed Offer |
|--|---------------------------------------|------------------------------------|
| Borrowings (A) | 13,374.99 | [•] |
| Capital and Reserves and Surplus | | |
| Capital (B) | 4,277.96 | [•] |
| Reserves and surplus | | |
| 1) Statutory reserves | 295.11 | [•] |
| 2) Investment fluctuation reserve | 5.34 | [•] |
| 3) Share Premium | 3,478.54 | |
| 4) Balance of profit and loss account | 1,804.36 | [•] |
| Reserves and surplus (C) | 5,583.35 | [•] |
| Capital and Reserves and Surplus (D=B+C) | 9,861.31 | [•] |
| Borrowings/Capital and Reserves and Surplus (E = A/D) | 1.36 | [•] |

Note: The corresponding post IPO capitalization data for each of the amounts given in the above table is not determinable at this stage pending the completion of the Book Building process and hence the same have not been provided in the above statement.

FINANCIAL INDEBTEDNESS

Our Bank avails loans in the ordinary course of business for the purposes of onward lending, meeting working capital requirements and for general corporate purposes. Further, in respect of the indebtedness that was transferred to our Bank pursuant to the Business Transfer Agreement, our Bank has entered into certain novation agreements and assumption agreements with our Corporate Promoter and various lenders, trustees or other parties.

Our Shareholders have authorised our Board to borrow such sums of money as may be required for the purpose of the business of the Bank. For details regarding the borrowing powers of our Board, please see “*Our Management – Borrowing Powers of the Board*” on page 151.

Set forth below is a brief summary of our aggregate borrowings as at September 30, 2019:

| Category of borrowing | Sanctioned amount | Outstanding amount* |
|-------------------------------|-------------------|---------------------|
| Term Loans (secured) | 500.00 | 32.10 |
| Refinance (unsecured) | 19,850.00 | 10,958.10 |
| Subordinate Debt (unsecured) | 150.00 | 150.00 |
| Vehicle Loan ⁽¹⁾ | 14.60 | 4.79 |
| Subordinated NCDs (unsecured) | 1,750.00 | 1,750.00 |
| Perpetual Debt Instrument | 480.00 | 480.00 |
| Total | 22,744.60 | 13,374.99 |

*As certified by A. John Moris & Co., Chartered Accountants pursuant to their certificate dated January 6, 2020

⁽¹⁾ Our Individual Promoter, Kadambelil Paul Thomas, is a co-borrower of this vehicle loan.

Principal terms of the subsisting borrowings of our Bank:

- Interest:** The interest rates for the various facilities availed by our Bank typically ranges from 8.25% per annum to 17.23% per annum. In respect of certain loans availed by our Bank, the interest rate is based on the marginal cost of fund based lending rates. Further, for certain loans availed by our Bank, additional interest rates have been stipulated on the occurrence of certain events such as payment related default, breach of terms and conditions etc.

Our Bank has (i) 250 rated, listed, unsecured, subordinated redeemable NCDs of face value of ₹1,000,000 each at a coupon rate of 16.83% per annum; (ii) 250 rated, listed, unsecured, subordinated redeemable NCDs of face value of ₹1,000,000 each at a coupon rate of 17.23% per annum; (iii) 200 rated, listed, redeemable, unsecured, Basel III compliant, Tier-II bonds in the form of NCDs of face value of ₹1,000,000 each at a coupon rate of 10.50% semi-annual; (iv) 200 rated, listed, redeemable, unsecured, Basel III compliant, Tier-II bonds in the form of NCDs of face value of ₹1,000,000 each at a coupon rate of 11.50% semi-annual; (v) 450 unsecured, subordinated, fully paid-up, redeemable, Basel III compliant, Tier-II bonds in the form of NCDs of face value of ₹1,000,000 each at a coupon rate of 11.00% per annum; (vi) 400 rated, listed, redeemable, unsecured, Basel III complaint, Tier-II bonds in the form of NCDs of face value of ₹1,000,000 each at a coupon rate of 11.50% semi-annual; and (vii) 480 unsecured, subordinated, fully paid-up, Basel III compliant, perpetual debt instruments in the form of NCDs of face value of ₹1,000,000 each at a coupon rate of 13.00% per annum. The abovementioned NCDs of our Bank are listed on the debt segment of the BSE.

- Tenor:** The tenor of the facilities availed by our Bank typically ranges from 36 months to seven years. Further, the maturity period in respect of the perpetual debt instruments issued by our Bank is perpetual.
- Security:** The secured facilities availed by our Bank are typically secured by way of a first and exclusive charge of receivables created out of the loan/facility, hypothecation of book debts and receivables of our Bank, both past and future and lien on term deposit receipts deposited by the Bank with the lender. Further, in terms of certain facility agreements, our Bank is required to furnish additional security to the satisfaction of the lender in the event that the security provided is inadequate.

The nature of securities described herein is indicative and there may be additional requirements for creation of security under the various borrowing arrangements entered into by our Bank.

- Prepayment:** Certain facilities availed by our Bank have prepayment provisions which allow for prepayment of the outstanding amount by serving notice to the lender or other relevant parties, and subject to payment of such prepayment penalties as may be prescribed. These prepayment penalties typically range from 1.00% to 5.21% (plus service tax) of the amount being prepaid. Further, in certain cases we are restricted from prepaying amounts outstanding without the prior approval of the lender or debenture holders or other parties as specified in the relevant agreements.
- Re-payment:** The repayment period for the facilities availed by us typically ranges from 36 months to seven years.
- Events of Default:** Borrowing arrangements entered into by our Bank prescribe events of default, including among others:
 - Failure or inability to pay amount on due dates;

- b) Failure to pay accrued interest;
- c) Liquidation or dissolution of the Bank;
- d) Cessation of business;
- e) Incorrect, false or misleading information;
- f) Cross defaults across other borrowings of the Bank;
- g) Breach of any financial covenant in the loan/facility agreement;
- h) Violation of any term of the relevant agreement or any other borrowing arrangement;
- i) Any other event or circumstance that could have a material adverse effect on the lender.

This is an indicative list and there may be additional terms that may amount to an event of default under the various borrowing arrangements entered into by our Bank.

7. ***Consequences of occurrence of events of default:*** In terms of the facility agreements and sanction letters, the following, among others, are the consequences of occurrence of events of default, whereby the lenders may:
- a) Terminate the agreements underlying facility;
 - b) Cancel the undrawn portion of the loan/facility;
 - c) Declare any or all amounts under the facility, either whole or in part, as immediately due and payable to the lender;
 - d) Impose of penal interest over and above the contracted rate on the amount in default;
 - e) Convert of over dues under the facility into equity capital of our Bank;
 - f) Accelerate repayments of the loan/ recall of the entire loan or any portion thereof along with interest;
 - g) Appoint a nominee director on the Board of Directors of our Bank.
8. ***Restrictive Covenants:*** The loans availed by our Bank contain certain restrictive covenants which require prior approval of the lender, or prior intimation to be made to the lender, for certain specified events or corporate actions, including:
- a) Change in capital structure of our Bank;
 - b) Change in the management control of our Bank;
 - c) Drastic change in the management set-up of our Bank;
 - d) Dilution of the shareholding of the Promoters in our Bank;
 - e) Change in the constitutional documents of our Bank;
 - f) Pledge of shares by the Promoters of our Bank;
 - g) Declaration or payment of dividends;
 - h) Undertaking any new project or implementation of any scheme of amalgamation/reconstruction/expansion/diversification or capital expenditure or acquire any fixed assets during any accounting year, except such schemes which have already been approved by the lender.

This is an indicative list and there may be such other additional terms under the various borrowing arrangements entered into by our Bank.

Additionally, one of our lenders namely Small Industries Development Bank of India (“**SIDBI**”) has the right to appoint a nominee director on the Board of our Bank and to send an observer, in the absence of the nominee director, to attend the meetings of the Board. While SIDBI has consented to the Offer, please note that SIDBI also has the right to recall the entire outstanding amounts in respect of the facilities availed by our Bank, in the event that SIDBI is not satisfied with the changes proposed or carried out in the capital structure or management control of the Bank, and if in the opinion of SIDBI, such changes could adversely impact our creditworthiness, or adversely affect the interests of SIDBI. As of the date of this Draft Red Herring Prospectus, SIDBI has not exercised these rights.

For the purpose of the Offer, our Bank has obtained necessary consents from its lenders, debenture holders and other parties as required under the relevant facility documentations for undertaking activities relating to the Offer including consequent actions, such as change in the capital structure, change in the board composition and/or change in management control, amendments to the Articles of Association, of our Bank etc.

SECTION VI: LEGAL AND OTHER INFORMATION

OUTSTANDING LITIGATION AND MATERIAL DEVELOPMENTS

*Except as disclosed in this section, there is no outstanding (i) criminal proceeding; (ii) action taken by regulatory or statutory authorities; (iii) claim related to direct and indirect taxes (in a consolidated manner); and (iv) other pending litigation as determined to be material as per the policy dated December 23, 2019, approved by the Board of Directors, in each case involving our Bank, its Promoters and Directors (“**Relevant Parties**”). Further, except as disclosed in this section, there are no disciplinary actions including penalties imposed by SEBI or the Stock Exchanges against our Promoters in the last five financial years including any outstanding action. Further, there are no pending litigation involving our Group Entities which has a material impact on the Bank.*

For the purpose of material litigation in (iv) above, our Board has considered and adopted the following policy on materiality with regard to outstanding litigation pursuant to the Board resolution dated December 23, 2019:

All outstanding litigation, including any litigation involving the Relevant Parties, other than criminal proceedings, actions by regulatory authorities and statutory authorities, disciplinary action including penalty imposed by SEBI or stock exchanges against the Promoter in the last five financial years including any outstanding action and tax matters (direct or indirect), would be considered ‘material’ if: (i) the monetary amount of claim by or against the entity or person in any such pending proceeding is in excess of 1.00% of the net profit of the Bank for FY 2019 as per the Restated Financial Statements (i.e. ₹9.03 million); or (ii) where monetary liability is not quantifiable, however, the outcome of any such pending proceedings may have a material bearing on the business, operations, performance, prospects or reputation of the Bank.

Except as stated in this section, there are no outstanding material dues to creditors of our Bank. For this purpose, our Board has pursuant to the Board resolution dated December 23, 2019, considered and adopted a policy of materiality for identification of material outstanding dues to creditors. In terms of this materiality policy, outstanding dues to any creditor of the Bank having monetary value exceeding 5% of the total dues owed to creditors of the Bank as on the date of the latest Restated Financial Statements of our Bank included in this Draft Red Herring Prospectus, shall be considered as ‘material’. Accordingly, as on September 30, 2019, any outstanding dues exceeding ₹15.17 million have been considered as material outstanding dues for the purposes of disclosure in this section. For outstanding dues to any micro, small or medium enterprise, the disclosure shall be based on information available with the Bank regarding the status of the creditor as defined under the Micro, Small and Medium Enterprises Development Act, 2006, as amended read with the rules and notifications thereunder.

It is clarified that for the purposes of the above, pre-litigation notices received by the Relevant Parties from third parties (excluding those notices issued by statutory/regulatory/tax authorities or notices threatening criminal action) shall, unless otherwise decided by our Board, not be considered as material until such time that the Relevant Parties, as applicable, is impleaded as defendant in litigation proceedings before any judicial forum.

Litigation involving our Bank

Litigation against our Bank

Civil Litigation

As of the date of this Draft Red Herring Prospectus, there are no material outstanding civil litigation against our Bank which involves a monetary liability of ₹9.03 million or more, nor any outstanding litigation wherein monetary liability is not quantifiable, whose outcome has a material bearing on the business, operations, performance, prospects or reputation of the Bank.

Criminal Litigation

As of the date of this Draft Red Herring Prospectus, there are no outstanding criminal litigation against our Bank.

Actions Taken by Regulatory and Statutory Authorities

Except as disclosed below, as of the date of this Draft Red Herring Prospectus, there are no pending actions by regulatory and statutory authorities against our Bank:

1. Our Bank has received an inspection order dated July 27, 2018 from the office of the Assistant Labour Officer, Thodupuzha (“**ALO**” and such order the “**Order**”) pursuant to the inspection of our Bank by the ALO on July 20, 2018, on the grounds that our Bank had, among other things, failed to (i) submit forms, registers and applications, and (ii) maintain wage slips and registers as required under the provisions of the Kerala Shops and Commercial Establishments Workers Welfare Fund Act, 2006 (“**Kerala S&E Welfare Fund Act**”), the Minimum Wages Act, 1948 (“**MW Act**”) and the Kerala Shops and Commercial Establishments Act, 1960 (“**Kerala S&E Act**”). In terms of the Order, our Bank was required to rectify these defects and produce registers and records to the ALO within the prescribed time, for inspection and verification. Our Bank *vide* its letter dated October 25, 2018 responded to the ALO stating the provisions of the Kerala S&E Act are not applicable to the Bank as it is a banking company under the Banking Regulation Act and requesting the

ALO to discontinue further proceedings until further orders/intimation from the Labour Commissioner of Kerala. The ALO issued a show cause notice dated November 22, 2018 on the grounds of non compliance with the order. Our Bank, through its representative, made an oral submission before the ALO stating that the provisions of Kerala S&E Welfare Fund Act, MW Act and Kerala S&E Act are not applicable to our Bank on the grounds that banks are excluded from registration requirements under the provisions of these laws. There has been no further written communication in this regard.

Litigation by our Bank

Civil Litigation

As of the date of this Draft Red Herring Prospectus, there are no material outstanding civil litigation instituted by our Bank which involve a monetary liability of ₹9.03 million or more, nor any outstanding litigation wherein monetary liability is not quantifiable, whose outcome has a material bearing on the business, operations, performance, prospects or reputation of the Bank.

Criminal Litigation

1. Pursuant to a complaint filed by our Bank on November 30, 2017 and December 22, 2017, our Bank has filed a private complaint CMP No. 1308/2018 before the Court of the Judicial Magistrate, First Class, Koyilandy against a then employee of our Bank, on the grounds that the accused committed criminal breach of trust, falsification of accounts of the Bank and misappropriation of amounts belonging to the Bank and its customers, for personal use and thereby committed offenses punishable under Sections 408 and 477A of the IPC. The misappropriated amount aggregates to ₹0.38 million. Our Bank has also filed an FIR no. 0281/2018 dated May 4, 2018 against the then employee at the Quilandy Police Station under Sections 408 and 477A of the IPC. The matter is currently under police investigation.
2. Our Bank has filed a complaint dated May 3, 2018 against a then employee of our Bank before the Cyber Cell, Thrissur on the grounds that he, *inter alia*, (i) dishonestly misappropriated property belonging to the Bank for his personal use; (ii) committed cheating; (iii) hacked into the computer resource of the Bank; (iv) stole ATM cards for the Pattikkad branch of our Bank and misused the same for causing wrongful gain to himself; and (v) committed criminal breach of trust; thereby committing offenses punishable under Sections 405, 408, 420 of the IPC and Sections 65 and 66 of the Information Technology Act, 2000. Our Bank has also filed an FIR no. 0371/2018 dated June 12, 2018 against a then employee of our Bank, at the Peechi Police Station under Sections 381 and 408 of the IPC and Sections 65 of the Information Technology Act, 2000 on the grounds that the accused cheated the Bank, misappropriated certain properties belonging to the Bank, committed criminal breach of trust and stole ATM cards from the Pattikkad branch of the Bank for personal use by hacking into the computer resource of the Bank. The misappropriated amounts aggregated to 0.26 million. The police has filed a charge sheet no. 488/18 dated October 9, 2018 against the ex-employee under Sections 381, 408 and 201 of the IPC and Section 65 of the Information Technology Act, 2000, before the Judicial First Class Magistrate, Thrissur and the matter is currently pending.
3. Our Bank has filed a complaint dated March 13, 2019 against a then employee of our Bank, before the Sub-Inspector/Station House Officer of Kilikollur Police Station under Section 408 of the IPC, on the grounds that the accused wilfully and intentionally committed criminal breach of trust against the Bank by dishonestly misappropriating amounts belonging to the Bank for her personal use. The misappropriated amounts aggregated to ₹0.28 million. The entire amount has been remitted by the accused to our Bank and the matter is currently under police investigation.
4. Our Bank has filed a complaint dated May 10, 2019 against one of the gold loan borrowers of our Bank at the Mala Police Station, on the grounds that the gold jewellery pledged by the accused with the Bank did not belong to the accused and was stolen property, thereby committing fraud and criminal breach of trust to an extent of ₹0.85 million, in addition to the interest amount. The matter is currently under police investigation.
5. Our Bank has filed a complaint dated May 24, 2019 against a then employee of our Bank at the Nadakkavu Police Station, Kozhikode, on the grounds that the accused misappropriated an amount aggregating to ₹2.36 million. Of these, he transferred an amount aggregating to ₹2.32 million to several account holders and the matter is currently under police investigation.
6. Our Bank has, through its letter dated November 4, 2019 to the District Superintendent of Police, Gandhiji Road, Marapalam, filed a complaint dated July 30, 2019 against a then employee of our Bank, on the grounds that the accused (i) visited the residence of the customers of the Bank and collected over-the-counter cash withdrawal forms signed by the customers, and (ii) in collusion with other persons, withdrew amounts from the savings accounts of the customers of the Bank without authorisation and misappropriated the amounts. The entire amount misappropriated by the accused, aggregating to ₹0.06 million has been recovered by our Bank and the matter is currently under police investigation.
7. Our Bank has filed a complaint, by way of an email dated September 2, 2019 against a then employee of our Bank, at the Balussery Police Station, on the grounds that the accused misappropriated amounts belonging to the Bank by taking physical cash aggregating to ₹0.10 million from the bundles of notes belonging to the Bank. Our Bank has also filed a

complaint dated November 8, 2019, before the District Superintendent of Police, Kozhikode Rural, Vatakara-5, Kerala in this regard and the matter is currently under police investigation.

8. Our Bank has filed a petition no. 1531/2019 dated September 18, 2019 against one of its employees of our Bank, at the Panrutti Police Station, on the grounds that the accused misappropriated amounts aggregating ₹0.69 million from the accounts of the Bank and absconded thereafter. The matter is currently under police investigation.

Apart from the matters disclosed above, there are six cases filed by our Bank against various individuals under the provisions of the Negotiable Instruments Act, 1881 and the Code of Criminal Procedure, 1973. All these cases have been filed in order to recover sums due to our Bank for which cheques issued in favour of our Bank have been dishonoured. The total pecuniary value involved in all these matters is ₹0.46 million.

Further, there are also certain instances of frauds committed by the employees of our business correspondents against our Bank. While our Bank accounts for the losses suffered by it in respect of these frauds, the legal action in relation to these frauds are initiated by the relevant business correspondent. Further, our Bank recovers the losses suffered by it from the relevant business correspondent.

Litigation involving our Promoters

Pursuant to the Business Transfer Agreement, the business undertaking of our Corporate Promoter comprising its lending and financing business together with inter-alia, all the assets, liabilities, rights, title, interest, obligations, risks and rewards relating to and arising out of the business undertaking was transferred to our Bank on March 10, 2017. Further, as agreed to between our Bank and the Corporate Promoter, all legal proceedings in relation to the said business undertaking, pending as on the transfer date i.e., March 10, 2017 or in respect of which, the cause of action had arisen on or prior to the transfer date i.e., March 10, 2017, shall continue to be managed by the Corporate Promoter and that all claims, liabilities, obligations etc., arising out of such legal proceedings shall be borne by the Corporate Promoter. Further, all legal proceedings in relation to the said business undertaking, in respect of which, the cause of action has arisen post the transfer date i.e., March 10, 2017, shall be managed by our Bank and all claims, liabilities, obligations etc., arising out of such legal proceedings shall be borne by our Bank. Further, in terms of the Business Transfer Agreement, our Corporate Promoter is liable for all tax liabilities and is entitled to all tax refunds pertaining to the business undertaking which accrue to our Corporate Promoter up to March 9, 2017, (including such sums received by our Bank or the Corporate Promoter post March 9, 2017). Further, as agreed between our Bank and the Corporate Promoter, our Bank is liable for all tax liabilities and is entitled to all tax refunds pertaining to the business undertaking which accrue to our Bank, from (and including) March 10, 2017, in relation to the tax liabilities assumed by our Bank, including service tax.

Litigation against our Corporate Promoter

Civil Litigation

As of the date of this Draft Red Herring Prospectus, there are no material outstanding civil litigation against our Corporate Promoter which involves a monetary liability of ₹9.03 million or more, nor any outstanding litigation wherein monetary liability is not quantifiable, whose outcome has a material bearing on the business, operations, performance, prospects or reputation of our Bank.

Criminal Litigation

As of the date of this Draft Red Herring Prospectus, there are no outstanding criminal litigation against our Corporate Promoter.

Actions Taken by Regulatory and Statutory Authorities

Except as mentioned below, as of the date of this Draft Red Herring Prospectus, there are no pending actions by regulatory and statutory authorities against our Corporate Promoter.

1. The Deputy Director, Employees' State Insurance Corporation ("ESIC"), passed an order dated May 14, 2018 under Section 45A of the Employees' State Insurance Act, 1948 ("ESI Act") on grounds of insufficiency of contribution to the extent that contribution was not paid under the head 'performance incentive' by our Corporate Promoter and directed our Corporate Promoter to pay contribution aggregating to ₹1.65 million in respect of its employees. Our Corporate Promoter responded to such order through its letter dated May 17, 2018, *inter alia*, (i) praying for an order that the Corporate Promoter is not liable to pay the contribution on performance incentive; (ii) stating that contribution has been paid by the Corporate Promoter in respect of the monthly wages paid to its employees; and (iii) clarifying that it had not considered performance incentive for payment of contribution as it is not a regular payment and varies from employee to employee depending on factors such as performance etc. Our Corporate Promoter also filed an appeal under Section 45AA of the ESI Act, before the Additional Commissioner and Regional Director, ESIC ("Appellate Authority") for setting aside the order of the Deputy Director, ESIC. However, the Appellate Authority upheld the order passed by the Deputy Director, ESIC and directed our Corporate Promoter to pay ₹1.24 million as balance contribution due from the Corporate Promoter, after appropriating ₹0.41 million paid in respect of the appeal, within 15 days of receipt of its order. Pursuant to this, our

Corporate Promoter filed a petition before the Employees Insurance Court (“EIC”) praying for, *inter alia*, (i) setting aside of the orders passed by the Deputy Director, ESIC and the Appellate Authority, (ii) a declaration that the Corporate Promoter was not liable to pay the amount of contribution, and (iii) a stay on all further proceedings pursuant to the order of the Appellate Authority. The EIC by its order dated November 15, 2018 granted an interim stay on the order passed by the Appellate Authority subject to payment of ₹0.12 million by way of a demand draft in favour of the ESIC and submission of proof of payment on or before February 25, 2019. The same was complied with by our Corporate Promoter. Subsequently, the Deputy Director, ESIC filed an application dated November 21, 2018 before the Recovery Officer, ESIC, for recovery of contribution under Section 45C to 45I of the ESI Act from our Corporate Promoter, aggregating ₹2.21 million. Thereafter, the Recovery Officer, ESIC issued a notice dated December 3, 2018 to our Corporate Promoter in Form No. ESI CP 2 for recovery of ₹2.21 million from our Corporate Promoter. Our Corporate Promoter by its letter dated December 28, 2018 responded to the letter from the Deputy Director, ESIC stating that it has obtained a stay order from the EIC. The matter is currently pending.

Disciplinary action

There are no disciplinary actions including penalty imposed by SEBI or stock exchanges against our Corporate Promoter in the last five financial years including outstanding actions.

Litigation by our Corporate Promoter

Civil Litigation

As of the date of this Draft Red Herring Prospectus, there are no material outstanding civil litigation instituted by our Corporate Promoter which involves a monetary liability of ₹9.03 million or more, nor any outstanding litigation wherein monetary liability is not quantifiable, whose outcome has a material bearing on the business, operations, performance, prospects or reputation of our Bank.

Criminal Litigation

As of the date of this Draft Red Herring Prospectus, there are no outstanding criminal litigation instituted by our Corporate Promoter.

Litigation against Kadambelil Paul Thomas

Civil Litigation

As of the date of this Draft Red Herring Prospectus, there are no material outstanding civil litigation against Kadambelil Paul Thomas which involves a monetary liability of ₹9.03 million or more, nor any outstanding litigation wherein monetary liability is not quantifiable, whose outcome has a material bearing on the business, operations, performance, prospects or reputation of our Bank.

Criminal Litigation

Except as mentioned below, as of the date of this Draft Red Herring Prospectus, there are no outstanding criminal litigation against Kadambelil Paul Thomas:

1. The police officer, Aluva East Police Station (the “**Complainant**”), has filed an FIR no. 1936/2014 against our Individual Promoter, Kadambelil Paul Thomas, in his capacity as the then managing director of our Corporate Promoter, and others, (the “**Accused**”), under Sections 406 and 420 of the IPC, Section 17 of the Kerala Money Lenders Act, 1958 and provisions of the Kerala Prohibition of Charging Exorbitant Interest Act, 2012 on the grounds that the Accused are allegedly engaged in (i) illegal money-lending, and (ii) charging of exorbitant interest rates. Pursuant to a search of the Aluva branch of the Corporate Promoter, conducted by the Complainant, promissory notes, application forms, consent letters, letters of guarantee, registers recording illegal money transactions, passbooks and currency notes of ₹0.29 million, obtained illegally, were found. A charge sheet no. 691/15 dated February 26, 2015 has been filed by the Complainant against the Accused under Sections 406 and 420 of the IPC, Section 17 of the Kerala Money Lenders Act, 1958 and Section 3 of the Kerala Prohibition of Charging of Exorbitant Interest Act, 1958, before the Judicial First Class Magistrate Court-1, Aluva. Subsequently, our Individual Promoter has filed a petition CrI.M.C.No. 2228 of 2015 dated April 6, 2015 under Sections 482 and 483 of the Code of Criminal Procedure, 1973, before the High Court of Kerala, at Ernakulam praying for all further proceedings initiated against our Individual Promoter in Crime No. 1936/2014, to be quashed. The matter is currently pending.

Actions Taken by Regulatory and Statutory Authorities

As of the date of this Draft Red Herring Prospectus, there are no pending actions by regulatory and statutory authorities against Kadambelil Paul Thomas.

Disciplinary action

As of the date of this Draft Red Herring Prospectus, there are no disciplinary actions including penalty imposed by SEBI or stock exchanges against Kadambelil Paul Thomas in the last five financial years including outstanding actions. However, certain directions have been issued by the RBI to our Bank in respect of the office of Kadambelil Paul Thomas as set out below:

Pursuant to RBI letter dated May 28, 2018 read with RBI letter dated March 9, 2017, Kadambelil Paul Thomas was required to divest his shareholding in our Corporate Promoter within a period of one year ,i.e., March 8, 2018, before taking charge as Managing Director and Chief Executive Officer in compliance with Section 10B(4) of the Banking Regulation Act. While Kadambelil Paul Thomas transferred majority of his shareholding in our Corporate Promoter on February 22, 2018, the balance equity share holding, which was issued to him as sweat equity was subject to a three-year lock-in period from allotment ,i.e., up to September 28, 2018, and accordingly, could not be transferred within the aforementioned timeline. As a result, Kadambelil Paul Thomas was directed by the RBI to step down from his position of Managing Director and Chief Executive Officer. Kadambelil Paul Thomas resigned from his position of Managing Director and Chief Executive Officer on June 2, 2018, and re-joined on October 1, 2018 with the approval of the RBI dated October 1, 2018, post divestiture of his shareholding in the Corporate Promoter in compliance with the letters issued by the RBI.

Litigation by Kadambelil Paul Thomas

Civil Litigation

As of the date of this Draft Red Herring Prospectus, there are no material outstanding civil litigation instituted by Kadambelil Paul Thomas which involves a monetary liability of ₹9.03 million or more, nor any outstanding litigation wherein monetary liability is not quantifiable, whose outcome has a material bearing on the business, operations, performance, prospects or reputation of our Bank.

Criminal Litigation

As of the date of this Draft Red Herring Prospectus, there are no outstanding criminal litigation instituted by Kadambelil Paul Thomas.

Litigation involving our Directors

Litigation against our Directors

Civil Litigation

As of the date of this Draft Red Herring Prospectus, there are no material outstanding civil litigation against any of our Directors which involve a monetary liability of ₹9.03 million or more, nor any outstanding litigation wherein monetary liability is not quantifiable, whose outcome has a material bearing on the business, operations, performance, prospects or reputation of the Bank.

Criminal Litigation

Except as mentioned below, as of the date of this Draft Red Herring Prospectus, there are no outstanding criminal litigation against any of our Directors:

1. The Police Officer, Aluva East Police Station, has filed an FIR no. 1936 against our Managing Director and Chief Executive Officer, Kadambelil Paul Thomas, under Sections 406 and 420 of the IPC, Section 17 of the Kerala Money Lenders Act, 1958 and provisions of the Kerala Prohibition of Charging Exhorbitant Interest Act, 2012. For details in relation to this case, see “- *Litigation against Kadambelil Paul Thomas – Criminal Litigation*” on page 279.

Actions Taken by Regulatory and Statutory Authorities

As of the date of this Draft Red Herring Prospectus, there are no pending actions by regulatory and statutory authorities against any of our Directors.

However, certain directions have been issued by the RBI to our Bank in respect of the office of our Managing Director and Chief Executive Officer, Kadambelil Paul Thomas. For further details, see “- *Litigation against Kadambelil Paul Thomas – Disciplinary action*” on page 280.

Litigation by our Directors

Civil Litigation

As of the date of this Draft Red Herring Prospectus, there are no material outstanding civil litigation instituted by any of our Directors.

Criminal Litigation

As of the date of this Draft Red Herring Prospectus, there are no outstanding criminal litigation instituted by any of our Directors.

Litigation involving our Group Entities

As of the date of this Draft Red Herring Prospectus, there are no outstanding litigation involving our Group Entities which has a material impact on our Bank.

Tax Claims

Except as disclosed below, there are no claims related to direct and indirect taxes, involving our Bank, Directors and Promoters.

| Nature of case | Number of cases | Amount involved (₹ in million) |
|-------------------------------|-----------------|--------------------------------|
| Bank | | |
| Direct Tax | Nil | Nil |
| Indirect Tax | Nil | Nil |
| Directors | | |
| Direct Tax | Nil | Nil |
| Indirect Tax | Nil | Nil |
| Promoters | | |
| Corporate Promoter | | |
| Direct Tax | 2 | 20.59 |
| Indirect Tax | 3 | 107.44 |
| Kadambelil Paul Thomas | | |
| Direct Tax | Nil | Nil |
| Indirect Tax | Nil | Nil |

Description of certain tax matters involving our Corporate Promoter, above the materiality threshold

Service tax matters

1. The Additional Director General, Directorate General of Central Excise Intelligence (DGCEI), Zonal Unit, Bangalore (“**Authority No.1**”) had issued a show cause notice dated March 28, 2013 to our Corporate Promoter on the grounds that our Corporate Promoter had, allegedly, contravened certain provisions of the Finance Act, 1994 read with the Service Tax Rules, 1994, to the extent that our Corporate Promoter, *inter alia*, (i) did not obtain service tax registration under the appropriate taxable service categories as prescribed; (ii) had not paid tax leviable on group mentoring and monitoring charges and microfinance administration revenue along with the service tax and cess at applicable rates, during the years 2008-2009 to 2011-2012; and (iii) did not assess the service tax due on the services provided by them. As per the show cause notice, the aforementioned alleged contraventions resulted in evasion of service tax of ₹15.07 million by our Corporate Promoter. Our Corporate Promoter responded to the show cause notice through its letter dated September 25, 2013 and prayed for the proceedings initiated against it, to be dropped. Based on the aforesaid letter and other hearings Commissioner of Central Excise, Customs & Service Tax, Calicut Commissionerate passed an order confirming demand in the aforesaid show cause notice and imposed a penalty of Rs. 8,000 under Section 77 of the Finance Act, 1994 and Penalty of Rs. 13.57 million under Section 78 of the Finance Act, 1994 aggregating to total demand of 27.15 million. Against the said order Corporate Promoter has filed an appeal before Customs, Excise & Service Tax Appellate Tribunal, Bengaluru, and matter is currently pending.
2. The Principal Commissioner, Central Tax and Central Excise, Cochin (“**Principal Commissioner**”) had issued a show cause notice dated November 8, 2017 to our Corporate Promoter on the grounds that our Corporate Promoter had, allegedly, contravened certain provisions of the Finance Act, 1994 read with the Service Tax Rules, 1994, to the extent that our Corporate Promoter, *inter alia*, (i) did not obtain service tax registration under the category “other taxable services”; (ii) failed to pay service tax on the gain on securitisation/ interest spread on securitisation/ income from assignment for the years 2012-13 to 2015-2016; and (iii) did not assess the tax due on the service of “other taxable services” and had not filed the requisite form filings in that regard with the intent to evade payment of tax. As per the show cause notice, the aforementioned alleged contraventions resulted in evasion of service tax of ₹67.64 million by our Corporate Promoter. Our Corporate Promoter responded to the show cause notice through its letter dated March 6, 2018, before the Commissioner of Central GST and Central Excise, Kozhikode, (“**Commissioner**”), and prayed for the proceedings initiated against it, to be dropped. The Commissioner by its order dated July 26, 2018 dropped all the proceedings proposed in the show cause notice and disposed the show cause notice issued by the Principal Commissioner. Against this order, the Principal Commissioner filed an appeal dated December 10, 2018 before the Customs Excise and Service Tax Appellate Tribunal, Bengaluru. Our Corporate Promoter also filed cross objections to the appeal on April 28, 2019, and the matter is currently pending.
3. The Joint Commissioner, Central Excise, Customs and Service Tax, Calicut (“**Joint Commissioner**”) had issued a show cause notice dated March 8, 2017 to our Corporate Promoter on the grounds that our Corporate Promoter had, allegedly,

contravened certain provisions of the Finance Act, 1994 read with the Service Tax Rules, 1994, to the extent that our Corporate Promoter, *inter alia*, (i) did not obtain service tax registration under the category “Business Auxiliary Services”; (ii) failed to pay service tax on the commission received by them from PFRDA in respect of business auxiliary services; (iii) did not assess the tax due on the service of “Business Auxiliary Service” and had not filed the requisite form filings in that regard; and (iv) wilfully misstated and suppressed facts. As per the show cause notice, the aforementioned alleged contraventions resulted in evasion of service tax of ₹9.45 million by our Corporate Promoter. Our Corporate Promoter responded to the show cause notice through its letter dated November 15, 2017 and prayed for the proceedings initiated against it, to be dropped. Subsequently, the matter came for adjudication before the Additional Commissioner, Central Tax and Central Excise, Kochi, (“**Additional Commissioner**”) by its order dated February 6, 2019 (“**Order**”) disposed the show cause notice issued by the Joint Commissioner and directed our Corporate Promoter to make payment of ₹8.42 million with interest, and imposed a penalty of ₹4.23 million on our Corporate Promoter. Against the Order passed by the Additional Commissioner, our Corporate Promoter has filed an appeal before the Commissioner of Central Excise (Appeals) on April 10, 2019 praying for setting aside the Order. The matter is currently pending.

Direct tax matters

1. The Deputy Commissioner of Income Tax, Company Circle II(1), Chennai, by its order dated March 18, 2014 under Section 143(3) of the Income Tax Act, 1961, and demand notice dated March 18, 2014 (“**Order No.1**”), directed our Corporate Promoter to pay additional income tax of an amount aggregating ₹0.69 million on the grounds that the income tax paid by the Corporate Promoter was insufficient and that the Corporate Promoter, at the time of filing returns of income for the assessment year 2011-12, had not accounted for (i) interest on non-performing assets; and (ii) disallowance under Section 14A of the Income Tax Act, 1961 read with Rule 8D of the Income Tax Rules, 1962, in the computation of its taxable income. Against the Order No.1, our Corporate Promoter filed an appeal dated April 19, 2014, before the Commissioner of Income tax Appeals-II, Chennai and prayed for the additions made to its taxable income to be deleted. Pursuant to the appeal, the Commissioner of Income tax (Appeals), by its order dated August 21, 2019, deleted the additions made to the taxable income of our Corporate Promoter. Meanwhile, the Deputy Commissioner of Income Tax, Corporate Circle 2(1), Chennai, by its assessment order dated December 31, 2016 under Section 147 read with Section 143(3) of the Income Tax Act, 1961 and demand notice dated December 31, 2016 (“**Order No.2**”) reopened the assessment of the income tax payable by our Corporate Promoter for the assessment year 2011-12 and directed our Corporate Promoter to pay additional income tax of an amount aggregating ₹15.25 million on the grounds that the (i) income tax paid by the Corporate Promoter was insufficient, (ii) gain on assignment transactions were required to be recognised upfront as against the amortisation of gain over the assignment period, as adopted by the Corporate Promoter (ii) provision of standard assets and loan loss was not permissible under the provisions of the Income Tax Act, 1961. Aggrieved by the Order No.2, our Corporate Promoter has filed an appeal dated January 28, 2017 before the Commissioner of Income Tax (Appeals) and the matter is currently pending.

Outstanding dues to Creditors

As at September 30, 2019, the total number of creditors of our Bank was 77 and the total outstanding dues to these creditors by our Bank was ₹303.43 million. Our Bank owes an amount of ₹4.37 million to micro, small and medium enterprises (“**MSME**”) as defined under the Micro, Small and Medium Enterprises Development Act, 2006.

As per the materiality policy, creditors of our Bank to whom an amount exceeding 5% (i.e. ₹15.17 million) of the total dues owed to creditors as on September 30, 2019, were considered ‘material’ creditors. As at September 30, 2019, there are three material creditors to whom our Bank owes an aggregate amount of ₹241.60 million. The details pertaining to net outstanding dues towards our material creditors, along with their names and amount involved in respect of each material creditor, are available on the website of our Bank at https://www.esafbank.com/pdf/List_of_Material_Creditors.pdf. It is clarified that such details available on our website do not form a part of this Draft Red Herring Prospectus and investors should not make any investment decision based on information available on the website of the Bank. Anyone placing reliance on any other source of information, including our Bank’s website, would be doing so at their own risk.

Details of outstanding dues owed to MSMEs and other creditors as at September 30, 2019 is set out below:

| Types of Creditors | Number of creditors | Amount involved (₹ in million) |
|-------------------------------------|----------------------------|---------------------------------------|
| Micro, Small and Medium Enterprises | 19 | 4.37 |
| Material creditors | 3 | 241.60 |
| Other creditors | 55 | 57.46 |
| Total Outstanding Dues | 77 | 303.43 |

Material Developments

Other than as stated in “*Management’s Discussion And Analysis of Financial Condition And Results Of Operations*” on page 248, there have not arisen, since the date of the last financial information disclosed in this Draft Red Herring Prospectus, any circumstances which materially and adversely affect, or are likely to affect, our trading, our profitability or the value of our assets or our ability to pay our liabilities within the next 12 months.

GOVERNMENT AND OTHER APPROVALS

Our Bank is in possession of all approvals which are considered material and necessary for the purpose of undertaking its business activities. Set out below, is an indicative list of approvals obtained by our Bank. In view of these key approvals, our Bank can undertake this Offer and its business activities. In addition, certain of our key approvals may expire in the ordinary course of business and our Bank has either already made an application to the appropriate authorities for renewal of such key approvals or is in the process of making such renewal applications.

I. Incorporation details

1. Certificate of incorporation dated May 5, 2016 issued to our Bank, under the name ESAF Small Finance Bank Limited by the RoC.
2. The CIN of our Bank is U65990KL2016PLC045669.

II. Approvals in relation to the Offer

For details regarding the approvals and authorisations obtained by our Bank in relation to the Offer, see “*Other Regulatory and Statutory Disclosures - Authority for the Offer*” and “*The Offer*” on pages 287 and 49, respectively.

III. Key approvals in relation to our Bank

Regulatory approvals for setting up an SFB

1. The RBI pursuant to the RBI In-Principle Approval dated October 7, 2015 granted our Corporate Promoter in-principle approval to establish an SFB under Section 22 of the Banking Regulation Act, subject to our Corporate Promoter completing all the relevant formalities within the validity period of eighteen months from the date of approval, to the satisfaction of RBI.
2. The RBI pursuant to the RBI Final Approval dated November 18, 2016, issued to our Bank, license no. MUM:124, to carry on the SFB business in terms of Section 22 of the Banking Regulation Act.
3. The RBI has, pursuant to a letter dated December 27, 2018, intimated the Bank of its inclusion in the second schedule to the RBI Act, 1934, vide its notification dated November 12, 2018, published in the Gazette of India dated December 22 2018 to December 28, 2018.

Regulatory approvals for carrying on business activities as an SFB

1. As at November 30, 2019, we had an aggregate of 441 Branches and Ultra-Small Branches (combined). While we are required to obtain permission from the RBI in order to open Branches, we are not required to obtain permission from the RBI in respect of our Ultra-Small Branches, for a period of three years from the date of commencement of our Business.

The RBI has, pursuant to the following letters, permitted our Bank to open 440 Branches:

- (i) 39 new Branches pursuant to RBI letter dated December 28, 2016;
- (ii) 17 new Branches pursuant to RBI letter dated April 17, 2017;
- (iii) 16 new Branches pursuant to RBI letter dated June 30, 2017;
- (iv) 13 new Branches pursuant to RBI letter dated August 16, 2017;
- (v) 10 new Branches pursuant to RBI letter dated January 9, 2018;
- (vi) 25 new Branches pursuant to RBI letter dated March 1, 2018;
- (vii) 15 new Branches pursuant to RBI letter dated May 9, 2018;
- (viii) 17 new Branches pursuant to RBI letter dated December 26, 2018;
- (ix) 80 new Branches pursuant to RBI letter dated February 18, 2019;
- (x) 13 new Branches pursuant to RBI letter dated February 18, 2019;
- (xi) 33 new Branches pursuant to RBI letter dated March 12, 2019;
- (xii) 22 new Branches pursuant to RBI letter dated May 2, 2019;

- (xiii) 60 new Branches pursuant to RBI letter dated July 31, 2019;
 - (xiv) 40 new Branches pursuant to RBI letter dated October 4, 2019; and
 - (xv) 40 new Branches pursuant to RBI letter dated November 18, 2019.
2. The RBI has, pursuant to a letter dated November 30, 2016, granted our Bank approval to participate in the Centralised Payment Systems viz. RTGS, NEFT and NECS.
 3. The RBI has, pursuant to a letter dated January 30, 2017, granted our bank membership of RTGS System in the 'Type A' category and a RTGS Settlement Account in the name of our Bank has been opened at the banking department, Mumbai. The intra day liquidity limit sanctioned to our Bank is ₹1,100 million.
 4. The RBI has, pursuant to a letter dated January 6, 2017, intimated us of the opening of our principal current account with the RBI in the name of our Bank.
 5. The RBI has, pursuant to a letter dated January 31, 2017, intimated us of the opening of our subsidiary general ledger account in the name of our Bank.
 6. The RBI has, pursuant to an email dated January 25, 2017, allotted primary IFSC ESMF0000001, to our Bank.
 7. The RBI has, pursuant to a letter dated May 9, 2018, granted our Bank permission to set up one administrative office at Thrissur, Kerala.
 8. The RBI has, pursuant to a letter dated November 18, 2019, granted our Bank permission to set up two administrative offices at Thrissur, Kerala.
 9. The RBI pursuant to a letter dated February 5, 2018, informed us that our Bank has been admitted as a member of Bankers' Clearing House at New Delhi for the purposes of participating, with effect from February 6, 2018, in the cheque truncation system ("CTS") clearing at Bankers' Clearing House at New Delhi.
 10. The RBI pursuant to a letter dated March 21, 2017, informed us that our Bank has been admitted as a member of Western Grid Bankers' Clearing House.
 11. The RBI pursuant to a letter dated March 23, 2017, informed us that our Bank has been admitted as a direct member of Bankers' Clearing House at Chennai.
 12. The RBI through various letters has allotted the MICR code to 381 Branches of our Bank.
 13. The RBI has, pursuant to a letter dated December 9, 2016, granted our Bank approval to commence and operate mobile banking services, with flexible channels for registration with customers.
 14. The Central KYC Registry has, pursuant to an email dated December 27, 2017, confirmed the registration of our Bank in the Central KYC registry.
 15. The Foreign Exchange Department, RBI has, pursuant to certificate dated April 17, 2017, authorised our Bank as an Authorized Dealer – Category II.
 16. The NPCI has granted our Bank access to the NACH platform.
 17. The RBI has, pursuant to a letter dated December 22, 2016, granted the INFINET membership to our Bank.
 18. The CCIL has, pursuant to a letter dated March 25, 2019, granted our Bank membership to the CCIL's Repo Dealing Segment.
 19. The Deposit Insurance and Credit Guarantee Corporation has, pursuant to a letter dated April 3, 2017, granted our Bank registration as an insured bank in terms of the Deposit Insurance and Credit Guarantee Corporation Act, 1961.
 20. The RBI has, pursuant to a letter dated August 2, 2019 granted our Bank a no-objection for referring our customers for installation of point of sale/electronic data capture machine and related services under a referral arrangement.
 21. The RBI has issued a 3 digit Basic Statistical Return – BSR Code 209, to our Bank.
 22. The IRDAI has, issued a certificate of registration to our Bank to act as a Category Corporate Agent (Composite) with effect from January 18, 2018.
 23. The NSDL has, pursuant to an email dated March 7, 2019, granted our Bank registration to the Central Record Keeping Agency.

24. Our Bank has been in compliance with the Foreign Account Tax Compliance Act, 2010, pursuant to registration dated January 23, 2019.
25. The RBI has, pursuant to a letter dated December 5, 2017, issued a no-objection certificate to undertake the activity of distribution of insurance products and pension products on a non-risk sharing basis without any commitment of own funds.
26. The RBI has, pursuant to a letter dated September 14, 2014, issued a no-objection certificate to undertake the distribution of pension products under the Atal Pension Yojana Scheme on a non-risk sharing basis without any commitment of own funds.
27. The PFRDA has, pursuant to a certificate dated September 14, 2018, granted our Bank registration as a point of presence under the PFRDA (Point of Presence) Regulations, 2018 to transact in pension schemes and/ or under the PFRDA (Point of Presence) Regulations, 2018.
28. The RBI has, pursuant to an email dated November 20, 2018, allotted Depositor Education and Awareness Fund code 2159 to our Bank.
29. The Financial Intelligence Unit, India has granted our Bank registration as a reporting entity.
30. The NPCI has granted our Bank membership for certain services under the Aadhaar Enabled Payment System.
31. The FIMMDA has, pursuant to a letter dated January 24, 2017, approved our membership in the FIMMDA. The said membership, being an annual subscription, is renewed by our Bank at the beginning of each Financial Year.
32. The Indian Banks' Association has, pursuant to a letter dated May 2, 2017, granted our Bank membership of the Indian Banks' Association with effect from May 2, 2017 as an 'Ordinary Member'.

Tax related approvals

1. The permanent account number of our Bank is AAEECE2619Q.
2. The tax deduction account number of our Bank is CHNE02409B.
3. The GST registration number of our Bank is 32AAEECE2619Q1ZH, for the state of Kerala.

Labour related approvals

Our Bank has obtained registrations under various employee and labour related laws including the Employees' Provident Funds and Miscellaneous Provisions Act, 1952 and the Contract Labour (Regulations and Abolition Act), 1970.

IV. Key approvals obtained for the material Branches and Ultra-Small Branches of the Bank

Our Bank has obtained registrations in the normal course of business for its Branches and Ultra-Small Branches across various states in India including authorised dealer certificates issued by RBI, trade licenses issued by relevant municipal authorities under applicable laws, and registration under the Employees Provident Fund and Miscellaneous Provisions Act, 1952. Our Bank has obtained goods and services tax registrations with the relevant authorities for our Branches and Ultra-Small Branches in the states of Kerala, Jharkhand, New Delhi, Madhya Pradesh, Chattisgarh, West Bengal, Bihar, Tamil Nadu, Maharashtra, Karnataka, Andhra Pradesh, Assam, Gujarat, Rajasthan, Odisha and Puducherry. Certain approvals may lapse in their normal course and our Bank has either made an application to the appropriate authorities for renewal of such registration or is in the process of making such applications.



V. Pending Applications

1. Our Bank has made an application for registration dated December 20, 2019 before the Labour Superintendent, Patna-1 under Rule 3 of the Bihar Shops and Establishment Rules, 1995 for receipt of trade license in respect of its Branch situated at Patna.
2. Our Bank has made an application for registration dated December 16, 2019 before the Labour Superintendent, Saharsa under Rule 3 of the Bihar Shops and Establishment Rules, 1995 for receipt of trade license in respect of its Branch situated at Saharsa.





VI. Approvals for which no application has been made

Our Bank is in the process of making applications for trade licenses before the relevant municipal authorities under applicable laws in respect of (i) eight Branches in the states of Chattisgarh, Maharashtra and Jharkhand; and (ii) three Ultra-Small Branches in the states of Chattisgarh and Jharkhand.

VII. Intellectual property

Our Bank has made applications for trademark registration for our corporate logos, i.e.,  and  under class 36 of the Trade mark Act, 1999, which have been assigned the status 'Marked for Exam'. Further, our Bank has one trademark registration for the wordmark 'ESAF Small Finance Bank' under Class 36 of the Trade Marks Act, 1999, which is valid up to January 17, 2027.

We have also entered into a licence agreement dated January 5, 2020 with ESAF Society, pursuant to which we have been granted a licence to use certain trademarks registered in the name of the ESAF Society, for our business activities, as set out in the table below:

| S. No. | Trademark/ word mark/ domain name | Application number | Application date | Applicant | Validity |
|--------|---|--------------------|-------------------|--------------|-------------------|
| 1. | ESAF  | 3459570 | January 17, 2017 | ESAF Society | January 17, 2027 |
| 2. | ESAF  | 1657304 | February 23, 2008 | ESAF Society | February 23, 2028 |
| 3. | Creating Opportunities | 3459573 | January 17, 2017 | ESAF Society | January 17, 2027 |
| 4. |  | 3459572 | January 17, 2017 | ESAF Society | January 17, 2027 |
| 5. |  | 3459571 | January 17, 2017 | ESAF Society | January 17, 2027 |
| 6. | Fighting the partiality of prosperity | 3459575 | January 17, 2017 | ESAF Society | January 17, 2027 |
| 7. | ESAF (word mark)* | 2710339 | April 1, 2014 | ESAF Society | NA* |

*Pending registration

For further details, see “Risk Factors – If we fail to successfully enforce our intellectual property rights or are unable to renew our trademark licencing agreement our business, results of operations and cash flows would be adversely affected” and “History and Certain Corporate Matters – Key terms of other subsisting material agreements” on pages 36 and 143, respectively.

OTHER REGULATORY AND STATUTORY DISCLOSURES

Authority for the Offer

Our Board has approved the Offer pursuant to the resolution passed at its meeting held on December 11, 2019 and our Shareholders have approved the Offer pursuant to a resolution passed at the EGM held on January 3, 2020 in terms of Section 62(1)(c) of the Companies Act, 2013. This Draft Red Herring Prospectus has been approved by our Board pursuant to a resolution passed on January 6, 2020.

The Offer for Sale has been authorised by each of the Selling Shareholders as follows:

| Sr. No. | Name of the Selling Shareholder | No. of Offered Shares | Date of consent letter | Date of corporate action/board resolution |
|-------------------------------------|---|---|--|--|
| Promoter Selling Shareholder | | | | |
| 1. | ESAF Financial Holdings Private Limited | [●] Equity Shares aggregating up to ₹1,500.00 million | November 26, 2019 | November 26, 2019 |
| Other Selling Shareholders | | | | |
| 2. | Bajaj Allianz Life | [●] Equity Shares aggregating up to ₹174.90 million | November 25, 2019 | October 16, 2019* |
| 3. | PI Ventures | [●] Equity Shares aggregating up to ₹87.50 million | November 26, 2019 as amended by consent letter dated December 26, 2019 | September 27, 2019, as amended by the resolution dated December 24, 2019 |

*Pursuant to the investment policy of Bajaj Allianz Life for the year 2011-12, which was approved by the board of directors of Bajaj Allianz Life on January 20, 2011, and reviewed on October 16, 2019, as certified by Bajaj Allianz Life pursuant to certificate dated December 30, 2019

Our Bank has received in-principle approvals from the BSE and the NSE for the listing of the Equity Shares pursuant to letters dated [●] and [●], respectively.

Pursuant to RBI In Principle Approval and RBI Final Approval, the Equity Shares of our Bank are mandatorily required to be listed within a period of three years from reaching a net worth of ₹5,000 million.

Prohibition by SEBI or other Governmental Authorities

Our Bank, Promoters, members of the Promoter Group, Directors, the persons in control of the Bank and the persons in control of our Promoters are not prohibited from accessing the capital market or debarred from buying, selling or dealing in securities under any order or direction passed by SEBI or any securities market regulator in any other jurisdiction or any other authority/court.

None of the companies with which our Promoters, Directors or persons in control of our Bank are promoters, directors or persons in control have been debarred from accessing capital markets under any order or direction passed by SEBI or any other authorities.

Each Selling Shareholder, severally and not jointly, confirms that it has not been prohibited from accessing the capital market or debarred from buying, selling or dealing in securities under any order or direction passed by SEBI or any other governmental authority in India.

None of our Directors are associated with securities market related business, in any manner and there has been no outstanding actions initiated by SEBI against our Directors in the five years preceding the date of this Draft Red Herring Prospectus.

Our Bank, Promoters or Directors have not been declared as wilful defaulters by any bank or financial institution or consortium thereof in accordance with the guidelines on wilful defaulters issued by the RBI.

Our Individual Promoter or Directors have not been declared as fugitive economic offenders under section 12 of the Fugitive Economic Offenders Act, 2018.

Confirmation under Companies (Significant Beneficial Ownership) Rules, 2018

Our Bank, Individual Promoter, members of the Promoter Group, Promoter Selling Shareholder, Bajaj Allianz Life and PI Ventures are in compliance with the Companies (Significant Beneficial Ownership) Rules, 2018, to the extent applicable, as on the date of this Draft Red Herring Prospectus.

Eligibility for the Offer

Our Bank is eligible for the Offer in accordance with Regulation 6(2) of the SEBI ICDR Regulations, which states as follows:

“An issuer not satisfying the condition stipulated in sub-regulation (1) shall be eligible to make an initial public offer only if the issue is made through the book-building process and the issuer undertakes to allot at least seventy five per cent. of the net offer to qualified institutional buyers and to refund the full subscription money if it fails to do so.”

We are an unlisted company, not satisfying the conditions specified in Regulation 6(1) of the SEBI ICDR Regulations and are therefore required to allot not less than 75% of the Offer to QIBs to meet the conditions as detailed under Regulation 6(2) of the SEBI ICDR Regulations. In the event that we fail to do so, the full application monies shall be refunded to the Bidders, in accordance with the SEBI ICDR Regulations.

Our Bank is in compliance with the conditions specified in Regulation 5 of the SEBI ICDR Regulations, to the extent applicable. Our Bank confirms that it is also in compliance with the conditions specified in Regulation 7(1) of the SEBI ICDR Regulations, to the extent applicable, and will ensure compliance with the conditions specified in Regulation 7(2) of the SEBI ICDR Regulations, to the extent applicable.

Each Selling Shareholder severally and not jointly confirms, that the Equity Shares being offered by such Selling Shareholder in the Offer have been held by such Selling Shareholder for a period of at least one year prior to the filing of this Draft Red Herring Prospectus with SEBI and are eligible for sale in the offer in accordance with Regulation 8 of the SEBI ICDR Regulations.

Our Bank shall not make an Allotment if the number or prospective allottees is less than one thousand in accordance with Regulation 49(1) of the SEBI ICDR Regulations.

DISCLAIMER CLAUSE OF SEBI

IT IS TO BE DISTINCTLY UNDERSTOOD THAT SUBMISSION OF THIS DRAFT RED HERRING PROSPECTUS TO SEBI SHOULD NOT, IN ANY WAY, BE DEEMED OR CONSTRUED THAT THE SAME HAS BEEN CLEARED OR APPROVED BY SEBI. SEBI DOES NOT TAKE ANY RESPONSIBILITY EITHER FOR THE FINANCIAL SOUNDNESS OF ANY SCHEME OR THE PROJECT FOR WHICH THE OFFER IS PROPOSED TO BE MADE OR FOR THE CORRECTNESS OF THE STATEMENTS MADE OR OPINIONS EXPRESSED IN THIS DRAFT RED HERRING PROSPECTUS. THE BOOK RUNNING LEAD MANAGERS, BEING AXIS CAPITAL LIMITED, EDELWEISS FINANCIAL SERVICES LIMITED, ICICI SECURITIES LIMITED AND IIFL SECURITIES LIMITED (“BRLMs”), HAVE CERTIFIED THAT THE DISCLOSURES MADE IN THIS DRAFT RED HERRING PROSPECTUS ARE GENERALLY ADEQUATE AND ARE IN CONFORMITY WITH THE SEBI ICDR REGULATIONS. THIS REQUIREMENT IS TO FACILITATE INVESTORS TO TAKE AN INFORMED DECISION FOR MAKING AN INVESTMENT IN THE PROPOSED OFFER.

IT SHOULD ALSO BE CLEARLY UNDERSTOOD THAT WHILE THE BANK IS PRIMARILY RESPONSIBLE FOR THE CORRECTNESS, ADEQUACY AND DISCLOSURE OF ALL RELEVANT INFORMATION IN THIS DRAFT RED HERRING PROSPECTUS, THE BRLMs ARE EXPECTED TO EXERCISE DUE DILIGENCE TO ENSURE THAT THE BANK DISCHARGES ITS RESPONSIBILITIES ADEQUATELY IN THIS BEHALF AND TOWARDS THIS PURPOSE, THE BRLMs HAVE FURNISHED TO SEBI, A DUE DILIGENCE CERTIFICATE DATED JANUARY 6, 2020 IN THE FORMAT PRESCRIBED UNDER SCHEDULE V(A) OF THE SEBI ICDR REGULATIONS.

THE FILING OF THIS DRAFT RED HERRING PROSPECTUS DOES NOT, HOWEVER, ABSOLVE THE BANK FROM ANY LIABILITIES UNDER THE COMPANIES ACT, 2013, OR FROM THE REQUIREMENT OF OBTAINING SUCH STATUTORY OR OTHER CLEARANCES AS MAY BE REQUIRED FOR THE PURPOSE OF THE OFFER. SEBI FURTHER RESERVES THE RIGHT TO TAKE UP AT ANY POINT OF TIME, WITH THE BRLMS, ANY IRREGULARITIES OR LAPSES IN THIS DRAFT RED HERRING PROSPECTUS.

All legal requirements pertaining to this Offer will be complied with at the time of filing of the Red Herring Prospectus with the Registrar of Companies in terms of Section 32 of the Companies Act, 2013. All legal requirements pertaining to this Offer will be complied with at the time of filing of the Prospectus with the Registrar of Companies in terms of sections 26, 32, 33(1) and 33(2) of the Companies Act, 2013.

Disclaimer clause of RBI

A license authorizing the Bank to carry on small finance bank business has been obtained from the Reserve Bank of India in terms of Section 22 of the Banking Regulation Act, 1949. It must be distinctly understood, however, that in issuing the license, the Reserve Bank of India does not undertake any responsibility for the financial soundness of the Bank or for the correctness of any of the statements made or opinion expressed in this connection.

Disclaimer from our Bank, our Directors, each of the Selling Shareholders and BRLMs

Our Bank, our Directors, each of the Selling Shareholders and the BRLMs accept no responsibility for statements made otherwise than in this Draft Red Herring Prospectus or in the advertisements or any other material issued by or at our instance and anyone placing reliance on any other source of information, including our Bank’s website www.esafbank.com, or the respective websites of our Corporate Promoter or any affiliate of our Bank would be doing so at his or her own risk.

The BRLMs accept no responsibility, save to the limited extent as provided in the Offer Agreement and the Underwriting Agreement to be entered into between the Underwriters, Selling Shareholders and the Bank.

All information shall be made available by our Bank, Selling Shareholders and the BRLMs to the Bidders and the public at large and no selective or additional information would be made available for a section of the investors in any manner whatsoever, including at road show presentations, in research or sales reports, at the Bidding Centres or elsewhere.

None among our Bank, the Promoter Selling Shareholder, Bajaj Allianz Life, PI Ventures or any member of the Syndicate shall be liable for any failure in (i) uploading the Bids due to faults in any software/ hardware system or otherwise or (ii) the blocking of Bid Amount in the ASBA Account on receipt of instructions from the Sponsor Bank on account of any errors, omissions or non-compliance by various parties involved in, or any other fault, malfunctioning or breakdown in, or otherwise, in the UPI Mechanism.

Bidders will be required to confirm and will be deemed to have represented to our Bank, each of the Selling Shareholders, the Underwriters and their respective directors, partners, designated partners, officers, agents, affiliates, and representatives that they are eligible under all applicable laws, rules, regulations, guidelines and approvals to acquire the Equity Shares and will not issue, sell, pledge, or transfer the Equity Shares to any person who is not eligible under any applicable laws, rules, regulations, guidelines and approvals to acquire the Equity Shares. Our Bank, each of the Selling Shareholders, the Underwriters and their respective directors, partners, designated partners, officers, agents, affiliates, and representatives accept no responsibility or liability for advising any investor on whether such investor is eligible to acquire the Equity Shares.

The BRLMs and their respective associates and affiliates in their capacity as principals or agents may engage in transactions with, and perform services for, our Bank, each of the Selling Shareholders, their respective group companies, affiliates or associates or third parties in the ordinary course of business and have engaged, or may in the future engage, in commercial banking and investment banking transactions with our Bank, each of the Selling Shareholders, and their respective group companies, affiliates or associates or third parties, for which they have received, and may in the future receive, compensation.

Disclaimer in respect of Jurisdiction

Any dispute arising out of this Offer will be subject to the jurisdiction of appropriate court(s) in Mumbai only.

Bidders eligible under Indian law to participate in the Offer

This Offer is being made in India to persons resident in India (who are competent to contract under the Indian Contract Act, 1872, including Indian nationals resident in India, HUFs, companies, other corporate bodies and societies registered under the applicable laws in India and authorised to invest in shares, domestic Mutual Funds, Indian financial institutions, commercial banks, regional rural banks, co-operative banks (subject to RBI permission), or trusts under applicable trust law and who are authorised under their constitution to hold and invest in equity shares, state industrial development corporations, insurance companies registered with IRDAI, provident funds (subject to applicable law) and pension funds, National Investment Fund, insurance funds set up and managed by army, navy or air force of Union of India, insurance funds set up and managed by the Department of Posts, GoI, systemically important NBFCs registered with the RBI) and permitted Non-Residents including FPIs and Eligible NRIs and AIFs that they are eligible under all applicable laws and regulations to purchase the Equity Shares.

In terms of the Banking Regulation Act read with Reserve Bank of India (Prior approval for acquisition of shares or voting rights in private sector banks) Directions, 2015, as updated, no person (along with his relatives, associate enterprises or persons acting in concert with such person) can acquire or hold 5% or more of the total paid-up share capital of our Bank, or be entitled to exercise 5% or more of the total voting rights of our Bank, without prior approval of the RBI. For details, see “*Key Regulations and Policies*” and “*Offer Procedure*” beginning on pages 129 and 309, respectively.

Bidders are advised to ensure that any Bid from them does not exceed investment limits or the maximum number of Equity Shares that can be held by them under applicable law.

Selling and Transfer Restrictions

The Equity Shares offered in the Offer have not been and will not be registered, listed or otherwise qualified in any jurisdiction except India and may not be offered or sold to persons outside of India except in compliance with the applicable laws of each such jurisdiction.

This Draft Red Herring Prospectus does not constitute an invitation to subscribe to or purchase the Equity Shares in the Offer in any jurisdiction, including India. Invitations to subscribe to or purchase the Equity Shares in the Offer will be made only pursuant to the Red Herring Prospectus if the recipient is in India or the preliminary offering memorandum for the Offer, which comprises the Red Herring Prospectus and the preliminary international wrap for the Offer, if the recipient is outside India. **No person outside India is eligible to Bid for Equity Shares in the Offer unless that person has received the preliminary offering memorandum for the Offer, which contains the selling restrictions for the Offer outside India.**

The Equity Shares offered in the Offer have not been and will not be registered under the U.S. Securities Act or the laws of any state of the United States and may not be offered or sold in the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws. Accordingly, such Equity Shares are being offered and sold (i) outside the United States in offshore transactions in reliance on

Regulation S under the U.S. Securities Act; and (ii) to persons reasonably believed to be “qualified institutional buyers” (as defined in Rule 144A (“**Rule 144A**”) under the U.S. Securities Act), pursuant to Section 4(a)(2) of the U.S. Securities Act with respect to our Company and Rule 144A with respect to each of the Selling Shareholders.

Each purchaser of the Equity Shares in the Offer in India shall be deemed to:

- Represent and warrant to our Bank, each of the Selling Shareholders, the BRLMs and the Syndicate Members that it was outside the United States (as defined in Regulation S) at the time the offer of the Equity Shares was made to it and it was outside the United States (as defined in Regulation S) when its buy order for the Equity Shares was originated.
- Represent and warrant to our Bank, each of the Selling Shareholders, the BRLMs and the Syndicate Members that it did not purchase the Equity Shares as a result of any “directed selling efforts” (as defined in Regulation S).
- Represent and warrant to our Bank, each of the Selling Shareholders, the BRLMs and the Syndicate Members that it bought the Equity Shares for investment purposes and not with a view to the distribution thereof. If in the future it decides to resell or otherwise transfer any of the Equity Shares, it agrees that it will not offer, sell or otherwise transfer the Equity Shares except in a transaction complying with Rule 903 or Rule 904 of Regulation S or pursuant to any other available exemption from registration under the U.S. Securities Act.
- Represent and warrant to our Bank, each of the Selling Shareholders, the BRLMs and the Syndicate Members that if it acquired any of the Equity Shares as fiduciary or agent for one or more investor accounts, it has sole investment discretion with respect to each such account and that it has full power to make the foregoing representations, warranties, acknowledgements and agreements on behalf of each such account.
- Represents and warrant to our Bank, each of the Selling Shareholders, the BRLMs and the Syndicate Members that if it acquired any of the Equity Shares for one or more managed accounts, that it was authorized in writing by each such managed account to subscribe to the Equity Shares for each managed account and to make (and it hereby makes) the representations, warranties, acknowledgements and agreements herein for and on behalf of each such account, reading the reference to “it” to include such accounts.
- Agree to indemnify and hold the Bank, each of the Selling Shareholders, the BRLMs and the Syndicate Members harmless from any and all costs, claims, liabilities and expenses (including legal fees and expenses) arising out of or in connection with any breach of these representations, warranties or agreements. It agrees that the indemnity set forth in this paragraph shall survive the resale of the Equity Shares.
- Acknowledge that our Bank, each of the Selling Shareholders, the BRLMs, the Syndicate Members and others will rely upon the truth and accuracy of the foregoing representations, warranties, acknowledgements and agreements.

Further, each Bidder where required must agree in the Allotment Advice that such Bidder will not sell or transfer any Equity Shares or any economic interest therein, including any off-shore derivative instruments, such as participatory notes, issued against the Equity Shares or any similar security, other than in accordance with applicable laws.

Disclaimer Clause of BSE

As required, a copy of this Draft Red Herring Prospectus has been submitted to BSE. The disclaimer clause as intimated by BSE to our Bank, post scrutiny of this Draft Red Herring Prospectus, shall be included in the Red Herring Prospectus and the Prospectus prior to the RoC filing.

Disclaimer Clause of NSE

As required, a copy of this Draft Red Herring Prospectus has been submitted to NSE. The disclaimer clause as intimated by NSE to our Bank, post scrutiny of this Draft Red Herring Prospectus, shall be included in the Red Herring Prospectus and the Prospectus prior to the RoC filing.

Listing

The Equity Shares issued through the Red Herring Prospectus and the Prospectus are proposed to be listed on the BSE and the NSE. Applications will be made to the Stock Exchanges for obtaining permission for listing and trading of the Equity Shares. [●] will be the Designated Stock Exchange with which the Basis of Allotment will be finalised.

Consents

Consents in writing of each the Selling Shareholders, our Directors, our Company Secretary and Compliance Officer, Legal Counsel to our Bank as to Indian Law, Legal Counsel to the Selling Shareholders as to Indian law, Legal Counsel to the BRLMs as to Indian Law, Legal Counsel to the BRLMs as to International Law, Bankers to our Bank, the BRLMs, the Registrar to the Offer, CRISIL Research and A. John Moris & Co., independent chartered accountant; and consents in writing of the Syndicate Members, Escrow Collection Bank(s), Refund Bank(s), and Sponsor Bank to act in their respective capacities, will be obtained

and filed along with a copy of the Red Herring Prospectus with the RoC as required under the Companies Act and such consents shall not be withdrawn up to the time of delivery of the Red Herring Prospectus for filing with the RoC.

Expert to the Offer

Except as stated below, our Bank has not obtained any expert opinions:

Our Bank has received written consent dated January 6, 2020 from our Statutory Auditors namely, S. R. Batliboi & Associates LLP, Chartered Accountants, to include its name in this Draft Red Herring Prospectus, as required under section 26 of the Companies Act, 2013, read with SEBI ICDR Regulations, and as an “Expert” as defined under section 2(38) of the Companies Act, 2013, to the extent and in their capacity as an auditor, in respect of the examination report dated November 30, 2019 issued by it on our Restated Financial Statements, and the statement of possible special tax benefits dated December 17, 2019 included in this Draft Red Herring Prospectus and such consent has not been withdrawn as on the date of this Draft Red Herring Prospectus. However, the term “expert” shall not be construed to mean an “expert” as defined under the U. S. Securities Act.

Particulars regarding capital issues by our Bank and listed group entities, subsidiaries or associate entity during the last three years

Except as disclosed in “*Capital Structure*” on page 62, our Bank has not made any capital issues during the three years preceding the date of this Draft Red Herring Prospectus. None of our Group Entities are listed on any stock exchange. Our Bank does not have any subsidiary or associate entity.

Commission and Brokerage paid on previous issues of the Equity Shares in the last five years

No sum has been paid or has been payable as commission or brokerage for subscribing to or procuring or agreeing to procure subscription for any of the Equity Shares since our Bank’s incorporation.

Performance vis-à-vis objects – Public/ rights issue of our Bank

Our Bank has not undertaken any public or rights issue in the five years preceding the date of this Draft Red Herring Prospectus.

Performance vis-à-vis objects – Public/ rights issue of the listed subsidiaries/listed Promoters of our Bank

Our Corporate Promoter is not listed on any stock exchange. Our Bank does not have any subsidiaries.

Price information of past issues handled by the BRLMs

A. Axis Capital Limited

1. Price information of past issues (during current financial year and two financial years preceding the current financial year) handled by Axis Capital Limited

| S. No. | Issue name | Issue size (₹ in million) | Issue price (in ₹) | Listing date | Opening price on listing date (in ₹) | +/- % change in closing price, [+/- % change in closing benchmark]- 30 th calendar days from listing | +/- % change in closing price, [+/- % change in closing benchmark]- 90 th calendar days from listing | +/- % change in closing price, [+/- % change in closing benchmark]- 180 th calendar days from listing |
|--------|---------------------------------------|---------------------------|-----------------------|--------------|--------------------------------------|---|---|--|
| 1. | CSB Bank Limited | 4,096.77 | 195.00 | 04-Dec-19 | 275.00 | +8.36%, [+2.03%] | - | - |
| 2. | Sterling And Wilson Solar Limited | 28,809.42 | 780.00 | 20-Aug-19 | 706.00 | -21.88%, [-1.60%] | -48.63%, [+7.97%] | - |
| 3. | Spandana Sphoorty Financial Limited | 12,009.36 | 856.00 | 19-Aug-19 | 825.00 | -0.56%, [-2.14%] | +52.76%, [+7.61%] | - |
| 4. | Polycab India Limited | 13,452.60 | 538.00 [^] | 16-Apr-19 | 633.00 | +15.36%, [-5.35%] | +14.70%, [-1.99%] | +23.76%, [-4.09%] |
| 5. | Chalet Hotels Limited | 16,411.80 | 280.00 | 07-Feb-19 | 294.00 | +1.14%, [-0.31%] | +24.41%, [+3.87%] | +10.77%, [-1.87%] |
| 6. | Ircon International Limited | 4,667.03 | 475.00 [*] | 28-Sep-18 | 412.00 | -27.04%, [-8.24%] | -6.60%, [-1.84%] | -15.71%, [+5.06%] |
| 7. | HDFC Asset Management Company Limited | 28,003.31 | 1,100.00 | 06-Aug-18 | 1,726.25 | +57.43%, [+1.17%] | +30.61%, [-7.32%] | +23.78%, [-4.33%] |
| 8. | Sandhar Technologies Limited | 5,124.80 | 332.00 | 02-Apr-18 | 346.10 | +18.09%, [+5.17%] | +15.95%, [+4.92%] | -4.20%, [+7.04%] |
| 9. | Hindustan Aeronautics Limited | 41,131.33 | 1,215.00 [!] | 28-Mar-18 | 1,152.00 | -6.96%, [+4.98%] | -25.84%, [+6.41%] | -25.45%, [+10.18%] |
| 10. | Bandhan Bank Limited | 44,730.19 | 375.00 | 27-Mar-18 | 499.00 | +31.81%, [3.79%] | +42.96%, [+6.26%] | +51.89%, [+9.42%] |

Source: www.nseindia.com

* Offer Price was ₹465.00 per equity share to Retail Individual Bidders and Eligible Employees

! Offer Price was ₹1,190.00 per equity share to Retail Individual Bidders and Eligible Employees

[^] Offer Price was ₹485.00 per equity share to Eligible Employees

Notes:

1. Issue Size derived from Prospectus/final post issue reports, as available.
2. The CNX NIFTY is considered as the Benchmark Index.
3. Price on NSE is considered for all of the above calculations.
4. In case 30th/90th/180th day is not a trading day, closing price on NSE of the previous trading day has been considered.
5. Since 30 calendar days, 90 calendar days and 180 calendar days, as applicable, from listing date has not elapsed for few of the above issues, data for same is not available.

2. Summary statement of price information of past issues (during current financial year and two financial years preceding the current financial year) handled by Axis Capital Limited

| Financial Year | Total no. of IPOs | Total funds raised (₹ millions) | Nos. of IPOs trading at discount – as on 30 th calendar days from listing date | | | Nos. of IPOs trading at premium – as on 30 th calendar days from listing date | | | Nos. of IPOs trading at discount – as on 180 th calendar days from listing date | | | Nos. of IPOs trading at premium – as on 180 th calendar days from listing date | | |
|----------------|-------------------|---------------------------------|---|-------------------|---------------|--|-----------------|---------------|--|-----------------|---------------|---|-----------------|---------------|
| | | | Over 50% | Between 25% - 50% | Less than 25% | Over 50% | Between 25%-50% | Less than 25% | Over 50% | Between 25%-50% | Less than 25% | Over 50% | Between 25%-50% | Less than 25% |
| 2019-2020* | 4 | 58,368.15 | - | - | 2 | - | - | 2 | - | - | - | - | - | 1 |
| 2018-2019 | 4 | 54,206.94 | - | 1 | - | 1 | - | 2 | - | - | 2 | - | - | 2 |
| 2017-2018 | 18 | 492,662.22 | - | 1 | 9 | 1 | 3 | 4 | - | 2 | 7 | 4 | 2 | 3 |

* The information is as on the date of the document

The information for each of the financial years is based on issues listed during such financial year.

Note: Since 30 calendar days and 180 calendar days, as applicable, from listing date has not elapsed for few of the above issues, data for same is not available.

B. Edelweiss Financial Services Limited

1. Price information of past issues handled by Edelweiss Financial Services Limited

| S. No. | Issue name | Issue size (₹ in million) | Issue price (in ₹) | Listing date | Opening price on listing date (in ₹) | +/- % change in closing price, [+/- % change in closing benchmark]- 30 th calendar days from listing | +/- % change in closing price, [+/- % change in closing benchmark]- 90 th calendar days from listing | +/- % change in closing price, [+/- % change in closing benchmark]- 180 th calendar days from listing |
|--------|---------------------------------------|---------------------------|--------------------|-------------------|--------------------------------------|---|---|--|
| 1. | Prince Pipes and Fittings Limited | 5,000.00 | 178.00 | December 30, 2019 | 160.00 | NA | NA | NA |
| 2. | IndiaMART InterMESH Limited | 4,755.89 | 973.00** | July 4, 2019 | 1180.00 | 26.36% [-7.95%] | 83.82% [-4.91%] | 111.64% [2.59%] |
| 3. | Polycab India Limited | 13,452.6 | 538.00^ | April 16, 2019 | 633.00 | 15.36% [-5.35%] | 14.70% [-1.99%] | 23.76% [-4.09%] |
| 4. | Aavas Financiers Limited | 16,403.17 | 821.00 | October 8, 2018 | 750.00 | -19.32% [1.76%] | 2.42% [3.67%] | 38.82% [12.74%] |
| 5. | Fine Organic Industries Limited | 6,001.69 | 783.00 | July 2, 2018 | 815.00 | 5.72% [6.56%] | 35.20% [2.56%] | 50.21% [1.90%] |
| 6. | ICICI Securities Limited | 34,801.16 | 520.00 | April 4, 2018 | 435.00 | -27.93% [5.44%] | -37.26% [5.22%] | -44.39% [7.92%] |
| 7. | Galaxy Surfactants Limited | 9,370.88 | 1,480.00 | February 8, 2018 | 1,525.00 | 1.14% [-3.31%] | -0.85% [1.33%] | -14.68% [7.66%] |
| 8. | Amber Enterprises India Limited | 6,000.00 | 859.00^^ | January 30, 2018 | 1,175.00 | 27.15% [-5.04%] | 24.98% [-3.23%] | 10.58% [2.07%] |
| 9. | Future Supply Chain Solutions Limited | 6,496.95 | 664.00 | December 18, 2017 | 664.00 | 3.50% [3.00%] | 6.91% [-1.86%] | -5.20% [4.13%] |
| 10. | Shalby Limited | 5,048.00 | 248.00 | December 15, 2017 | 239.70 | -4.17% [3.37%] | -11.51% [0.75%] | -28.51% [4.93%] |

Source: www.nseindia.com

^^ Amber Enterprises India Limited - employee discount of ₹ 85 per equity share to the offer price was offered to the eligible employees bidding in the employee reservation portion. All calculations are based on the offer price of ₹ 859 per equity share

^ Polycab India Limited – employee discount of ₹53 per equity share to the offer price was offered to the eligible employees bidding in the employee reservation portion. All calculations are based on the offer price of ₹538 per equity share

** IndiaMART InterMESH Limited - A discount of ₹ 97 per equity share was offered to eligible employees bidding in the employee reservation portion. All calculations are based on the offer price of ₹973 per equity share

Notes

1. Based on date of listing.
2. % of change in closing price on 30th / 90th / 180th calendar day from listing day is calculated vs issue price. % change in closing benchmark index is calculated based on closing index on listing day vs closing index on 30th / 90th / 180th calendar day from listing day.
3. Wherever 30th / 90th / 180th calendar day from listing day is a holiday, the closing data of the previous trading day has been considered.
4. The Nifty 50 index is considered as the benchmark index
5. Not Applicable. – Period not completed
6. Disclosure in Table-1 restricted to 10 issues.

2. Summary statement of price information of past issues handled by Edelweiss Financial Services Limited

| Fiscal Year | Total no. of IPOs | Total amount of funds raised (₹ Mn.) | No. of IPOs trading at discount – as on 30 th calendar days from listing | | | No. of IPOs trading at premium – as on 30 th calendar days from listing | | | No. of IPOs trading at discount – as on 180 th calendar days from listing | | | No. of IPOs trading at premium – as on 180 th calendar days from listing | | |
|-------------|-------------------|--------------------------------------|---|----------------|---------------|--|----------------|---------------|--|----------------|---------------|---|----------------|---------------|
| | | | Over 50% | Between 25-50% | Less than 25% | Over 50% | Between 25-50% | Less than 25% | Over 50% | Between 25-50% | Less than 25% | Over 50% | Between 25-50% | Less than 25% |
| 2019-20* | 3 | 23,208.49 | - | - | - | - | 1 | 1 | - | - | - | 1 | - | 1 |
| 2018-19 | 3 | 57,206.02 | - | 1 | 1 | - | - | 1 | - | 1 | - | 1 | 1 | - |
| 2017-18 | 11 | 218,549.76 | - | - | 1 | 1 | 5 | 4 | - | 1 | 3 | 3 | 1 | 3 |

The information is as on the date of the document

1. Based on date of listing.
2. Wherever 30th and 180th calendar day from listing day is a holiday, the closing data of the previous trading day has been considered.
3. The Nifty 50 index is considered as the Benchmark Index.

*For the financial year 2019-20 – 3 issues have been completed. 2 issues have completed 180 days.

C. ICICI Securities Limited

1. Price information of past issues handled by ICICI Securities Limited

| S. No. | Issue name | Issue size (₹ in million) | Issue price (in ₹) | Listing date | Opening price on listing date (in ₹) | +/- % change in closing price, [+/- % change in closing benchmark]- 30 th calendar days from listing | +/- % change in closing price, [+/- % change in closing benchmark]- 90 th calendar days from listing | +/- % change in closing price, [+/- % change in closing benchmark]- 180 th calendar days from listing |
|--------|---------------------------------------|---------------------------|--------------------|--------------|--------------------------------------|---|---|--|
| 1. | Galaxy Surfactants Limited | 9,370.90 | 1,480.00 | 8-Feb-18 | 1,525.00 | +1.14%, [-3.31%] | -0.85%, [+1.33%] | -14.68%, [+7.66%] |
| 2. | Aster DM Healthcare Limited | 9,801.40 | 190.00 | 26-Feb-18 | 183.00 | -13.66%, [-3.77%] | -5.39%, [+1.00%] | -8.16%, [+9.21%] |
| 3. | Sandhar Technologies Limited | 5,124.80 | 332.00 | 02-Apr-18 | 346.10 | +19.59%, [+4.96%] | +15.41%, [+4.36%] | -4.20%, [+7.04%] |
| 4. | HDFC Asset Management Company Limited | 28,003.31 | 1,100.00 | 06-Aug-18 | 1,726.25 | +58.04%, [+1.17%] | +29.60%, [-7.58%] | +23.78%, [-4.33%] |
| 5. | Creditaccess Grameen Limited | 11,311.88 | 422.00 | 23-Aug-18 | 390.00 | -21.16%, [-3.80%] | -14.90%, [-8.00%] | -5.71%, [-8.13%] |
| 6. | Aavas Financiers Ltd | 16,403.17 | 821.00 | 08-Oct-18 | 750.00 | -19.32%, [+1.76%] | +2.39%, [+4.09%] | +38.82%, [+12.74%] |
| 7. | IndiaMart InterMesh Ltd | 4,755.89 | 973.00(1) | 04-Jul-19 | 1,180.00 | +26.39%, [-7.95%] | +83.82%, [-4.91%] | +65.67%, [+2.59%] |
| 8. | Affle (India) Limited | 4,590.00 | 745.00 | 08-Aug-19 | 926.00 | +12.56%, [-0.78] | +86.32%, [+8.02%] | NA * |
| 9. | Spandana Sphoorty Financial Limited | 12,009.36 | 856.00 | 19-Aug-19 | 824.00 | -0.73%, [-2.14%] | +51.38%, [+7.51%] | NA * |
| 10. | Sterling and Wilson Solar Limited | 28,496.38 | 780.00 | 20-Aug-19 | 706.00 | -7.01%, [-1.60%] | -58.90%, [+7.87%] | NA * |

* Data not available

(1) Discount of Rs. 97 per equity share offered to Eligible Employees. All calculations are based on Issue Price of Rs. 973.00 per equity share.

Notes:

1. All data sourced from www.nseindia.com
2. Benchmark index considered is NIFTY
3. 30th, 90th, 180th calendar day from listed day have been taken as listing day plus 29, 89 and 179 calendar days, except wherever 30th, 90th, 180th calendar day is a holiday, in which case we have considered the closing data of the next trading day

2. Summary statement of price information of past issues handled by ICICI Securities Limited

| Financial Year | Total no. of IPOs | Total funds raised (₹ millions) | Nos. of IPOs trading at discount – as on 30 th calendar days from listing date | | | Nos. of IPOs trading at premium – as on 30 th calendar days from listing date | | | Nos. of IPOs trading at discount - as on 180 th calendar days from listing date | | | Nos. of IPOs trading at premium – as on 180 th calendar days from listing date | | |
|----------------|-------------------|---------------------------------|---|-------------------|---------------|--|-----------------|---------------|--|-----------------|---------------|---|-----------------|---------------|
| | | | Over 50% | Between 25% - 50% | Less than 25% | Over 50% | Between 25%-50% | Less than 25% | Over 50% | Between 25%-50% | Less than 25% | Over 50% | Between 25%-50% | Less than 25% |
| 2019-2020* | 4 | 49,850.66 | - | - | 1 | - | 1 | 2 | - | - | - | 1 | - | - |
| 2018-2019 | 4 | 60,843.16 | - | - | 2 | 1 | - | 1 | - | - | 2 | - | 1 | 1 |
| 2017-2018 | 9 | 208,306.61 | - | - | 5 | 1 | - | 3 | - | - | 5 | 1 | 2 | 1 |

* This data covers issues up to YTD

D. IIFL Securities Limited

1. Price information of past issues handled by IIFL Securities Limited

| S. No. | Issue name | Issue size (₹ in million) | Issue price (in ₹) | Listing date | Opening price on listing date (in ₹) | +/- % change in closing price*, [+/- % change in closing benchmark]- 30 th calendar days from listing | +/- % change in closing price*, [+/- % change in closing benchmark]- 90 th calendar days from listing | +/- % change in closing price*, [+/- % change in closing benchmark]- 180 th calendar days from listing |
|--------|---------------------------------------|---------------------------|--------------------|-------------------|--------------------------------------|--|--|---|
| 1. | Future Supply Chain Solutions Limited | 6,496.95 | 664.00 | December 18, 2017 | 664.00 | +4.1%, [+4.4%] | +6.9%, [-1.3%] | -5.2%, [+4.7%] |
| 2. | ICICI Securities Limited | 35,148.49 | 520.00 | April 04, 2018 | 435.00 | -28.9%, [+3.6%] | -38.6%, [+4.4%] | -46.2%, [+7.5%] |
| 3. | Varroc Engineering Limited | 19,549.61 | 967.00 | July 06, 2018 | 1,015.00 | +1.6%, [+5.7%] | -13.9%, [-1.4%] | -25.2%, [+0.4%] |
| 4. | HDFC Asset Management Company Limited | 28,003.31 | 1,100.00 | August 6, 2018 | 1,726.25 | +52.9%, [+1.0%] | +30.6%, [-7.1%] | +23.8%, [-4.1%] |
| 5. | Credit Access Grameen Limited | 11,311.88 | 422.00 | August 23, 2018 | 390.00 | -21.2%, [-3.7%] | -12.4%, [-8.4%] | -7.2%, [-8.4%] |
| 6. | Polycab India Limited | 13,452.60 | 538.00 | April 18, 2019 | 633.00 | +10.7%, [-3.2%] | +16.5%, [-0.9%] | +31.0%, [-3.0%] |
| 7. | Spandana Sphoorty Financial Ltd | 12,009.36 | 856.00 | August 19, 2019 | 825.00 | -0.6%, [-1.9%] | +52.8%, [+7.7%] | NA |
| 8. | Sterling and Wilson Solar Ltd | 28,809.42 | 780.00 | August 20, 2019 | 706.00 | -23.8%, [-3.2%] | -58.9% [+7.5%] | NA |
| 9. | CSB Bank Ltd | 4,096.77 | 195.00 | December 4, 2019 | 275.00 | +6.7%, [1.9%] | NA | NA |
| 10. | Ujjivan Small Finance Bank Limited | 7,459.46 | 37.00 | December 12, 2019 | 58.75 | NA | NA | NA |

Source: www.nseindia.com

Note: Benchmark Index taken as CNX NIFTY. Price on NSE is considered for all of the above calculations. The 30th, 90th and 180th calendar day from listed day have been taken as listing day plus 30, 90 and 180 calendar days, except wherever 30th /90th / 180th calendar day from listing day is a holiday, the closing data of the previous trading day has been considered. % change taken against the Issue Price in case of the Issuer. % change taken against closing CNX NIFTY Index a day prior to the listing date. NA means Not Applicable.

2. Summary statement of price information of past issues handled by IIFL Securities Limited

| Financial Year | Total no. of IPOs | Total funds raised (₹ millions) | Nos. of IPOs trading at discount – as on 30 th calendar days from listing date | | | Nos. of IPOs trading at premium – as on 30 th calendar days from listing date | | | Nos. of IPOs trading at discount – as on 180 th calendar days from listing date | | | Nos. of IPOs trading at premium – as on 180 th calendar days from listing date | | |
|----------------|-------------------|---------------------------------|---|-------------------|---------------|--|-----------------|---------------|--|-----------------|---------------|---|-----------------|---------------|
| | | | Over 50% | Between 25% - 50% | Less than 25% | Over 50% | Between 25%-50% | Less than 25% | Over 50% | Between 25%-50% | Less than 25% | Over 50% | Between 25%-50% | Less than 25% |
| 2019-2020 | 5 | 65,827.61 | - | - | 2 | NA | NA | 2 | NA | NA | NA | NA | 1 | NA |
| 2018-2019 | 4 | 94,015.43 | - | 1 | 1 | 1 | - | 1 | - | 2 | 1 | - | - | 1 |
| 2017-2018 | 9 | 1,98,722.66 | - | - | 3 | 1 | 2 | 3 | - | 1 | 3 | 2 | 1 | 2 |

Source: www.nseindia.com

Note: Data for number of IPOs trading at premium/discount taken at closing price on NSE on the respective date. In case any of the days falls on a non-trading day, the closing price on the previous trading day has been considered. NA means Not Applicable.

Track record of past issues handled by the Book Running Lead Managers

For details regarding the track record of the Book Running Lead Managers, as specified in circular (reference CIR/MIRSD/1/2012) dated January 10, 2012 issued by SEBI, please see the websites of the Book Running Lead Managers, as set forth in the table below:

| S. No. | Name of the Book Running Lead Manager | Website |
|--------|---------------------------------------|-------------------------|
| 1. | Axis | www.axiscapital.co.in |
| 2. | Edelweiss | www.edelweissfin.com |
| 3. | ICICI | www.icicisecurities.com |
| 4. | IIFL | www.iiflcap.com |

Stock Market Data of Equity Shares

This being an initial public offer of our Bank, the Equity Shares are not listed on any stock exchange and accordingly, no stock market data is available for the Equity Shares.

Mechanism for Redressal of Investor Grievances

The Registrar Agreement provides for the retention of records with the Registrar to the Offer for a period of at least eight years from the date of listing and commencement of trading of the Equity Shares on the Stock Exchanges, to enable the investors to approach the Registrar to the Offer for redressal of their grievances.

All grievances in relation to the Bidding process may be addressed to the Registrar to the Offer with a copy to the relevant Designated Intermediary to whom the Bid cum Application Form was submitted. The Bidder should give full details such as name of the sole or first Bidder, Bid cum Application Form number, Bidder DP ID, Client ID, UPI ID, PAN, date of the submission of Bid cum Application Form, address of the Bidder, number of the Equity Shares applied for and the name and address of the Designated Intermediary where the Bid cum Application Form was submitted by the Bidder.

The Registrar to the Offer shall obtain the required information from the SCSBs and Sponsor Bank for addressing any clarifications or grievances of ASBA Bidders. Our Bank, the BRLMs and the Registrar to the Offer accept no responsibility for errors, omissions, commission or any acts of SCSBs including any defaults in complying with its obligations under applicable SEBI ICDR Regulations. Investors can contact our Company Secretary and Compliance Officer or the Registrar to the Offer in case of any pre-Offer or post-Offer related problems such as non-receipt of letters of Allotment, non-credit of allotted Equity Shares in the respective beneficiary account, non-receipt of refund intimations and non-receipt of funds by electronic mode.

Anchor Investors are required to address all grievances in relation to the Offer to the BRLMs.

Further, the Bidder shall also enclose a copy of the Acknowledgment Slip duly received from the concerned Designated Intermediary in addition to the information mentioned hereinabove.

Our Bank has not received investor complaints during the period of three years preceding the date of the Draft Red Herring Prospectus, hence no investor complaint in relation to our Bank is pending as on the date of filing of the Draft Red Herring Prospectus.

The Bank has obtained authentication on the SCORES and shall comply with the SEBI circular (CIR/OIAE/1/2014) dated December 18, 2014 in relation to redressal of investor grievances through SCORES.

Our Bank has also appointed Ranjith Raj P, Company Secretary of our Bank, as the Compliance Officer for the Offer. For details, see “*General Information*” on page 55.

Our Bank has constituted a Stakeholders’ Relationship Committee comprising Joseph Vadakkekara Antony, Kadambelil Paul Thomas and Alex Parackal George, as members. For details, see “*Our Management*” on page 146.

Our Group Entities are not listed on any stock exchange.

Disposal of Investor Grievances by our Bank

Our Bank estimates that the average time required by our Bank or the Registrar to the Offer or the SCSB in case of ASBA Bidders, for the redressal of routine investor grievances shall be 10 Working Days from the date of receipt of the complaint. In case of non-routine complaints and complaints where external agencies are involved, our Bank will seek to redress these complaints as expeditiously as possible.

CERTAIN UNITED STATES FEDERAL INCOME TAX CONSIDERATIONS

The following is a general description of certain material United States federal income tax consequences to U.S. Holders (as defined below) under present law of an investment in the Equity Shares. This summary applies only to investors that hold the Equity Shares as capital assets (generally, property held for investment). This discussion does not cover all aspects of U.S. federal income taxation that may be relevant to, or the actual tax effect that any of the matters described herein will have on, the acquisition, ownership or disposition of Equity Shares by particular investors, and does not address state, local, foreign or other tax laws. This discussion is based on the tax laws of the United States as in effect on the date of this Draft Red Herring Prospectus and on U.S. Treasury regulations in effect or, in some cases, proposed, as of the date of this Draft Red Herring Prospectus, as well as judicial and administrative interpretations thereof available on or before such date. All of the foregoing authorities are subject to change, which change could apply retroactively and could affect the tax consequences described below.

The following discussion does not address alternative minimum tax considerations or state, local, non-United States or other tax laws, or the tax consequences to any particular investor or to persons in special tax situations such as:

- banks;
- certain financial institutions;
- insurance companies;
- dealers in stocks, securities, currencies or notional principal contracts;
- U.S. expatriates and former long-term residents of the United States;
- regulated investment companies and real estate investment trusts;
- tax-exempt entities;
- U.S. Holders that have a functional currency other than the U.S. dollar
- persons holding Equity Shares as part of a straddle, hedging, conversion or integrated transaction;
- persons that actually or constructively own 10% or more of (1) our Bank's voting stock or (2) the total value of all classes of stock of our Bank;
- persons who acquired Equity Shares pursuant to the exercise of any employee share option or otherwise as consideration; or
- persons holding Equity Shares through partnerships or other pass-through entities.

PROSPECTIVE PURCHASERS ARE URGED TO CONSULT THEIR TAX ADVISORS REGARDING THE APPLICATION OF THE UNITED STATES FEDERAL TAX RULES TO THEIR PARTICULAR CIRCUMSTANCES AS WELL AS THE STATE AND LOCAL, FOREIGN AND OTHER TAX CONSEQUENCES TO THEM OF THE PURCHASE, OWNERSHIP AND DISPOSITION OF EQUITY SHARES.

For purposes of this summary, a "U.S. Holder" is a beneficial owner of Equity Shares that is for United States federal income tax purposes,

- an individual who is a citizen or resident of the United States;
- a corporation organised under the laws of the United States, any state thereof or the District of Columbia;
- an estate whose income is subject to United States federal income taxation regardless of its source; or
- a trust that (1) is subject to the primary supervision of a court within the United States and the control of one or more U.S. persons for all substantial decisions of the trust, or (2) has a valid election in effect under the applicable U.S. Treasury regulations to be treated as a U.S. person.

If a partnership (including for this purpose any entity treated as a partnership for United States federal income tax purposes) holds Equity Shares, the U.S. tax treatment of a partner in the partnership generally will depend on the partner's status and the activities of the partnership. Prospective purchasers that are partnerships or partners in a such a partnership should consult their own tax advisers concerning the U.S. federal income tax consequences of the acquisition, ownership and disposition of Equity Shares by the partnership.

Taxation of Distributions on the Equity Shares

Subject to the Passive Foreign Investment Company Rules discussed below, the gross amount of distributions to you with respect to the Equity Shares generally will be included in your gross income in the year received as foreign source ordinary dividend income, but only to the extent that the distribution is paid out of our Bank's current or accumulated earnings and profits (as determined under United States federal income tax principles). To the extent that the amount of the distribution exceeds our Bank's current and accumulated earnings and profits, it will be treated first as a tax-free return of your tax basis in your Equity Shares, and to the extent the amount of the distribution exceeds your tax basis, the excess will be taxed as capital gain. However, our Bank does not intend to calculate its earnings and profits under United States federal income tax principles. Therefore, a U.S. Holder should expect that a distribution will generally be treated as a dividend even if that distribution would otherwise be treated as a non-taxable return of capital or as capital gain under the rules described above.

Subject to applicable limitations, with respect to non-corporate U.S. Holders (including individual U.S. Holders), dividends may constitute "qualified dividend income" that is taxed at the lower applicable capital gains rate provided that (1) our Bank is

not a PFIC (as discussed below) for either the taxable year in which the dividend is paid or the preceding taxable year, (2) such dividend is paid on Equity Shares that have been held by you for at least 61 days during the 121-day period beginning 60 days before the ex-dividend date, and (3) our Bank is eligible for the benefits of the Convention Between the Government of the United States of America and the Government of the Republic of India for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with Respect to Taxes on Income (the “**U.S. - India Treaty**”). Our Bank expects to be eligible for the benefits of the U.S.-India Treaty.

The amount of any distribution paid by our Bank in a currency other than U.S. dollars (a “**foreign currency**”) will be equal to the U.S. dollar value of such foreign currency on the date such distribution is received by the U.S. Holder, regardless of whether the payment is in fact converted into U.S. dollars at that time. If the foreign currency so received is converted into U.S. dollars on the date of receipt, a U.S. Holder generally will not recognise foreign currency gain or loss on such conversion. If the foreign currency so received is not converted into U.S. dollars on the date of receipt, a U.S. Holder will have a basis in the foreign currency equal to its U.S. dollar value on the date of receipt. Gain or loss, if any, realised on the subsequent sale or other disposition of such foreign currency will generally be U.S. source ordinary income or loss. The amount of any distribution of property other than cash will be the fair market value of such property on the date of distribution.

For foreign tax credit purposes, dividends distributed with respect to Equity Shares will generally constitute “passive category income” but could, in the case of certain U.S. Holders, constitute “general category income”. A U.S. Holder will not be able to claim a U.S. foreign tax credit for Indian taxes for which our Bank is liable and must pay with respect to distributions on Equity Shares. The rules relating to the determination of the U.S. foreign tax credit are complex and U.S. Holders should consult their tax advisors to determine whether and to what extent a credit would be available in their particular circumstances.

Taxation of a Disposition of Equity Shares

Subject to the Passive Foreign Investment Company rules discussed below, you generally will recognise capital gain or loss on any sale or other taxable disposition of Equity Shares purchased in the Offer equal to the difference between the U.S. dollar value of the amount realised for the Equity Shares and your tax basis (in U.S. dollars) in the Equity Shares. If you are a non-corporate U.S. Holder (including an individual U.S. Holder) who has held the Equity Shares for more than one year, capital gain on a disposition of the Equity Shares generally will be eligible for reduced federal income tax rates. The deductibility of capital losses is subject to limitations. Any such gain or loss that you recognise generally will be treated as U.S. source income or loss for foreign tax credit limitation purposes.

Under the U.S. - India income tax treaty, India may generally tax capital gains in accordance with the provisions of its domestic law. U.S. Holders should consult their Indian tax advisors concerning the Indian tax consequences of capital gains arising from the sale or other disposition of their Equity Shares. If Indian tax is imposed on a U.S. Holder’s capital gain on the sale or other disposition of Equity Shares, a foreign tax credit may be available for U.S. federal income tax purposes with respect to such Indian tax. U.S. Holders should consult their U.S. tax advisors concerning the U.S. tax treatment of any such Indian tax.

A U.S. Holder that receives foreign currency from the sale or disposition of Equity Shares generally will realise an amount equal to the U.S. dollar value of such foreign currency on the date of sale or disposition or, if such U.S. Holder is a cash basis or electing accrual basis taxpayer and the Equity Shares are treated as being traded on an “established securities market” for this purpose, the settlement date. If the Equity Shares are so treated and the foreign currency received is converted into U.S. dollars on the settlement date, a cash basis or electing accrual basis U.S. Holder will not recognise foreign currency gain or loss on the conversion. If the foreign currency received is not converted into U.S. dollars on the settlement date, the U.S. Holder will have a basis in the foreign currency equal to its U.S. dollar value on the settlement date. Gain or loss, if any, realised on the subsequent conversion or other disposition of such foreign currency will generally be U.S. source ordinary income or loss.

Passive Foreign Investment Company

In general, a non-U.S. corporation is considered to be a passive foreign investment company, or a PFIC, for any taxable year if either:

- at least 75% of its gross income is passive income, or
- at least 50% of its assets (based on an average of the quarterly values of the assets during a taxable year) is attributable to assets that produce or are held for the production of passive income.

Passive income for these purposes generally includes dividends, interest, royalties, rents and gains from commodities and securities transactions. However, under proposed U.S. Treasury Regulations and a notice from the IRS, special rules apply to income derived in the active conduct of a banking business. For the purposes of determining whether our Bank is a PFIC, our Bank will be treated as owning its proportionate share of the assets and earning its proportionate share of the income of any other corporation in which it owns, directly or indirectly, 25% or more (by value) of the stock.

If a corporation is a PFIC for any taxable year during which a U.S. Holder holds shares in the corporation, then the corporation generally will continue to be treated as a PFIC with respect to the holder’s shares, even if the corporation no longer satisfies either the passive income or passive asset tests described above, unless the U.S. Holder terminates this deemed PFIC status by electing to recognize gain, which will be taxed under the Regular PFIC Rules described below as if such shares had been sold

on the last day of the last taxable year for which the corporation was a PFIC.

Based on the current and expected composition of our Bank's income and assets, our Bank expects that it will not be treated as a PFIC in the current taxable year and subsequent taxable years. However, this determination is dependent upon a number of factors, some of which are beyond our Bank's control, including the amount and nature of our Bank's income, as well as on the market valuation of our Bank's assets. In addition, the manner in which the PFIC rules governing banks apply to our Bank is unclear in some respects. Some of the administrative guidance governing the application of the PFIC rules to banks is in the form of proposed U.S. Treasury Regulations and may change significantly when finalised, and new or revised regulations or pronouncements interpreting or clarifying the application of the PFIC rules to banks may be forthcoming. Therefore, there can be no assurance that our Bank will not be classified as a PFIC in any taxable year.

If our Bank is a PFIC at any time during a U.S. Holder's holding period of Company stock, such U.S. Holder will be subject to either the regular PFIC rules (the "**Regular PFIC Rules**") or, if a "mark-to-market" election is available and made, the special mark-to-market PFIC rules (the "**Mark-To-Market Rules**"), both of which are described below. U.S. Holders cannot make a "qualified electing fund" election (which is a special election applicable to certain PFICs) because our Bank does not intend to provide the information required under the qualified electing fund rules.

Regular PFIC Rules

Under the Regular PFIC Rules, U.S. Holders of Equity Shares would be subject to special rules and a variety of potentially adverse tax consequences under the Internal Revenue Code of 1986, as amended. Under those rules, (a) any gain realised on a sale or other disposition of the Equity Shares and any "excess distribution" (generally the excess amount of any distribution during a taxable year in which distributions to the U.S. Holder on the Equity Shares exceed 125% of the average annual distributions the U.S. Holder received on the Equity Shares during the preceding three taxable years or, if shorter, the U.S. Holder's holding period for the Equity Shares) would be treated as realised rateably over the U.S. Holder's holding period for the Equity Shares, (b) the amount allocated to the taxable year in which the gain or excess distribution is realised and to taxable years before the first day on which our Bank became a PFIC would be treated as ordinary income (and not as capital gain), (c) the amount allocated to each prior year in which our Bank was a PFIC would be subject to U.S. federal income tax at the highest rate in effect for that year and (d) the interest charge generally applicable to underpayments of U.S. federal income tax would be imposed in respect of the tax attributable to each prior year in which our Bank was a PFIC. If, at any time, our Bank had non-U.S. subsidiaries that were classified as PFICs, the U.S. Holder could incur liability for the deferred tax and interest charge described above if either (1) our Bank received a distribution from, or disposed of all or part of our Bank's interest in, a lower-tier PFIC or (2) the U.S. Holder disposed of all or part of its Equity Shares.

Mark-to-Market Rules

Under the Mark-to-Market Rules, a U.S. Holder of "marketable stock" (as defined below) in a PFIC may make a mark-to-market election with respect to such stock to elect out of the Regular PFIC Rules discussed above, although it is possible the mark-to-market election may not apply or be available with respect to the shares in our Bank's subsidiaries to the extent they are PFICs that you may be deemed to own if our Bank is treated as a PFIC, as discussed above. If you make a valid mark-to-market election for the Equity Shares, you will include in income each year an amount equal to the excess, if any, of the fair market value of the Equity Shares as of the close of your taxable year over your adjusted basis in such Equity Shares. You are allowed a deduction for the excess, if any, of the adjusted basis of the Equity Shares over their fair market value as of the close of the taxable year. However, deductions are allowable only to the extent of any net mark-to-market gains on the Equity Shares included in your income for prior taxable years. Amounts included in your income under a mark-to-market election, as well as gain on the actual sale or other disposition of the Equity Shares, are treated as ordinary income. Ordinary loss treatment also applies to the deductible portion of any mark-to-market loss on the Equity Shares, as well as to any loss realised on the actual sale or disposition of the Equity Shares, to the extent that the amount of such loss does not exceed the net mark-to-market gains previously included for such Equity Shares. Your basis in the Equity Shares will be adjusted to reflect any such income or loss amounts. If you make such an election, the tax rules that apply to distributions by corporations that are not PFICs generally would apply to distributions by our Bank, except that the lower applicable capital gains rate with respect to qualified dividend income (discussed above) would not apply.

The mark-to-market election is available only for "marketable stock", which is stock that is traded in other than *de minimis* quantities on at least 15 days during each calendar quarter on a qualified exchange or other market, as defined in the applicable U.S. Treasury regulations. Under applicable U.S. Treasury regulations, a "qualified exchange" includes a foreign exchange that is regulated by a governmental authority in the jurisdiction in which the exchange is located and in respect of which certain other requirements are met. U.S. Holders of Equity Shares should consult their own tax advisors as to whether the Equity Shares would qualify for the mark-to-market election.

Medicare Tax

A United States person that is an individual, estate or a trust that does not fall into a special class of trusts that is exempt from such tax, will be subject to a 3.8% surtax on the lesser of (1) such person's "net investment income" for the relevant taxable year and (2) the excess of such person's modified adjusted gross income for the taxable year over a certain threshold (which in the case of an individual will be between US\$125,000 and US\$250,000, depending on the individual's circumstances). A United States person's net investment income will generally include its dividend income and its net gains from the disposition of Equity

Shares, unless such dividend income or net gains are derived in the ordinary course of the conduct of a trade or business (other than a trade or business that consists of certain passive or trading activities).

Information Reporting and Backup Withholding

Dividend payments with respect to Equity Shares and proceeds from the sale, exchange or redemption of Equity Shares may be subject to information reporting to the Internal Revenue Service and possible U.S. backup withholding. Backup withholding will not apply, however, to a U.S. Holder who furnishes a correct taxpayer identification number and makes any other required certification or who is otherwise exempt from backup withholding. U.S. Holders who are required to establish their exempt status generally must provide such certification on Internal Revenue Service Form W-9. U.S. Holders should consult their tax advisors regarding the application of the U.S. information reporting and backup withholding rules.

Backup withholding is not an additional tax. Amounts withheld as backup withholding may be credited against your United States federal income tax liability, and you may obtain a refund of any excess amounts withheld under the backup withholding rules by timely filing the appropriate claim for refund with the Internal Revenue Service and furnishing any required information.

U.S. Holders that hold Equity Shares in any year in which our Bank is a PFIC may be required to file Internal Revenue Service Form 8621 regarding distributions received on the Equity Shares and any gain realized on the disposition of the Equity Shares. In addition, U.S. Holders may be required to file additional information with respect to their ownership of Equity Shares.

Foreign Account Tax Compliance Act (“FATCA”)

U.S. return disclosure obligations (and related penalties) apply to U.S. Holders that hold certain specified foreign financial assets in excess of US\$50,000. The definition of specified foreign financial assets includes not only financial accounts maintained in foreign financial institutions, but also, unless held in accounts maintained by a financial institution, any stock or security issued by a non-U.S. person, any financial instrument or contract held for investment that has an issuer or counterparty other than a U.S. person and any interest in a foreign entity. U.S. Holders may be subject to these reporting requirements unless their Equity Shares are held in an account at a U.S. domestic financial institution. Penalties for failure to file certain of these information returns are substantial. U.S. Holders should consult their own tax advisors regarding the potential application of the FATCA rules to their Equity Shares.

SECTION VII: OFFER INFORMATION

TERMS OF THE OFFER

The Equity Shares being offered and Allotted pursuant to the Offer shall be subject to the provisions of the Companies Act, SEBI ICDR Regulations, SCRA, SCRR, the Banking Regulation Act, the SFB Licensing Guidelines, the MoA, AoA, Listing Regulations, RBI Final Approval, RBI In-Principle Approval, the terms of the Red Herring Prospectus, the Prospectus, the abridged prospectus, Bid cum Application Form, the Revision Form, the CAN/Allotment Advice and other terms and conditions as may be incorporated in other documents/certificates that may be executed in respect of the Offer. The Equity Shares shall also be subject to laws as applicable, guidelines, rules, notifications and regulations relating to the issue of capital and listing and trading of securities issued from time to time by SEBI, the Government of India, the Stock Exchanges, the RBI, RoC and/or other authorities, as in force on the date of the Offer and to the extent applicable or such other conditions as may be prescribed by the SEBI, the RBI, the Government of India, the Stock Exchanges, the RoC and/or any other authorities while granting its approval for the Offer.

The Allottees upon Allotment of Equity Shares under the Offer, will be entitled to dividend and other corporate benefits, if any, declared by our Bank after the date of Allotment. The Equity Shares issued in the Offer shall be *pari passu* with the existing Equity Shares in all respects including dividends. For further details, see “*Description of Equity Shares and Terms of Articles of Association*” on page 324.

Our Bank shall pay dividends, if declared, to the Shareholders in accordance with the provisions of the Companies Act, the Memorandum and Articles of Association and provisions of the SEBI Listing Regulations and any other guidelines or directions which may be issued by the Government in this regard. Dividends, if any, declared by our Bank after the date of Allotment (pursuant to the transfer of Equity Shares from the Offer for Sale), will be payable to the Bidders who have been Allotted Equity Shares in the Offer, for the entire year, in accordance with applicable laws. For further details, in relation to dividends, see “*Dividend Policy*” and “*Description of Equity Shares and Terms of Articles of Association*” beginning on pages 177 and 324, respectively.

Face Value, Offer Price and Price Band

The face value of each Equity Share is ₹10 and the Offer Price at the lower end of the Price Band is ₹[●] per Equity Share and at the higher end of the Price Band is ₹[●] per Equity Share. The Anchor Investor Offer Price is ₹[●] per Equity Share.

The Price Band and the minimum Bid Lot size for the Offer will be decided by our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs, and advertised in [●] editions of [●], a widely circulated English national daily newspaper, [●] editions of [●], a widely circulated Hindi national daily newspaper and [●] editions of [●], a widely circulated Malayalam newspaper, Malayalam being the regional language of Kerala, where our Registered and Corporate Office is located, at least two Working Days prior to the Bid/Offer Opening Date and shall be made available to the Stock Exchanges for the purpose of uploading the same on their websites. The Price Band, along with the relevant financial ratios calculated at the Floor Price and at the Cap Price, shall be pre-filled in the Bid cum Application Forms available on the respective websites of the Stock Exchanges.

At any given point of time, there shall be only one denomination for the Equity Shares.

The Offer

The Offer comprises a Fresh Issue and an Offer for Sale by each of the Selling Shareholders.

Expenses for the Offer shall be shared amongst our Bank and each of the Selling Shareholders in the manner specified in “*Objects of the Issue - Offer Expenses*” on page 72.

Rights of the Equity Shareholders

Subject to applicable laws, rules, regulations and guidelines and the Articles of Association, our equity Shareholders shall have the following rights:

- Right to receive dividends, if declared;
- Right to attend general meetings and exercise voting rights, unless prohibited by law;
- Right to vote on a poll either in person or by proxy, in accordance with the provisions of the Companies Act;
- Right to receive offers for rights shares and be allotted bonus shares, if announced;
- Right to receive surplus on liquidation, subject to any statutory and preferential claim being satisfied;
- Right of free transferability, subject to applicable laws including any RBI rules and regulations; and

- Such other rights, as may be available to a shareholder of a listed public company under the Companies Act, Banking Regulation Act, the Listing Regulations and the Articles of Association of our Bank.

For a detailed description of the main provisions of the Articles of Association of our Bank relating to voting rights, dividend, forfeiture and lien, transfer, transmission and/or consolidation/splitting, see “*Description of Equity Shares and Terms of Articles of Association*” on page 324.

Allotment only in dematerialised form

Pursuant to Section 29 of the Companies Act, 2013 and the SEBI ICDR Regulations, the Equity Shares shall be Allotted only in dematerialised form. As per the SEBI ICDR Regulations, the trading of the Equity Shares shall only be in dematerialised form on the Stock Exchanges. In this context, two agreements have been entered into amongst our Bank, the respective Depositories and Registrar to the Offer:

- Tripartite agreement dated March 31, 2017 amongst our Bank, NSDL and Registrar to the Offer.
- Tripartite agreement dated January 20, 2017 amongst our Bank, CDSL and Registrar to the Offer.

Market Lot and Trading Lot

Since trading of the Equity Shares is in dematerialised form, the tradable lot is one Equity Share. Allotment in this Offer will be in multiples of one Equity Share subject to a minimum Allotment of [●] Equity Shares.

Joint Holders

Subject to the provisions of the Articles of Association, where two or more persons are registered as the holders of the Equity Shares, they will be deemed to hold such Equity Shares as joint tenants with benefits of survivorship.

Nomination facility to investors

In accordance with Section 72 of the Companies Act, 2013, read with the Companies (Share Capital and Debentures) Rules, 2014, the sole Bidder, or the first Bidder along with other joint Bidders, may nominate any one person in whom, in the event of the death of sole Bidder or in case of joint Bidders, death of all the Bidders, as the case may be, the Equity Shares Allotted, if any, shall vest. A person, being a nominee, entitled to the Equity Shares by reason of the death of the original holder(s), shall be entitled to the same advantages to which he or she would be entitled if he or she were the registered holder of the Equity Share(s). Where the nominee is a minor, the holder(s) may make a nomination to appoint, in the prescribed manner, any person to become entitled to Equity Share(s) in the event of his or her death during the minority. A nomination shall stand rescinded upon a sale/transfer/alienation of Equity Share(s) by the person nominating. A buyer will be entitled to make a fresh nomination in the manner prescribed. Fresh nomination can be made only on the prescribed form available on request at our Registered and Corporate Office or to the registrar and transfer agents of our Bank.

Any person who becomes a nominee by virtue of the provisions of Section 72 of the Companies Act, 2013 shall upon the production of such evidence as may be required by the Board, elect either:

- to register himself or herself as the holder of the Equity Shares; or
- to make such transfer of the Equity Shares, as the deceased holder could have made.

Further, the Board may at any time give notice requiring any nominee to choose either to be registered himself or herself or to transfer the Equity Shares, and if the notice is not complied with within a period of 90 days, the Board may thereafter withhold payment of all dividends, bonuses or other monies payable in respect of the Equity Shares, until the requirements of the notice have been complied with.

Since the Allotment of Equity Shares in the Offer will be made only in dematerialized mode, there is no need to make a separate nomination with our Bank. Nominations registered with respective Depository Participant of the Bidder would prevail. If the Bidder wants to change the nomination, they are requested to inform their respective Depository Participant.

Our Bank shall comply with such disclosure and accounting norms as may be specified by SEBI from time to time.

Bid/Offer Programme

| | |
|----------------------------|--------------------|
| BID/OFFER OPENS ON | [●] ⁽¹⁾ |
| BID/OFFER CLOSES ON | [●] ⁽²⁾ |

(1) Our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs, may consider participation by Anchor Investors. The Anchor Investor Bid/Offer Period shall be one Working Day prior to the Bid/Offer Opening Date in accordance with the SEBI ICDR Regulations
 (2) Our Bank may and the Promoter Selling Shareholder, in consultation with the BRLMs may, consider closing the Bid/Offer Period for QIBs one day prior to the Bid/Offer Closing Date in accordance with the SEBI ICDR Regulations

An indicative timetable in respect of the Offer is set out below:

| Event | Indicative Date |
|--|-----------------|
| Bid/Offer Closing Date | [●] |
| Finalisation of Basis of Allotment with the Designated Stock Exchange | On or about [●] |
| Initiation of refunds (if any, for Anchor Investors)/unblocking of funds from ASBA Account | On or about [●] |
| Credit of Equity Shares to demat accounts of Allottees | On or about [●] |
| Commencement of trading of the Equity Shares on the Stock Exchanges | On or about [●] |

The above timetable, other than the Bid/Offer Closing Date, is indicative and does not constitute any obligation or liability on our Bank, our Selling Shareholders or the BRLMs.

Whilst our Bank shall ensure that all steps for the completion of the necessary formalities for the listing and the commencement of trading of the Equity Shares on the Stock Exchanges are taken within six Working Days of the Bid/Offer Closing Date, the timetable may be extended due to various factors, such as extension of the Bid/Offer Period by our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs, revision of the Price Band or any delay in receiving the final listing and trading approval from the Stock Exchanges. The commencement of trading of the Equity Shares will be entirely at the discretion of the Stock Exchanges and in accordance with the applicable laws. Each of the Selling Shareholders, severally and not jointly, confirm that they shall extend such reasonable support and co-operation required by our Bank and the BRLMs for completion of the necessary formalities for listing and commencement of trading of the Equity Shares at the Stock Exchanges within six Working Days from the Bid/Offer Closing Date or such other period as may be prescribed by SEBI.

In terms of the UPI Circulars, in relation to the Offer, the BRLMs will submit reports of compliance with T+6 listing timelines and activities, identifying non-adherence to timelines and processes and an analysis of entities responsible for the delay and the reasons associated with it.

Submission of Bids (other than Bids from Anchor Investors):

| Bid/Offer Period (except the Bid/Offer Closing Date) | |
|--|--|
| Submission and Revision in Bids | Only between 10.00 a.m. and 5.00 p.m. (Indian Standard Time (“IST”)) |
| Bid/Offer Closing Date | |
| Submission and Revision in Bids | Only between 10.00 a.m. and 3.00 p.m. IST |

On the Bid/ Offer Closing Date, the Bids shall be uploaded until:

- (i) 4.00 p.m. IST in case of Bids by QIBs and Non-Institutional Bidders, and
- (ii) until 5.00 p.m. IST or such extended time as permitted by the Stock Exchanges, in case of Bids by RIBs

On Bid/Offer Closing Date, extension of time may be granted by Stock Exchanges only for uploading Bids received by Retail Individual Bidders after taking into account the total number of Bids received and as reported by the BRLMs to the Stock Exchanges.

It is clarified that Bids not uploaded on the electronic bidding system or in respect of which the full Bid Amount is not blocked by SCSBs would be rejected.

Due to limitation of time available for uploading the Bids on the Bid/Offer Closing Date, Bidders are advised to submit their Bids one day prior to the Bid/Offer Closing Date. Any time mentioned in this Draft Red Herring Prospectus is IST. Bidders are cautioned that, in the event a large number of Bids are received on the Bid/Offer Closing Date, some Bids may not get uploaded due to lack of sufficient time. Such Bids that cannot be uploaded will not be considered for allocation under this Offer. Bids will be accepted only during Working Days.

None among our Bank, the Promoter Selling Shareholder, Bajaj Allianz Life, PI Ventures and the Selling Shareholders or any member of the Syndicate is liable for any failure in (i) uploading the Bids due to faults in any software/ hardware system or otherwise; and (ii) the blocking of Bid Amount in the ASBA Account on receipt of instructions from the Sponsor Bank on account of any errors, omissions or non-compliance by various parties involved in, or any other fault, malfunctioning or breakdown in, or otherwise, in the UPI Mechanism.

Our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs reserves the right to revise the Price Band during the Bid/Offer Period. The revision in the Price Band shall not exceed 20% on either side, i.e. the Floor Price can move up or down to the extent of 20% of the Floor Price and the Cap Price will be revised accordingly.

In case of revision in the Price Band, the Bid/Offer Period shall be extended for at least three additional Working Days after such revision, subject to the Bid/Offer Period not exceeding 10 Working Days. In cases of force majeure, banking strike or similar circumstances, our Bank and Promoter Selling Shareholder may, in consultation with the BRLMs, for reasons to be recorded in writing, extend the Bid/Offer Period for a minimum of three Working Days, subject to the Bid/ Offer Period not exceeding 10 Working Days. Any revision in Price Band, and the revised Bid/Offer Period, if

applicable, shall be widely disseminated by notification to the Stock Exchanges, by issuing a press release and also by indicating the change on the terminals of the Syndicate Members and by intimation to the Designated Intermediaries.

In case of discrepancy in data entered in the electronic book vis-vis data contained in the Bid cum Application Form for a particular Bidder, the details as per the Bid file received from the Stock Exchanges shall be taken as the final data for the purpose of Allotment.

Minimum Subscription

If our Bank does not receive the minimum subscription in the Offer as specified under Rule 19(2)(b) of the SCRR or; the minimum subscription of 90% of the Fresh Issue on the date of closure of the Offer; or withdrawal of applications; or after technical rejections; or if the listing or trading permission is not obtained from the Stock Exchanges for the Equity Shares so offered under the offer document, our Bank shall forthwith refund the entire subscription amount received. If there is a delay beyond fifteen days, our Bank and our Directors, who are officers in default, shall pay interest at the rate of 15% per annum.

In the event of an undersubscription in the Offer, Equity Shares offered pursuant to the Fresh Issue shall be allocated in the Fresh Issue prior to the Equity Shares offered pursuant to the Offer for Sale. However, after receipt of minimum-subscription of 90% of the Fresh Issue, the Offered Shares shall be allocated proportionately prior to the Equity Shares offered pursuant to the Fresh issue.

Each of the Selling Shareholders shall, severally and not jointly, reimburse, in proportion to their respective Offered Shares, any expenses and interest incurred by our Bank on behalf of the Selling Shareholders for any delays in making refunds as required under the Companies Act and any other applicable law, provided that no Selling Shareholders shall be responsible or liable for payment of such expenses or interest, unless such delay is solely and directly attributable to an act or omission of such Selling Shareholder.

Further, in terms of Regulation 49(1) of the SEBI ICDR Regulations, our Bank shall ensure that the number of Bidders to whom the Equity Shares will be Allotted will be not less than 1,000.

Arrangements for Disposal of Odd Lots

There are no arrangements for disposal of odd lots since our Equity Shares will be traded in dematerialised form only and market lot for our Equity Shares will be one Equity Share.

Restrictions, if any on Transfer and Transmission of Equity Shares

Except for lock-in of the pre-Offer capital of our Bank, lock-in of the Promoters' minimum contribution and the Anchor Investor lock-in as provided in "*Capital Structure*" on page 62 and except as provided under the Banking Regulation Act and the rules and regulations made thereunder and the Articles of Association, there are no restrictions on transfer of the Equity Shares. Further, there are no restrictions on transmission of any shares/debentures of our Bank and on their consolidation or splitting, except as provided in the Articles of Association. For details, see "*Description of Equity Shares and Terms Of Articles of Association*" beginning on page 324.

In accordance with Section 12B of the Banking Regulation Act read with Reserve Bank of India (Prior approval for acquisition of shares or voting rights in private sector banks) Directions, 2015, no person (along with his relatives, associate enterprises or persons acting in concert with such person) can acquire or hold 5% or more of the total paid-up share capital of our Bank, or be entitled to exercise 5% or more of the total voting rights of our Bank, without prior approval of the RBI. For further details, see "*Key Regulations and Policies*" and "*Offer Procedure*" on pages 129 and 309, respectively.

OFFER STRUCTURE

Offer of up to [●] Equity Shares for cash at price of ₹[●] per Equity Share (including a premium of ₹[●] per Equity Share) aggregating up to ₹9,762.40 million comprising a Fresh Issue of up to [●] Equity Shares aggregating up to ₹8,000.00 million by our Bank and an Offer for Sale of up to [●] Equity Shares aggregating up to ₹1,762.40 million, comprising up to [●] Equity Shares aggregating up to ₹1,500.00 million by Promoter Selling Shareholder, up to [●] Equity Shares aggregating up to ₹174.90 million by Bajaj Allianz Life and up to [●] Equity Shares aggregating up to ₹87.50 million by PI Ventures in the Offer.

Our Bank in consultation with the BRLMs, may consider a Pre-IPO Placement for an aggregate amount up to ₹3,000 million. The Pre-IPO Placement, if undertaken, will be at a price to be decided by our Bank, in consultation with the BRLMs and the Pre-IPO Placement will be completed prior to filing of the Red Herring Prospectus with the RoC. If the Pre-IPO Placement is undertaken, the amount raised from the Pre-IPO Placement will be reduced from the Fresh Issue, subject to the minimum Offer Size constituting at least 10% of the post-Offer paid-up Equity Share capital of our Bank.

The Offer is being made through the Book Building Process.

| Particulars | QIBs ⁽¹⁾ | Non-Institutional Bidders | Retail Individual Bidders |
|--|---|--|--|
| Number of Equity Shares available for Allotment/ allocation ⁽²⁾ | Not less than [●] Equity Shares | Not more than [●] Equity Shares available for allocation or Offer less allocation to QIB Bidders and Retail Individual Bidders | Not more than [●] Equity Shares available for allocation or Offer less allocation to QIB Bidders and Non-Institutional Bidders |
| Percentage of Offer size available for Allotment/ allocation | Not less than 75% of the Offer size shall be Allotted to QIBs. However, up to 5% of the QIB Portion will be available for allocation proportionately to Mutual Funds only. Mutual Funds participating in the Mutual Fund Portion will also be eligible for allocation in the remaining QIB Portion. The unsubscribed portion in the Mutual Fund Portion will be available for allocation to QIBs | Not more than 15% of the Offer or the Offer less allocation to QIBs and Retail Individual Bidders will be available for allocation | Not more than 10% of the Offer or Offer less allocation to QIBs and Non-Institutional Bidders will be available for allocation |
| Basis of Allotment/ allocation if respective category is oversubscribed | Proportionate as follows (excluding the Anchor Investor Portion): (a) up to [●] Equity Shares shall be available for allocated on a proportionate basis to Mutual Funds only; and (b) [●] Equity Shares shall be allotted on a proportionate basis to all QIBs, including Mutual Funds receiving allocation as per (a) above. Up to 60% of the QIB Portion Equity Shares may be allocated on a discretionary basis to Anchor Investors of which one-third shall be available for allocation to Mutual Funds only, subject to valid Bid received from Mutual Funds at or above the Anchor Investor Allocation Price | Proportionate | Allotment to each Retail Individual Bidder shall not be less than the maximum Bid lot, subject to availability of Equity Shares in the Retail Portion and the remaining available Equity Shares is any, shall be allotted on a proportionate basis. For details see, “Offer Procedure” on page 309 |
| Minimum Bid | Such number of Equity Shares and in multiples of [●] Equity Shares so that the Bid Amount exceeds ₹200,000 | Such number of Equity Shares and in multiples of [●] Equity Shares so that the Bid Amount exceeds ₹200,000 | [●] Equity Shares |
| Maximum Bid | Such number of Equity Shares in multiples of [●] Equity Shares so that the Bid does not exceed the size of the Offer, subject to applicable limits | Such number of Equity Shares in multiples of [●] Equity Shares so that the Bid does not exceed the size of the Offer (excluding the QIB portion), subject to applicable limits | Such number of Equity Shares in multiples of [●] Equity Shares so that the Bid Amount does not exceed ₹200,000 |

| Particulars | QIBs ⁽¹⁾ | Non-Institutional Bidders | Retail Individual Bidders |
|----------------------------------|--|--|--|
| Mode of Allotment | Compulsorily in dematerialized form | | |
| Bid Lot | [●] Equity Shares and in multiples of [●] Equity Shares thereafter | | |
| Allotment Lot | A minimum of [●] Equity Shares and thereafter in multiples of one Equity Share For Retail Individual Bidders, [●] Equity Shares and in multiples of one Equity Share thereafter, subject to availability in the Retail Portion | | |
| Trading Lot | One Equity Share | | |
| Who can apply ^{(3) (4)} | Public financial institutions as specified in Section 2(72) of the Companies Act 2013, scheduled commercial banks, mutual funds registered with SEBI, FPIs (other than individuals, corporate bodies and family offices), VCFs, AIFs, state industrial development corporation, insurance company registered with IRDAI, provident fund with minimum corpus of ₹250 million, pension fund with minimum corpus of ₹250 million National Investment Fund set up by the Government, insurance funds set up and managed by army, navy or air force of the Union of India, insurance funds set up and managed by the Department of Posts, India and Systemically Important NBFCs. | Resident Indian individuals, Eligible NRIs on a non-repatriable basis, HUFs (in the name of Karta), companies, corporate bodies, scientific institutions, societies and trusts and any individuals, corporate bodies and family offices which are recategorised as category II FPI and registered with SEBI. | Resident Indian individuals, Eligible NRIs and HUFs (in the name of Karta) |
| Terms of Payment | Full Bid Amount shall be blocked by the SCSBs in the bank account of the ASBA Bidder that is specified in the ASBA Form at the time of submission of the ASBA Form ⁽⁴⁾ | | |
| Mode of Bidding | Only through the ASBA process (except for Anchor Investors). | | |

⁽¹⁾ Our Bank and the Promoter Selling Shareholder may, in consultation with the BRLMs, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations. One-third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the price Anchor Investor Allocation Price. In the event of under-subscription or non-Allotment in the Anchor Investor Portion, the balance Equity Shares in the Anchor Investor Portion shall be added to the Net QIB Portion. For details, see "Offer Structure" on page 306

⁽²⁾ Subject to valid Bids being received at or above the Offer Price. This is an Offer in terms of Rule 19(2)(b) of the SCRR in compliance with Regulation 6(2) of the SEBI ICDR Regulations

⁽³⁾ In case of joint Bids, the Bid cum Application Form should contain only the name of the first Bidder whose name should also appear as the first holder of the beneficiary account held in joint names. The signature of only such first Bidder would be required in the Bid cum Application Form and such first Bidder would be deemed to have signed on behalf of the joint holders

⁽⁴⁾ Full Bid Amount shall be payable by the Anchor Investors at the time of submission of the Anchor Investor Application Forms provided that any difference between the Anchor Investor Allocation Price and the Anchor Investor Offer Price shall be payable by the Anchor Investor Pay-In Date as indicated in the CAN

Subject to valid Bids being received at or above the Offer Price, under-subscription, if any, in the Non-Institutional Portion, the Retail Portion would be allowed to be met with spill-over from other categories or a combination of categories at the discretion of our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs and the Designated Stock Exchange, on a proportionate basis. However, under-subscription, if any, in the QIB Portion will not be allowed to be met with spill-over from other categories or a combination of categories. For further details, see "Terms of the Offer" on page 302.

In terms of the Banking Regulation Act read with Reserve Bank of India (Prior approval for acquisition of shares or voting rights in private sector banks) Directions, 2015, no person either by himself or with his relative, associate enterprise or acting in concert with any other person can acquire, directly or indirectly, or hold 5% or more of the total paid-up share capital of our Bank, or be entitled to exercise 5% or more of the total voting rights of our Bank, without prior approval of the RBI. Accordingly, it is the responsibility of each Bidder to seek RBI approval, if the Bids submitted by such Bidder for such number of Equity Shares as may result in the shareholding of a Bidder (along with his relatives, associate enterprises or persons acting in concert with such Bidder ("Other Persons") aggregate to 5% or more of the post-Offer paid-up share capital of our Bank. It may be noted that in the event an approval from RBI is not obtained by any Bidder, it shall not be allotted 5% or more of the post-Offer paid-up share capital of our Bank.

Our Bank, the BRLMs and the Registrar to the Offer will rely strictly and solely on the RBI approvals received from Bidders for making any Allotment of Equity Shares to such Bidders and to the Other Persons, if any, that results in such Bidder, either

individually or on an aggregate basis with the Other Persons associated with such Bidder, holding Equity Shares equal to or in excess of 5% of the post-Offer paid-up share capital of our Bank thereafter, after considering their existing aggregate shareholding in our Bank, if any. Our Bank, the Registrar to the Offer and BRLMs will not be responsible for identifying the Other Persons associated with any Bidder, or for the consequences of any Bidder and the Other Persons holding Equity Shares, which together with their existing shareholding amount to 5% or more of the post-Offer paid-up share capital of our Bank pursuant to the Allotment made without a valid and subsisting RBI approval.

A clearly legible copy of the RBI approval in the name(s) of the Bidders together with the application submitted for obtaining such RBI approval must be submitted by the Bidders with the Bid cum Application Form as well as to the Registrar to the Offer at any time prior to the date falling one day before the date for finalisation of the Basis of Allotment. Such RBI approval should clearly mention the name(s) of the entities which propose to Bid in the Offer, the aggregate shareholding of the Bidder and the Other Persons in the pre-Offer paid-up share capital of our Bank and the maximum permitted holding of Equity Shares by the Other Persons. All allotments to such Bidders and the Other Persons, shall be in accordance with and subject to the conditions contained in such RBI approval.

An 'associate enterprise' has the same meaning assigned to it in Explanation 1(a) to Section 12B of Banking Regulation Act, 1949. A 'person acting in concert' has the same meaning as stated in Explanation 1(c) to Section 12B of Banking Regulation Act, 1949. A 'relative' has the same meaning as defined in Section 2(77) of the Companies Act, 2013 and rules made thereunder.

Withdrawal of the Offer

Our Bank and each of the Selling Shareholders, in consultation with the BRLMs, reserves the right not to proceed with the Fresh Issue and each Selling Shareholder, severally and not jointly, reserves the right not to proceed with the Offer for Sale, in whole or in part thereof, to the extent of their respective portion of the Offered Shares, after the Bid/ Offer Opening Date but before the Allotment. In such an event, our Bank would issue a public notice in the newspapers in which the pre-Offer advertisements were published, within two days of the Bid/ Offer Closing Date or such other time as may be prescribed by SEBI, providing reasons for not proceeding with the Offer and inform the Stock Exchanges promptly on which the Equity Shares are proposed to be listed. The BRLMs, through the Registrar to the Offer, shall notify the SCSBs and the Sponsor Bank, to unblock the bank accounts of the ASBA Bidders within one Working Day from the date of receipt of such notification and also inform the Bankers to the Offer to process refunds to the Anchor Investors, as the case may be. The notice of withdrawal will be issued in the same newspapers where the pre-Offer advertisements have appeared and the Stock Exchanges will also be informed promptly.

If our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs withdraws the Offer after the Bid/ Offer Closing Date and thereafter determines that it will proceed with an issue of the Equity Shares, our Bank shall file a fresh draft red herring prospectus with SEBI. Notwithstanding the foregoing, this Offer is also subject to obtaining (i) the final listing and trading approvals of the Stock Exchanges, which our Bank shall apply for after Allotment; and (ii) the filing of the Prospectus with the RoC.

OFFER PROCEDURE

All Bidders should read the General Information Document for Investing in Public Issues, which highlights the key rules, processes and procedures applicable to public issues in general in accordance with the provisions of the Companies Act, the SCRA, the SCRR and the SEBI ICDR Regulations which is part of the abridged prospectus accompanying the Bid cum Application Form. The General Information Document is available on the websites of the Stock Exchanges and the BRLMs. Please refer to the relevant provisions of the General Information Document which are applicable to the Offer.

Additionally, all Bidders may refer to the General Information Document for information in relation to (i) Category of investors eligible to participate in the Offer; (ii) maximum and minimum Bid size; (iii) price discovery and allocation; (iii) Payment Instructions for ASBA Bidders/Applicants; (iv) Issuance of CAN and allotment in the Offer; (v) General instructions (limited to instructions for completing the Bid Form); (vi) Submission of Bid Form; (vii) Other Instructions (limited to joint bids in cases of individual, multiple bids and instances when an application would be rejected on technical grounds); (viii) applicable provisions of the Companies Act, 2013 relating to punishment for fictitious applications; (ix) mode of making refunds; (x) disposal for application, and (xi) interest in case of delay in allotment or refund.

SEBI vide its circular no. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018 read with its circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019, has introduced an alternate payment mechanism using Unified Payments Interface (“UPI”) and consequent reduction in timelines for listing in a phased manner. From January 1, 2019, the UPI Mechanism for RIBs applying through Designated Intermediaries was made effective along with the existing process and existing timeline of T+6 days. (“UPI Phase I”). The UPI Phase I was effective till June 30, 2019.

With effect from July 1, 2019, SEBI vide its circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, read with circular bearing number SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019 with respect to Bids by RIBs through Designated Intermediaries (other than SCSBs), the existing process of physical movement of forms from such Designated Intermediaries to SCSBs for blocking of funds has been discontinued and only the UPI Mechanism for such Bids with existing timeline of T+6 days was mandated for a period of three months or launch of five main board public issues, whichever is later (“UPI Phase II”). Subsequently, however, SEBI vide its circular no. SEBI/HO/CFD/DCR2/CIR/P/2019/133 dated November 8, 2019 extended the timeline for implementation of UPI Phase II till March 31, 2020. The final reduced timeline will be made effective using the UPI Mechanism for applications by RIBs (“UPI Phase III”), as may be prescribed by SEBI.]

Our Bank, each of the Selling Shareholders and the BRLMs do not accept any responsibility for the completeness and accuracy of the information stated in this section and are not liable for any amendment, modification or change in the applicable law which may occur after the date of this Draft Red Herring Prospectus. Bidders are advised to make their independent investigations and ensure that their Bids are submitted in accordance with applicable laws and do not exceed the investment limits or maximum number of the Equity Shares that can be held by them under applicable law or as specified in the Red Herring Prospectus and the Prospectus.

Further, our Bank and the Syndicate are not liable for any adverse occurrences consequent to the implementation of the UPI Mechanism for application in this Offer.

Book Building Procedure

The Offer is being made through the Book Building Process in accordance with Regulation 6(2) of the SEBI ICDR Regulations wherein not less than 75% of the Offer shall be allocated on a proportionate basis to QIBs, provided that our Bank and the Promoter Selling Shareholder may, in consultation with the BRLMs, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations, of which one-third shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price. In the event of under-subscription, or non-allotment in the Anchor Investor Portion, the balance Equity Shares shall be added to the Net QIB Portion. Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis only to Mutual Funds, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs (other than Anchor Investors), including Mutual Funds, subject to valid Bids being received at or above the Offer Price. Further, not more than 15% of the Offer shall be available for allocation on a proportionate basis to Non-Institutional Bidders and not more than 10% of the Offer shall be available for allocation to Retail Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Offer Price.

Under-subscription, if any, in any category, except in the QIB Portion, would be allowed to be met with spill over from any other category or combination of categories of Bidders at the discretion of our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs and the Designated Stock Exchange subject to receipt of valid Bids received at or above the Offer Price. Under-subscription, if any, in the QIB Portion, would not be allowed to be met with spill-over from any other category or a combination of categories.

The Equity Shares, on Allotment, shall be traded only in the dematerialized segment of the Stock Exchanges.

Investors should note that the Equity Shares will be Allotted to all successful Bidders only in dematerialised form. The Bid cum Application Forms which do not have the details of the Bidders’ depository account, including DP ID, Client ID, PAN and UPI ID, for RIBs Bidding using the UPI Mechanism, shall be treated as incomplete and will be rejected.

Bidders will not have the option of being Allotted Equity Shares in physical form. However, they may get the Equity Shares rematerialised subsequent to Allotment of the Equity Shares in the Offer.

Phased implementation of Unified Payments Interface

SEBI has issued the UPI Circulars in relation to streamlining the process of public issue of *inter alia*, equity shares. Pursuant to the UPI Circulars, the UPI Mechanism has been introduced in a phased manner as a payment mechanism (in addition to mechanism of blocking funds in the account maintained with SCSBs under ASBA) for applications by RIBs through Designated Intermediaries with the objective to reduce the time duration from public issue closure to listing from six Working Days to up to three Working Days. Considering the time required for making necessary changes to the systems and to ensure complete and smooth transition to the UPI payment mechanism, the UPI Circulars have introduced the UPI Mechanism in three phases in the following manner:

Phase I: This phase was applicable from January 1, 2019 until March 31, 2019 or floating of five main board public issues, whichever was later. Subsequently, the timeline for implementation of Phase I was extended till June 30, 2019. Under this phase, an RIB had the option to submit the ASBA Form with any of the Designated Intermediary and use his/ her UPI ID for the purpose of blocking of funds. The time duration from public issue closure to listing continued to be six Working Days.

Phase II: This phase has become applicable from July 1, 2019 and was to initially continue for a period of three months or floating of five main board public issues, whichever is later. SEBI vide its circular no. SEBI/HO/CFD/DCR2/CIR/P/2019/133 dated November 8, 2019 has extended the timeline for implementation of UPI Phase II till March 31, 2020. Under this phase, submission of the ASBA Form by RIBs through Designated Intermediaries (other than SCSBs) to SCSBs for blocking of funds will be discontinued and will be replaced by the UPI Mechanism. However, the time duration from public issue closure to listing would continue to be six Working Days during this phase.

Phase III: The commencement period of Phase III is yet to be notified. In this phase, the time duration from public issue closure to listing is proposed to be reduced to three Working Days.

For further details, refer to the General Information Document available on the websites of the Stock Exchanges and the BRLMs.

Bid cum Application Form

Copies of the Bid cum Application Form (other than for Anchor Investors) and the abridged prospectus will be available with the Designated Intermediaries at the Bidding Centres, and our Registered and Corporate Office. An electronic copy of the Bid cum Application Form will also be available for download on the websites of NSE (www.nseindia.com) and BSE (www.bseindia.com) at least one day prior to the Bid/Offer Opening Date.

Copies of the Anchor Investor Application Form will be available at the offices of the BRLMs.

All Bidders (other than Anchor Investors) shall mandatorily participate in the Offer only through the ASBA process. Anchor Investors are not permitted to participate in the Offer through the ASBA process. The RIBs can additionally Bid through the UPI Mechanism.

RIBs bidding using the UPI Mechanism must provide the UPI ID in the relevant space provided in the Bid cum Application Form and the Bid cum Application Form that does not contain the UPI ID are liable to be rejected.

ASBA Bidders (using UPI Mechanism) must provide bank account details and authorisation to block funds in their respective ASBA Accounts in the relevant space provided in the ASBA Form and the ASBA Forms that do not contain such details are liable to be rejected or the UPI ID, as applicable, in the relevant space provided in the ASBA Form.

ASBA Bidders shall ensure that the Bids are made on ASBA Forms bearing the stamp of the Designated Intermediary, submitted at the Bidding Centres only (except in case of electronic ASBA Forms) and the ASBA Forms not bearing such specified stamp are liable to be rejected. RIBs using UPI Mechanism, shall submit their ASBA Forms, including details of their UPI IDs, with the Syndicate, Sub-Syndicate members, Registered Brokers, RTAs or CDPs. RIBs authorising an SCSB to block the Bid Amount in the ASBA Account may submit their ASBA Forms with the SCSBs. ASBA Bidders must ensure that the ASBA Account has sufficient credit balance such that an amount equivalent to the full Bid Amount can be blocked by the SCSB or the Sponsor Bank, as applicable at the time of submitting the Bid.

The prescribed colour of the Bid cum Application Form for the various categories is as follows:

| Category | Colour of Bid cum Application Form* |
|--|--|
| Resident Indians, including resident QIBs, Non-Institutional Bidders, Retail Individual Bidders and Eligible NRIs applying on a non-repatriation basis | [●] |
| Eligible NRIs, FVCIs, FPIs and registered bilateral and multilateral institutions applying on a repatriation basis | [●] |
| Anchor Investors | [●] |

* Excluding electronic Bid cum Application Forms

Notes:

(1) *Electronic Bid cum Application forms and the abridged prospectus will also be available for download on the website of NSE (www.nseindia.com) and BSE (www.bseindia.com)*

(2) *Bid cum Application Forms for Anchor Investors shall be available at the offices of the BRLMs*

In case of ASBA forms, the relevant Designated Intermediaries shall capture and upload the relevant bid details (including UPI ID in case of ASBA Forms under the UPI Mechanism) in the electronic bidding system of the Stock Exchanges.

Stock Exchanges shall validate the electronic bids with the records of the depository for DP ID/Client ID and PAN, on a real time basis through API integration and bring inconsistencies to the notice of the relevant Designated Intermediaries, for rectification and re-submission within the time specified by Stock Exchanges. Stock Exchanges shall allow modification of either DP ID/Client ID or PAN ID (but not both), bank code and location code in the Bid details already uploaded.

For RIBs using UPI Mechanism, the Stock Exchanges shall share the Bid details (including UPI ID) with the Sponsor Bank on a continuous basis through API integration to enable the Sponsor Bank to initiate UPI Mandate Request to RIBs for blocking of funds. The Sponsor Bank shall initiate request for blocking of funds through NPCI to RIBs, who shall accept the UPI Mandate Request for blocking of funds on their respective mobile applications associated with UPI ID linked bank account. The NPCI shall maintain an audit trail for every Bid entered in the Stock Exchanges bidding platform, and the liability to compensate RIBs (Bidding through UPI Mechanism) in case of failed transactions shall be with the concerned entity (i.e. the Sponsor Bank, NPCI or the issuer bank) at whose end the lifecycle of the transaction has come to a halt. The NPCI shall share the audit trail of all disputed transactions/ investor complaints to the Sponsor Banks and the issuer bank. The Sponsor Banks and the Bankers to the Offer shall provide the audit trail to the BRLMs for analysing the same and fixing liability.

The Sponsor Bank will undertake a reconciliation of Bid responses received from Stock Exchanges and sent to NPCI and will also ensure that all the responses received from NPCI are sent to the Stock Exchanges platform with detailed error code and description, if any. Further, the Sponsor Bank will undertake reconciliation of all Bid requests and responses throughout their lifecycle on daily basis and share reports with the BRLMs in the format and within the timelines as specified under the UPI Circulars. Sponsor Bank and issuer banks shall download UPI settlement files and raw data files from the NPCI portal after every settlement cycle and do a three way reconciliation with Banks UPI switch data, CBS data and UPI raw data. NPCI is to coordinate with issuer banks and Sponsor Banks on a continuous basis.

For ASBA Forms (other than RIBs using UPI Mechanism) Designated Intermediaries (other than SCSBs) shall submit/ deliver the ASBA Forms to the respective SCSB where the Bidder has an ASBA bank account and shall not submit it to any non-SCSB bank or any Escrow Collection Bank.

In terms of the Banking Regulation Act read with Reserve Bank of India (Prior approval for acquisition of shares or voting rights in private sector banks) Directions, 2015, no person either by himself or with his relative, associate enterprise, or acting in concert with any other person can acquire, directly or indirectly, or hold 5% or more of the total paid-up share capital of our Bank, or be entitled to exercise 5% or more of the total voting rights of our Bank, without prior approval of the RBI. Accordingly, it is the responsibility of each Bidder to seek RBI approval, if the Bids submitted by such Bidder for such number of Equity Shares as may result in the shareholding of a Bidder (along with his relatives, associate enterprises or persons acting in concert with such Bidder ("**Other Persons**") aggregate to 5% or more of the post-Offer paid-up share capital of our Bank. It may be noted that in the event an approval from RBI is not obtained by any Bidder, it shall not be allotted 5% or more of the post-Offer paid-up share capital of our Bank.

Our Bank, the BRLMs and the Registrar to the Offer will rely strictly and solely on the RBI approvals received from Bidders for making any Allotment of Equity Shares to such Bidders and to the Other Persons, if any, that results in such Bidder, either individually or on an aggregate basis with the Other Persons associated with such Bidder, holding Equity Shares equal to or in excess of 5% of the post-Offer paid-up share capital of our Bank thereafter, after considering their existing aggregate shareholding in our Bank, if any. Our Bank, the Registrar to the Offer and BRLMs will not be responsible for identifying the Other Persons associated with any Bidder, or for the consequences of any Bidder and the Other Persons holding Equity Shares, which together with their existing shareholding amount to 5% or more of the post-Offer paid-up share capital of our Bank pursuant to the Allotment made without a valid and subsisting RBI approval.

A clearly legible copy of the RBI approval in the name(s) of the Bidders together with the application submitted for obtaining such RBI approval must be submitted by the Bidders with the Bid cum Application Form as well as to the Registrar to the Offer at any time prior to the date falling one day before the date for finalisation of the Basis of Allotment. Such RBI approval should clearly mention the name(s) of the entities which propose to Bid in the Offer, the aggregate shareholding of the Bidder and the Other Persons in the pre-Offer paid-up share capital of our Bank and the maximum permitted holding of Equity Shares by the Other Persons. All allotments to such Bidders and the Other Persons, shall be in accordance with and subject to the conditions contained in such RBI approval.

An 'associate enterprise' has the same meaning assigned to it in Explanation 1(a) to Section 12B of Banking Regulation Act, 1949. A 'person acting in concert' has the same meaning as stated in Explanation 1(c) to Section 12B of Banking Regulation Act, 1949. A 'relative' has the same meaning as defined in Section 2(77) of the Companies Act, 2013 and rules made thereunder.

Accordingly, in case of Bids for such number of Equity Shares, as may result in the shareholding of a Bidder (along with his relatives, associate enterprises or persons acting in concert with such person) exceeding 5% or more of the total paid-up share capital of our Bank or entitles him to exercise 5% or more of the voting rights in our Bank, such Bidder is

required to submit the approval obtained from the RBI with the Registrar to the Offer, at least one Working Day prior to the finalisation of the Basis of Allotment. In case of failure by such Bidder to submit the approval obtained from the RBI within the above time period, our Bank may Allot maximum number of Equity Shares, as adjusted for the Bid Lot (and in case of over-subscription in the Offer, after making applicable proportionate allocation for the Equity Shares Bid for), that will limit the aggregate shareholding of the Bidder (along with his relatives, associate enterprises or persons acting in concert with such person and including existing shareholding, if any) to less than 5% of the post-Offer paid-up Equity Share capital of our Bank.

A clearly legible copy of the RBI approval in the name(s) of the Bidders together with the application submitted for obtaining such RBI approval must be submitted by the Bidders with the Bid cum Application Form as well as to the Registrar to the Offer at any time prior to the date falling one day before the date for finalisation of the Basis of Allotment. Such RBI approval should clearly mention the name(s) of the entities which propose to Bid in the Offer, the aggregate shareholding of the Bidder and the Other Persons in the pre-Offer paid-up share capital of our Bank and the maximum permitted holding of Equity Shares by the Other Persons. All allotments to such Bidders and the Other Persons, shall be in accordance with and subject to the conditions contained in such RBI approval.

Participation by Promoters and members of the Promoter Group of the Bank, the BRLMs and the Syndicate Members

The BRLMs and the Syndicate Members shall not be allowed to purchase Equity Shares in this Offer in any manner, except towards fulfilling their underwriting obligations. However, the associates and affiliates of the BRLMs and the Syndicate Members may Bid for Equity Shares in the Offer, either in the QIB Portion or in the Non-Institutional Portion as may be applicable to such Bidders, where the allocation is on a proportionate basis and such subscription may be on their own account or on behalf of their clients. All categories of investors, including associates or affiliates of the BRLMs and Syndicate Members, shall be treated equally for the purpose of allocation to be made on a proportionate basis.

Neither (i) the BRLMs or any associates of the BRLMs (except Mutual Funds sponsored by entities which are associates of the BRLMs or insurance companies promoted by entities which are associate of BRLMs or AIFs sponsored by the entities which are associate of the BRLMs or FPIs other than individuals, corporate bodies and family offices sponsored by the entities which are associates of the BRLMs); nor (ii) any “person related to the Promoter or Promoter Group” shall apply in the Offer under the Anchor Investor Portion.

For the purposes of this section, a QIB who has any of the following rights shall be deemed to be a “person related to the Promoter/Promoter Group”: (a) rights under a shareholders’ agreement or voting agreement entered into with the Promoter or Promoter Group; (b) veto rights; or (c) right to appoint any nominee director on our Board.

Further, an Anchor Investor shall be deemed to be an associate of the BRLMs, if: (a) either of them controls, directly or indirectly through its subsidiary or holding company, not less than 15% of the voting rights in the other; or (b) either of them, directly or indirectly, by itself or in combination with other persons, exercises control over the other; or (c) there is a common director, excluding a nominee director, amongst the Anchor Investor and the BRLMs.

The Promoters and members of the Promoter Group will not participate in the Offer, except participation of our Promoter in the Offer for Sale.

Bids by Mutual Funds

With respect to Bids by Mutual Funds, a certified copy of their SEBI registration certificate must be lodged along with the Bid cum Application Form. Failing this, our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs, reserve the right to reject any Bid without assigning any reason thereof.

Bids made by asset management companies or custodians of Mutual Funds shall specifically state names of the concerned schemes for which such Bids are made.

In case of a Mutual Fund, a separate Bid can be made in respect of each scheme of the Mutual Fund registered with SEBI and such Bids in respect of more than one scheme of the Mutual Fund will not be treated as multiple Bids provided that the Bids clearly indicate the scheme concerned for which the Bid has been made.

No Mutual Fund scheme shall invest more than 10% of its net asset value in equity shares or equity related instruments of any single company provided that the limit of 10% shall not be applicable for investments in case of index funds or sector or industry specific schemes. No Mutual Fund under all its schemes should own more than 10% of any company’s paid-up share capital carrying voting rights.

Further, the Banking Regulation Act requires any person to seek prior approval of the RBI to acquire or agree to acquire, directly or indirectly, shares or voting rights of a bank, by itself or with persons acting in concert, wherein such acquisition (taken together with shares or voting rights held by such person or associate enterprise or persons acting in concert with the concerned person) results in aggregate shareholding of such person to be 5% or more of the paid-up capital of a bank or entitles him to exercise 5% or more of the voting rights in a bank. For details, see “*Key Regulations and Policies*” beginning on page 129.

For details of investment by NRIs, see “*Restrictions on Foreign Ownership of Indian Securities*” on page 323. Participation of Eligible NRIs shall be subject to FEMA Regulations.

Bids by Eligible NRIs

Eligible NRIs may obtain copies of Bid cum Application Form from the Designated Intermediaries. Only Bids accompanied by payment in Indian Rupees or freely convertible foreign exchange will be considered for Allotment. Eligible NRI Bidders bidding on a repatriation basis by using the Non-Resident Forms should authorize their respective SCSB to block their Non-Resident External (“NRE”) accounts, and eligible NRI Bidders bidding on a non-repatriation basis by using Resident Forms should authorize their respective SCSB to block their NRE accounts, Non-Resident Ordinary (“NRO”), or Foreign Currency Non Resident (“FCNR”) accounts for the full Bid Amount, at the time of the submission of the Bid cum Application Form.

Eligible NRIs Bidding on a non-repatriation basis are advised to use the Bid cum Application Form for residents ([•] in colour). Eligible NRIs Bidding on a repatriation basis are advised to use the Bid cum Application Form meant for Non-Residents ([•] in colour).

Bids by HUFs

Hindu Undivided Families or HUFs, should be made in the individual name of the *Karta*. The Bidder/Applicant should specify that the Bid is being made in the name of the HUF in the Bid cum Application Form/Application Form as follows: “Name of sole or first Bidder/Applicant: XYZ Hindu Undivided Family applying through XYZ, where XYZ is the name of the *Karta*”. Bids/Applications by HUFs will be considered at par with Bids/Applications from individuals.

Bids by FPIs

In terms of the SEBI FPI Regulations, the issue of Equity Shares to a single FPI or an investor group (which means the same multiple entities having common ownership directly or indirectly of more than 50% or common control) must be below 10% of our post-Offer Equity Share capital. Further, in terms of the FEMA Regulations, the total holding by each FPI, of an investor group, shall be below 10% of the total paid-up Equity Share capital of our Bank on a fully diluted basis and the total holdings of all FPIs put together shall not exceed 24% of the paid-up Equity Share capital of our Bank on a fully diluted basis. Bids by FPIs which utilise the multi investment manager structure, submitted with the same PAN but with different beneficiary account numbers, Client IDs and DP IDs may not be treated as multiple Bids.

In terms of the FEMA Regulations, for calculating the aggregate holding of FPIs in a company, holding of all registered FPIs shall be included.

With effect from April 1, 2020, the aggregate limit for FPI investments shall be the sectoral caps applicable to our Bank (i.e. up to 49% under the automatic route and up to 74% under the government approval route).

The FEMA Non-debt Instruments Rules was enacted on October 17, 2019 in supersession of the FEMA Regulations, except as respects things done or omitted to be done before such supersession. FPIs are permitted to participate in the Offer subject to compliance with conditions and restrictions which may be specified by the Government from time to time.

FPIs are permitted to participate in the Offer subject to compliance with conditions and restrictions which may be specified by the Government from time to time.

Subject to compliance with all applicable Indian laws, rules, regulations, guidelines and approvals in terms of Regulation 22 of the SEBI FPI Regulations, an FPI, may issue, subscribe to or otherwise deal in offshore derivative instruments (as defined under the SEBI FPI Regulations as any instrument, by whatever name called, which is issued overseas by a FPI against securities held by it in India, as its underlying) directly or indirectly, only in the event (i) such offshore derivative instruments are issued only by persons registered as Category I FPIs; (ii) such offshore derivative instruments are issued only to persons eligible for registration as Category I FPIs; (iii) such offshore derivative instruments are issued after compliance with ‘know your client’ norms; and (iv) such other conditions as may be specified by SEBI from time to time. Further, pursuant to the Master Direction – Foreign Investment in India issued by the RBI dated January 4, 2018 (updated as on March 8, 2019), an FPI may purchase or sell capital instruments of an Indian company on a recognised stock exchange in India. The total holding by each FPI or an investor group as referred in SEBI FPI Regulations, should be less than 10% of the total paid-up equity capital on a fully diluted basis or less than 10% of the paid-up value of each series of debentures or preference shares or warrants issued by an Indian company and the total holdings of all FPIs put together should not exceed 24% of paid-up equity capital on a fully diluted basis or paid up value of each series of debentures or preference shares or warrants. The limit of 10% and 24% will be called individual and aggregate limit, respectively.

An FPI issuing offshore derivative instruments is also required to ensure that any transfer of offshore derivative instrument is made by, or on behalf of it subject to, *inter alia*, the following conditions:

- (a) such offshore derivative instruments are transferred to persons subject to fulfilment of SEBI FPI Regulations; and

- (b) prior consent of the FPI is obtained for such transfer, except when the persons to whom the offshore derivative instruments are to be transferred to are pre-approved by the FPI.

The FPIs who wish to participate in the Offer are advised to use the Bid cum Application Form for non-residents.

Bids by SEBI registered VCFs, AIFs and FVCIs

The Securities and Exchange Board of India (Venture Capital Funds) Regulations, 1996 (“**SEBI VCF Regulations**”) as amended, *inter alia* prescribe the investment restrictions on VCFs, registered with SEBI. The Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012 (“**SEBI AIF Regulations**”) prescribe, amongst others, the investment restrictions on AIFs. The Securities and Exchange Board of India (Foreign Venture Capital Investors) Regulations, 2000 as amended (“**SEBI FVCI Regulations**”) prescribe the investment restrictions on FVCIs.

Accordingly, the holding in any company by any individual VCF or FVCIs registered with SEBI should not exceed 25% of the corpus of the VCF or FVCI. Further, VCFs and FVCIs can invest only up to 33.33% of the investible funds in various prescribed instruments, including in public offering.

Category I and II AIFs cannot invest more than 25% of the investible funds in one investee company. A category III AIF cannot invest more than 10% of the investible funds in one investee company. A VCF registered as a category I AIF, as defined in the SEBI AIF Regulations, cannot invest more than one-third of its investible funds by way of subscription to an initial public offering of a venture capital undertaking. Additionally, the VCFs which have not re-registered as an AIF under the SEBI AIF Regulations shall continue to be regulated by the SEBI VCF Regulations until the existing fund or scheme managed by the fund is wound up and such funds shall not launch any new scheme after the notification of the SEBI AIF Regulations.

All non-resident investors should note that refunds (in case of Anchor Investors), dividends and other distributions, if any, will be payable in Indian Rupees only and net of bank charges and commission.

Our Bank, the Promoter Selling Shareholder, Bajaj Allianz Life, PI Ventures or the BRLMs will not be responsible for loss, if any, incurred by the Bidder on account of conversion of foreign currency.

Bids by limited liability partnerships

In case of Bids made by limited liability partnerships registered under the Limited Liability Partnership Act, 2008, a certified copy of certificate of registration issued under the Limited Liability Partnership Act, 2008, must be attached to the Bid cum Application Form. Failing this, our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs reserves the right to reject any Bid without assigning any reason thereof.

Bids by banking companies

In case of Bids made by banking companies registered with RBI, certified copies of: (i) the certificate of registration issued by RBI, and (ii) the approval of such banking company’s investment committee are required to be attached to the Bid cum Application Form, failing which our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs reserve the right to reject any Bid without assigning any reason.

The investment limit for banking companies in another banking company as per the Banking Regulation Act, and the Reserve Bank of India (Financial Services provided by Banks) Directions, 2016 (the “**Financial Services Directions**”), as updated, is 10% of the paid up share capital of the investee company, not being its subsidiary engaged in non-financial services or 10% of the bank’s own paid-up share capital and reserve, whichever is lower. However, a banking company would be permitted to invest in excess of 10% but not exceeding 30% of the paid-up share capital of such investee company if (i) the investee company is engaged in non-financial activities permitted for banks in terms of Section 6(1) of the Banking Regulation Act, or (ii) the additional acquisition is through restructuring of debt/corporate debt restructuring/strategic debt restructuring, or to protect the bank’s interest on loans/investments made to a company. The bank is required to submit a time-bound action plan for disposal of such shares within a specified period to the RBI. A banking company would require a prior approval of the RBI to *inter alia* make (i) investment in a subsidiary and a financial services company that is not a subsidiary (with certain exceptions prescribed under 5(b)(i) of the Financial Services Directions), and (ii) investment in a non-financial services company in excess of 10% of such investee company’s paid-up share capital as stated in 5(a)(v)(c)(i) of the Financial Services Directions. Further, the aggregate investment by a banking company in subsidiaries and other entities engaged in financial and non-financial services company cannot exceed 20% of the investee company’s paid-up share capital and reserves.

In terms of the Master Circular on Basel III Capital Regulations dated July 1, 2014, as amended (i) a bank’s investment in the capital instruments issued by banking, financial and insurance entities should not exceed 10% of its capital funds; (ii) banks should not acquire any fresh stake in a bank’s equity shares, if by such acquisition, the investing bank’s holding exceeds 5% of the investee bank’s equity capital; (iii) equity investment by a bank in a subsidiary company, financial services company, financial institution, stock and other exchanges should not exceed 10% of the bank’s paid-up share capital and reserves; (iv) equity investment by a bank in companies engaged in non-financial services activities would be subject to a limit of 10% of the investee company’s paid-up share capital or 10% of the bank’s paid-up share capital and reserves, whichever is less; and (v) a banking company is restricted from holding shares in any company, whether as pledgee, mortgagee or absolute owner, of an

amount exceeding 30% of the paid-up share capital of that company or 30% of its own paid-up share capital and reserves, whichever is less. For details in relation to the investment limits under Master Direction – Ownership in Private Sector Banks, Directions, 2016, see “Key Regulations and Policies” beginning on page 129.

Bids by SCSBs

SCSBs participating in the Offer are required to comply with the terms of the SEBI circulars (Nos. CIR/CFD/DIL/12/2012 and CIR/CFD/DIL/1/2013) dated September 13, 2012 and January 2, 2013. Such SCSBs are required to ensure that for making applications on their own account using ASBA, they should have a separate account in their own name with any other SEBI registered SCSBs. Further, such account shall be used solely for the purpose of making application in public issues and clear demarcated funds should be available in such account for such applications.

Bids by insurance companies

In case of Bids made by insurance companies registered with the IRDAI, a certified copy of certificate of registration issued by IRDAI must be attached to the Bid cum Application Form. Failing this, our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs reserve the right to reject any Bid without assigning any reason thereof.

The exposure norms for insurers, prescribed under the Insurance Regulatory and Development Authority of India (Investment) Regulations, 2016, as amended, are broadly set forth below:

- (a) equity shares of a company: the lower of 10%* of the outstanding equity shares (face value) or 10% of the respective fund in case of life insurer or 10% of investment assets in case of general insurer or reinsurer;
- (b) the entire group of the investee company: not more than 15% of the respective fund in case of a life insurer or 15% of investment assets in case of a general insurer or reinsurer or 15% of the investment assets in all companies belonging to the group, whichever is lower; and
- (c) the industry sector in which the investee company operates: not more than 15% of the fund of a life insurer or a general insurer or a reinsurer or 15% of the investment asset, whichever is lower.

The maximum exposure limit, in the case of an investment in equity shares, cannot exceed the lower of an amount of 10% of the investment assets of a life insurer or general insurer and the amount calculated under (a), (b) and (c) above, as the case may be.

* *The above limit of 10% shall stand substituted as 15% of outstanding equity shares (face value) for insurance companies with investment assets of ₹2,500,000 million or more and 12% of outstanding equity shares (face value) for insurers with investment assets of ₹500,000 million or more but less than ₹2,500,000 million.*

Insurance companies participating in this Offer shall comply with all applicable regulations, guidelines and circulars issued by IRDAI from time to time.

Bids by provident funds/pension funds

In case of Bids made by provident funds/pension funds, subject to applicable laws, with minimum corpus of ₹250 million, a certified copy of a certificate from a chartered accountant certifying the corpus of the provident fund/pension fund must be attached to the Bid cum Application Form. Failing this, our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs reserves the right to reject any Bid, without assigning any reason thereof.

Bids under Power of Attorney

In case of Bids made pursuant to a power of attorney or by limited companies, corporate bodies, registered societies, Eligible FPIs, Mutual Funds, insurance companies, insurance funds set up by the army, navy or air force of the India, insurance funds set up by the Department of Posts, India or the National Investment Fund and provident funds with a minimum corpus of ₹250 million (subject to applicable law) and pension funds with a minimum corpus of ₹250 million, a certified copy of the power of attorney or the relevant resolution or authority, as the case may be, along with a certified copy of the memorandum of association and articles of association and/or bye laws must be lodged along with the Bid cum Application Form. Failing this, our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs reserve the right to accept or reject any Bid in whole or in part, in either case, without assigning any reason thereof.

Our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs in their absolute discretion, reserve the right to relax the above condition of simultaneous lodging of the power of attorney along with the Bid cum Application Form subject to the terms and conditions that our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs may deem fit.

Bids by Systemically Important Non-Banking Financial Companies

In case of Bids made by Systemically Important NBFCs registered with RBI, certified copies of: (i) the certificate of registration issued by RBI, (ii) certified copy of its last audited financial statements on a standalone basis and a net worth certificate from

its statutory auditor, and (iii) such other approval as may be required by the Systemically Important NBFCs, are required to be attached to the Bid cum Application Form. Failing this, our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs, reserves the right to reject any Bid without assigning any reason thereof. Systemically Important NBFCs participating in the Offer shall comply with all applicable regulations, guidelines and circulars issued by RBI from time to time.

The investment limit for Systemically Important NBFCs shall be as prescribed by RBI from time to time.

The above information is given for the benefit of the Bidders. Our Bank, each of the Selling Shareholders and the BRLMs are not liable for any amendments or modification or changes in applicable laws or regulations, which may occur after the date of this Draft Red Herring Prospectus. Bidders are advised to make their independent investigations and ensure that any single Bid from them does not exceed the applicable investment limits or maximum number of the Equity Shares that can be held by them under applicable law or regulation or as specified in the Draft Red Herring Prospectus, Red Herring Prospectus and the Prospectus.

In accordance with existing regulations issued by the RBI, OCBs cannot participate in this Offer.

General Instructions

Do's:

1. Check if you are eligible to apply as per the terms of the Red Herring Prospectus and under applicable law, rules, regulations, guidelines and approvals. All Bidders (other than Anchor Investors) should submit their Bids through the ASBA process only;
2. Ensure that you have Bid within the Price Band;
3. Read all the instructions carefully and complete the Bid cum Application Form, as the case may be, in the prescribed form;
4. Ensure that you have mentioned the correct ASBA Account number if you are not an RIB bidding using the UPI Mechanism in the Bid cum Application Form and if you are an RIB using the UPI Mechanism ensure that you have mentioned the correct UPI ID (with maximum length of 45 characters including the handle), in the Bid cum Application Form;
5. Ensure that your Bid cum Application Form bearing the stamp of a Designated Intermediary is submitted to the Designated Intermediary at the Bidding Centre within the prescribed time;
6. Ensure that you have funds equal to the Bid Amount in the ASBA Account maintained with the SCSB, before submitting the ASBA Form to any of the Designated Intermediaries;
7. If the first applicant is not the bank account holder, ensure that the Bid cum Application Form is signed by the account holder. Ensure that you have mentioned the correct bank account number in the Bid cum Application Form;
8. Ensure that the signature of the First Bidder in case of joint Bids, is included in the Bid cum Application Forms;
9. Ensure that you request for and receive a stamped acknowledgement counterfoil or acknowledgment specifying the application number as a proof of having accepted Bid cum Application Form for all your Bid options from the concerned Designated Intermediary;
10. Ensure that the name(s) given in the Bid cum Application Form is/are exactly the same as the name(s) in which the beneficiary account is held with the Depository Participant. In case of joint Bids, the Bid cum Application Form should contain only the name of the First Bidder whose name should also appear as the first holder of the beneficiary account held in joint names. Ensure that the signature of the First Bidder is included in the Bid cum Application Forms;
11. RIBs bidding in the Offer to ensure that they shall use only their own ASBA Account or only their own bank account linked UPI ID (only for RIBs using the UPI Mechanism) to make an application in the Offer and not ASBA Account or bank account linked UPI ID of any third party;
12. Ensure that you submit the revised Bids to the same Designated Intermediary, through whom the original Bid was placed and obtain a revised acknowledgment;
13. Ensure that you have correctly signed the authorisation/undertaking box in the Bid cum Application Form, or have otherwise provided an authorisation to the SCSB or Sponsor Bank, as applicable, via the electronic mode, for blocking funds in the ASBA Account equivalent to the Bid Amount mentioned in the Bid cum Application Form, as the case may be, at the time of submission of the Bid. In case of RIBs submitting their Bids and participating in the Offer through the UPI Mechanism, ensure that you authorise the UPI Mandate Request raised by the Sponsor Bank for blocking of funds equivalent to Bid Amount and subsequent debit of funds in case of Allotment;

14. Except for Bids (i) on behalf of the Central or State Governments and the officials appointed by the courts, who, in terms of the SEBI circular no. MRD/Dop/Cir-20/2008 dated June 30, 2008, may be exempt from specifying their PAN for transacting in the securities market, (ii) submitted by investors who are exempt from the requirement of obtaining/specifying their PAN for transacting in the securities market, and (iii) Bids by persons resident in the state of Sikkim, who, in terms of a SEBI circular dated July 20, 2006, may be exempted from specifying their PAN for transacting in the securities market, all Bidders should mention their PAN allotted under the IT Act. The exemption for the Central or the State Government and officials appointed by the courts and for investors residing in the State of Sikkim is subject to (a) the Demographic Details received from the respective depositories confirming the exemption granted to the beneficiary owner by a suitable description in the PAN field and the beneficiary account remaining in “active status”; and (b) in the case of residents of Sikkim, the address as per the Demographic Details evidencing the same. All other applications in which PAN is not mentioned will be rejected;
15. Ensure that the Demographic Details are updated, true and correct in all respects;
16. Ensure that thumb impressions and signatures other than in the languages specified in the Eighth Schedule to the Constitution of India are attested by a Magistrate or a Notary Public or a Special Executive Magistrate under official seal;
17. Ensure that the category and the investor status is indicated in the Bid cum Application Form;
18. Ensure that in case of Bids under power of attorney or by limited companies, corporates, trust, etc., relevant documents are submitted;
19. Ensure that Bids submitted by any person resident outside India is in compliance with applicable foreign and Indian laws;
20. Since the Allotment will be in demat form only, ensure that the Bidder’s depository account is active, the correct DP ID, Client ID, the PAN, UPI ID, if applicable, are mentioned in their Bid cum Application Form and that the name of the Bidder, the DP ID, Client ID, the PAN and UPI ID, if applicable, entered into the online IPO system of the Stock Exchanges by the relevant Designated Intermediary, as applicable, matches with the name, DP ID, Client ID, PAN and UPI ID, if applicable, available in the Depository database;
21. Ensure that when applying in the Offer using UPI, the name of your SCSB appears in the list of SCSBs displayed on the SEBI website which are live on UPI. Further, also ensure that the name of the app and the UPI handle being used for making the application is also appearing in Annexure ‘A’ to the SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019;
22. RIBs who wish to revise their Bids using the UPI Mechanism, should submit the revised Bid with the Designated Intermediaries, pursuant to which RIBs should ensure acceptance of the UPI Mandate Request received from the Sponsor Bank to authorise blocking of funds equivalent to the revised Bid Amount in the RIB’s ASBA Account;
23. Ensure that you have accepted the UPI Mandate Request received from the Sponsor Bank prior to 12:00 p.m. of the Working Day immediately after the Bid/ Offer Closing Date;
24. RIBs shall ensure that details of the Bid are reviewed and verified by opening the attachment in the UPI Mandate Request and then proceed to authorize the UPI Mandate Request using his/her UPI PIN. Upon the authorization of the mandate using his/her UPI PIN, an RIB may be deemed to have verified the attachment containing the application details of the RIB in the UPI Mandate Request and have agreed to block the entire Bid Amount and authorized the Sponsor Bank to block the Bid Amount mentioned in the Bid Cum Application Form; and
25. Ensure that while Bidding through a Designated Intermediary, the Bid cum Application Form (other than for Anchor Investors and RIBs bidding using the UPI Mechanism) is submitted to a Designated Intermediary in a Bidding Centre and that the SCSB where the ASBA Account, as specified in the ASBA Form, is maintained has named at least one branch at that location for the Designated Intermediary to deposit ASBA Forms (a list of such branches is available on the website of SEBI at www.sebi.gov.in).

The Bid cum Application Form is liable to be rejected if the above instructions, as applicable, are not complied with. Application made using incorrect UPI handle or using a bank account of an SCSB or SCSBs which is not mentioned in the Annexure ‘A’ to the SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019 is liable to be rejected.

Don’ts:

1. Do not Bid for lower than the minimum Bid size;
2. Do not Bid for a Bid Amount exceeding ₹200,000 (for Bids by Retail Individual Bidders);
3. Do not pay the Bid Amount in cheques, demand drafts or by cash, money order, postal order or by stock invest;

4. Do not send Bid cum Application Forms by post; instead submit the same to the Designated Intermediary only;
5. Do not Bid at Cut-off Price (for Bids by QIBs and Non-Institutional Bidders);
6. Do not instruct your respective banks to release the funds blocked in the ASBA Account under the ASBA process;
7. Do not submit the Bid for an amount more than funds available in your ASBA account.
8. Do not submit Bids on plain paper or on incomplete or illegible Bid cum Application Forms or on Bid cum Application Forms in a colour prescribed for another category of a Bidder;
9. In case of ASBA Bidders, do not submit more than one ASBA Forms per ASBA Account;
10. If you are a RIB and are using UPI mechanism, do not submit more than one ASBA Form for each UPI ID;
11. Anchor Investors should not Bid through the ASBA process;
12. Do not submit the ASBA Forms to any Designated Intermediary that is not authorised to collect the relevant ASBA Forms or to our Bank;
13. Do not Bid on a Bid cum Application Form that does not have the stamp of the relevant Designated Intermediary;
14. Do not submit the General Index Register (GIR) number instead of the PAN;
15. Do not submit incorrect details of the DP ID, Client ID, PAN and UPI ID, if applicable, or provide details for a beneficiary account which is suspended or for which details cannot be verified by the Registrar to the Offer;
16. Do not submit a Bid in case you are not eligible to acquire Equity Shares under applicable law or your relevant constitutional documents or otherwise;
17. Do not Bid if you are not competent to contract under the Indian Contract Act, 1872 (other than minors having valid depository accounts as per Demographic Details provided by the depository);
18. Do not submit a Bid/revise a Bid Amount, with a price less than the Floor Price or higher than the Cap Price;
19. Do not submit a Bid using UPI ID, if you are not a RIB;
20. Do not Bid on another ASBA Form or the Anchor Investor Application Form, as the case may be, after you have submitted a Bid to any of the Designated Intermediaries;
21. Do not Bid for Equity Shares in excess of what is specified for each category;
22. Do not fill up the Bid cum Application Form such that the Equity Shares Bid for, exceeds the Offer size and/or investment limit or maximum number of the Equity Shares that can be held under applicable laws or regulations or maximum amount permissible under applicable laws or regulations, or under the terms of the Red Herring Prospectus;
23. Do not withdraw your Bid or lower the size of your Bid (in terms of quantity of the Equity Shares or the Bid Amount) at any stage, if you are a QIB or a Non-Institutional Bidder. Retail Individual Bidders can revise or withdraw their Bids on or before the Bid/Offer Closing Date;
24. Do not submit Bids to a Designated Intermediary at a location other than the Bidding Centres;
25. If you are an RIB which is submitting the ASBA Form with any of the Designated Intermediaries and using your UPI ID for the purpose of blocking of funds, do not use any third party bank account or third party linked bank account UPI ID; and
26. Do not Bid if you are an OCB;
27. Do not submit the Bid cum Application Forms to any non-SCSB bank;
28. Do not submit a Bid cum Application Form with third party ASBA Bank Account or UPI ID (in case of Bids submitted by RIB Bidder using the UPI Mechanism).

The Bid cum Application Form is liable to be rejected if the above instructions, as applicable, are not complied with.

Grounds for technical rejections

In addition to the grounds for rejection of Bids on technical grounds as provided in the General Information Document, Bidders are requested to note that Bids may be rejected on the following additional technical grounds, *inter alia*:

1. Bid submitted without instruction to the SCSB to block the entire Bid Amount;
2. Bids which do not contain details of the Bid Amount and the bank account details in the ASBA Form;
3. Bids submitted on a plain paper;
4. Bids by HUFs not mentioned correctly as provided in “*Offer Structure – Who can apply*” beginning on page 307;
5. ASBA Form submitted to a Designated Intermediary does not bear the stamp of the Designated Intermediary;
6. Bids submitted without the signature of the First Bidder or sole Bidder;
7. The ASBA Form not signed by the account holders, if the account holder is different from the Bidder;
8. Bids by persons for whom PAN details have not been verified and whose beneficiary accounts are ‘suspended for credit’ in terms of SEBI circular no. CIR/MRD/DP/ 22 /2010 dated July 29, 2010;
9. GIR number furnished instead of PAN;
10. Bids by Retail Individual Bidders with Bid Amount for a value of more than ₹200,000;
11. Bids by persons who are not eligible to acquire Equity Shares in terms of all applicable laws, rules, regulations, guidelines and approvals;
12. Bids accompanied by stock invest, money order, postal order or cash; and
13. Bids by OCB.

Further, in case of any pre-Offer or post Offer related issues regarding share certificates/demat credit/refund orders/unblocking etc., investors shall reach out the Company Secretary and Compliance Officer. For details of Company Secretary and Compliance Officer, see “*General Information*” on page 55.

Names of entities responsible for finalising the basis of allotment in a fair and proper manner

The authorised employees of the Designated Stock Exchange, along with the BRLMs and the Registrar, shall ensure that the basis of allotment is finalised in a fair and proper manner in accordance with the procedure specified in SEBI ICDR Regulations.

Method of allotment as may be prescribed by SEBI from time to time

Our Bank will not make any allotment in excess of the Equity Shares through the Offer document except in case of oversubscription for the purpose of rounding off to make allotment, in consultation with the Designated Stock Exchange. Further, upon oversubscription, an allotment of not more than one per cent of the Offer may be made for the purpose of making allotment in minimum lots.

The allotment of Equity Shares to applicants other than to the Retail Individual Bidders and Anchor Investors shall be on a proportionate basis within the respective investor categories and the number of securities allotted shall be rounded off to the nearest integer, subject to minimum allotment being equal to the minimum application size as determined and disclosed.

The allotment of Equity Shares to each Retail Individual Bidders shall not be less than the minimum bid lot, subject to the availability of shares in Retail Individual Bidders Portion, and the remaining available shares, if any, shall be allotted on a proportionate basis.

Payment into Escrow Account(s) for Anchor Investors

Our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs, in their absolute discretion, will decide the list of Anchor Investors to whom the CAN will be sent, pursuant to which the details of the Equity Shares allocated to them in their respective names will be notified to such Anchor Investors. For Anchor Investors, the payment instruments for payment into the Escrow Account(s) should be drawn in favour of:

- (a) In case of resident Anchor Investors: “[●]”
- (b) In case of non-resident Anchor Investors: “[●]”

Anchor Investors should note that the escrow mechanism is not prescribed by SEBI and has been established as an arrangement between our Bank, each of the Selling Shareholders and the Syndicate, the Escrow Collection Bank and the Registrar to the Offer to facilitate collections of Bid amounts from Anchor Investors.

Pre-Offer Advertisement

Subject to Section 30 of the Companies Act, 2013, our Bank shall, after filing the Red Herring Prospectus with the RoC, publish a pre- Offer advertisement, in the form prescribed by the SEBI ICDR Regulations, in: (i) [●] editions of [●], a widely circulated English national daily newspaper, (ii) [●] editions of [●], a widely circulated Hindi national daily newspaper, and (iii) [●] editions of [●], a widely circulated Malayalam newspaper, Malayalam being the regional language of Kerala, where our Registered and Corporate Office is located.

In the pre-Offer advertisement, we shall state the Bid/Offer Opening Date and the Bid/ Offer Closing Date. This advertisement, subject to the provisions of Section 30 of the Companies Act, 2013, shall be in the format prescribed in Part A of Schedule X of the SEBI ICDR Regulations.

Allotment Advertisement

Our Bank, the BRLMs and the Registrar shall publish an advertisement in relation to Allotment before commencement of trading, disclosing the date of commencement of trading of the Equity Shares, in (i) [●] editions of [●], a widely circulated English national daily newspaper, (ii) [●] editions of [●], a widely circulated Hindi national daily newspaper, and (iii) [●] editions of [●], a widely circulated Malayalam newspaper, Malayalam being the regional language of Kerala, where our Registered and Corporate Office is located.

The above information is given for the benefit of the Bidders/applicants. Our Bank, each of the Selling Shareholders and the members of the Syndicate are not liable for any amendments or modification or changes in applicable laws or regulations, which may occur after the date of this Draft Red Herring Prospectus. Bidders/applicants are advised to make their independent investigations and ensure that the number of Equity Shares Bid for do not exceed the prescribed limits under applicable laws or regulations.

Signing of the Underwriting Agreement and the RoC Filing

- (a) Our Bank, each of the Selling Shareholders and the Syndicate intend to enter into an Underwriting Agreement on or immediately after the finalisation of the Offer Price but prior to the filing of Prospectus.
- (b) After signing the Underwriting Agreement, an updated Red Herring Prospectus will be filed with the RoC in accordance with applicable law, which then would be termed as the 'Prospectus'. The Prospectus will contain details of the Offer Price, the Anchor Investor Offer Price, Offer size, and underwriting arrangements and will be complete in all material respects.

Undertakings by our Bank

Our Bank undertakes the following:

- adequate arrangements shall be made to collect all Bid cum Application Forms submitted by Bidders and Anchor Investor Application Form from Anchor Investors;
- the complaints received in respect of the Offer shall be attended to by our Bank expeditiously and satisfactorily;
- all steps for completion of the necessary formalities for listing and commencement of trading at all the Stock Exchanges where the Equity Shares are proposed to be listed shall be taken within six Working Days of the Bid/Offer Closing Date or such other period as may be prescribed by SEBI;
- if Allotment is not made within the prescribed time period under applicable law, the entire subscription amount received will be refunded/unblocked within the time prescribed under applicable law. If there is delay beyond the prescribed time, our Bank shall pay interest prescribed under the Companies Act, 2013, the SEBI ICDR Regulations and applicable law for the delayed period;
- the funds required for making refunds/unblocking (to the extent applicable) as per the mode(s) disclosed shall be made available to the Registrar to the Offer by our Bank;
- where refunds (to the extent applicable) are made through electronic transfer of funds, a suitable communication shall be sent to the applicant within the time prescribed under applicable law, giving details of the bank where refunds shall be credited along with amount and expected date of electronic credit of refund; and
- Except for Equity Shares that may be allotted pursuant to the conversion of vested employee stock options, if any granted under the ESAF ESOP Plan 2019, the Pre-IPO Placement and the Equity Shares allotted pursuant to the Offer, no further issue of the Equity Shares shall be made till the Equity Shares offered through the Red Herring Prospectus are listed or until the Bid monies are unblocked in ASBA Account/refunded on account of non-listing, under-subscription, etc.

Undertakings by each of the Selling Shareholders

Each Selling Shareholder undertakes severally and not jointly in respect of itself as a Selling Shareholder and its respective portion of the Equity Shares offered by it in the Offer for Sale that:

- the Equity Shares offered for sale by each of the Selling Shareholders in the Offer are eligible for being offered in the Offer for Sale in terms of Regulation 8 of the SEBI ICDR Regulations;
- the Equity Shares being offered for sale by each of the Selling Shareholders pursuant to the Offer are free and clear of any pre-emptive rights, liens, mortgages, charges, pledges or any other encumbrances and shall be in dematerialized form at the time of transfer;
- it shall deposit its Equity Shares offered for sale in the Offer in an escrow demat in accordance with the share escrow agreement to be executed between the parties to such share escrow agreement;
- that it shall provide such reasonable assistance to our Bank and the BRLMs in redressal of such investor grievances that pertain to the Equity Shares held by it and being offered pursuant to the Offer;
- it shall provide such reasonable cooperation to our Bank in relation to their respective portion of the Equity Shares offered by it in the Offer for Sale for the completion of the necessary formalities for listing and commencement of trading at the Stock Exchanges, and for inclusion of information pertaining to itself and its portion of the offered shares in the offer documents; and
- it shall not have recourse to the proceeds of the Offer until final approval for trading of the Equity Shares from the Stock Exchanges has been received.

The decisions with respect to the Price Band, the minimum Bid lot, revision of Price Band will be taken by our Bank and the Promoter Selling Shareholder, in consultation with the BRLMs. The Offer Price will be decided by our Bank and the Selling Shareholders, in consultation with the BRLMs, on the Pricing Date in accordance with the Book Building Process and the Red Herring Prospectus.

Only the statements and undertakings in relation to each of the Selling Shareholders and their portion of the Equity Shares offered in the Offer for Sale which are specifically “confirmed” or “undertaken” by each of the Selling Shareholders in this Draft Red Herring Prospectus, shall be deemed to be “statements and undertakings specifically confirmed or undertaken” by each of the Selling Shareholders severally and not jointly. All other statements and/ or undertakings in this Draft Red Herring Prospectus shall be statements and undertakings made by our Bank even if the same relate to any one or more of the Selling Shareholders.

Utilisation of Offer Proceeds

Our Board of Directors certifies and declares that:

- all monies received out of the Fresh Issue shall be credited/transferred to a separate bank account other than the bank account referred to in sub-section (3) of Section 40 of the Companies Act, 2013;
- details of all monies utilised out of the Offer shall be disclosed, and continue to be disclosed till the time any part of the Fresh Issue proceeds remains unutilised, under an appropriate head in the balance sheet of our Bank indicating the purpose for which such monies have been utilised; and
- details of all unutilised monies out of the Fresh Issue, if any shall be disclosed under an appropriate separate head in the balance sheet indicating the form in which such unutilised monies have been invested. The Bank and each of the Selling Shareholders, severally and not jointly, specifically confirm and declare that all monies received out of the Offer shall be transferred to a separate bank account other than the bank account referred to in sub-section 3 of Section 40 of the Companies Act, 2013.

Impersonation

Attention of the applicants is specifically drawn to the provisions of sub-section (1) of Section 38 of the Companies Act, which is reproduced below:

“Any person who—

- (a) makes or abets making of an application in a fictitious name to a company for acquiring, or subscribing for, its securities;
or
- (b) makes or abets making of multiple applications to a company in different names or in different combinations of his name or surname for acquiring or subscribing for its securities; or

(c) otherwise induces directly or indirectly a company to allot, or register any transfer of, securities to him, or to any other person in a fictitious name,

shall be liable for action under Section 447.”

The liability prescribed under Section 447 of the Companies Act includes imprisonment for a term which shall not be less than six months extending up to 10 years (provided that where the fraud involves public interest, such term shall not be less than three years) and fine of an amount not less than the amount involved in the fraud, extending up to three times of such amount.

RESTRICTIONS ON FOREIGN OWNERSHIP OF INDIAN SECURITIES

Foreign investment in Indian securities is regulated through the Industrial Policy, 1991 of the Government of India and FEMA. While the Industrial Policy, 1991 prescribes the limits and the conditions subject to which foreign investment can be made in different sectors of the Indian economy, FEMA regulates the precise manner in which such investment may be made. Under the Industrial Policy, unless specifically restricted, foreign investment is freely permitted in all sectors of the Indian economy up to any extent and without any prior approvals, but the foreign investor is required to follow certain prescribed procedures for making such investment. The RBI and the concerned ministries/departments are responsible for granting approval for foreign investment. The Government has from time to time made policy pronouncements on foreign direct investment (“**FDI**”) through press notes and press releases. The DPIIT, issued the Consolidated FDI Policy Circular of 2017 (“**FDI Policy**”), which, with effect from August 28, 2017, consolidated and superseded all previous press notes, press releases and clarifications on FDI that were in force and effect as on August 27, 2017. The FDI Policy will be valid until the DPIIT issues an updated circular.

The transfer of shares between an Indian resident and a non-resident does not require the prior approval of the RBI, provided that (i) the activities of the investee company are under the automatic route under the FDI policy and transfer does not attract the provisions of the Takeover Regulations; (ii) the non-resident shareholding is within the sectoral limits under the FDI policy; and (iii) the pricing is in accordance with the guidelines prescribed by the SEBI/RBI.

As per the existing policy of the Government of India, OCBs cannot participate in this Offer.

Foreign Investment Laws

The foreign investment in our Bank is governed by, *inter alia*, the FEMA, as amended, the FEMA Regulations, the FDI Policy issued and amended by way of press notes.

In terms of the FDI Policy and SFB Licensing Guidelines, the aggregate foreign investment in an SFB is allowed up to a maximum of 74% of the paid-up capital of the SFB (automatic up to 49% and approval route beyond 49% up to 74 %). At all times, at least 26% of the paid-up capital will have to be held by residents. In the case of FPIs, individual FPI holding is restricted to below 10% of the total paid-up capital on a fully diluted basis.

In the case of NRIs, the individual holding is restricted to 5% of the total paid-up capital both on a repatriation and a non-repatriation basis and aggregate limit cannot exceed 10% of the total paid-up capital both on a repatriation and a non-repatriation basis.

The FEMA Non-debt Instruments Rules was enacted on October 17, 2019 in supersession of the FEMA Regulations, except with respect to things done or omitted to be done before such supersession.

The above information is given for the benefit of the Bidders. Our Bank and the BRLMs are not liable for any amendments or modification or changes in applicable laws or regulations, which may occur after the date of this Draft Red Herring Prospectus. Bidders are advised to make their independent investigations and ensure that the number of Equity Shares Bid for do not exceed the applicable limits under laws or regulations.

SECTION VIII: DESCRIPTION OF EQUITY SHARES AND TERMS OF ARTICLES OF ASSOCIATION

Capitalized terms used in this section have the meanings that have been given to such terms in the Articles of Association of our Bank. Pursuant to the SEBI ICDR Regulations, the main provisions of the Articles of Association of our Bank are detailed below.

Authorised share capital

The authorized share capital of ESAF Small Finance Bank Limited (the “**Bank**”) shall be such as given in Clause V of the Memorandum from time to time, with the power to increase or reduce the capital and to issue any part of its capital original or increased with or without any priority or special privilege, subject to the provisions of the 1949 Act, the Act, the Guidelines or any other rules under Applicable Law.

Alteration of capital

The Bank shall have the power to increase or reduce the authorised capital and to issue any part of its capital original or increased with or without any priority or special privilege subject to compliance with the 1949 Act, the Act, the Guidelines or any other rules under Applicable Law, or subject to any postponement of rights or to any conditions or restrictions so that unless the conditions of issue otherwise prescribe such issue shall be subject to the provisions herein contained.

The Bank in its General Meeting may, from time to time, increase the capital by the creation of new shares of such amount as may be deemed expedient.

Subject to the provisions of Section 43 of the Act and Section 12 of the 1949 Act and the Guidelines, the new shares shall be issued upon such terms and conditions and with such rights and privileges as the Bank in General Meeting shall prescribe, and in particular, such shares may be issued, subject to the 1949 Act and circulars that may be issued by the RBI from time to time, with a special or qualified right to dividend and in the distribution of assets of the Bank.

Any issue of shares which results in a Person (by himself or acting in concert with any other Person) acquiring 5% or more of the paid-up Equity Share capital or voting rights of the Bank shall be made with prior approval of the RBI.

Power to sub- divide and consolidate

The Bank may, by ordinary resolution, from time to time, subject to Section 61 of the Act, alter the conditions of Memorandum as follows:

- a. Consolidate and divide all or any its share capital into shares of larger amount than its existing shares;
- b. Convert all or any one its fully paid-up shares into stock, and reconvert that stock into fully paid-up shares of any denomination;
- c. Sub- divide its existing shares or any of them into shares of smaller amount than is fixed by Memorandum; and
- d. Cancel shares which, at the date of the passing of the resolution in that behalf, have not been taken or agreed to be taken by any person, and diminish the amount of its share capital by the amount of the shares so cancelled

Allotment of shares

Subject to the provisions of the Act, 1949 Act and these Articles the shares in the capital of the Bank for the time being shall be under the control of the Directors who may issue, allot or otherwise dispose of the same or any of them to such persons, in such proportion and on such terms and conditions and either at a premium or at par or at a discount and at such times as they may from time to time think fit and proper, and with full power with the sanction of the Bank in General Meeting, to give to any person the option or right to call for or be allotted shares of any class of the Bank either at par or at premium such option being exercisable at such time and for such consideration as the Directors think fit and may issue and allot shares in the capital of the Bank on payment in full or part of any property sold and transferred or for any services rendered to the Bank in the conduct of its business and any shares which may be so allotted may be issued as fully paid-up or partly paid-up shares, as the case may be. Provided that the option or right to call for shares shall not be given to any person or persons without the sanction of the Bank in the General Meeting.

Forfeiture and lien

If any Member fails to pay any call or instalment of a call on or before the day appointed for the payment of the same or any such extension thereof as aforesaid, the Board may, at any time thereafter if the call or instalment remains unpaid, give notice to him requiring him to pay the same together with any interest that may have accrued and all expenses that may have been incurred by the Bank by reason of such non-payment. The provisions of forfeiture shall apply in the case of non- payment of any sum which, by the terms of issue of a share, becomes payable at a fixed time, whether on account of the nominal value of the share or by way of premium, as if the same had been payable by virtue of a call duly made and notified.

The Bank shall have no lien on its fully paid-up shares.

The Bank shall have a first and paramount lien (i) on every share to the extent of all moneys called or payable at a fixed time in respect of such shares and (ii) on all shares/ debentures (not being fully paid-up) standing registered in the name of a single person, for all monies presently payable by him or his estate to the Bank.

Shares

When at any time the Bank proposes to increase the subscribed capital of the Bank by the issue of new shares, then subject to any decision which may be taken by the Bank in General Meeting, such new shares shall be offered to such persons as specified in the Act and these Articles.

Nothing in this Article shall apply to the increase of the subscribed capital of the Bank caused by the exercise of an option as a term attached to the debentures issued or loans raised by the Bank to convert such debentures or loans into shares of the Bank or subscribe to shares of the Bank in accordance with the provisions of the 1949 Act and guidelines issued by the RBI from time to time. Provided that the terms of issue of such debentures or loan containing such an option have been approved before the issue of such debentures or the raising of loan by a Special Resolution passed by the Bank in a General Meeting.

Subject to the provisions of the Act, 1949 Act and these Articles the shares in the capital of the Bank for the time being (including any shares forming a part of any increased capital of the Bank) shall be under the control of the Directors who may issue, allot or otherwise dispose of the same or any of them to such persons, in such proportion and on such terms and conditions and either at a premium or at par (and subject to compliance with applicable law) at a discount and at such times as they may from time to time think fit and proper, and with full power with the sanction of the Bank in General Meeting, to give to any person the option or right to call for or be allotted shares of any class of the Bank either at par or at premium during such time and for such consideration as the Directors think fit and may allot shares in the capital of the Bank on payment in full or part of any property sold and transferred or for any services rendered to the Bank in the conduct of its business and any shares which may be so allotted may be issued as fully paid-up or partly paid-up shares, as the case may be. Provided that the option or right to call for shares shall not be given to any person or persons without the sanction of the Bank in the General Meeting.

Any application signed by the applicant for shares in the Bank, followed by an allotment of any shares therein, shall on acceptance of the shares by him within the meaning of these Articles; and every person who thus or otherwise accepts any shares and whose name is on the Register shall, for the purposes of the Act and these Articles, be a Member of the Bank.

Every Member shall pay to the Bank the portion of the capital represented by his share or shares which may, for the time being remain unpaid thereof, in such amounts, at such time or times and in such manner as the Board of Directors shall from time to time, in accordance with these Articles, require or fix for the payment thereof.

The Bank shall cause to be kept a Register of Members, an index of Members, a register of debenture holders and an index of debenture holders in accordance with Section 88 of the Act.

Subject to Section 89 of the Act and save as herein otherwise provided, the Bank shall be entitled to treat the person whose name appears on the Register of Members as the holder of any share as the absolute owner thereof.

Certificate

The certificates of title to shares shall be issued under the Companies (Share Capital and Debentures) Rules, 2014 and other relevant provisions under Applicable Law.

Unless where the shares are issued in dematerialized form, every Member or allottee of shares shall be entitled, without payment, to receive within 2 months after incorporation, in case of subscribers to the Memorandum or within 2 months from the date of allotment or within 1 month after the application for the registration of transfer, transmission, subdivision, consolidation or renewal of any of its shares or within such other period as the conditions of issue shall be provided:

- (a) One certificate for all his shares without payment of any charge; or
- (b) Several certificates, each for one or more of his shares, upon payment of twenty rupees for each certificate after the first.

On listing of the shares of the Bank on a recognised stock exchange, the share certificates shall be generally issued in marketable lots and where share certificates are issued in lots other than marketable lots, subdivision, and consolidation of share certificates into marketable lots shall be done by the Bank free of charge.

Every certificate shall specify the name of the person in whose favour it is issued. Every share shall be under the Seal of the Bank and signed by two Directors or by a Director and the Company Secretary and shall specify the number and distinctive numbers of shares in respect of which it is issued and amount paid-up thereon.

No certificate of any share or shares shall be issued either in exchange for those which are sub-divided or consolidated or where the pages on the reverse for recording transfers have been duly utilized, unless the certificate in lieu of which it is issued is

surrendered to the Bank. Duplicate share certificates may be issued in lieu of those that are lost or destroyed or in replacement of those which are defaced, torn, old, decrepit, worn out or if there be no further space on the back for endorsement of transfer, with the prior consent of the Board and on such reasonable terms, as the Board may think fit. The Bank shall make entry of such share certificates issued in the register of renewed and duplicate share certificates in such manner and within such timeframe prescribed in the Act.

In respect of any share or shares held jointly by several persons, the Bank shall not be bound to issue more than one share certificate. The certificates of shares registered in the names of two or more persons shall be delivered to any one of such persons named in the Register, which shall be sufficient delivery to all such holders.

The provisions above shall *mutatis mutandis* apply to debentures of the Bank.

Transfer and transmission of shares

No transfer shall be registered unless a proper instrument of transfer has been delivered to the Bank. Every such instrument of transfer shall be duly stamped and executed both by the transferor and transferee and duly attested. The instrument of transfer of any share shall be in the prescribed form and in accordance with the requirements of Section 56 of the Act. The transferor shall be deemed to remain as the holder of such share until the name of the transferee shall have been entered in the Register in respect thereof.

The Board may decline to recognise any instrument of transfer unless: (a) the instrument of transfer is in the form as prescribed under Section 56 and in the rules made under sub-section (1) of section 56; (b) the instrument of transfer is accompanied by the certificate of the shares to which it relates, and such other evidence as the Board may reasonably require to show the right of the transferor to make the transfer; and (c) the instrument of transfer is in respect of only one class of shares.

Any issue / acquisition of shares which results in a person holding (by himself or acting in concert with any other person) 5% or more of the paid-up Equity Share capital or voting rights of the Bank shall be made only with prior approval of RBI. No person/ group of persons shall acquire or agree to acquire directly or indirectly by himself or acting in concert with any other person, any shares of the Bank or voting rights therein, in contravention of the provisions of the 1949 Act or the Guidelines.

If the Board of Directors refuses to register a transfer of any shares, they shall, within 30 days from the date on which the transfer was lodged with the Bank, send to the transferee and the transferor or person giving intimation of such transmission, notice of the refusal along with the reasons for refusal

The legal heir, nominee, executors or administrators of a deceased Member shall be the only persons recognised by the Bank as having any title to his share except in cases of joint holders, in which case the surviving holder or holders or the executors or administrators of the last surviving holders shall be the only persons entitled to be so recognised; but nothing herein contained shall release the estate of a deceased joint holder from any liability in respect of any share jointly held by him. The Bank shall not be bound to recognise such executor or administrator, unless he shall have obtained probate or letters of administration or other legal representation, as the case may be, from a competent court in India. Provided nevertheless that in cases, which the Board in its discretion considers to be special cases and in such cases only, it shall be lawful for the Board to dispense with the production of probates or letters of administration or such other legal representations upon such terms as to indemnity, publication of notice or otherwise as the Board may deem fit.

Every transmission of a share shall be verified in such manner as the Board of Directors may require and the Bank may refuse to register any such transmission until the same be so verified or until or unless an indemnity be given to the Bank with regard to such registration which the Directors at their discretion shall consider sufficient, provided nevertheless that there shall not be any obligation of the Bank or the Board of Directors to accept any indemnity.

The provisions of these Articles shall *mutatis mutandis* apply to the transfer of debentures and other securities of the Bank or transmission thereof by operation of law.

Buyback

Subject to the provisions of Section 68 to 70 of the Act, provisions of 1949 Act and guidelines issued by the RBI from time to time, FEMA and any other Applicable Law for the time being in force, the Bank may purchase its own shares or specified securities in such manner as may be prescribed.

Borrowing powers

The Board of Directors may, from time to time, by a resolution passed at a meeting of the Board, borrow money for the purposes of the Bank. Subject to the provisions of the Act, the 1949 Act and guidelines issued by the RBI from time to time, and these Articles, the Board may raise or secure the repayment of such sum or sums in such manner and upon such terms and conditions in all respects as they think fit. Provided that the Board of Directors shall not borrow money except with the approval of the Bank in General Meeting by Special Resolution, where money to be borrowed together with the money already borrowed by the Bank, apart from temporary loans obtained in its ordinary course of business and except as otherwise provided hereafter, shall exceed the aggregate of the paid-up capital of the Bank and its free reserves or limits as set under the Act.

Provided that nothing contained herein above shall apply to: (i) any sums of money borrowed by the Bank from any other banking companies or from the RBI, or any other scheduled banks established by or under any law for the time being in force; and (ii) acceptance by the Bank in the ordinary course of business of deposits of money from the public, repayable on demand or otherwise and withdrawable by cheque, draft, order or otherwise.

Issue of Bonus Shares

The Bank may issue fully paid-up bonus shares to its Members in accordance with the provisions of Section 63 of the Act, 1949 Act and Applicable Laws subject to such terms and conditions as may be prescribed from time to time.

General Meetings

All General Meeting other than Annual General Meeting shall be called Extra-Ordinary General Meeting.

Meetings of Directors

The Directors may meet together at a Board for the dispatch of business from time to time, and at least 4 such meetings shall be held in every year with a time gap of not more than 120 days. The Directors may adjourn and otherwise regulate their meetings and proceedings as they may think fit. Notice of every meeting of the Board of Directors shall be given in writing to every Director at his usual address in India and, in the case of any Director residing abroad, such notice shall also be given by fax to such Director's fax number abroad or sent by electronic mail. A notice of the Board meeting may also be served electronically.

Subject to Section 174 of the Act, the quorum for a meeting of the Board of Directors shall be 1/3rd of its total strength, or two Directors, whichever is higher, provided that where at any time the number of interested Directors exceeds or is equal to 2/3rd of the total strength of the number of the remaining Directors, that is to say, the number of Directors who are not interested and present at the meeting being not less than 2, shall be the quorum during such time. Subject to the Act, participation of the Directors by video conferencing or by other audio visual means shall also be counted for the purposes of quorum. If a meeting of the Board cannot be held for want of quorum, then the meeting shall stand adjourned to such day, time and place as the Director or Directors present at the meeting may fix.

A meeting of the Board for the time being at which a quorum is present shall be competent to exercise all authority, powers and discretions which by or under the Act or the Articles of the Bank are for the time being vested in or exercisable by the Board of Directors generally.

The Board of Directors may constitute such committees of Directors as may be required under the Act or 1949 Act or other Applicable Laws as may be applicable from time to time. The Directors may subject to the provisions of the Act and the 1949 Act, delegate any of their powers to committees consisting of such member or members of their body as they think fit and they may from time to time revoke such delegation. Any committee so formed shall in the exercise of the powers so delegated, conform to any regulations that may from time to time be imposed on it by the Directors.

The Bank shall cause minutes of the proceedings of every meeting of the Board of Directors and of every committee of the Board to be recorded in accordance with the relevant provisions of Section 118 of the Act, within 30 days of the conclusion of every such meeting and the minutes shall contain the matters specified in the said section.

The Bank shall maintain such registers, books and documents as may be required under the Act and 1949 Act.

Managing Director

Subject to requisite approval from RBI and other Applicable Laws, a Managing Director may be appointed by the Board for such term, at such remuneration and upon such conditions as it may think fit and may be removed by means of a resolution of the Board.

As long as EFHPL and Kadambelil Paul Thomas continue to be the Promoters of the Bank, EFHPL has the right to appoint a maximum of three Directors on the Board of the Bank and Kadambelil Paul Thomas has the right to appoint a maximum of two (including himself if he choose to be one) Directors on the Board of the Bank. Any such appointment, shall to the extent required by Applicable Laws, be subject to the consent of the RBI. The right of the Promoters in this regard shall be subject to the receipt of shareholders' approval, in the first general meeting of the Bank held after successful listing and trading pursuant to completion of the initial public offer by the Bank. In the event any Directors nominated by EFHPL or its shareholders to the Board of the Bank are not accepted by RBI, the same will not be appointed to the Board and will not constitute any breach of obligations by EFHPL with any of its shareholders.

As long as EFHPL and Kadambelil Paul Thomas continue to be the Promoters of the Bank, the Promoters shall nominate the Chairman and Managing Director & CEO of the Bank, subject to the approval of the Board and prior approval of the RBI. The right of the Promoters in this regard shall be subject to the receipt of shareholders' approval, in the first general meeting of the Bank held after successful listing and trading pursuant to completion of the initial public offer by the Bank.

A Managing Director whose term of office has come to an end, either by reason of his resignation or by reason of expiry of the period of his office, shall, subject to the approval of the RBI, continue in office until his successor assumes office. Further, a Managing Director shall not, while he continues to hold that office, be subject to retirement by rotation under the Act or these Articles but he shall, subject to the provisions of any contracts between him and the Bank, be subject to the same provisions as to resignation and removal as the other Directors of the Bank and he shall *ipso facto* immediately cease to be a Managing Director if he ceases to hold the office of Director for any cause.

Subject to the superintendence, control and direction of the Board of Directors, the Board may from time to time entrust to and confer upon a Managing Director, save as prohibited in the Act and other Applicable Laws, such of the powers exercisable under these presents by the Directors as they may think fit and may confer such powers for such time and to be exercised for such objects and purposes and upon such terms and conditions and with such restrictions as they think fit expedient and they may subject to the provisions of the Act, other Applicable Laws and these Articles confer such powers, either collaterally with or to the exclusion of or in substitution for all or any of the powers of the Directors in that behalf, and may from time to time revoke, withdraw, alter or vary all or any of such powers.

Appointment of Directors

- (a) Until otherwise determined by the General Meeting, the number of Directors on the Board of the Bank shall not be less than 3 (three) or more than 15 (fifteen). Majority of the Board members shall be Independent Directors.
- (b) Majority of the Board of Directors shall include persons with professional and other experience as required under the 1949 Act. The Bank shall appoint such number of Independent Directors and woman Director as may be required under the Act, 1949 Act or any other Applicable Law for the time being in force. Subject to Sections 152, 160 and other applicable provisions of the Act and 1949 Act, one third of the total number of Directors of the Bank may be non-retiring Directors.
- (c) Subject to the provisions of the Securities and Exchange Board of India (Debenture Trustee) Regulations, 1993 and Applicable Laws, if it is provided by any trust deed, securing or otherwise, in connection with any issue of debentures of the Bank, that any person or persons shall have powers to nominate a Director of the Bank, then in the case of any and every such issue of debentures, the person or persons having such power may exercise, such power from time to time and appoint a Director accordingly. Any Director so appointed is herein referred to as a "Debenture Director". A Debenture Director may be removed from office at any time by the person or persons in whom for the time being is vested the power under which he was appointed and another Director may be appointed in his place. A Debenture Director shall not be bound to hold any qualification shares nor shall he be liable to retire by rotation.

Extra-ordinary general meeting

The Board may, whenever it thinks fit, call an Extra- Ordinary General Meeting.

Votes of Members

Subject to the provisions of the Act, votes may be given either personally or by an attorney or by Proxy or, in the case of a body corporate, by a representative duly authorised under Section 113 of the Act. A Member may exercise his vote at a meeting by electronic means in accordance with section 108 and shall vote only once.

Subject to any rights or restrictions for the time being attached to any class or classes of shares, (i) on a show of hands, every Member present in person shall have one vote; and (ii) on a poll, the voting rights of Members shall be in proportion to his share in paid-up equity share capital. Provided however that the voting rights shall be subject to the restrictions imposed under Section 12 of the 1949 Act.

A body corporate (whether a company within the meaning of the Act or not) may if it is duly authorised by a resolution of its directors or other governing body, appoint a person to act as its representative at any meeting in accordance with the provisions of section 113 of the Act. The production at the meeting of a copy of such resolution duly signed by one Director of such body corporate or by a Member of its governing body and certified by him as being a true copy of the resolution shall on production at the meeting be accepted by the Bank as sufficient evidence of the validity of his appointment.

Any Member of the Bank entitled to attend and vote at a meeting of the Bank shall be entitled to appoint any other person (whether a Member or not) as his Proxy to attend and vote instead of himself, but a Proxy so appointed shall not have any right to speak at the meeting.

No Member shall be entitled to vote at any General Meeting either personally or by Proxy or as Proxy for another Member or be reckoned in a quorum while any call or other sum shall be due and payable to the Bank in respect of any of the shares of such Member or in respect of any shares on which the Bank has or had exercised any right of lien.

Dividend

No dividend shall be declared or paid by the Bank for any Financial Year, unless requirement of Sections 15, 17 and other applicable provisions, if any, of the 1949 Act are complied with.

Subject to the provisions of Section 123 of the Act, the Board may from time to time pay interim dividends as they deem fit and justified by the profits of the Bank.

The Bank may in General Meeting subject to Sections 123 and other applicable provisions of the Act and 1949 Act, declare dividends, to be paid to Members according to their respective right but no dividend shall exceed the amount recommended by the Board of Directors. No dividend shall be paid otherwise than out of profits of the year or any other undistributed profits or otherwise than in accordance with the provisions of Sections 123 of the Act or any other law for the time being in force and no dividend shall carry interest as against the Bank unless required by law. All dividends shall be apportioned and paid proportionately to the amounts paid or credited as paid on the shares during any portion or portions of the period in respect of which the dividend is paid but if any share is issued on terms providing that it shall rank for dividends as from a particular date such shares shall rank for dividend accordingly.

Unpaid or Unclaimed Dividend

Unclaimed / unpaid dividend shall not be forfeited by the Board before the claim becomes barred by law. However, if it remains unclaimed / unpaid for a period beyond that specified under the Act, the same shall be transferred to the Investor Education and Protection Fund under Section 125 of the Act.

Where a dividend has been declared by the Bank but has not been paid or claimed within 30 days from the date of the declaration, the Bank shall, within 7 days from the date of expiry of the said period of 30 days, transfer the total amount of dividend which remains unpaid / unclaimed to a special account to be opened by the Bank in that behalf in any Scheduled Bank to be called "Unpaid Dividend Account of ESAF Small Finance Bank Limited." and all the other provisions of Sections 123 and 124 of the Act in respect of any such unpaid dividend or any part thereof shall be applicable, observed, performed and complied with.

No dividend shall be payable except in cash; Provided that nothing in this Article shall be deemed to prohibit the capitalisation of profits of the Bank for the purpose of issuing fully paid-up bonus shares or paying up any amount for the time being unpaid on any shares held by the Members of the Bank.

No dividend shall bear interest against the Bank.

Winding Up

Subject to the provisions of 1949 Act and the Act and the rules made thereunder:

- (1) If the Bank shall be wound up, the liquidator may, with the sanction of a shareholders resolution as necessary and any other sanction required by the Act, divide amongst the Members, in specie or kind, the whole or any part of the assets of the Bank, whether they shall consist of property of the same kind or not.
- (2) For the purpose aforesaid, the liquidator may set such value as he deems fair upon any property to be divided as aforesaid and may determine how such division shall be carried out as among the Members or different classes of Members.
- (3) The liquidator may, with the like sanction, vest the whole or any part of such assets in trustees upon such trusts for the benefit of the contributories if he considers necessary, but so that no Member shall be compelled to accept any shares or other securities whereon there is any liability.

Indemnity

Every officer or agent for the time being of the Bank shall be indemnified out of the funds of the Bank against any liability incurred by him in defending any proceedings, whether civil or criminal, in which judgment is given in his favour or in which he is acquitted or in connection with any application under Section 463 of the Act in which relief is granted to him by the Court or the Tribunal.

Subject to the provisions of Section 197 of the Act, no Director, Managing Director & CEO or whole time Director or other officer of the Bank shall be liable for the acts, receipts, neglects or defaults of any other Director or officer or for joining in any respect of other act for conformity or for any loss or expenses happening to the Bank through the insufficiency or deficiency of title to any property acquired by order of the Directors in or upon which any of the moneys of the Bank shall be invested or for any loss or damage arising from the bankruptcy, insolvency or tortuous act of any person, company or corporation with whom any moneys, securities or effects shall be entrusted or deposited or for any loss occasioned by any error of judgment, omission or default or oversight on his part or for any other loss or damage or misfortune whatever which shall happen in the execution of the duties of his office or in relation thereto unless the same happens through his own dishonesty.

SECTION IX: OTHER INFORMATION

MATERIAL CONTRACTS AND DOCUMENTS FOR INSPECTION

The copies of the following contracts which have been entered or are to be entered into by our Bank (not being contracts entered into in the ordinary course of business carried on by our Bank or contracts entered into more than two years before the date of this Draft Red Herring Prospectus) which are or may be deemed material will be attached to the copy of the Red Herring Prospectus/ Prospectus which will be delivered to the RoC for filing. Copies of the contracts and also the documents for inspection referred to hereunder, may be inspected at the Registered and Corporate Office between 10 a.m. and 5 p.m. on all Working Days from date of the Red Herring Prospectus until the Bid/ Offer Closing Date.

A. Material Contracts for the Offer

- a) Offer Agreement dated January 6, 2020 between our Bank, the Selling Shareholders and the BRLMs.
- b) Registrar Agreement dated January 6, 2020 between our Bank, the Selling Shareholders and the Registrar to the Offer.
- c) Cash Escrow and Sponsor Bank Agreement dated [●] between our Bank, the Selling Shareholders, the Registrar to the Offer, the BRLMs, the Syndicate Members, the Escrow Collection Bank(s), Sponsor Bank, Public Offer Account Bank and the Refund Bank(s).
- d) Share Escrow Agreement dated [●] between the Selling Shareholders, our Bank and the Share Escrow Agent.
- e) Syndicate Agreement dated [●] between our Bank, the Selling Shareholders, the BRLMs, and Syndicate Members.
- f) Underwriting Agreement dated [●] between our Bank, the Selling Shareholders and the Underwriters.

B. Material Documents

- a) Certified copies of the updated Memorandum and Articles of Association of our Bank as amended from time to time.
- b) Certificate of incorporation dated May 5, 2016 issued by the RoC to our Bank, in the name of ESAF Small Finance Bank Limited.
- c) RBI letter dated October 7, 2015 bearing no. DBR.PSBD.NBC(SFB-ESAF). No. 4917/16.13.216/2015-16, pursuant to which the RBI granted our Corporate Promoter an in-principal approval to establish an SFB in the private sector under Section 22 of the Banking Regulation Act
- d) RBI letter dated November 18, 2016 bearing no. DBR.NBD(SFB-ESAF) No. 5654/16.13.216/2016-17, pursuant to which the RBI granted license no. MUM:124 to our Bank to carry on the SFB business in terms of Section 22 of the Banking Regulation Act
- e) RBI letter bearing no. DBR.No.Ret.BC.16/12.06.152/2018-19 dated December 27, 2018 with respect to the inclusion of our Bank in the second schedule of the RBI Act.
- f) RBI letter bearing no. DBS. ARS. No. 7115/08.58.005/2018-19 dated June 21, 2019 approving the appointment of S. R. Batliboi & Associates LLP, Chartered Accountants as the Statutory Auditors of our Bank for the Fiscal 2020 for their fourth year.
- g) RBI letter bearing no. DBR. Appt. No. 10346/29.44.005/2016-17 dated March 9 2017 approving the appointment of the Directors on the Board.
- h) RBI letter bearing no DoR Appt. No. 4898/29.44.005/2019-20 dated December 19, 2019 approving the appointment of our Part-Time Chairman.
- i) RBI letter bearing no. DBR. Appt. No. 2655/29.44.005/2018-19 dated October 1, 2018 approving the appointment of our Managing Director and Chief Executive Officer.
- j) RBI letter bearing no. DBR. Appt. No. 6532/29.44.005/2016-17 dated December 8, 2016 approving the constitution of our Board, read with RBI letter bearing no. DBR. Appt. No. 10346/29.44.005/2016-17 dated March 9, 2017, RBI letter bearing no. DBR. Appt. No. 14103/29.44.005/2016-17 dated May 30, 2017 and RBI letter bearing no. DBR. Appt. No. 10611/29.44.005/29.44.005/2017-18 dated May 28, 2018
- k) RBI letter bearing no. DBR.PSBD.NBC.(SFB-ESAF).No.11089/16.13.216/2015-16 dated March 3, 2016 approving the Memorandum of Association and Articles of Association of our Bank.

- l) RBI letter bearing no. DBR.NBD3403/16.02.005/2019-20 dated October 31, 2019 approving the amendment to our Memorandum of Association to increase the authorised share capital of our Bank.
- m) Contract of employment dated October 1, 2018 entered into between the Bank and Kadambelil Paul Thomas
- n) Shareholders agreement dated July 27, 2018 entered into between PNB Metlife India Insurance Company Limited, Bajaj Allianz Life Insurance Company Limited, Muthoot Finance Limited, PI Ventures LLP, our Promoters and our Bank, read along with the deeds of adherence, each dated September 27, 2018, signed by ESMACO, ICICI Lombard General Insurance Company Limited, Yusuffali Musaliam Veetil Abdul Kader, respectively and waiver cum amendment agreement dated January 6, 2020.
- o) Shareholders agreement dated December 23, 2019 entered into amongst our Corporate Promoter, Kadambelil Paul Thomas, ESAF Staff Welfare Trust, ESMACO, SIDBI Trustee Company Limited, Dia Vikas Capital Private Limited.
- p) Deed of assignment dated February 16, 2017 entered into between the Corporate Promoter and ESAF Enterprise Development Finance Limited.
- q) Deposit transfer agreement dated March 7, 2017 entered into between ESMACO and our Bank.
- r) Deed of assignment dated March 9, 2017 entered into between ESMACO and our Bank.
- s) Trademark licensing agreement dated January 5, 2020 entered into between Evangelical Social Action Forum and our Bank.
- t) Agreement to sell business undertaking dated February 22, 2017 entered into between our Corporate Promoter and our Bank.
- u) Subscription agreement dated July 27, 2018 entered into between our Bank and PNB Metlife India Insurance Company Limited.
- v) Subscription agreement dated July 27, 2018 entered into between our Bank and Muthoot Finance Limited.
- w) Subscription agreement dated July 27, 2018 entered into between our Bank and Bajaj Allianz Life Insurance Company Limited.
- x) Subscription agreement dated July 27, 2018 entered into between our Bank and PI Ventures LLP.
- y) Subscription agreement dated September 27, 2018 entered into between our Bank and ICICI Lombard General Insurance Company Limited.
- z) Subscription agreement dated September 27, 2018 entered into between our Bank and ESMACO.
- aa) Subscription agreement dated September 27, 2018 entered into between our Bank and Yusuffali Musaliam Veetil Abdul Kader.
- bb) Deed of assignment dated February 16, 2017 entered into between EFHPL and ESAF Enterprise Development Finance Limited
- cc) Resolutions of the Board of Directors dated December 11, 2019, authorising the Offer and other related matters.
- dd) Shareholders' resolution dated January 3, 2019, in relation to this Offer and other related matters.
- ee) Copies of the annual reports of our Bank for the Fiscals 2019, 2018 and 2017.
- ff) The examination report of the Statutory Auditor, on our Bank's Restated Financial Statements, included in this Draft Red Herring Prospectus
- gg) The Restated Financial Statements
- hh) The statement of special tax benefits dated December 17, 2019 from the Statutory Auditors.
- ii) Resolution of the board of directors of the Promoter Selling Shareholder dated November 26, 2019, read with consent letter dated November 26, 2019, authorising the Offer for Sale.
- jj) Certificate dated December 30, 2019 read with consent letter dated November 25, 2019 issued by Bajaj Allianz Life, authorising the Offer for Sale.

- kk) Resolution of the partners of PI Ventures dated September 27, 2019, as amended by the resolution dated December 24, 2019 passed by the partners of PI Ventures, read with consent letter dated November 26, 2019, as amended by consent letter dated December 26, 2019, authorising the Offer for Sale.
- ll) Written consent of the Directors, the BRLMs, the Syndicate Members, Legal Counsel to our Bank as to Indian Law, Legal Counsel to the Selling Shareholders as to Indian law, Legal Counsel to the BRLMs as to Indian Law, Legal Counsel to the BRLMs as to International Law, Selling Shareholders, Bankers to the Bank, Registrar to the Offer, Escrow Collection Bank(s), Public Offer Account Bank(s), Refund Bank(s), Sponsor Bank, Company Secretary and Compliance Officer as referred to in their specific capacities.
- mm) Written consent dated January 6, 2020 from our Statutory Auditors namely, S. R. Batliboi & Associates LLP, Chartered Accountants, to include its name in this Draft Red Herring Prospectus, as required under section 26 of the Companies Act, 2013, read with SEBI ICDR Regulations, and as an “Expert” as defined under section 2(38) of the Companies Act, 2013, to the extent and in their capacity as an auditor, in respect of the examination report dated November 30, 2019 issued by it on our Restated Financial Statements, and the statement of possible special tax benefits dated December 17, 2019 included in this Draft Red Herring Prospectus and such consent has not been withdrawn as on the date of this Draft Red Herring Prospectus. However, the term “expert” shall not be construed to mean an “expert” as defined under the U. S. Securities Act.
- nn) Report titled “*Report on Indian banking industry, small finance banks sector and various loan products*” dated January 2020, issued by CRISIL Limited.
- oo) Board resolution dated January 6, 2020 approving the Draft Red Herring Prospectus.
- pp) Due diligence certificate dated January 6, 2020, addressed to SEBI from the BRLMs.
- qq) In principle listing approvals dated [●] and [●], issued by BSE and NSE, respectively.
- rr) SEBI observation letter dated [●].
- ss) Tripartite agreement dated March 31, 2017 between our Bank, NSDL and the Registrar to the Offer.
- tt) Tripartite agreement dated January 20, 2017, between our Bank, CDSL and the Registrar to the Offer.

Any of the contracts or documents mentioned in this Draft Red Herring Prospectus may be amended or modified at any time if so required in the interest of our Bank or if required by the other parties, without notice to the shareholders subject to compliance of the provisions contained in the Companies Act and other relevant laws.

DECLARATION

We hereby certify and declare that all relevant provisions of the Companies Act and the rules/guidelines/regulations issued by the Government of India or the rules/guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the SEBI Act, as the case may be, have been complied with and no statement made in this Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, the SCRA, the SCRR, the SEBI Act or rules made or guidelines or regulations issued there under, as the case may be. We further certify that all statements in this Draft Red Herring Prospectus are true and correct.

SIGNED BY ALL THE DIRECTORS OF OUR BANK

Ravimohan Periyakavil Ramakrishnan
Part-Time Chairman and Independent Director

Kadambelil Paul Thomas
Managing Director and Chief Executive Officer

Assan Khan Akbar
Non-Executive Nominee Director

Joseph Vadakkekara Antony
Independent Director

George Joseph
Independent Director

Asha Morley
Independent Director

Alex Parackal George
Independent Director

Saneesh Singh
Non-Executive Nominee Director

SIGNED BY THE CHIEF FINANCIAL OFFICER OF OUR BANK

Gireesh C. P
(Chief Financial Officer)

Place: Mumbai

Date: January 6, 2020

DECLARATION

The undersigned Selling Shareholder confirms and certifies that all statements and undertakings specifically made by it in this Draft Red Herring Prospectus in relation to itself, as a Selling Shareholder and its portion of the Offered Shares, are true and correct.

SIGNED FOR AND ON BEHALF OF ESAF FINANCIAL HOLDINGS PRIVATE LIMITED

Name: Mereena Paul

Designation: Chairperson and Managing Director

Place: Thrissur

Date: January 6, 2020

DECLARATION

The undersigned Selling Shareholder confirms and certifies that all statements and undertakings specifically made by it in this Draft Red Herring Prospectus in relation to itself, as a Selling Shareholder and its portion of the Offered Shares, are true and correct. The undersigned Selling Shareholder assumes no responsibility for any other statements, including any of the statements made by or relating to the Bank, any other Selling Shareholder or any other person(s) in this Draft Red Herring Prospectus.

SIGNED FOR AND ON BEHALF OF BAJAJ ALLIANZ LIFE INSURANCE COMPANY LIMITED

Name: Sampath Reddy

Designation: Chief Investment Officer

Place: Pune

Date: January 6, 2020

DECLARATION

The undersigned Selling Shareholder confirms and certifies that all statements and undertakings specifically made by it in this Draft Red Herring Prospectus in relation to itself, as a Selling Shareholder and its portion of the Offered Shares, are true and correct. The undersigned Selling Shareholder assumes no responsibility for any other statements, including any of the statements made by or relating to the Bank, any other Selling Shareholder or any other person(s) in this Draft Red Herring Prospectus.

SIGNED FOR AND ON BEHALF OF PI VENTURES LLP

Name: Narayanan Venkitraman

Designation: Authorised Signatory

Place: Mumbai

Date: January 6, 2020